# **Annual Report on U.S. Manufacturing Industry Statistics: 2021**



An examination of how U.S. manufacturing compares to other countries, the trends in the domestic industry, and the industry trends compared to those in other countries.

Douglas S. Thomas

This publication is available free of charge from: https://doi.org/10.6028/NIST.AMS.100-42



### **NIST Advanced Manufacturing Series 100-42**

# **Annual Report on Manufacturing Industry Statistics: 2021**

Douglas S. Thomas Applied Economics Office Engineering Laboratory

This publication is available free of charge from: https://doi.org/10.6028/NIST.AMS.100-42

October 2021



U.S. Department of Commerce *Gina M. Raimondo, Secretary* 

National Institute of Standards and Technology James K. Olthoff, Performing the Non-Exclusive Functions and Duties of the Under Secretary of Commerce for Standards and Technology & Director, National Institute of Standards and Technology



### **Preface**

This study was conducted by the Applied Economics Office (AEO) in the Engineering Laboratory (EL) at the National Institute of Standards and Technology (NIST). The study provides aggregate manufacturing industry data and industry subsector data to develop a quantitative depiction of the U.S. manufacturing industry.

#### Disclaimer

Certain trade names and company products are mentioned in the text in order to adequately specify the technical procedures and equipment used. In no case does such identification imply recommendation or endorsement by the National Institute of Standards and Technology, nor does it imply that the products are necessarily the best available for the purpose.

# **Table of Contents**

PREFA	ACE	IV
TABL	LE OF CONTENTS	V
LIST	OF FIGURES	VI
LIST	OF TABLES	VI
LIST	OF ACRONYMS	VII
EXECU	JTIVE SUMMARY	1
1 1	INTRODUCTION	4
1.1	Background	4
1.2	Purpose of this Report	5
1.3		
2 '	VALUE ADDED	9
2.1	International Comparison	9
2.2		
3 (	US MANUFACTURING SUPPLY CHAIN	23
4 1	EMPLOYMENT, COMPENSATION, PROFITS, AND PRODUCTIVITY	32
5 1	RESEARCH, INNOVATION, AND FACTORS FOR DOING BUSINESS	40
6 1	DISCUSSION	48

# List of Figures

Figure 1.1: Illustration of Objectives – Drive inputs and Negative Externalities Down while increasing	
Production Output and Product Function	
Figure 1.2: Data Categorization for Examining the Economics of Manufacturing	
Figure 1.3: Illustration of the Feasibility of Data Collection and Availability	
Figure 2.1: National 25-Year Compound Annual Growth, by Country (1994 to 2019): Higher is Better 19	
Figure 2.2: National 5-Year Compound Annual Growth, by Country (2014 to 2019): Higher is Better 19	
Figure 2.3: Manufacturing Value Added, Top 10 Manufacturing Countries (1970 to 2019)	1
Figure 2.4: Manufacturing Value Added Per Capita, Top 10 Largest Manufacturing Countries (1970 to	
2019): Higher is Better	2
Figure 2.5: Manufacturing Per Capita Ranking, 1970-2019: Lower is Better	2
Figure 2.6: Global Manufacturing Value Added by Industry, Top Five Producers and Rest of World (ROW	
(2015) – 64 Countries	-
Figure 2.7: Cumulative Percent Change in Value Added (2012 Chained Dollars)	
Figure 2.8: Value Added for Durable Goods by Type (billions of chained dollars), 2005-2020	
Figure 2.9: Value Added for Nondurable Goods by Type (billions of chained dollars), 2005-2020: Higher i	
Better	
Figure 2.10: Manufacturing Value Added by Subsector (billions of chained dollars)	
Figure 2.11: Value Added for Durable Goods by Type (constant dollars), 2005-2020	
Figure 2.12: Value Added for Nondurable Goods by Type (constant dollars, billions), 2005-2020	
Figure 2.13: Manufacturing Value Added by Subsector, BEA (constant dollars, billions), 2005-2020	
Figure 2.14: Current-Cost Net Stock: Private Equipment, Manufacturing (2005-2020)	
Figure 2.15: Current-Cost Net Stock: Private Structures, Manufacturing (2005-2020)	
Figure 2.16: Current-Cost Net Stock: Intellectual Property Products, Manufacturing (2005-2020)	
Figure 2.17: Current-Cost Net Stock in Manufacturing, by Type (2005-2020)	
Figure 3.1: Manufacturing Supply Chain, 2019	
	1
Figure 4.1: Cumulative Change in Percent in Manufacturing Employment (Seasonally Adjusted) and	1
Number of Job Openings (seasonally Adjusted), 2005-2021	
Figure 4.2: Manufacturing Fatalities and Injuries	
Figure 4.3: Average Weekly Hours for All Employees (Seasonally Adjusted)	
Figure 4.4: Average Hourly Wages for Manufacturing and Private Industry (Seasonally Adjusted)	
Figure 4.5: Employee Compensation (Hourly)	
Figure 4.6: Profits for Corporations and Income for Proprietorships	
Figure 4.7: Manufacturing Labor Productivity Index (2012 Base Year = 100)	
Figure 4.8: Manufacturing Multifactor Productivity Index (2012 Base Year = 100)	
Figure 4.9: Output per Labor Hour (Top Ten Countries Out of 133)	
Figure 5.1: Patent Applications (Residents) per Million People, Top Ten (1990-2019)4	
Figure 5.2: Research and Development Expenditures as a Percent of GDP	
Figure 5.3: Manufacturing Enterprise Research and Development Expenditures	1
Figure 5.4: Researchers per Million People, Ranking	
Figure 5.5: Journal Articles, Top 10 Countries	
Figure 5.6: Goods Exports (BOP) of the Top Ten Exporters	3
Figure 5.7: IMD World Competitiveness Rankings for the US: Lower is Better (i.e., a Rank of 1 is Better	
than a Rank of 64) – 64 countries ranked	4
Figure 5.8: World Economic Forum 2019 Global Competitiveness Index: U.S. Pillar Rankings: Lower is	
Better4	
Figure 5.9: Factors Impacting U.S. Business (Annual Survey of Entrepreneurs), 2016	7
List of Tables	
	2
Table 3.1: Supply Chain Entities and Contributions, Annual Survey of Manufactures, 2019	
Table 3.2: Direct and Indirect Manufacturing Value Added	
Table 3.3: Imported Intermediate Manufacturing (\$millions)	h

Table 3.4: Percent of U.S. Manufacturing Industry Supply Chain, by Country of Origin (2014)	27
Table 3.5: Depreciable Assets and the Rate of Change, 2017 (\$million 2017)	27
Table 3.6: Top 20 % of Domestic Supply Chain Entities, Value Added	29
Table 3.7: Total Domestic Compensation for Manufacturing and its Supply Chain, by Occupation	30
Table 4.1: Employment, Annual Survey of Manufactures	32
Table 4.2: Employment by Industry for 2018 and 2019 (Thousands): Current Population Survey	33
Table 4.3: Manufacturing Employment (Thousands): Current Employment Statistics	33
Table 4.4: Fatal Occupational Injuries by Event or Exposure	34
Table 4.5: Total Recordable Cases of Nonfatal Injuries and Illnesses Involving Days Away from Work.	35
Table 5.1: World Economic Forum Competitiveness Index Indicators – Selection of those Relevant to	
Standards, Technology, and Information Dissemination Solutions, Rankings Out of 141 Countries (Low	er
is Better)	46
Table 5.2: Rankings from the Competitive Industrial Performance Index 2019, 152 Total Countries	47

## **List of Acronyms**

ASE: Annual Survey of Entrepreneurs ASM: Annual Survey of Manufactures BEA: Bureau of Economic Analysis GDP: Gross Domestic Product

IBRD: International Bank for Reconstruction and Development

IDA: International Development Association

ISIC: International Standard Industrial Classification

MAPI: Manufacturers Alliance for Productivity and Innovation

NAICS: North American Industry Classification System NIST: National Institute of Standards and Technology

PPP: Purchasing Power Parity

SIC: Standard Industrial Classification UNSD: United Nations Statistics Division

#### **Executive Summary**

This report provides a statistical review of the U.S. manufacturing industry. There are three aspects of U.S. manufacturing that are considered: (1) how the U.S. industry compares to other countries, (2) the trends in the domestic industry, and (3) the industry trends compared to those in other countries. The U.S. remains a major manufacturing nation; however, other countries are rising rapidly. Manufacturing in the U.S. was significantly impacted by the pandemic of the Coronavirus Disease 2019 (COVID-19).

Although U.S. manufacturing performs well in many respects, there are opportunities for advancing competitiveness. This will require strategic placement of resources to ensure that U.S. investments have the highest return possible.

<u>Competitiveness – Manufacturing Industry Size</u>: In 2020, U.S. manufacturing accounted for \$2269.2 billion in value added or 10.8 % of GDP, according to BEA data. Direct and indirect (i.e., purchases from other industries) manufacturing accounts for 24.1 % of GDP. China was the largest manufacturing nation, producing 29.4 % of global manufacturing value added while the U.S. was the second largest, producing 16.6 %, according to the United Nations Statistics Division data. Among the ten largest manufacturing countries, the U.S. is the 4<sup>th</sup> largest manufacturing value added per capita (see Figure 2.4) and out of all countries the most recent U.S. rank is 14<sup>th</sup>, as illustrated in Figure 2.5. The U.S. ranks 1<sup>st</sup> in 7 manufacturing industries out of 16 total, while China was the largest for the other industries, as seen in Figure 2.6.

<u>Competitiveness – Manufacturing Growth</u>: Compound real (i.e., controlling for inflation) annual growth in the U.S. between 1994 and 2019 (i.e., 25-year growth) was 2.4 %, which places the U.S. below the 50<sup>th</sup> percentile. The compound annual growth for the U.S. between 2014 and 2019 (i.e., 5-year growth) was 1.9 %. This puts the U.S. just above the 25<sup>th</sup> percentile above Canada and Germany among others.

Competitiveness – Productivity: Labor productivity for manufacturing decreased slightly from 2019 to 2020, as illustrated in Figure 4.7. The five-year compound annual growth is -0.4 %. For U.S. manufacturing, multifactor productivity decreased 2.0 % from 2019 to 2020 and has a 5-year compound annual growth rate of -0.8 %, as illustrated in Figure 4.8. Productivity in the U.S. is relatively high compared to other countries. As illustrated in Figure 4.9, the U.S. is ranked seventh in output per hour among 133 countries using data from the Conference Board. In recent years, productivity growth has been negative or has come to a plateau in many countries and the U.S. seems to be following this pattern of slow growth. There are competing explanations for why productivity has slowed, such as an aging population, inequality, or other factors. A number of the explanations equate to low levels of capital investment. It is also important to note that productivity is difficult to measure and even more difficult to compare across countries. Moreover, the evidence does not seem to support any particular explanation over another as to why productivity appears to have stalled.

<u>Competitiveness – Economic Environment</u>: There is no agreed upon measure for research, innovation, and other factors for doing business, but there are a number of common measures that are used. The ranking of the U.S. in these measures has mixed results, ranking high in some and lower in others. For instance, the U.S. ranks 4<sup>th</sup> in patent applications per million people but ranks 19<sup>th</sup> in researchers per capita and 22<sup>nd</sup> in journal article publications per capita. The IMD World Competitiveness Index, which measures competitiveness for conducting business, ranked the U.S. 10<sup>th</sup> in competitiveness for conducting business and the World Economic Forum, which assesses the competitiveness in determining productivity, ranked the U.S. 2<sup>nd</sup>. Note that neither of these are specific to manufacturing, though. A third index specific to manufacturing, the Deloitte Global Manufacturing Index, ranks China 1<sup>st</sup> and the U.S. 2<sup>nd</sup>. The Competitive Industrial Performance Index, which measures capacity to produce and export manufactured goods; technological deepening and upgrading; and world impact, ranked the U.S. as 3<sup>rd</sup>.

**Domestic Specifics** – Types of Goods Produced: The largest manufacturing subsector in the U.S. is chemical manufacturing, followed by computer and electronic products and food, beverage, and tobacco products, as seen in Figure 2.13. Discrete technology products accounted for 36 % of U.S. manufacturing.

<u>Domestic Specifics – Economic Disruptions</u>: Manufacturing in the U.S. declined significantly in 2008 and only recently returned to its pre-recession peak level in 2017. Manufacturing value added declined more than total U.S. GDP, creating a persistent gap. The result is that first quarter GDP in 2021 is 29.2 % above its 2005 level while manufacturing is at 21.5 % above its 2005 level. As of January 2020, employment was still 10.3 % below its 2005 level. During 2020, as a result of the pandemic manufacturing employment declined to 19.9 % below 2005 levels, which is near the same levels as the late 2000's recession. Between 2019 and 2020, manufacturing employment declined 5.0 %, according to the Current Employment Statistics. Following the 4<sup>th</sup> quarter of 2019, total GDP declined 10.1 % and manufacturing value added declined 12.2 %. Despite lower employment levels, there are a substantial number of job openings in manufacturing. If these openings were filled, it would raise employment above prepandemic levels and would equate to a 7 % increase in manufacturing employment.

<u>Domestic Specifics – Manufacturing Supply Chain Costs</u>: High-cost supply chain industries/activities, which might pose as opportunities for advancing competitiveness, include various forms of energy production and/or transmission, various forms of transportation, the management of companies and enterprises among other items listed in Table 3.6.

<u>Domestic Specifics – Manufacturing Safety, Compensation, and Profits</u>: As illustrated in Figure 4.5, employee compensation in manufacturing, which includes benefits, has had a five-year compound annual growth of -1.2 %. In terms of safety in manufacturing, fatalities, injuries, and the injury rate have had an overall downward trend since 2002, as seen in Figure 4.2. However, the incident rate for nonfatal injuries in manufacturing remains higher than that for all private industry.

For those that invest in manufacturing, nonfarm proprietors' income for manufacturing has had a five-year compound annual growth rate of -4.3 %, as illustrated in Figure 4.6. Corporate profits have had a five-year compound annual growth of -5.8 %.

#### 1 Introduction

#### 1.1 Background

Public entities have a significant role in the U.S. innovation process. The federal government has had a substantial impact in developing, supporting, and nurturing numerous innovations and industries, including the Internet, telecommunications, aerospace, semiconductors, computers, pharmaceuticals, and nuclear power among others, many of which may not have come to fruition without public support.<sup>2</sup> Although the Defense Advanced Research Projects Agency (DARPA), Small Business Innovation Research Program (SBIR), and Advanced Technology Program (ATP) have received attention in the scholarly community, there is generally limited awareness of the government's role in U.S. innovation. The vastness and diversity of U.S. federal research and development programs along with their changing nature make them difficult to categorize and evaluate,<sup>3</sup> but their impact is often significant. For instance, the origins of Google are rooted in a public grant through the National Science Foundation.<sup>4, 5</sup> One objective of public innovation is to enhance economic security and improve our quality of life<sup>6</sup>, which is achieved in part by advancing efficiency in which resources are consumed or impacted by production. This includes decreasing inputs, which amount to costs, and negative externalities (e.g., environmental impacts) while increasing output, (i.e., the products produced), and the function of the product (e.g., the usefulness of the product), as seen in Figure 1.1. In pursuit of this goal, the National Institute of Standards and Technology (NIST) has expended resources on a number of projects, such as support for the development of the International Standard for the Exchange of Product Model Data (STEP). Which reduces the need for duplicative efforts such as re-entering design data. Another effort to advance efficiency is the development of the Core Manufacturing Simulation Data (CMSD) specification, which enables data exchange for manufacturing simulations.8

<sup>&</sup>lt;sup>1</sup> Block, Fred L and Matthew R. Keller. State of Innovation: The U.S. Government's Role in Technology Development. New York, NY; Taylor & Francis; 2016.

<sup>&</sup>lt;sup>2</sup> Wessner CW and Wolff AW. Rising to the Challenge: U.S. Innovation Policy for the Global Economy. National Research Council (US) Committee on Comparative National Innovation Policies: Best Practice for the 21st Century. Washington (DC): National Academies Press (US). 2012. http://www.ncbi.nlm.nih.gov/books/NBK100307/

<sup>&</sup>lt;sup>3</sup> Block, Fred L and Matthew R. Keller. State of Innovation: The U.S. Government's Role in Technology Development. New York, NY; Taylor & Francis; 2016. 27.

<sup>&</sup>lt;sup>4</sup> National Science Foundation. (2004). "On the Origins of Google." https://www.nsf.gov/discoveries/disc\_summ.jsp?cntn\_id=100660

<sup>&</sup>lt;sup>5</sup> Block, Fred L and Matthew R. Keller. State of Innovation: The U.S. Government's Role in Technology Development. New York, NY; Taylor & Francis; 2016: 23.

<sup>&</sup>lt;sup>6</sup> National Institute of Standards and Technology. (2018). "NIST General Information." http://www.nist.gov/public affairs/general information.cfm

<sup>&</sup>lt;sup>7</sup> Robert D. Niehaus, Inc. (2014). Reassessing the Economic Impacts of the International Standard for the Exchange of Product Model Data (STEP) on the U.S. Transportation Equipment Manufacturing Industry. November 26, 2014. Contract SB1341-12-CN-0084.

<sup>&</sup>lt;sup>8</sup> Lee, Yung-Tsun Tina, Frank H. Riddick, and Björn Johan Ingemar Hohansson (2011). "Core Manufacturing Simulation Data – A Manufacturing Simulation Integration Standard: Overview and Case Studies." International Journal of Computer Integrated Manufacturing. vol 24 issue 8: 689-709.

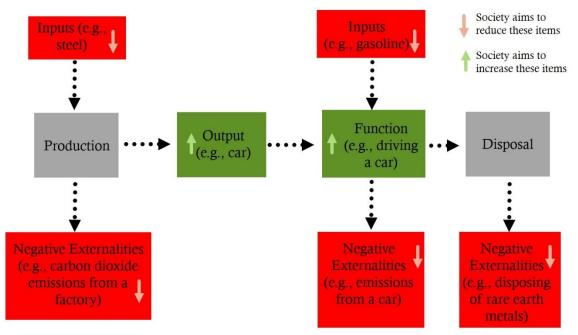


Figure 1.1: Illustration of Objectives – Drive Inputs and Negative Externalities Down while Increasing Production Output and Product Function

#### 1.2 Purpose of this Report

The purpose of this report is to characterize U.S. innovation and industrial competitiveness in manufacturing, as it relates to the objectives illustrated in Figure 1.1. It includes tracking domestic manufacturing activity and its supply chain in order to develop a quantitative depiction of U.S. manufacturing in the context of the domestic economy and global industry. There are five aspects that encapsulate the information discussed in this report:

- **Growth and Size**: The size of the U.S. manufacturing industry and its growth rate as compared to other countries reveals the relative competitiveness of the industry.
  - Metrics: Value added, value added per capita, assets, and compound annual growth
- **Productivity**: It is necessary to use resources efficiently to have a competitive manufacturing industry. Productivity is a major driver of the growth and size of the industry.
  - o *Metrics*: Labor productivity index, multifactor productivity index, output per hour
- **Economic Environment**: A number of factors, including research, policies, and societal trends, can affect the productivity and size of the industry.

- o *Metrics*: Research and development expenditures as a percent of GDP, journal articles per capita, researchers per capita, competitiveness indices
- **Stakeholder Impact**: Owners, employees, and other stakeholders invest their resources into manufacturing with the purpose of receiving some benefit. The costs and return that they receive can drive industry productivity and growth. However, data is limited on this topic area.
  - Metrics: Number of employees, compensation, safety incidents, profits
- Areas for Advancement: It is important to identify areas of investment that have the potential to have a high return, which can facilitate productivity and growth in manufacturing.
  - o Metrics: High cost supply chain components

Currently, this annual report discusses items related to inputs for production and outputs from production. It does not discuss negative externalities, the inputs that are used in the function of a product (e.g., gasoline for an automobile), or the function of the product; however, these items might be included in future reports.

Manufacturing metrics can be categorized by stakeholder, scale, and metric type (see Figure 1.2). Stakeholders include the individuals that have an interest in manufacturing. All the metrics in this report relate directly or indirectly to all or a selection of stakeholders. The benefits for some stakeholders are costs for other stakeholders. For instance, the price of a product is a cost to the consumer but represents compensation and profit for the producers. The scale indicates whether the metric is nominal (e.g., the total U.S. manufacturing revenue) or is adjusted to a notionally common scale (e.g., revenue per capita). The metric type distinguishes whether the metric measures manufacturing

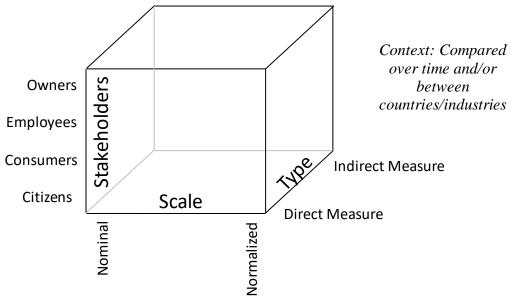


Figure 1.2: Data Categorization for Examining the Economics of Manufacturing

activities directly (e.g., total employment) or measures those things that affect manufacturing (e.g., research and development). These metrics are then compared over time and/or between industries to provide context to U.S. manufacturing activities.

#### 1.3 Scope and Approach

There are numerous aspects one could examine in manufacturing. This report discusses a subset of stakeholders and focuses on U.S. manufacturing. Among the many datasets available, it utilizes those that are prominent and are consistent with economic standards. These criteria are further discussed below.

*Stakeholders*: This report focuses on the employees and the owners/investors, as the data available facilitates examining these entities. Future work may move toward examining other stakeholders in manufacturing, such as the consumers and general public.

Geographic Scope: Many change agents are concerned with a certain group of people or organizations. Since NIST is concerned with "U.S. innovation and competitiveness," this report focuses on activities within national borders. In a world of globalization, this effort is challenging, as some of the parts and materials being used in U.S.-based manufacturing activities are imported. The imported values are a relatively small percentage of total activity, but they are important in regard to a firm's production. NIST, however, promotes U.S. innovation and industrial competitiveness; therefore, consideration of these imported goods and services are outside of the scope of this report.

Standard Data Categorization: Domestic data in the U.S. tends to be organized using NAICS codes, which are the standard used by federal statistical agencies classifying business establishments in the United States. NAICS was jointly developed by the U.S. Economic Classification Policy Committee, Statistics Canada, and Mexico's Instituto Nacional de Estadística y Geografía, and was adopted in 1997. NAICS has several major categories each with subcategories. Historic data and some organizations continue to use the predecessor of NAICS, which is the Standard Industrial Classification system (SIC). NAICS codes are categorized at varying levels of detail. The broadest level of detail is the two-digit NAICS code, which has 20 categories. More detailed data is reported as the number of digits increase; thus, three-digit NAICS provide more detail than the two-digit and the four-digit provides more detail than the three-digit. The maximum is six digits. Sometimes a two, three, four, or five-digit code is followed by zeros, which do not represent categories. They are null or place holders. For example, the code 336000 represents NAICS 336. International data tends to be in the International Standard Industrial Classification (ISIC) version 3.1, a revised United Nations system for classifying economic data. Manufacturing is broken into 23 major categories (ISIC 15 through 37), with additional subcategorization. This data categorization works similar to NAICS in that additional digits represent additional detail.

Data Sources: Thomas (2012) explores a number of data sources for examining U.S. manufacturing activity. This report selects from sources that are the most prominent and

<sup>&</sup>lt;sup>9</sup> Thomas, Douglas S. (2012). The Current State and Recent Trends of the U.S. Manufacturing Industry. NIST Special Publication 1142. http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.1142.pdf

reveal the most information about the U.S. manufacturing industry. These data include the United Nations Statistics Division's National Accounts Main Aggregates Database and the U.S. Census Bureau's Annual Survey of Manufactures, among others. Because the data sources are scattered across several resources, there are differences in what yearly data is available for a particular category or topic. In each case, the most-up-to-date and available information is provided for the relevant category.

Data Limitations: Like all collections of information, the data on manufacturing has limitations. In general, there are 3 aspects to economic data of this type: 1) breadth of the data, 2) depth of the data, and 3) the timeliness of the data. The breadth of the data refers to the span of items covered, such as the number of countries and years. The depth of the data refers to the number of detailed breakouts, such as value added, expenditures, and industries. In general, breadth and depth are such that when the number of items in each are multiplied together it equals the number of observations in the dataset for a particular time period. For instance, if you have value added data on 5 industries for 20 countries for a single year, then you would have 100 observations (i.e.,  $5 \times 20 = 100$ ). The timeliness of the data refers to how recently the data was released. For instance, is the data 1 year old or 5 years old at release. In general, data can perform well in 2 of these 3 criteria, but it is less common to perform well on all 3 due to feasibility of data collection (see Figure 1.3). Moreover, in this report there is data that is very recent (timeliness) and spans numerous subsectors (depth), but it only represents the United States. On the other hand, there is data that spans multiple countries (breadth) and subsectors of manufacturing (depth); however, this data is from several years ago. Fortunately, industry level trends change slowly; thus, the data may not be from the most recent years, but it is still representative.

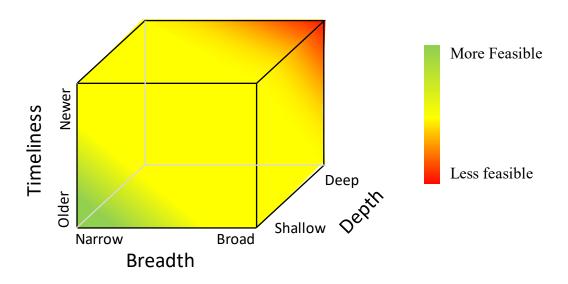


Figure 1.3: Illustration of the Feasibility of Data Collection and Availability

#### 2 Value Added

Value added is the primary metric used to measure economic activity. It is defined as the increase in the value of output at a given stage of production; that is, it is the value of output minus the cost of inputs from other establishments. <sup>10</sup> The primary elements that remain after subtracting inputs is taxes, compensation to employees, and gross operating surplus; thus, the sum of these also equal value added. Gross operating surplus is used to calculate profit, which is gross operating surplus less the depreciation of capital such as buildings and machinery. The sum of all value added for a country is that nation's Gross Domestic Product (GDP).

#### 2.1 International Comparison

There are a number of sources of international estimates of value added for manufacturing. The United Nations Statistics Division National Accounts Main Aggregates Database has a wide-ranging dataset that covers a large number of countries over a significant period of time. In 2019, there was \$13.9 trillion of value added (i.e., GDP) in global manufacturing in constant 2015 dollars, which is 17.2 % of the value added by all industries (\$80.6 trillion), according to the United Nations Statistics Division. Since 1970, manufacturing ranged between 13.7 % and 17.3 % of global GDP. The top 10 manufacturing countries accounted for \$10.0 trillion or 72.0 % of global manufacturing value added: China (29.4 %), United States (16.6 %), Japan (7.1 %), Germany (5.1 %), South Korea (3.1 %), India (2.0 %), Italy (2.0 %), United Kingdom (2.0 %), France (1.9 %), and Mexico (1.5 %).

As seen in Figure 2.1, U.S. compound real (i.e., controlling for inflation) annual growth between 1994 and 2019 was 2.4 %, which places the U.S. below the 50<sup>th</sup> percentile. This growth exceeded that of Germany, France, Canada, Japan, and Australia; however, it is slower than that for the world (3.9 %) and that of many emerging economies. It is important to note that emerging economies can employ idle or underutilized resources and adopt technologies that are already proven in other nations to achieve high growth rates. Developed countries are already utilizing resources and are employing advanced technologies; thus, comparing U.S. growth to the high growth rates in China or India has limited meaning. As seen in Figure 2.2, the compound annual growth for the U.S. between 2014 and 2019 was 1.9 %. This puts the U.S. just above the 25<sup>th</sup> percentile above Canada and Germany among others but below the world growth of 3.3 %.

As seen in Figure 2.3, among the largest manufacturing nations, U.S. manufacturing value added, as measured in constant 2015 dollars, is the second largest. In current

<sup>&</sup>lt;sup>10</sup> Dornbusch, Rudiger, Stanley Fischer, and Richard Startz. (2000). Macroeconomics. 8th ed. London, UK: McGraw-Hill

<sup>&</sup>lt;sup>11</sup> United Nations Statistics Division. (2020). "National Accounts Main Aggregates Database." http://unstats.un.org/unsd/snaama/Introduction.asp

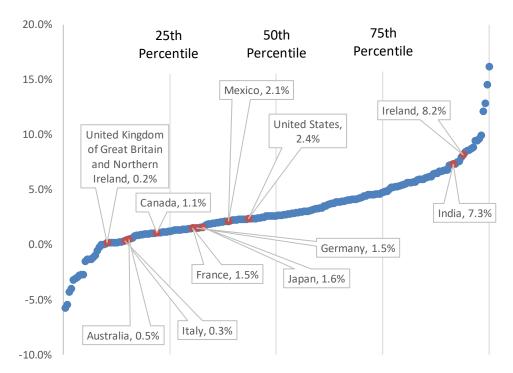


Figure 2.1: National 25-Year Compound Annual Growth, by Country (1994 to 2019): Higher is Better

Data Source: United Nations Statistics Division. (2021). "National Accounts Main Aggregates Database." http://unstats.un.org/unsd/snaama/Introduction.asp

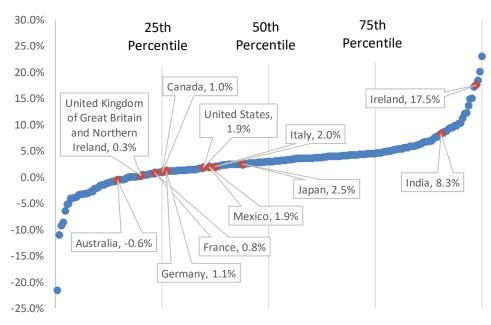


Figure 2.2: National 5-Year Compound Annual Growth, by Country (2014 to 2019): Higher is Better Data Source: United Nations Statistics Division. (2021). "National Accounts Main Aggregates Database." http://unstats.un.org/unsd/snaama/Introduction.asp

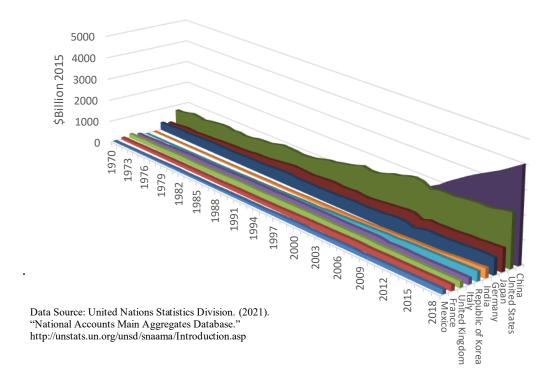


Figure 2.3: Manufacturing Value Added, Top 10 Manufacturing Countries (1970 to 2019)

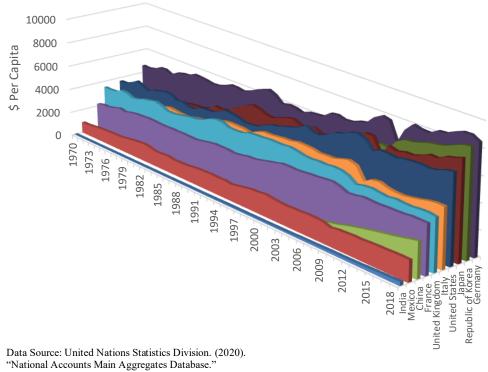
dollars, the U.S. produced \$2.3 trillion in manufacturing valued added while China produced \$4.0 trillion. Among the ten largest manufacturing countries, the U.S. has the 4<sup>th</sup> largest manufacturing value added per capita, as seen in Figure 2.4. Out of all countries the U.S. ranks 14<sup>th</sup>, as seen in Figure 2.5. Since 1970, the U.S. ranking has ranged between 11<sup>th</sup> and 17<sup>th</sup>. It is important to note that there are varying means for adjusting data that can change the rankings. The UNSD data uses market exchange rates while others might use purchasing power parity (PPP) exchange rates. PPP is the rate that a currency in one country would have to be converted to purchase the same goods and services in another country. The drawback of PPP is that it is difficult to measure and methodological questions have been raised about some surveys that collect data for these calculations. Market based rates tend to be relevant for internationally traded goods; <sup>13</sup> therefore, this report utilizes these rates.

In terms of subsectors of manufacturing, the U.S. ranks 1<sup>st</sup> in 7 industries out of 16 total, as seen in Figure 2.6 while China was the largest for the other industries. Since this data covers multiple industries for multiple years (i.e., it has breadth and depth), it is a few years old (i.e., 2015). Nonetheless, it likely provides an accurate representation, as national activity generally moves slowly.

11

\_

<sup>&</sup>lt;sup>12</sup> Callen, Tim. March. (2007). PPP Versus the Market: Which Weight Matters? Finance and Development. Vol 44 number 1. http://www.imf.org/external/pubs/ft/fandd/2007/03/basics.htm
<sup>13</sup> Ibid.



"National Accounts Main Aggregates Database." http://unstats.un.org/unsd/snaama/Introduction.asp

Figure 2.4: Manufacturing Value Added Per Capita, Top 10 Largest Manufacturing Countries (1970 to 2019): Higher is Better

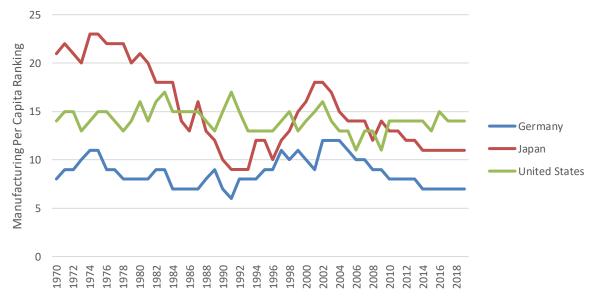


Figure 2.5: Manufacturing Per Capita Ranking, 1970-2019: Lower is Better Data Source: United Nations Statistics Division. (2020). "National Accounts Main Aggregates Database." http://unstats.un.org/unsd/snaama/Introduction.asp

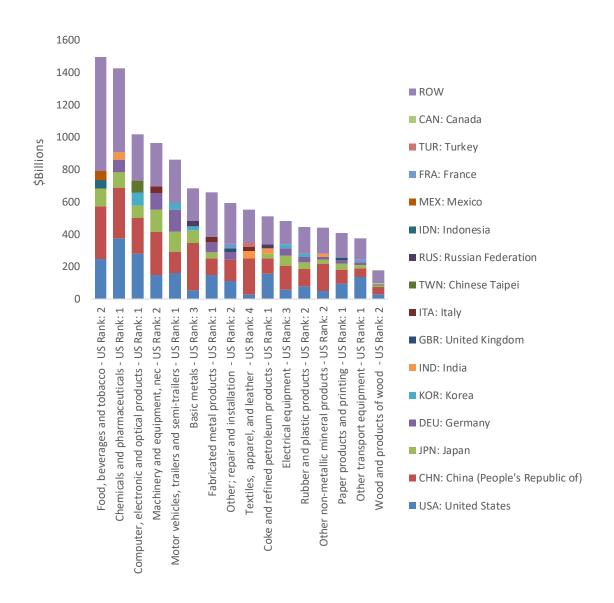


Figure 2.6: Global Manufacturing Value Added by Industry, Top Five Producers and Rest of World (ROW) (2015) – 64 Countries

Source: OECD. (2020) STAN Input-Output Tables. https://stats.oecd.org/

#### 2.2 Domestic Details

Bureau of Economic Analysis – Chained Dollars: There are two primary methods for adjusting value added for inflation. The first is using chained dollars, which uses a changing selection of goods to adjust for inflation. The second uses an unchanging selection of goods to adjust for inflation. <sup>14</sup> Both are discussed in this report, as there has been some dispute about the accuracy of chained dollars for some goods.

<sup>&</sup>lt;sup>14</sup> Dornbusch, Rudiger, Stanley Fischer, and Richard Startz. (2000). Macroeconomics. 8th ed. London, UK: McGraw-Hill. 32.

As illustrated in Figure 2.7, from the peak in the 4<sup>th</sup> quarter of 2007 to the 1<sup>st</sup> quarter of 2009 manufacturing declined 15.2 % and only recently returned to its pre-recession peak level in 2017. Manufacturing value added declined more than total U.S. GDP, creating a persistent gap. The result is that first quarter GDP in 2021 is 29.2 % above its 2005 level while manufacturing is at 21.5 % above its 2005 level. However, from the 4<sup>th</sup> quarter of 2019 to the 2<sup>nd</sup> quarter of 2020, total GDP declined 10.1 % and manufacturing value added declined 12.2 %.<sup>15</sup>

Manufacturing value added in the U.S. in 2019 was \$2153.6 billion in chained 2012 dollars or 11.7 % of GDP. 16 Using chained dollars from the BEA shows that manufacturing decreased by 2.8 %. Figure 2.8 and Figure 2.9 provide more detailed data on durable and nondurable goods within the manufacturing industry. As seen in Figure 2.8, value added for seven of eleven durable goods industries is higher in 2020 than it was in 2005, including computer and electronic products and motor vehicles. The growth in durable goods is largely driven by computer and electronic products, which should be viewed with some caution, as there has been some dispute regarding the price adjustments for this sector, which affects the measured growth. Recall that the U.S. is also the largest producer of computer and electronic products. As seen in Figure 2.9, in 2020 only two non-durable sector is above its 2005 value. The largest manufacturing subsector in the U.S. is computer and electronic products followed by chemical manufacturing, and food, beverage, and tobacco products, as seen in Figure 2.10. Note that this is based on chained dollars. Adjustments using other methods or the nominal value can have different results.

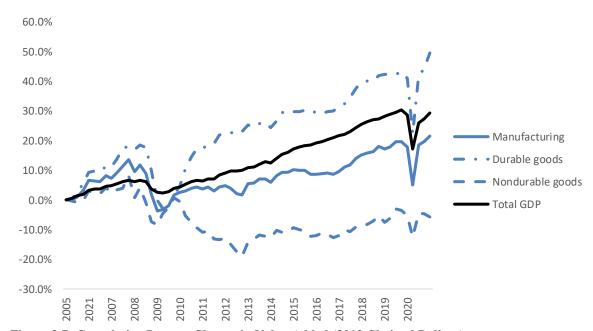


Figure 2.7: Cumulative Percent Change in Value Added (2012 Chained Dollars)
Bureau of Economic Analysis. 2021. "Industry Economic Accounts Data." http://www.bea.gov/iTable/index\_industry\_gdpIndy.cfm

<sup>&</sup>lt;sup>15</sup> Bureau of Economic Analysis. (2021) "Industry Economic Accounts Data." http://www.bea.gov/iTable/index\_industry\_gdpIndy.cfm

<sup>&</sup>lt;sup>16</sup> Bureau of Economic Analysis. (2021) "Industry Economic Accounts Data." http://www.bea.gov/iTable/index industry gdpIndy.cfm

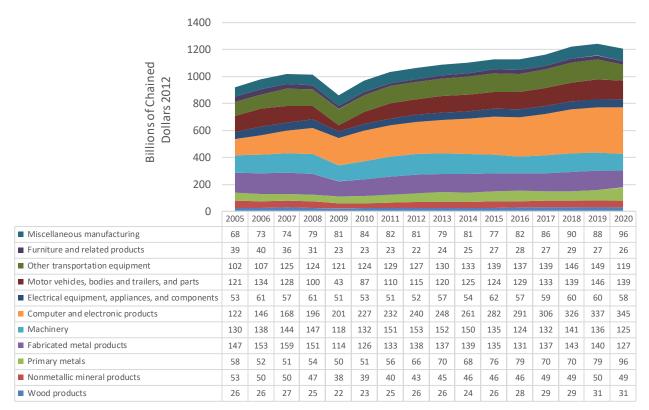


Figure 2.8: Value Added for Durable Goods by Type (billions of chained dollars), 2005-2020 Data Source: Bureau of Economic Analysis. (2021) "Industry Economic Accounts Data." http://www.bea.gov/iTable/index\_industry\_gdpIndy.cfm

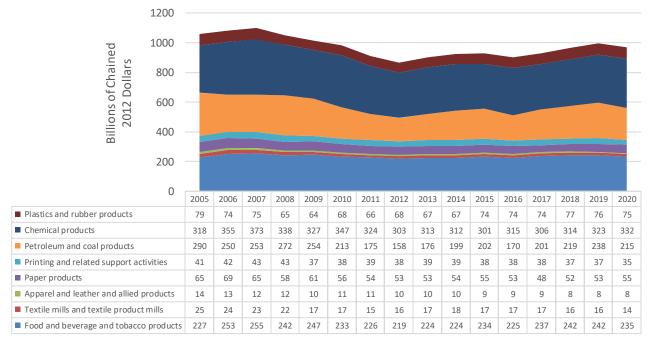


Figure 2.9: Value Added for Nondurable Goods by Type (billions of chained dollars), 2005-2020: Higher is Better

Data Source: Bureau of Economic Analysis. (2021) "Industry Economic Accounts Data." http://www.bea.gov/iTable/index\_industry\_gdpIndy.cfm

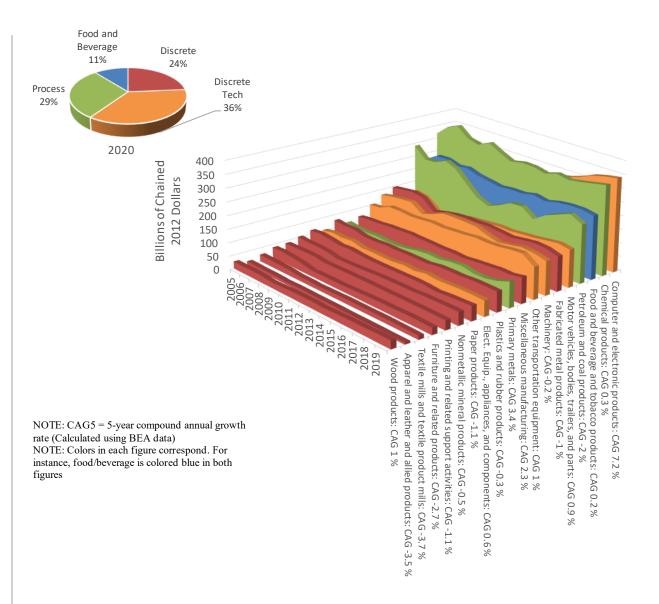


Figure 2.10: Manufacturing Value Added by Subsector (billions of chained dollars)
Data Source: Bureau of Economic Analysis. (2021) "Industry Economic Accounts Data."
http://www.bea.gov/iTable/index\_industry\_gdpIndy.cfm

Bureau of Economic Analysis – Constant Dollars: In 2020, U.S. manufacturing accounted for \$ 2269.2 billion in value added or 10.8 % of GDP, as measured in constant 2020 dollars. Some concerns have been raised regarding the use of chained dollars to adjust for inflation; therefore, it is prudent to examine manufacturing value added using the producer price index. Figure 2.11 and Figure 2.12 presents value added for durable and nondurable goods adjusted using the producer price index from the Bureau of Labor Statistics. The general trends are similar to those calculated using chained dollars; however, there are some differences. For instance, between 2005 and 2020 chemical products grew 8.0 %, measured in constant dollars, while it grew only 4.3 % when measured using chained dollars. As seen in

-

<sup>&</sup>lt;sup>17</sup> Bureau of Economic Analysis. (1997). BEA's Chain Indexes, Time Series, and Measures of Long-Term Economic Growth. https://www.bea.gov/scb/account\_articles/national/0597od/maintext.htm

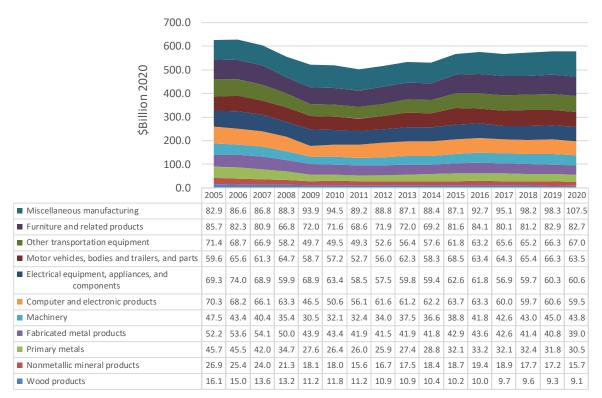


Figure 2.11: Value Added for Durable Goods by Type (constant dollars), 2005-2020 Adjusted using the Producer Price Index from the Bureau of Labor Statistics

Data Source: Bureau of Economic Analysis. (2021) "Industry Economic Accounts Data."

http://www.bea.gov/iTable/index\_industry\_gdpIndy.cfm

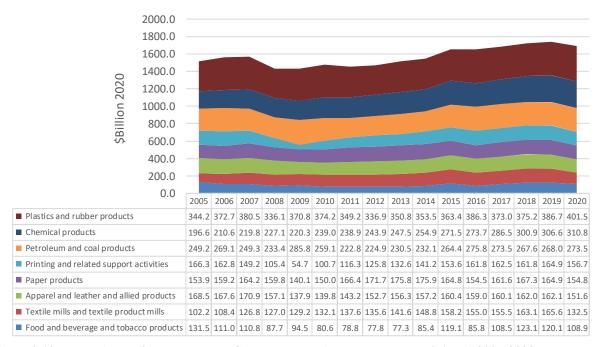


Figure 2.12: Value Added for Nondurable Goods by Type (constant dollars, billions), 2005-2020 Adjusted using the Producer Price Index from the Bureau of Labor Statistics Data Source: Bureau of Economic Analysis. (2021) "Industry Economic Accounts Data." http://www.bea.gov/iTable/index\_industry\_gdpIndy.cfm

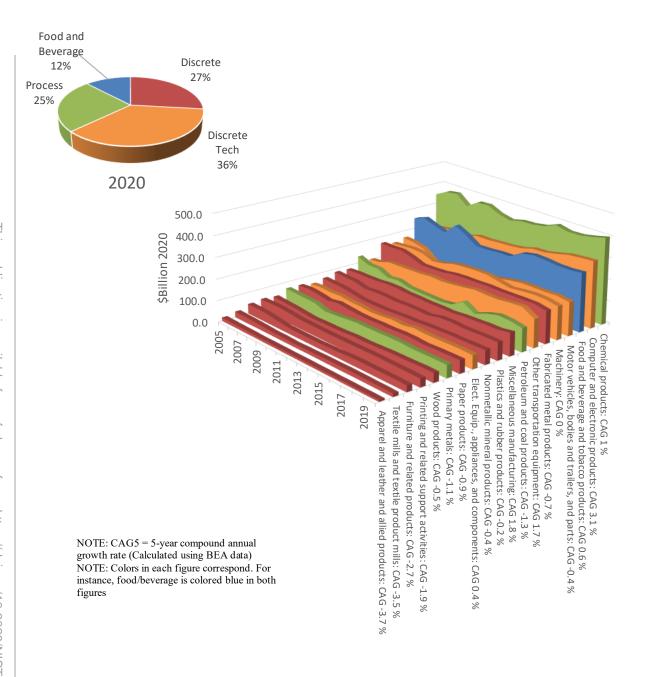


Figure 2.13: Manufacturing Value Added by Subsector, BEA (constant dollars, billions), 2005-2020 Adjusted using the Producer Price Index from the Bureau of Labor Statistics
Data Source: Bureau of Economic Analysis. (2021) "Industry Economic Accounts Data."
http://www.bea.gov/iTable/index\_industry\_gdpIndy.cfm

Figure 2.13, the five-year compound annual growth in computer and electronic manufacturing is 3.1 % while it is 7.2 % using chained dollars.

In addition to examining manufacturing value added, it is useful to examine the capital stock in manufacturing, as it reflects the value of machinery, buildings, and intellectual property in the industry (see Figure 2.14, Figure 2.15, Figure 2.16, and Figure 2.17). Discrete technology manufacturing (i.e., computer manufacturing, transportation equipment manufacturing, machinery manufacturing, and electronics manufacturing) account for 31 %

of all manufacturing equipment and 33 % of structures. The 5-year compound annual growth in computer and electronic manufacturing equipment has declined and there has been limited growth in structures. Recall that in 2015, the U.S. was the largest producer of these goods and it is the second largest subsector of U.S. manufacturing.

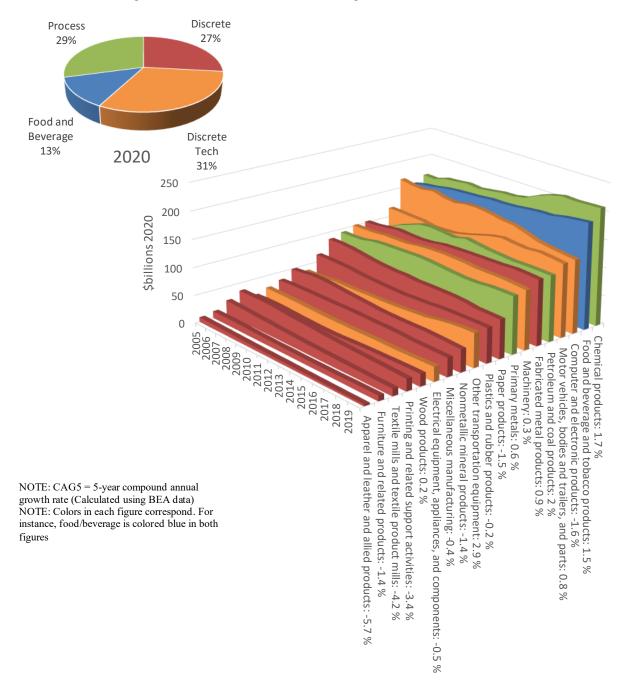


Figure 2.14: Current-Cost Net Stock: Private Equipment, Manufacturing (2005-2020) Adjusted using the Consumer Price Index from the Bureau of Labor Statistics Data Source: Bureau of Economic Analysis. (2021) "Fixed Assets Accounts Tables." https://apps.bea.gov/iTable/iTable.cfm?ReqID=10&step=2

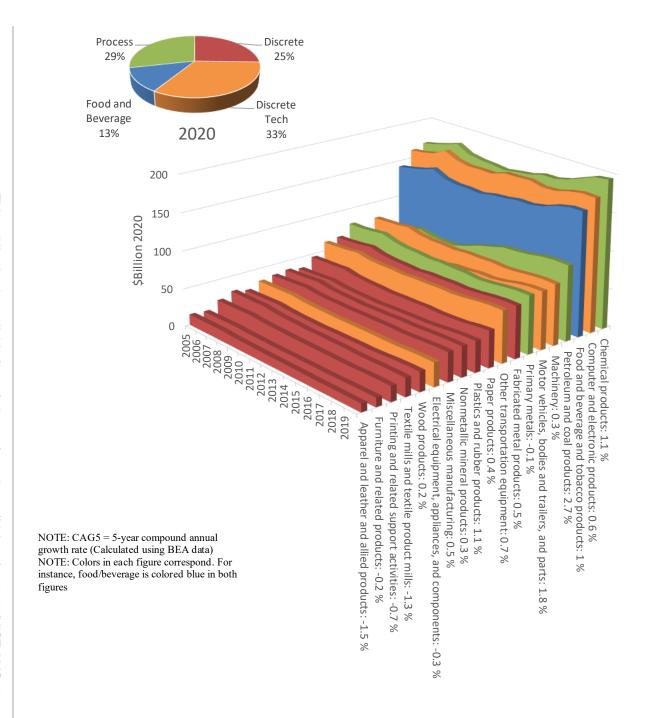


Figure 2.15: Current-Cost Net Stock: Private Structures, Manufacturing (2005-2020) Adjusted using the Consumer Price Index from the Bureau of Labor Statistics

Adjusted using the Consumer Price Index from the Bureau of Labor Statistics Data Source: Bureau of Economic Analysis. (2021) "Fixed Assets Accounts Tables." https://apps.bea.gov/iTable/iTable.cfm?ReqID=10&step=2

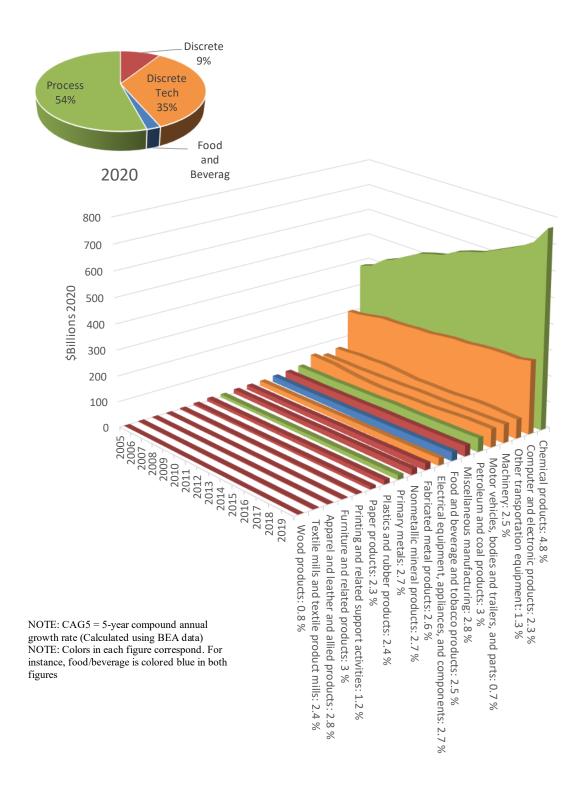


Figure 2.16: Current-Cost Net Stock: Intellectual Property Products, Manufacturing (2005-2020) Adjusted using the Consumer Price Index from the Bureau of Labor Statistics Data Source: Bureau of Economic Analysis. (2021) "Fixed Assets Accounts Tables." https://apps.bea.gov/iTable/iTable.cfm?ReqID=10&step=2

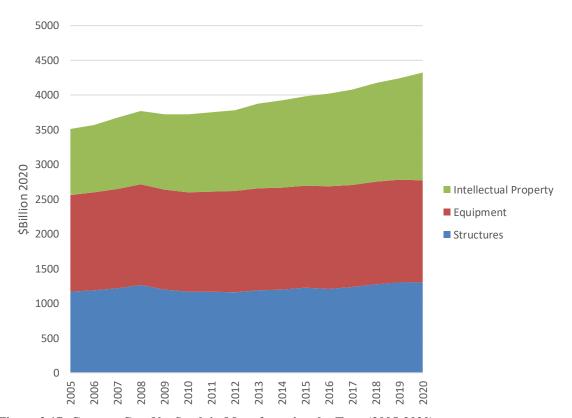


Figure 2.17: Current-Cost Net Stock in Manufacturing, by Type (2005-2020) Adjusted using the Consumer Price Index from the Bureau of Labor Statistics Data Source: Bureau of Economic Analysis. (2020) "Fixed Assets Accounts Tables." https://apps.bea.gov/iTable/iTable.cfm?ReqID=10&step=2

#### 3 US Manufacturing Supply Chain

There are many suppliers of goods and services that have a stake in manufacturing; these include resellers, providers of transportation and warehousing, raw material suppliers, suppliers of intermediate goods, and suppliers of professional services. Using data from the Annual Survey of Manufactures, <sup>18</sup> Table 3.1 presents and Figure 3.1 maps the purchases that the manufacturing industry made for production, which is disaggregated into five categories: suppliers of services, computer hardware, software, and other costs (blue); refuse removal (gold); machinery, structures, and compensation (orange); repair of the machinery and structures (red); and suppliers of materials (green). These items all feed into the design

Table 3.1: Supply Chain Entities and Contributions, Annual Survey of Manufactures, 2019
2019
(\$Billions 2019)

I Coming Comments Handard Coffee and Other Formally	
I. Services, Computer Hardware, Software, and Other Expenditures a. Communication Services	5.6
	3.0 11.8
b. Computer Hardware, Software, and Other Equipment	
c. Professional, Technical, and Data Services	22.6
d. Other Expenditures	290.3
e. TOTAL	330.4
II. Refuse Removal Expenditures	14.8
III. Machinery, Structures, and Compensation Expenditures	
a. Payroll, Benefits, and Employment	913.2
b. Capital Expenditures: Structures (including rental)	64.4
c. Capital Expenditures: Machinery/Equipment (including rental)	153.9
d. TOTAL	1131.6
IV. Suppliers of Materials Expenditures	
a. Materials, Parts, Containers, Packaging, etc Used	2915.9
b. Contract Work and Resales	182.2
c. Purchased Fuels and Electricity	82.4
d. TOTAL	3180.4
V. Maintenance and Repair Expenditures	57.0
VI. Shipments	
a. Expenditures	4714.3
b. Net Inventories Shipped	-26.8
c. Depreciation	183.0
d. Net Income	860.7
E. TOTAL	5731.2
VII. Value Added estimates	
a. Value added calculated VI.E-VI.b-VI.A+III.a	1956.9
a. Value added calculated V1.E-V1.b-V1.A+111.a b. ASM Value added	1956.9
BEA value added  C. BEA value added	25/9.4 2345.8
C. DEA VAIUE auded	2345.8

Note: Colors correspond with those in Figure 3.1

<sup>18</sup> U.S. Census Bureau. (2021). "Annual Survey of Manufactures." https://www.census.gov/programs-surveys/asm/data/tables.html

23

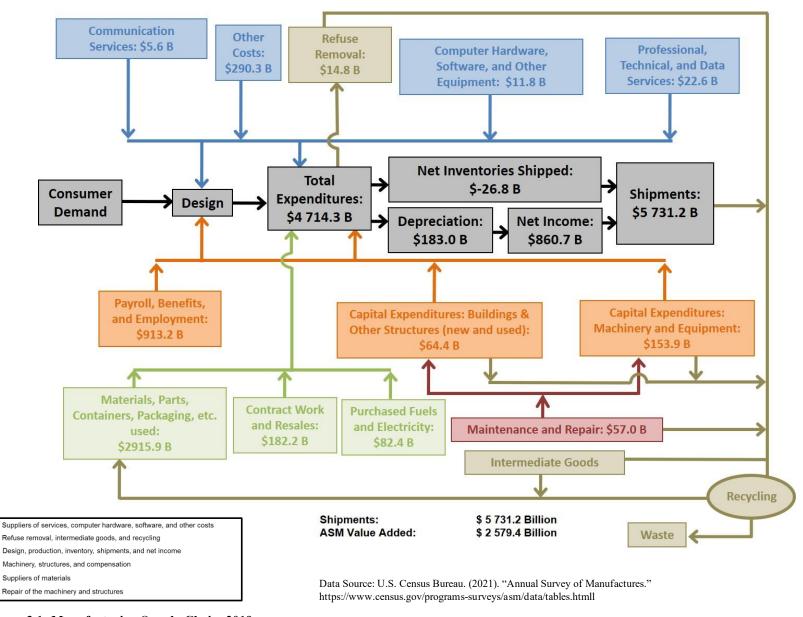


Figure 3.1: Manufacturing Supply Chain, 2019

and production of manufactured goods which are inventoried and/or shipped (gray). The depreciation of capital and net income is also included in Figure 3.1, which affects the market value of shipments. In addition to the stakeholders, there are also public vested interests, the end users, and financial service providers to be considered.

Direct and Indirect Manufacturing: As previously mentioned, to achieve economy-wide efficiency improvements, researchers have suggested that "the supply chain must become the focus of policy management, in contrast to the traditional emphasis on single technologies/industries." <sup>19</sup> As seen in Table 3.2, there is an estimated \$1939 billion in manufacturing value added with an additional \$2339 billion in indirect value added from other industries for manufacturing, as calculated using input-output analysis. <sup>20</sup> Direct and indirect manufacturing accounts for 24.1 % of total GDP.

In 2019, the U.S. imported approximately 14.7 % of its intermediate goods, as seen in Table 3.3. As a proportion of output and imports (i.e., a proportion of the total inputs), intermediate imports represented 10.7 %. As can be seen in Table 3.3, these proportions have not changed dramatically in recent years. As seen in Table 3.4, Canada is the primary source of imported supply chain items for the U.S. with China being second.

Many of the direct costs are caused by losses due to waste or defects. Unfortunately, there is limited data and information on these losses. The research that does exist is often case studies within various industries and countries, which provide only limited insight to U.S. national trends. Tabikh estimates from survey data in Sweden that the percent of planned production time that is downtime amounts to 13.3 %.<sup>21</sup> NIST's Manufacturing

Table 3.2: Direct and Indirect Manufacturing Value Added

		Value Added (\$ Billion 2019)		
NAICS Description		Direct	Indirect	Total
	TOTAL U.S. GDP			17 775
31-33	Total Manufacturing*	1 939	2 339	4 278
333-336	Discrete Technology Products	676	680	1 356
313-323, 327-332, 337-339	Discrete Products	489	581	1 070
324-326	Process Products	534	1 077	1 611
311-312	Food, Beverage, and Tabaco	240	629	869

۱/- ارب ۱/۵ مارا مارا ( D:۱۱: م مراور)

Note: These values are calculated by taking 2012 data and adjusting it to 2019; thus, they may not match other estimates in this report.

<sup>\*</sup> The sum of the 3 digit NAICS does not equal total manufacturing due to overlap in supply chains. Note: Calculated using the NIST Manufacturing Cost Guide. https://www.nist.gov/services-resources/software/manufacturing-cost-guide.

<sup>&</sup>lt;sup>19</sup> Tassey Gregory. (2010) "Rationales and Mechanisms for Revitalizing U.S. Manufacturing R&D Strategies." *Journal of Technology Transfer*. 35. 283-333.

<sup>&</sup>lt;sup>20</sup> This analysis uses the Manufacturing Cost Guide. https://www.nist.gov/services-resources/software/manufacturing-cost-guide

<sup>&</sup>lt;sup>21</sup> Tabikh, Mohamad. (2014). "Downtime Cost and Reduction Analysis: Survey Results." Master Thesis. KPP321. Mälardalen University. http://www.diva-portal.org/smash/get/diva2:757534/FULLTEXT01.pdf

**Table 3.3: Imported Intermediate Manufacturing (\$millions)** 

	•	Intermediate	Total	Intermediate Imports as	Intermediate imports as a
	Intermediate	Imports for	Manufacturing	a Percent of	Percent of Total Industry
Year	Manufacturing*	Manufacturing**	Output	Intermediates	Output
2006	3 299 672	658 321	5 074 555	20.0%	11.5%
2007	3 559 286	728 349	5 385 396	20.5%	11.9%
2008	3 692 895	839 531	5 474 517	22.7%	13.3%
2009	2 808 930	536 158	4 485 327	19.1%	10.7%
2010	3 222 093	672 003	4 991 985	20.9%	11.9%
2011	3 725 305	845 454	5 562 681	22.7%	13.2%
2012	3 844 239	840 279	5 740 953	21.9%	12.8%
2013	3 947 424	819 413	5 905 656	20.8%	12.2%
2014	3 975 237	826 780	5 992 227	20.8%	12.1%
2015	3 576 736	696 608	5 673 645	19.5%	10.9%
2016	3 453 624	658 321	5 523 480	19.1%	10.6%
2017	3 598 067	706 852	5 748 915	19.6%	10.9%
2018	3 894 914	786 224	6 178 745	20.2%	11.3%
2019	5 074 555	747 503	6 230 550	14.7%	10.7%

Source Data: Bureau of Economic Analysis. (2021). Input-Output Accounts Data. https://www.bea.gov/industry/input-output-accounts-data

Cost Guide, downtime amounts to 8.3 % of planned production time and amounts to \$245 billion for discrete manufacturing (i.e., NAICS 321-339 excluding NAICS 324 and 325).<sup>22</sup> In addition to downtime, defects result in additional losses. The Manufacturing Cost Guide estimates that defects amount to between \$32.0 billion and \$58.6 billion for discrete manufacturing (i.e., NAICS 321-339 excluding NAICS 324 and 325), depending on the method used for estimation.<sup>23</sup>

The USGS estimates that 15 % of steel mill products end up as scrap in the manufacturing process.<sup>24</sup> Other sources cite that at least 25 % of liquid steel and 40 % of liquid aluminum does not make it into a finished product due primarily to metal quality (25 % of steel loss and 40 % of aluminum loss), the shape produced<sup>25</sup> (10 % to 15 % of loss), and defects in the manufacturing processes (5 % of loss).<sup>26</sup> Material losses mean there is the possibility of producing the same goods using less material, which could have rippling effects up and down the supply chain. There would be reductions in the burden of transportation, material handling, machinery, inventory costs, and energy use along with many other activities associated with handling and altering materials.

<sup>\*</sup> Commodities used by industries

<sup>\*\*</sup> From the import matrix

<sup>&</sup>lt;sup>22</sup> Thomas, Douglas. (2020). Manufacturing Cost Guide. https://www.nist.gov/services-resources/software/manufacturing-cost-guide

<sup>&</sup>lt;sup>23</sup> Thomas, Douglas. (2020). Manufacturing Cost Guide. https://www.nist.gov/services-resources/software/manufacturing-cost-guide

<sup>&</sup>lt;sup>24</sup> Fenton, M. D. (2001) "Iron and Steel Recycling in the United States in 1998." Report 01-224. U.S. Geological Survey: 3. https://pubs.usgs.gov/of/2001/of01-224/

<sup>&</sup>lt;sup>25</sup> The steel and aluminum industry often produce standard shapes rather than customized shapes tailored to specific products. This results in needing to cut away some portion of material, which ends up as scrap. <sup>26</sup> Allwood, J. M. & Cullen, J. M. (2012). Sustainable Materials with Both Eyes Open. Cambridge Ltd. 185. http://www.withbotheyesopen.com/

Table 3.4: Percent of U.S. Manufacturing Industry Supply Chain, by Country of Origin (2014)

	US
	Manufacturing
	Supply Chain
Country	(percent)
USA	83.0
CAN	3.1
CHN	1.8
MEX	1.5
DEU	0.8
JPN	0.8
GBR	0.5
KOR	0.5
RUS	0.4
ROW	7.6

Note: Calculated using NIST. Manufacturing Cost Guide. https://www.nist.gov/services-resources/software/manufacturing-cost-guide.

Another source of losses can be found in cybercrime where criminals can disrupt production and/or steal intellectual property. The Manufacturing Cost Guide estimates that manufacturers lost between \$8.9 billion and \$38.6 billion due to cybercrime.

Manufacturing costs also accumulate in assets such as buildings, machinery, and inventory. In addition to the estimates provided in Figure 2.14, Figure 2.15, Figure 2.16, and Figure 2.17, data on assets is published periodically in the Economic Census. As seen in Table 3.5, total depreciable assets amount to \$3.4 trillion with \$2.7 trillion being machinery and equipment.

A frequently invoked axiom suggests that roughly 80 % of a problem is due to 20 % of the cause, a phenomenon referred to as the Pareto principle. <sup>27</sup> That is, a small portion of the cause accounts for a large portion of the problem. Identifying that small portion can

Table 3.5: Depreciable Assets and the Rate of Change, 2017 (\$million 2017)

	Buildings and Structures	Machinery and Equipment	Total
Gross value of depreciable assets (acquisition costs), beginning of year	661 841*	2 645 636*	3 307 476
Capital Expenditures (added to assets)	33 705	134 733	168 438
Retirements (subtracted from assets)	11 597*	46 358*	57 955
Gross value of depreciable assets (acquisition costs, end of year)	683 949	2 734 011	3 417 960
Percent of depreciable assets that are new (end of year)			4.9%

<sup>\*</sup> Assumes that the proportions of buildings and structures or machinery and equipment are the same as that for capital expenditures.

Source: U.S. Census Bureau. (2020) 2017 Economic Census. https://www.census.gov/data/tables/2017/econ/economic-census/naics-sector-31-33.html

<sup>&</sup>lt;sup>27</sup> Hopp, Wallace J. and Mark L. Spearman. (2008). Factory Physics. Third Edition. (Waveland Press, Long Grove, IL.

facilitate making large efficiency improvements in manufacturing. Industries are categories of production activities. A larger industry suggests that there is more of a particular type of activity occurring; thus, an increase in productivity has a larger impact for a large cost area than a small cost area. Additionally, statistical evidence suggests that a dollar of research and development in a large cost supply chain entity has a higher return on investment than a small cost one.<sup>28</sup> Table 3.6 provides a list of the top 20 % of domestic supply chain industries for U.S. manufacturing by value added. Various forms of energy production and/or transmission appear in the top 20 %. Various forms of transportation are also present along with the management of companies and enterprises. Table 3.7 provides compensation by occupation and management occupations is the 2<sup>nd</sup> largest.

Figure 3.2 shows a selection of expenditures for various manufacturing subsectors from the Annual Survey of Manufactures. The cost items for each industry correspond with those in Figure 3.1 and Table 3.1. It is important to note that the costs in Figure 3.2 are broken-up differently than those in the input-output analyses. The input-output analysis breaks costs into industries. For example, the value added for the coal used to produce electricity consumed by manufacturing is found in the mining industry. The data from the Annual Survey of Manufactures in Figure 3.2 lumps all the costs for electricity together.

\_

<sup>&</sup>lt;sup>28</sup> Thomas, Douglas. (2018). "The Effect of Flow Time on Productivity and Production." National Institute of Standards and Technology. Advanced Manufacturing Series 100-25. https://nvlpubs.nist.gov/nistpubs/ams/NIST.AMS.100-25.pdf

Table 3.6: Top 20 % of Domestic Supply Chain Entities, Value Added

Carla	tel de Bereitere	\$Billion	Code	ted at Provider	\$Billion
Code	Industry Description	2019	Code	Industry Description	2019
324110	Petroleum refineries	596.1	482000	Rail transportation	26.6
211000	Oil and gas extraction	516.1	325180	Other Basic Inorganic Chemical Manufacturing	26.0
550000	Management of companies and enterprises	128.5	112A00	Animal production, except cattle and poultry and eggs	26.0
325412	Pharmaceutical preparation manufacturing	83.0	336390	Other Motor Vehicle Parts Manufacturing	25.8
336112	Light truck and utility vehicle manufacturing	78.5	339112	Surgical and medical instrument manufacturing	25.7
424A00	Other nondurable goods merchant wholesalers	77.5	533000	Lessors of nonfinancial intangible assets	25.3
336411	Aircraft manufacturing	76.6	334510	Electromedical and electrotherapeutic apparatus manufacturing	24.7
423A00	Other durable goods merchant wholesalers	68.9	522A00	Nondepository credit intermediation and related activities	24.7
221100	Electric power generation, transmission, and distribution	63.4	322120	Paper mills	24.6
331110	Iron and steel mills and ferroalloy manufacturing	59.8	3259A0	All other chemical product and preparation manufacturing	24.4
325110	Petrochemical manufacturing	57.2	5241XX	Insurance carriers, except direct life	24.1
484000	Truck transportation	56.7	1111A0	Oilseed farming	24.0
531ORE	Other real estate	55.3	486000	Pipeline transportation	23.9
325190	Other basic organic chemical manufacturing	54.9	541200	Accounting, tax preparation, bookkeeping, and payroll services	23.7
312200	Tobacco product manufacturing	48.7	21311A	Other support activities for mining	23.3
336412	Aircraft engine and engine parts manufacturing	48.6	311810	Bread and bakery product manufacturing	22.5
334413	Semiconductor and related device manufacturing	48.1	333120	Construction machinery manufacturing	22.4
334511	Search, detection, and navigation instruments manufacturing	42.7	561700	Services to buildings and dwellings	22.1
326190	Other plastics product manufacturing	42.6	230301	Nonresidential maintenance and repair	21.4
323110	Printing	41.8	322210	Paperboard container manufacturing	21.4
52A000	Monetary authorities and depository credit intermediation	38.7	339113	Surgical appliance and supplies manufacturing	21.3
424700	Petroleum and petroleum products	37.5	332310	Plate work and fabricated structural product manufacturing	21.2
325211	Plastics material and resin manufacturing	36.9	33291A	Valve and fittings other than plumbing	20.8
1111B0	Grain farming	36.3	423600	Household appliances and electrical and electronic goods	20.3
1121A0	Cattle ranching and farming	34.4	333415	Air conditioning, refrigeration, and warm air heating equipment	20.1
423800	Machinery, equipment, and supplies	33.1	331200	Steel product manufacturing from purchased steel	19.6
334220	Broadcast and wireless communications equipment	31.1	325620	Toilet preparation manufacturing	19.6
561300	Employment services	31.0	333130	Mining and oil and gas field machinery manufacturing	19.4
336111	Automobile manufacturing	30.1	524200	Insurance agencies, brokerages, and related activities	19.2
541300	Architectural, engineering, and related services	29.4	332320	Ornamental and architectural metal products manufacturing	19.1
325610	Soap and cleaning compound manufacturing	29.0	333111	Farm machinery and equipment manufacturing	19.1
424400	Grocery and related product wholesalers	28.6	33441A	Other electronic component manufacturing	19.0
336413	Other aircraft parts and auxiliary equipment manufacturing	28.5	326110	Plastics packaging materials and unlaminated film and sheet manufacturing	18.9
325310	Fertilizer manufacturing	28.5	332800	Coating, engraving, heat treating and allied activities	18.5
325414	Biological product (except diagnostic) manufacturing	28.4	331490	Nonferrous metal (except copper and aluminum)	18.1
541100	Legal services	28.4	423100	Motor vehicle and motor vehicle parts and supplies	18.1
332710	Machine shops	28.1	541610	Management consulting services	17.8
31161A	Animal (except poultry) slaughtering, rendering, and processing	28.1	5419A0	All other miscellaneous professional, scientific, and technical services	17.7
JIIUIA	Animar (except pountry) staughtering, rendering, and processing	20.1	241240	All other infoculations professional, scientific, and technical services	11.1

 $Note: Calculated \ using \ the \ NIST \ Manufacturing \ Cost \ Guide. \ https://www.nist.gov/services-resources/software/manufacturing-cost-guide.$ 

Table 3.7: Total Domestic Compensation for Manufacturing and its Supply Chain, by Occupation

SOC		\$2019
Code	Description	Billion
000000	All Occupations	1822.7
110000	Management Occupations	277.2
130000	Business and Financial Operations Occupations	144.3
150000	Computer and Mathematical Occupations	103.7
170000	Architecture and Engineering Occupations	141.8
190000	Life, Physical, and Social Science Occupations	24.9
210000	Community and Social Service Occupations	1.0
230000	Legal Occupations	18.7
250000	Education, Training, and Library Occupations	1.6
270000	Arts, Design, Entertainment, Sports, and Media Occupations	18.9
290000	Healthcare Practitioners and Technical Occupations	11.3
310000	Healthcare Support Occupations	1.3
330000	Protective Service Occupations	6.8
350000	Food Preparation and Serving Related Occupations	11.1
370000	Building and Grounds Cleaning and Maintenance Occupations	16.2
390000	Personal Care and Service Occupations	2.5
410000	Sales and Related Occupations	117.9
430000	Office and Administrative Support Occupations	180.7
450000	Farming, Fishing, and Forestry Occupations	16.6
470000	Construction and Extraction Occupations	43.6
490000	Installation, Maintenance, and Repair Occupations	101.3
510000	Production Occupations	433.2
530000	Transportation and Material Moving Occupations	144.9
	TOTAL	3642.3

 $Note: Calculated\ using\ the\ NIST\ Manufacturing\ Cost\ Guide.\ https://www.nist.gov/services-resources/software/manufacturing-cost-guide.$ 

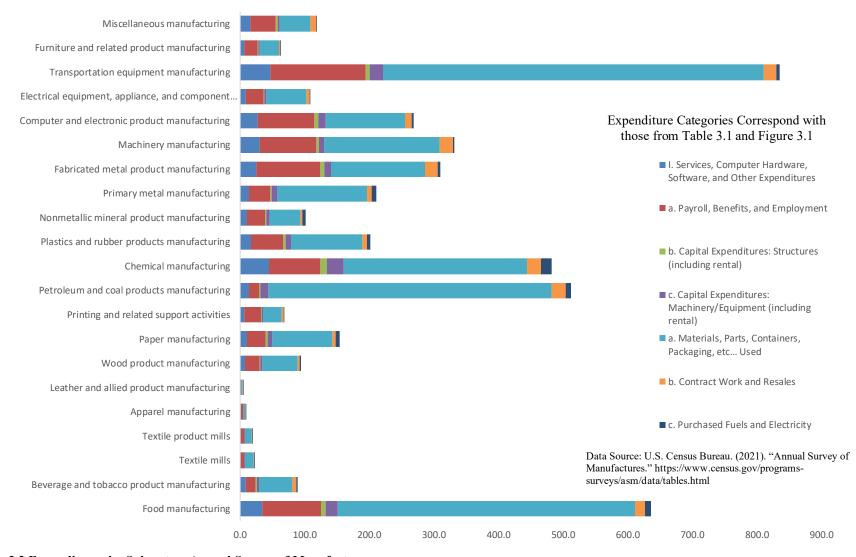


Figure 3.2 Expenditures by Subsector, Annual Survey of Manufactures

## 4 Employment, Compensation, Profits, and Productivity

The Annual Survey of Manufactures estimates that there were 11.5 million employees in the manufacturing industry in 2019, which is the most recent data available (see Table 4.1). The Current Population Survey estimates that there were 15.7 million manufacturing employees in 2019 and the Current Employment Statistics estimates 12.2 million employees in 2020, the most recent data available (see Table 4.2 and Table 4.3). According to data in Table 4.2, manufacturing accounted for 9.4 % of total employment. Each of these estimates has its own method for how the data was acquired and its own definition of employment. The Current Population Survey considers an employed person to be any individual who did any work for pay or profit during the survey reference week or were absent from their job because they were ill, on vacation, or taking leave for some other reason. It also includes individuals who completed at least 15 hours of unpaid work in a family-owned enterprise operated by someone in their household. In contrast, the Current Employment Statistics specifically exclude proprietors, self-employed, and unpaid family or volunteer workers. Therefore, the estimates from the Current Employment Statistics are lower than the Current Population Survey estimates. Additionally, the Current Employment Statistics include temporary and intermittent employees. The Annual Survey of Manufactures considers an employee to include all full-time and part-time employees on the payrolls of operating establishments during any part of the pay period being surveyed excluding temporary staffing obtained through a staffing service. It also excludes proprietors along with partners of unincorporated businesses.

Table 4.1: Employment, Annual Survey of Manufactures

NAICS	Description	2018	2019
311	Food manufacturing	1 494 203	1 487 229
312	Beverage and tobacco product manufacturing	221 186	218 916
313	Textile mills	90 474	87 668
314	Textile product mills	102 395	102 880
315	Apparel manufacturing	78 525	73 739
316	Leather and allied product manufacturing	26 035	26 082
321	Wood product manufacturing	402 450	391 148
322	Paper manufacturing	328 768	332 660
323	Printing and related support activities	420 133	394 834
324	Petroleum and coal products manufacturing	107 735	106 669
325	Chemical manufacturing	761 701	751 137
326	Plastics and rubber products manufacturing	775 936	768 886
327	Nonmetallic mineral product manufacturing	401 203	390 998
331	Primary metal manufacturing	365 673	368 190
332	Fabricated metal product manufacturing	1 391 265	1 384 342
333	Machinery manufacturing	1 042 126	1 042 185
334	Computer and electronic product manufacturing	797 788	789 468
335	Electrical equipment, appliance, and component manufacturing	344 926	346 043
336	Transportation equipment manufacturing	1 569 237	1 552 433
337	Furniture and related product manufacturing	384 369	360 820
339	Miscellaneous manufacturing	527 166	531 085
		11 633 294	11 507 412

Data Source: Data Source: U.S. Census Bureau. (2021). "Annual Survey of Manufactures." https://www.census.gov/programs-surveys/asm/data/tables.html

Table 4.2: Employment by Industry for 2018 and 2019 (Thousands): Current Population Survey

Industry	Total Employed 2018	Total Employed 2019	Employment Change	Percent Change
Mining	784	750	-34	-4.3%
Construction	11 181	11 373	192	1.7%
Manufacturing	15 560	15 741	181	1.2%
Wholesale and Retail Trade	20 270	19 742	-528	-2.6%
Transportation and Utilities	8 551	8 991	440	5.1%
Information	2 919	2 766	-153	-5.2%
Financial Activities	10 649	10 765	116	1.1%
Professional and Business Services	18 950	19 606	656	3.5%
Education and Health Services	35 043	35 894	851	2.4%
Leisure and Hospitality	14 268	14 643	375	2.6%
Other Services	7 742	7 617	-125	-1.6%
Public Administration	7 419	7 225	-194	-2.6%
Agriculture	2 425	2 425	0	0.0%
TOTAL*	155 761	157 538	1 777	1.1%

<sup>\*</sup> The sum may not match the total due to rounding of annual averages

Source: Bureau of Labor Statistics. (2021) Current Population Survey. "Table 17: Employed Persons by Industry, Sex, Race, and Occupation." <a href="http://www.bls.gov/cps">http://www.bls.gov/cps</a>

Table 4.3: Manufacturing Employment (Thousands): Current Employment Statistics

	2019	2020	Percent Change
Manufacturing	12817	12179	-5.0%
Durable Goods	8039	7580	-5.7%
Nondurable Goods	4778	4600	-3.7%

Source: Bureau of Labor Statistics. (2021) Current Employment Statistics. http://www.bls.gov/ces/home.htm

Between January 2005 and January 2010, manufacturing employment declined by 19.6 %, as seen in Figure 4.1. As of January 2020, employment was still 10.3 % below its 2005 level. In times of financial difficulty, large purchases are often delayed or determined to be unnecessary. Thus, it would be expected that during the late 2000's recession durable goods would decline more than nondurable goods, which is what happened during this recession. The other major decline in manufacturing employment was during the pandemic. In April of 2020, manufacturing was 19.9 % below its 2005 level. By August 2021, manufacturing employment had risen to 12.9 % below its 2005 level. However, there are a substantial number of job openings in manufacturing as seen in Figure 4.1. If these openings were filled, it would raise employment above prepandemic levels and would equate to a 7 % increase in manufacturing employment.

The employees that work in manufacturing offer their time and, in some cases, risk their personal safety in return for compensation. In terms of safety, the number of fatal injuries decreased 15.1 % between 2018 and 2019 (see Table 4.4). Nonfatal injuries decreased as did the injury rate (see Table 4.5). However, the incident rate for nonfatal injuries in manufacturing remains higher than that for all private industry. As illustrated in Figure 4.2, fatalities, injuries, and the injury rate have a five-year compound growth rate of -0.8 %, -2.7 %, and -3.8 % respectively.

During the late 2000s recession, the average number of hours worked per week declined, as seen in Figure 4.3. Unlike employment, however, the number of hours worked per week returned to its pre-recession levels or slightly higher. Average wages increased significantly during the late 2000's recession and 2020 decline of GDP, as can be seen in Figure 4.4. This is likely because low wage earners are disproportionately impacted by employment reductions, which suggests that high wage earners not only receive more pay, they also have more job security. Average hours also dropped during the pandemic

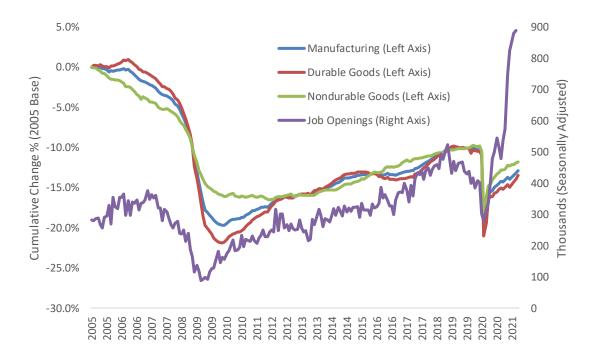


Figure 4.1: Cumulative Change in Percent in Manufacturing Employment (Seasonally Adjusted) and Number of Job Openings (seasonally Adjusted), 2005-2021

Source: Bureau of Labor Statistics. (2021) Current Employment Statistics. http://www.bls.gov/ces/ and Bureau of Labor Statistics. (2021) Job Openings and Labor Turnover Survey. https://www.bls.gov/jlt/

**Table 4.4: Fatal Occupational Injuries by Event or Exposure** 

		Total	Violence and other injuries by persons or animals	Transportation Incidents	fires and explosions	Falls, slips, trips	exposure to harmful sub- stances or environments	with objects and equipment
2018	Total	5250	828	2080	115	791	621	786
20	Manufacturing	343	40	83	16	46	50	106
2019	Total	5333	841	2122	99	880	642	732
20	Manufacturing	336	34	99	10	61	40	90
Percent Change	Total	1.6%	1.6%	2.0%	-13.9%	11.3%	3.4%	-6.9%
Per Cha	Manufacturing	-2.0%	-15.0%	19.3%	-37.5%	32.6%	-20.0%	-15.1%

Source: Bureau of Labor Statistics. (2021) Census of Fatal Occupational Injuries. "Industry by Event or Exposure." <a href="http://stats.bls.gov/iif/oshcfoil.htm">http://stats.bls.gov/iif/oshcfoil.htm</a>

Table 4.5: Total Recordable Cases of Nonfatal Injuries and Illnesses Involving Days Away from Work

_		2018	2019	Percent Change
Manu- facturing	Incident Rate per 100 full time workers*	3.4	3.3	-2.9%
	Total Recordable Cases (thousands)	430.3	421.4	-2.1%
Private Industry	Incident Rate per 100 full time workers*	2.8	2.8	0.0%
Pri Indu	Total Recordable Cases (thousands)	2834.5	2814.0	-0.7%

Source: Bureau of Labor Statistics. (2021) Injuries, Illness, and Fatalities Program. http://www.bls.gov/iif/

N = number of injuries and illnesses

EH = total hours worked by all employees during the calendar year

200,000 = base for 100 equivalent full-time workers (working 40 hours per week, 50 weeks per year)

and has largely returned to precession levels. Similar to the late 2000's recession, during the pandemic wages increased while hours and employment decreased.

The compound annual growth rate in real dollars for private sector wages was 1.0 % between July 2016 and July 2021 while it was 0.2 % for manufacturing. As illustrated in Figure 4.5, employee compensation in manufacturing, which includes benefits, has had a five-year compound annual growth of -1.2 %, but remains above total private industry compensation. It is difficult to conclude much from the growth in average wages and compensation, as much of it seems to be driven by changes in employment due to recession activity and the pandemic.

For those that invest in manufacturing, nonfarm proprietors' income for manufacturing has had a five-year compound annual growth rate of -4.3 %, as illustrated in Figure 4.6. Corporate profits have had a five-year compound annual growth of -5.8 %.

An important aspect of manufacturing is the efficiency and productivity with which resources are used. The Bureau of Labor Statistics provides an index of labor productivity and multifactor productivity. Labor productivity for manufacturing decreased slightly from 2019 to 2020, as seen in Figure 4.7. The five-year compound annual growth is -0.5 %. The Bureau of Labor Statistics multifactor productivity is "a measure of economic performance that compares the amount of goods and services produced (output) to the amount of combined inputs used to produce those goods and services. Inputs can include labor, capital, energy, materials, and purchased services." For U.S. manufacturing, multifactor productivity decreased 2.0 % from 2018 to 2019 and has had a downward trend in recent years with a 5-year annual compound growth of -0.8 %, as illustrated in Figure 4.8. Productivity in the U.S. is relatively high compared to other countries. As illustrated in Figure 4.9, the U.S. is ranked seventh in output per hour among 133 countries using data from the Conference Board.<sup>29</sup>

<sup>\*</sup> The incidence rates represent the number of injuries and illnesses per 100 full-time workers and were calculated as: (N/EH) x 200,000, where

<sup>&</sup>lt;sup>29</sup> Conference Board. (2020) Total Economy Database: Output, Labor and Labor Productivity. https://www.conference-board.org/data/economydatabase/index.cfm?id=27762

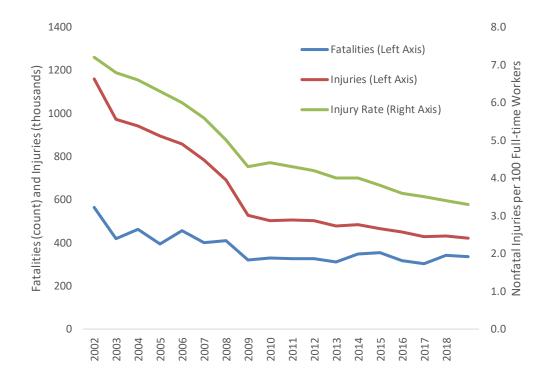


Figure 4.2: Manufacturing Fatalities and Injuries
Source: Bureau of Labor Statistics. 2021. Injuries, Illness, and Fatalities Program. http://www.bls.gov/iif/

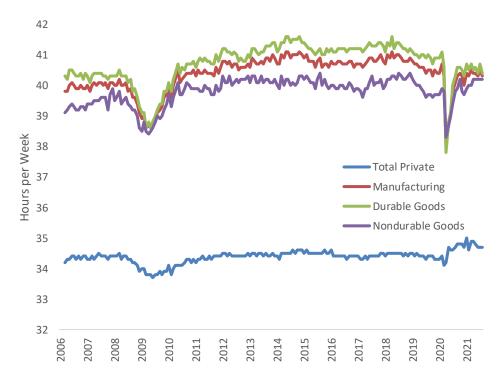


Figure 4.3: Average Weekly Hours for All Employees (Seasonally Adjusted)
Source: Bureau of Labor Statistics. (2021) Current Employment Statistics. http://www.bls.gov/ces/home.htm

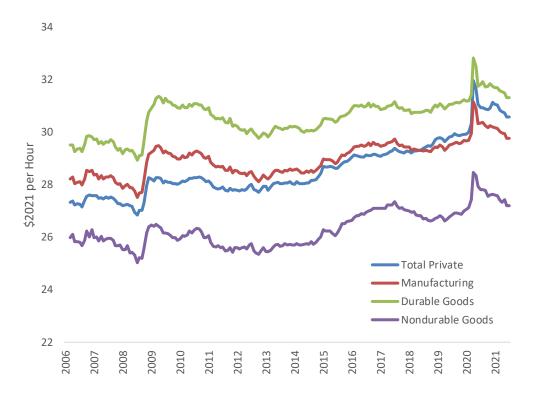


Figure 4.4: Average Hourly Wages for Manufacturing and Private Industry (Seasonally Adjusted)
Source: Bureau of Labor Statistics. (2021) Current Employment Statistics. http://www.bls.gov/ces/home.htm
Adjusted using the CPI for all consumers. Bureau of Labor Statistics. Consumer Price Index. (2021) https://www.bls.gov/cpi/data.htm

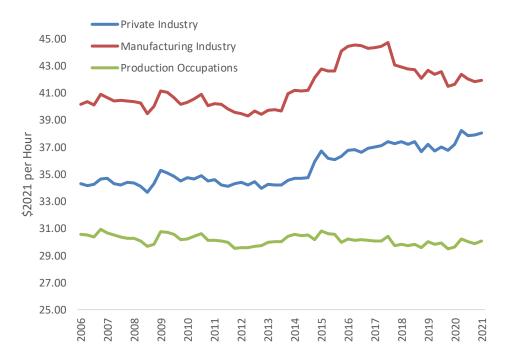


Figure 4.5: Employee Compensation (Hourly)
Source: Bureau of Labor Statistics. (2021) National Compensation Survey. http://www.bls.gov/ncs/



Figure 4.6: Profits for Corporations and Income for Proprietorships

Source: Bureau of Economic Analysis. (2021) Income and Employment by Industry. Table 6.16D. Corporate Profits by Industry and Table 6.12D. Nonfarm Proprietors' Income. https://apps.bea.gov/iTable/index\_nipa.cfm.

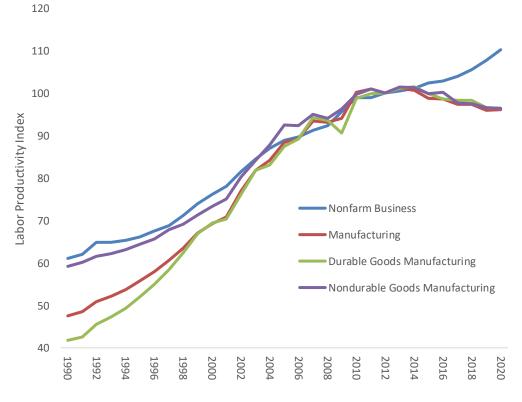


Figure 4.7: Manufacturing Labor Productivity Index (2012 Base Year = 100) Source: Bureau of Labor Statistics. (2021) Productivity. https://www.bls.gov/mfp/

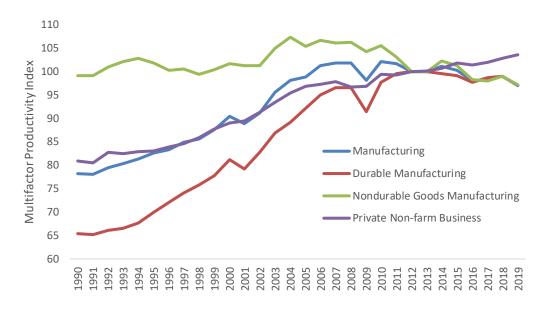


Figure 4.8: Manufacturing Multifactor Productivity Index (2012 Base Year = 100) Source: Bureau of Labor Statistics. (2021) Productivity. https://www.bls.gov/mfp/

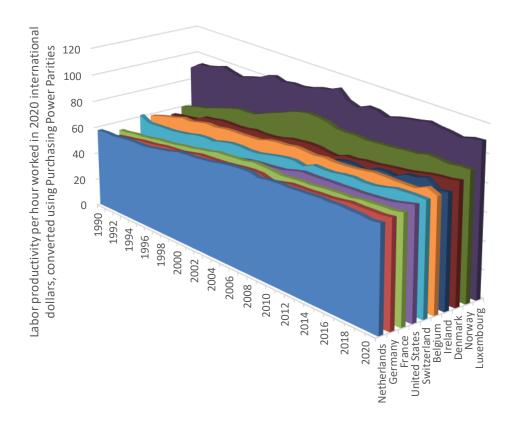


Figure 4.9: Output per Labor Hour (Top Ten Countries Out of 133)
Source: Conference Board. (2021) Total Economy Database: Output, Labor and Labor Productivity. https://www.conference-board.org/data/economy/database/index.cfm?id=27762

## 5 Research, Innovation, and Factors for Doing Business

Manufacturing goods involves not only physical production, but also design and innovation. Measuring and comparing innovation between countries is problematic, however, as there is no standard metric for measuring this activity. Four measures are often discussed regarding innovation: number of patent applications, research and development expenditures, number of researchers, and number of published journal articles. As seen in Figure 5.1, the U.S. ranked 4th in 2019 in resident patent applications per million people, which puts it above the 95th percentile among 138 countries. Using patent applications as a metric can be problematic though, as not all innovations are patented and some patents might not be considered innovation. The U.S. ranked 8th in research and development expenditures as a percent of GDP in 2018, which puts it above the 85<sup>th</sup> percentile (see Figure 5.2) among 75 nations. As seen in Figure 5.3, U.S. enterprise research and development expenditures in manufacturing increased between 2016 and 2017 and has a 5-year compound annual growth rate of 2.7 % (not shown). However, as a percent of value added it decreased between 2016 and 2017. In terms of researchers per million people, the U.S. ranked 19th in 2017, putting it just above the 75th percentile (see Figure 5.4). In journal articles per million people it ranked 22<sup>nd</sup> in 2017, and China had more articles than the U.S. (see Figure 5.5).<sup>30</sup> Exports are also frequently seen as a measure of competitiveness. The U.S. was the second largest exporter, as seen in Figure 5.6.

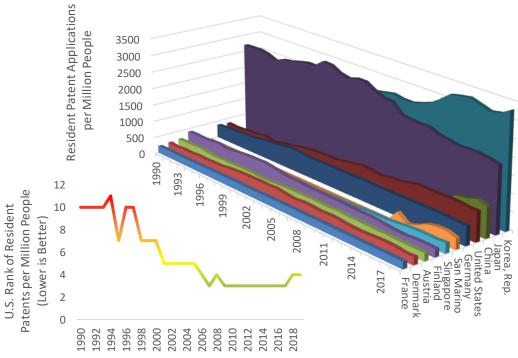
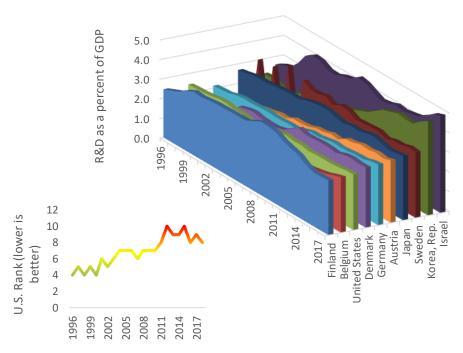


Figure 5.1: Patent Applications (Residents) per Million People, Top Ten (1990-2019) World Bank. 2021. World Development Indicators. https://data.worldbank.org/products/wdi

40

<sup>&</sup>lt;sup>30</sup> World Bank. 2021. World Development Indicators. http://data.worldbank.org/data-catalog/world-development-indicators



**Figure 5.2: Research and Development Expenditures as a Percent of GDP** Source: World Bank. 2021. World Development Indicators. https://data.worldbank.org/products/wdi \* Missing data was interpolated

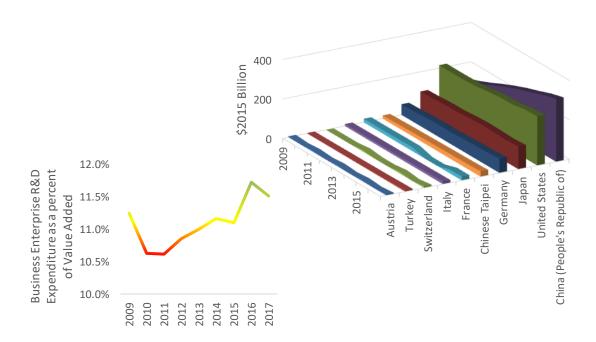


Figure 5.3: Manufacturing Enterprise Research and Development Expenditures Source: OECD. (2019) Business Enterprise R-D Expenditure by Industry (ISIC 4). http://stats.oecd.org/# United Nations Statistics Division. (2020). "National Accounts Main Aggregates Database." http://unstats.un.org/unsd/snaama/Introduction.asp

In addition to some of the previously mentioned metrics, a number of indices have been developed to assess national competitiveness. The IMD World Competitiveness Index provides insight into the U.S. innovation landscape. Figure 5.7 provides the U.S. ranking for 20 measures of competitiveness. This provides some indicators to identify opportunities for improvement in U.S. economic activity. In 2021, the U.S. ranked low in public finance, prices, societal framework, and international trade among other things. Overall, the U.S. ranked 10<sup>th</sup> in competitiveness for conducting business.<sup>31</sup>

The 2016 Deloitte Global Manufacturing Competitiveness Index uses a survey of CEOs to rank countries based on their perception. The U.S. was ranked 2<sup>nd</sup> out 40 nations with China being ranked 1<sup>st</sup>. High-cost labor, high corporate tax rates, and increasing investments outside of the U.S. were identified as challenges to the U.S. industry. Manufacturers indicated that companies were building high-tech factories in the U.S. due to rising labor costs in China, shipping costs, and low-cost shale gas.<sup>32</sup> According to

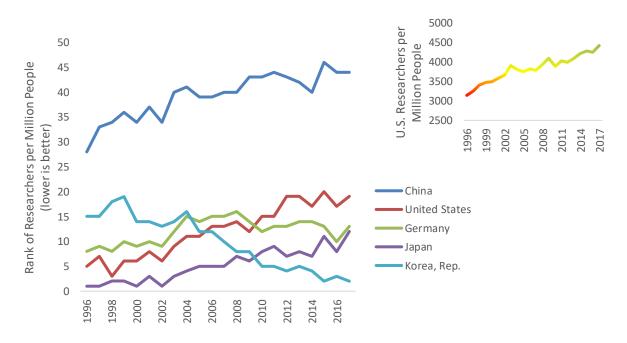
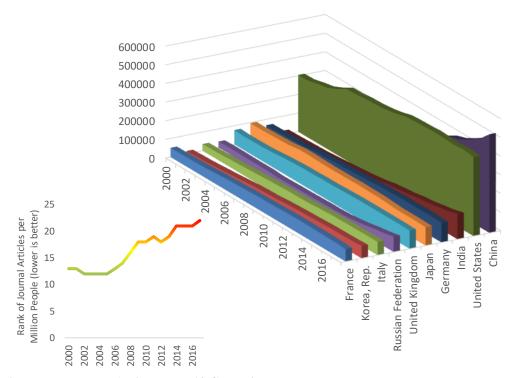


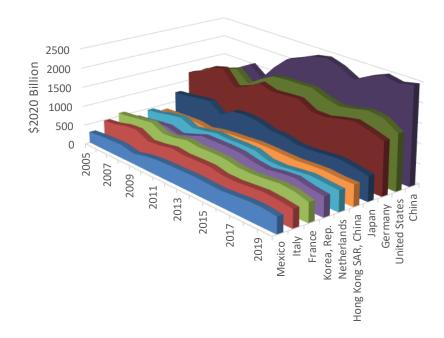
Figure 5.4: Researchers per Million People, Ranking
World Bank. 2021. World Development Indicators. https://data.worldbank.org/products/wdi

<sup>&</sup>lt;sup>31</sup> IMD. (2021). IMD World Competitiveness Country Profile: U.S. https://worldcompetitiveness.imd.org/countryprofile/US

<sup>&</sup>lt;sup>32</sup> Deloitte. (2016). 2016 Global Manufacturing Competitiveness Index. http://www2.deloitte.com/content/dam/Deloitte/us/Documents/manufacturing/us-gmci.pdf



**Figure 5.5: Journal Articles, Top 10 Countries**World Bank. 2020. World Development Indicators. https://data.worldbank.org/products/wdi



**Figure 5.6: Goods Exports (BOP) of the Top Ten Exporters**World Bank. 2020. World Development Indicators. https://data.worldbank.org/products/wdi
NOTE: Adjusted using the Consumer Price Index for all consumers from the Bureau of Labor Statistics.

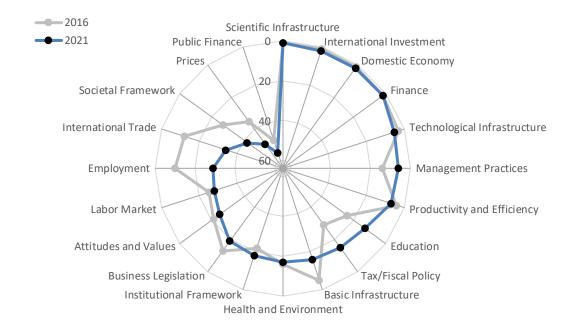


Figure 5.7: IMD World Competitiveness Rankings for the US: Lower is Better (i.e., a Rank of 1 is Better than a Rank of 64) – 64 countries ranked

the Deloitte Global Manufacturing Competitiveness Index, advantages to U.S. manufacturers included its technological prowess and size, productivity, and research support. China was ranked 1<sup>st</sup> with advantages in raw material supply, advanced electronics, and increased research and development spending. China has challenges in innovation, slowing economic growth, productivity, and regulatory inefficiency.

The World Economic Forum's 2019 Global Competitiveness Report uses 12 items to assess the competitiveness of 141 economies, which includes the set of "institutions, policies and factors that determine a country's level of productivity." The U.S. was ranked 2<sup>nd</sup> overall with various rankings in the 12 "pillars" that underly the ranking, as illustrated in Figure 5.8. Within the 12 "pillars," there were lower rankings in health, macroeconomic stability, and information/communication technology adoption.<sup>33</sup> The index uses a set of 90 factors to produce the 12 items in Figure 5.8. A selection of those that are relevant to standards, technology, and information dissemination are presented in Table 5.1. Those that have poorer rankings might be opportunities for improvement. Among those selected in Table 5.1, the U.S. ranks below the 90<sup>th</sup> percentile in both of the *crime* items, 2 of the 8 *transport* items, 6 of the 9 *utility* items, *labor-health*, 2 of the 9 *human capital* items, both *barrier to entry* items, and 2 of the 10 *innovation* items.

-

<sup>&</sup>lt;sup>33</sup> World Economic Forum. (2019). The Global Competitiveness Report 2019. http://www3.weforum.org/docs/WEF TheGlobalCompetitivenessReport2019.pdf

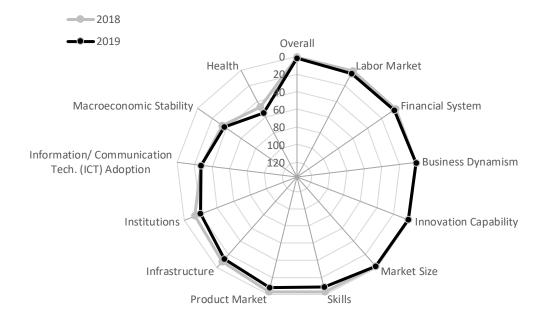


Figure 5.8: World Economic Forum 2019 Global Competitiveness Index: U.S. Pillar Rankings: Lower is Better

The Competitive Industrial Performance Index, published by the United Nations Industrial Development Organization, ranks 152 countries based on 3 dimensions: 1) capacity to produce and export manufactured goods; 2) technological deepening and upgrading; and 3) world impact.<sup>34</sup> The U.S. ranked below the 90<sup>th</sup> percentile on the first two dimensions and ranked 4<sup>th</sup> overall, as seen in Table 5.2.

The Annual Survey of Entrepreneurs makes inquiries on U.S. entrepreneurs concerning the negative impacts of eight items:

- Access to financial capital
- Cost of financial capital
- Finding qualified labor
- Taxes
- Slow business or lost sales
- Late or nonpayment from customers
- Unpredictability of business conditions
- Changes or updates in technology
- Other

<sup>&</sup>lt;sup>34</sup> United Nations Industrial Development Organization. (2021). Competitive Industrial Performance Report 2020. https://stat.unido.org/content/publications/competitive-industrial-performance-report-2020

Table 5.1: World Economic Forum Competitiveness Index Indicators – Selection of those Relevant to Standards, Technology, and Information Dissemination Solutions, Rankings Out of 141 Countries (Lower is Better)

1 Organized crime 1 Terrorism incidence 1 Intellectual property protection 2 Road connectivity index 2 Quality of roads 3 Transport 2 Railroad density (km of roads/square km) 3 Efficiency of train service 3 Railroad density (km of roads/square km) 4 Transport 5 Efficiency of train service 4 Airport connectivity 5 Efficiency of air transport services 6 Liner shipping connectivity index 7 Efficiency of seaport services 8 Transport 8 Efficiency of seaport services 9 Liner shipping connectivity index 9 Electrification rate (% of population) 1 Electric power transmission and distribution losses (% output) 2 Exposure to unsafe drinking water (% of population) 2 Electric power transmission and distribution losses (% output) 3 Exposure to unsafe drinking water (% of population) 4 Electric power transmission and distribution losses (% output) 5 Exposure to unsafe drinking water (% of population) 6 Exposure to unsafe drinking water (% of population) 7 Electric power transmission and distribution losses (% output) 8 Mobile-cellular telephone subscriptions (per 100 people) 9 Mobile-broadband subscriptions (per 100 people) 9 Mobile-broadband internet subscriptions (per 100 people) 9 House transmission and distribution losses (% output) 10 Transport 11 Utilities 12 Utilities 13 Internet users (% of population) 14 Utilities 15 Fibre internet subscriptions (per 100 people) 16 Utilities 17 Human Capital 18 Extent of staff training 19 Human Capital 19 Extent of staff training 10 Human Capital 10 Extent of staff training 11 Extent of staff training 12 Extent of staff training 13 Human Capital 14 Human Capital 15 Cortical thinking in teaching 16 Pupil-to-teacher ratio in primary education 17 Extent of starting a business (% GNI per capita) 18 Extent of starting a business (% GNI per capita) 19 Human Capital 10 Cort of starting a business (% GNI per capita) 10 Extent of starting a business (% GNI per capita) 11 Immovation 12 State of cluster development 12 International co-inventions (applications/million people) 13 Innovation 14 I	Pillar	Component	US Rank	Application
Intellectual property protection Road connectivity index Quality of roads Railroad density (km of roads/square km) Efficiency of train service Airport connectivity Efficiency of train service Internet subscriptions (per 100 people) Electrification rate (% of population) Electriforadband subscriptions (per 100 people) Mobile-cellular telephone subscriptions (per 100 people) Fixed-broadband internet subscriptions (per 100 people) Fixed-broadband internet subscriptions (per 100 people) Internet subscriptions (per 100 people) Healthy life expectancy Healthy life expectancy Healthy life expectancy Mean years of schooling Extent of staff training Quality of vocational training School life expectancy (expected years of schooling) Critical thinking in teaching Pupil-to-teacher ratio in primary education State of cluster development International co-inventions (applications/million people) Reiar Diguital staken density in provation School life expectancy (expected years of schooling) Companies embracing disruptive ideas Companies embracing	1	Organized crime	69	Crime
Road connectivity index Quality of roads Railroad density (km of roads/square km) Efficiency of train service Airport connectivity Efficiency of air transport services Liner shipping connectivity index Efficiency of seaport services Liner shipping connectivity index Liner shipping Liner shipping conne	1	Terrorism incidence	83.3	Crime
Quality of roads Railroad density (km of roads/square km)  Efficiency of train service Airport connectivity Efficiency of air transport services Liner shipping connectivity index Efficiency of seaport services Liner shipping connectivity index Efficiency of seaport services Liner shipping connectivity index Efficiency of seaport services Electrification rate (% of population) Electric power transmission and distribution losses (% output) Esposure to unsafe drinking water (% of population) Reliability of water supply Mobile-cellular telephone subscriptions (per 100 people) Mobile-broadband subscriptions (per 100 people) Mobile-broadband internet subscriptions (per 100 people) Fixed-broadband internet subscriptions (per 100 people) Fixed-broadband internet subscriptions (per 100 people) Fixed-broadband internet subscriptions (per 100 people) Fibre internet subscriptions (per 100 people	1	Intellectual property protection	12	IP Protection
Railroad density (km of roads/square km)  Efficiency of train service  Airport connectivity  Efficiency of air transport services  Liner shipping connectivity index  Efficiency of seaport services  Liner shipping connectivity index  Efficiency of seaport services  Electrification rate (% of population)  Electric power transmission and distribution losses (% output)  Electric power sumission and distribution losses (% output)  Electric power s	2		1	Transport
Efficiency of train service Airport connectivity Efficiency of air transport services Liner shipping connectivity index Efficiency of seaport services Efficiency of seaport services Efficiency of seaport services Electrification rate (% of population) Electric power transmission and distribution losses (% output) Exposure to unsafe drinking water (% of population) Reliability of water supply Mobile-broadband subscriptions (per 100 people) Mobile-broadband subscriptions (per 100 people) Fibre internet subscriptions (per million people) Fibre interne	2	Quality of roads	17	Transport
Airport connectivity  Efficiency of air transport services  Liner shipping connectivity index  Efficiency of seaport services  Electrification rate (% of population)  Electric power transmission and distribution losses (% output)  Electric power transmission and distribution losses (% output)  Exposure to unsafe drinking water (% of population)  Reliability of water supply  Mobile-cellular telephone subscriptions (per 100 people)  Mobile-broadband subscriptions (per 100 people)  Fixed-broadband internet subscriptions (per 100 people)  Fixed-broadband internet subscriptions (per 100 people)  Internet users (% of population)  Healthy life expectancy  Healthy life expectancy  Mean years of schooling  Extent of staff training  Quality of vocational training  Skillset of graduates  Digital skills among population  Ease of finding skilled employees  Digital skills among population  Ease of finding skilled employees  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Critical thinking in teaching and thuman Capital  Cost of starting a business (% GNI per capita)  Time to start a business (days)  International co-inventions (applications/million people)  Multi-stakeholder collaboration  International co-inventions (applications/million people)  R&D expenditures (% of GDP)  Innovation  Innovation  R&D expenditures (% of GDP)  Innovation	2	Railroad density (km of roads/square km)	48	Transport
Efficiency of air transport services Liner shipping connectivity index Efficiency of seaport services Electrification rate (% of population) Electric power transmission and distribution losses (% output) Electric power transmission and distribution losses (% output) Electric power transmission and distribution losses (% output) Exposure to unsafe drinking water (% of population) Reliability of water supply Mobile-cellular telephone subscriptions (per 100 people) Mobile-clular telephone subscriptions (per 100 people) Fixed-broadband internet subscriptions (per million people) Fixed-broadband internet subscriptions (per million people) Fixed-broadband internet subscriptions (per million people) Fixed-broadband subscriptions (per million people)	2		12	Transport
Liner shipping connectivity index Efficiency of seaport services Electrification rate (% of population) Electric power transmission and distribution losses (% output) Exposure to unsafe drinking water (% of population)  Reliability of water supply Mobile-cellular telephone subscriptions (per 100 people) Mobile-broadband subscriptions (per 100 people) Fixed-broadband subscriptions (per 100 people) Fixed-broadband internet subscriptions (per million people) Fixed-broadband internet subscriptions (pe	2	Airport connectivity	1	Transport
Liner shipping connectivity index Efficiency of seaport services Electrification rate (% of population) Electric power transmission and distribution losses (% output) Exposure to unsafe drinking water (% of population)  Reliability of water supply Mobile-cellular telephone subscriptions (per 100 people) Mobile-broadband subscriptions (per 100 people) Fixed-broadband subscriptions (per 100 people) Fixed-broadband internet subscriptions (per million people) Fixed-broadband internet subscriptions (pe	2	Efficiency of air transport services	10	Transport
Electrification rate (% of population)  Electric power transmission and distribution losses (% output)  Exposure to unsafe drinking water (% of population)  Reliability of water supply  Mobile-cellular telephone subscriptions (per 100 people)  Mobile-broadband subscriptions (per 100 people)  Fixed-broadband internet subscriptions (per 100 people)  Fibre internet subscriptions (per 100 people)  Fibre internet subscriptions (per 100 people)  Internet users (% of population)  Healthy life expectancy  Mean years of schooling  Fixent of staff training  Reliability of vocational training  Skillset of graduates  Digital skills among population  Ease of finding skilled employees  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Cost of starting a business (% GNI per capita)  Time to start a business (days)  International co-inventions (applications/million people)  Multi-stakeholder collaboration  Red D expenditures (% of GDP)  Multi-stakeholder collaboration  Red D expenditures (% of GDP)  Innovation  Trademark applications (per million people)  Red Utilities  Util	2		8	Transport
Electrification rate (% of population)  Electric power transmission and distribution losses (% output)  Exposure to unsafe drinking water (% of population)  Reliability of water supply  Mobile-cellular telephone subscriptions (per 100 people)  Mobile-broadband subscriptions (per 100 people)  Fixed-broadband internet subscriptions (per 100 people)  Fibre internet subscriptions (per 100 people)  Fibre internet subscriptions (per 100 people)  Internet users (% of population)  Healthy life expectancy  Mean years of schooling  Fixent of staff training  Reliability of vocational training  Skillset of graduates  Digital skills among population  Ease of finding skilled employees  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Cost of starting a business (% GNI per capita)  Time to start a business (days)  International co-inventions (applications/million people)  Multi-stakeholder collaboration  Red D expenditures (% of GDP)  Multi-stakeholder collaboration  Red D expenditures (% of GDP)  Innovation  Trademark applications (per million people)  Red Utilities  Util	2	Efficiency of seaport services	10	Transport
Electric power transmission and distribution losses (% output) Exposure to unsafe drinking water (% of population)  Reliability of water supply Mobile-cellular telephone subscriptions (per 100 people) Mobile-broadband subscriptions (per 100 people) Mobile-broadband internet subscriptions (per 100 people) Fixed-broadband internet subscriptions (per million people) Fixed-br	2		2	Utilities
Reliability of water supply  Mobile-cellular telephone subscriptions (per 100 people)  Mobile-broadband subscriptions (per 100 people)  Fixed-broadband internet subscriptions (per 100 people)  Fishe internet subscriptions (per 100 people)  Fibre internet subscriptions (per 100 people)  Internet subscriptions (per million people)  Internovation	2		23	Utilities
Mobile-cellular telephone subscriptions (per 100 people)  Mobile-broadband subscriptions (per 100 people)  Fixed-broadband internet subscriptions (per 100 people)  Fibre internet subscriptions (per 100 people)  Internet users (% of population)  Healthy life expectancy  Mean years of schooling  Extent of staff training  Mean years of schooling  Mean years of schooling  Extent of staff training  Mean years of schooling	2	Exposure to unsafe drinking water (% of population)	14	Utilities
Mobile-broadband subscriptions (per 100 people) Fixed-broadband internet subscriptions (per 100 people) Fibre internet subscriptions (per million people) Fibre internet users (within the people) Fibre internet users	2		30	Utilities
Mobile-broadband subscriptions (per 100 people) Fixed-broadband internet subscriptions (per 100 people) Fibre internet subscriptions (per million people) Fibre internet users (within the people) Fibre internet users	3	Mobile-cellular telephone subscriptions (per 100 people)	54	Utilities
Fibre internet subscriptions (per 100 people)  Internet users (% of population)  Healthy life expectancy  Mean years of schooling  Extent of staff training  Quality of vocational training  Skillset of graduates  Digital skills among population  Ease of finding skilled employees  School life expectancy (expected years of schooling)  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Cost of starting a business (% GNI per capita)  Time to start a business (days)  Time to start a business (days)  State of cluster development  International co-inventions (applications/million people)  R&D expenditures (% of GDP)  Trademark applications (per million people)  Trademark applications (per million people)  Juliotities  Utilities  Labor - Health  Labor - He	3		7	Utilities
Internet users (% of population)  Healthy life expectancy  Mean years of schooling  Extent of staff training  Quality of vocational training  Billset of graduates  Digital skills among population  Ease of finding skilled employees  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Cost of starting a business (% GNI per capita)  Time to start a business (days)  Time to start a business (days)  State of cluster development  International co-inventions (applications/million people)  Multi-stakeholder collaboration  R&D expenditures (% of GDP)  Trademark applications (per million people)  Buyer sophistication  Innovation	3	Fixed-broadband internet subscriptions (per 100 people)	18	Utilities
Internet users (% of population)  Healthy life expectancy  Mean years of schooling  Extent of staff training  Quality of vocational training  Skillset of graduates  Digital skills among population  Ease of finding skilled employees  School life expectancy (expected years of schooling)  Critical thinking in teaching  Pupil-to-teacher ratio in primary education  Cost of starting a business (% GNI per capita)  Time to start a business (days)  Time to start a business (days)  State of cluster development  International co-inventions (applications/million people)  Multi-stakeholder collaboration  R&D expenditures (% of GDP)  R&D expenditures (% of GDP)  Trademark applications (per million people)  Jacob Human Capital  Jacob Human Capital  Human Capital  Jacob	3	Fibre internet subscriptions (per 100 people)	45	Utilities
6 Mean years of schooling 6 Extent of staff training 7 Human Capital 6 Quality of vocational training 8 Human Capital 6 Skillset of graduates 6 Digital skills among population 6 Ease of finding skilled employees 7 Human Capital 8 Human Capital 9 Human Capital 9 Critical thinking in teaching 9 Human Capital 1 Cost of starting a business (% GNI per capita) 1 Companies embracing disruptive ideas 1 State of cluster development 1 Companies embracing disruptive ideas 1 Innovation 1 International co-inventions (applications/million people) 1 Innovation 1 R&D expenditures (% of GDP) 1 Innovation 1 Innovation 1 Rabe applications (per million people) 1 Innovation	3		26	Utilities
6 Extent of staff training 6 Quality of vocational training 6 Skillset of graduates 7 Human Capital 8 Human Capital 8 Human Capital 8 Human Capital 8 Human Capital 9 Digital skills among population 12 Human Capital 13 Human Capital 14 Human Capital 15 School life expectancy (expected years of schooling) 16 Critical thinking in teaching 17 Human Capital 18 Human Capital 19 Human Capital 10 Pupil-to-teacher ratio in primary education 11 Cost of starting a business (% GNI per capita) 11 Cost of starting a business (days) 12 Human Capital 13 Human Capital 14 Human Capital 15 Human Capital 16 Pupil-to-teacher ratio in primary education 17 Time to start a business (days) 18 Barriers to Entry 18 Barriers to Entry 19 Innovation 10 International co-inventions (applications/million people) 10 Innovation 11 Innovation 12 Scientific publications (H index) 12 Innovation 13 Innovation 14 Innovation 15 R&D expenditures (% of GDP) 16 Innovation 17 Quality of research institutions 18 Buyer sophistication 19 Innovation 10 Trademark applications (per million people) 10 Innovation 11 Innovation 12 Innovation 12 Innovation 13 Innovation 14 Innovation 15 Innovation 16 Critical thinking in teaching and capital department and capital 17 Human Capital 18 Human Capital 18 Human Capital 19 Human Capital 10 Human Capital	5	Healthy life expectancy	54	Labor - Health
6 Quality of vocational training 6 Skillset of graduates 7 Human Capital 8 Human Capital 9 Digital skills among population 1 Ease of finding skilled employees 1 Human Capital 6 School life expectancy (expected years of schooling) 1 Gritical thinking in teaching 2 Human Capital 8 Human Capital 9 Human Capital 9 Human Capital 1 Cost of starting a business (% GNI per capita) 1 Cost of starting a business (% GNI per capita) 1 Companies embracing disruptive ideas 1 Companies embracing disruptive ideas 1 Innovation 1 State of cluster development 1 International co-inventions (applications/million people) 1 Innovation 1 Scientific publications (H index) 1 Innovation 1 R&D expenditures (% of GDP) 1 Innovation 1 Buyer sophistication 1 Innovation	6	Mean years of schooling	7	Human Capital
6 Skillset of graduates 6 Digital skills among population 6 Ease of finding skilled employees 6 School life expectancy (expected years of schooling) 6 School life expectancy (expected years of schooling) 6 Critical thinking in teaching 6 Pupil-to-teacher ratio in primary education 11 Cost of starting a business (% GNI per capita) 12 Human Capital 13 Cost of starting a business (% GNI per capita) 14 Barriers to Entry 15 Time to start a business (days) 16 State of cluster development 17 State of cluster development 18 Innovation 19 Innovation 19 Innovation 10 Multi-stakeholder collaboration 10 Scientific publications (H index) 11 Innovation 12 Patent applications (per million people) 13 Innovation 14 Innovation 15 R&D expenditures (% of GDP) 16 Innovation 17 Quality of research institutions 18 Buyer sophistication 19 Innovation 10 Trademark applications (per million people) 10 Innovation 11 Innovation 12 Innovation 13 Innovation 14 Innovation 15 Innovation 16 Digital skills among to per million people) 17 Innovation 18 Innovation 19 Innovation 10 Innovation 10 Innovation 11 Innovation 12 Innovation 12 Innovation	6	Extent of staff training	6	Human Capital
6 Digital skills among population 6 Ease of finding skilled employees 7 Human Capital 8 School life expectancy (expected years of schooling) 8 Oritical thinking in teaching 9 Human Capital 9 Human Capital 1 Cost of starting a business (% GNI per capita) 1 Time to start a business (days) 1 Companies embracing disruptive ideas 1 Companies embracing disruptive ideas 1 Innovation 1 International co-inventions (applications/million people) 1 Innovation 1 Scientific publications (H index) 1 Patent applications (per million people) 1 Innovation 1 R&D expenditures (% of GDP) 1 Unnovation 1 Innovation	6	Quality of vocational training	8	Human Capital
6 Ease of finding skilled employees 6 School life expectancy (expected years of schooling) 6 Critical thinking in teaching 6 Pupil-to-teacher ratio in primary education 11 Cost of starting a business (% GNI per capita) 12 Companies embracing disruptive ideas 12 State of cluster development 13 International co-inventions (applications/million people) 14 Innovation 15 Scientific publications (H index) 16 Patent applications (per million people) 17 Innovation 18 R&D expenditures (% of GDP) 19 Innovation 10 Quality of research institutions 11 Innovation 12 Innovation 13 Innovation 14 Innovation 15 Innovation 16 Human Capital 17 Human Capital 18 Human Capital 18 Human Capital 19 Human Capital 18 Human Capital 19 Human Capital 10 Hum	6	Skillset of graduates	5	Human Capital
6 School life expectancy (expected years of schooling) 6 Critical thinking in teaching 6 Pupil-to-teacher ratio in primary education 11 Cost of starting a business (% GNI per capita) 12 Time to start a business (days) 13 Barriers to Entry 14 Companies embracing disruptive ideas 12 Innovation 13 State of cluster development 14 International co-inventions (applications/million people) 15 Multi-stakeholder collaboration 16 Scientific publications (H index) 17 Patent applications (per million people) 18 Innovation 19 Innovation 10 Patent applications (per million people) 10 Innovation 11 Innovation 12 Quality of research institutions 13 Buyer sophistication 14 Innovation 15 Innovation 16 Trademark applications (per million people) 17 Innovation 18 Innovation 19 Innovation 10 Innovation 11 Innovation 12 Innovation 12 Innovation 13 Innovation 14 Innovation	6	Digital skills among population	12	Human Capital
6 Critical thinking in teaching 6 Pupil-to-teacher ratio in primary education 11 Cost of starting a business (% GNI per capita) 12 Time to start a business (days) 13 Barriers to Entry 14 Companies embracing disruptive ideas 15 Innovation 16 State of cluster development 17 International co-inventions (applications/million people) 18 Innovation 19 Innovation 10 International co-inventions (applications/million people) 19 Innovation 10 Multi-stakeholder collaboration 11 Scientific publications (H index) 12 Patent applications (per million people) 13 Innovation 14 Innovation 15 R&D expenditures (% of GDP) 16 Innovation 17 Quality of research institutions 18 Buyer sophistication 19 Human Capital Hatelle Human Capital Hatell	6	Ease of finding skilled employees	1	Human Capital
6 Pupil-to-teacher ratio in primary education 11 Cost of starting a business (% GNI per capita) 12 Time to start a business (days) 13 Barriers to Entry 14 Companies embracing disruptive ideas 15 Innovation 16 State of cluster development 17 International co-inventions (applications/million people) 18 Innovation 19 Innovation 10 Multi-stakeholder collaboration 10 Scientific publications (H index) 11 Innovation 12 Patent applications (per million people) 13 Innovation 14 Patent applications (per million people) 15 Innovation 16 R&D expenditures (% of GDP) 17 Innovation 18 Buyer sophistication 19 Innovation 10 Trademark applications (per million people) 10 Innovation 11 Innovation 12 Innovation 12 Innovation 13 Innovation 14 Innovation 15 Innovation 16 Innovation 17 Innovation 18 Innovation 19 Innovation 10 Innovation 10 Innovation 11 Innovation 12 Innovation 12 Innovation	6	School life expectancy (expected years of schooling)	30	Human Capital
11 Cost of starting a business (% GNI per capita)  12 Time to start a business (days)  13 Barriers to Entry  14 Companies embracing disruptive ideas  15 Innovation  16 State of cluster development  17 International co-inventions (applications/million people)  18 Multi-stakeholder collaboration  19 Innovation  10 Scientific publications (H index)  10 Innovation  11 Innovation  12 Patent applications (per million people)  13 Innovation  14 Innovation  15 Quality of research institutions  16 Buyer sophistication  17 Trademark applications (per million people)  18 Innovation  19 Innovation  10 Innovation  11 Innovation  12 Innovation  13 Innovation  14 Innovation  15 Innovation  16 Innovation  17 Innovation  18 Innovation  19 Innovation  10 Innovation  10 Innovation  11 Innovation  12 Innovation	6	Critical thinking in teaching	9	Human Capital
Time to start a business (days)  Companies embracing disruptive ideas  State of cluster development  International co-inventions (applications/million people)  Multi-stakeholder collaboration  Scientific publications (H index)  Patent applications (per million people)  R&D expenditures (% of GDP)  Quality of research institutions  Multi-stakeholder collaboration  Innovation	6	Pupil-to-teacher ratio in primary education	45	Human Capital
11 Companies embracing disruptive ideas 12 State of cluster development 13 International co-inventions (applications/million people) 14 Multi-stakeholder collaboration 15 Scientific publications (H index) 16 Patent applications (per million people) 17 R&D expenditures (% of GDP) 18 Quality of research institutions 19 Buyer sophistication 10 Trademark applications (per million people) 10 Innovation 11 Innovation 12 Innovation 13 Innovation 14 Innovation 15 Innovation 16 Innovation 17 Innovation 18 Innovation 19 Innovation 10 Innovation 11 Innovation 12 Innovation 12 Innovation 13 Innovation 14 Innovation 15 Innovation 16 Innovation 17 Innovation 18 Innovation	11	Cost of starting a business (% GNI per capita)	24	Barriers to Entry
12State of cluster development2Innovation12International co-inventions (applications/million people)19Innovation12Multi-stakeholder collaboration2Innovation12Scientific publications (H index)1Innovation12Patent applications (per million people)13Innovation12R&D expenditures (% of GDP)11Innovation12Quality of research institutions1Innovation12Buyer sophistication4Innovation12Trademark applications (per million people)32Innovation	11	Time to start a business (days)	31	Barriers to Entry
12International co-inventions (applications/million people)19Innovation12Multi-stakeholder collaboration2Innovation12Scientific publications (H index)1Innovation12Patent applications (per million people)13Innovation12R&D expenditures (% of GDP)11Innovation12Quality of research institutions1Innovation12Buyer sophistication4Innovation12Trademark applications (per million people)32Innovation	11	Companies embracing disruptive ideas	2	Innovation
12Multi-stakeholder collaboration2Innovation12Scientific publications (H index)1Innovation12Patent applications (per million people)13Innovation12R&D expenditures (% of GDP)11Innovation12Quality of research institutions1Innovation12Buyer sophistication4Innovation12Trademark applications (per million people)32Innovation	12	State of cluster development	2	Innovation
12 Scientific publications (H index) 12 Patent applications (per million people) 13 Innovation 12 R&D expenditures (% of GDP) 11 Innovation 12 Quality of research institutions 12 Buyer sophistication 13 Innovation 14 Innovation 15 Trademark applications (per million people) 18 Innovation 19 Innovation	12	International co-inventions (applications/million people)	19	Innovation
12Patent applications (per million people)13Innovation12R&D expenditures (% of GDP)11Innovation12Quality of research institutions1Innovation12Buyer sophistication4Innovation12Trademark applications (per million people)32Innovation	12	Multi-stakeholder collaboration	2	Innovation
12 R&D expenditures (% of GDP) 12 Quality of research institutions 13 Buyer sophistication 14 Innovation 15 Trademark applications (per million people) 18 Innovation 19 Innovation	12	Scientific publications (H index)	1	Innovation
12Quality of research institutions1Innovation12Buyer sophistication4Innovation12Trademark applications (per million people)32Innovation	12	Patent applications (per million people)	13	Innovation
12 Buyer sophistication 4 Innovation 12 Trademark applications (per million people) 32 Innovation	12	R&D expenditures (% of GDP)	11	Innovation
12 Trademark applications (per million people) 32 Innovation	12	Quality of research institutions	1	Innovation
	12	Buyer sophistication	4	Innovation
Pillars: 1) Institutions, 2) Infrastructure, 3) Information and communication technology adoption, 4) macroeconomic policy, 5) Health				

Pillars: 1) Institutions, 2) Infrastructure, 3) Information and communication technology adoption, 4) macroeconomic policy, 5) Health, 6) Skills, 7) Product market, 8) Labor market, 9) Financial system, 10) Market size, 11) Business dynamism, and 12) Innovation capability.

Applications: The application categories were developed for this report in order to identify items that might be relevant to manufacturing

As seen in Figure 5.9, there are five items where more than a third of the firms indicated negative impacts. Among them were taxes, slow business or lost sales, unpredictability of business conditions, finding qualified labor, and government regulations. <sup>35</sup>

Table 5.2: Rankings from the Competitive Industrial Performance Index 2019, 152 Total Countries

	Overall	Capacity to produce and export manufactured goods	Technological deepening and upgrading	World Impact
Germany	1	5	6	3
China	2	47	9	1
Republic of Korea	3	12	2	5
United States	4	32	30	2
Japan	5	17	7	4

Source: United Nations Industrial Development Organization. (2021). Competitive Industrial Performance Report 2020. https://stat.unido.org/content/publications/competitive-industrial-performance-report-2020 f

60 Percent of Respondents 50 30 20 10 0 Negative impact from cost of Negative impact from finding Negative impact from slow Negative impact from access to Negative impact from changes or nonpayment from customers government regulations unpredictability of business Negative impact from late or Negative impact from taxes Negative impact from Negative impact from business or lost sales updates in technology financial capital qualified labor financial capital conditions

Figure 5.9: Factors Impacting U.S. Business (Annual Survey of Entrepreneurs), 2016

\_

<sup>&</sup>lt;sup>35</sup> U.S. Census Bureau. (2019) Annual Survey of Entrepreneurs. https://www.census.gov/programs-surveys/ase.html

## 6 Discussion

This report provides an overview of the U.S. manufacturing industry. There are 3 aspects of U.S. manufacturing that are considered: (1) how the U.S. industry compares to other countries, (2) the trends in the domestic industry, and (3) the industry trends compared to those in other countries. The U.S. remains a major manufacturing nation; however, other countries are rising rapidly. Manufacturing in the U.S. was significantly impacted by the 2000's recession and the 2020 economy.

The U.S. accounts for 16.6 % of global manufacturing, according to the United Nations Statistics Division National Accounts Main Aggregates Database, making it the second largest. Compound real (i.e., controlling for inflation) annual growth in the U.S. between 1994 and 2019 was 2.4 %, which places the U.S. below the 50<sup>th</sup> percentile. The compound annual growth for the U.S. between 2014 and 2019 was 1.9 %. This puts the U.S. above the 25<sup>th</sup> percentile but above Canada and Germany among others. In terms of subsectors of manufacturing, the U.S. ranks 1<sup>st</sup> in 7 industries out of 16 total while China was the largest for the other industries, as reported in OECD data.

In 2020, there was an estimated \$2269.2 billion in manufacturing value added in constant 2020 dollars. Using 2012 input-output data adjusted to 2019 dollars, there is an estimated \$4278 billion, including direct and indirect value added, associated with U.S. manufacturing. In 2019, the U.S. imported approximately 14.7 % of its intermediate goods, according to BEA data. Discrete technology products account for 36 % of manufacturing value added, according to BEA data.

During the late 2000's recession, manufacturing value added declined more than total U.S. GDP, creating a persistent gap. The result is that first quarter GDP in 2021 is 29.2 % above its 2005 level while manufacturing is at 21.5 % above its 2005 level. As of January 2020, employment was still 12.9 % below its 2005 level. In the initial stages of the pandemic, employment dropped to 19.9 % below 2005 levels, which is near the same levels as the late 2000's recession. Employment is still below pre-pandemic levels; however, there are a substantial number of job openings in manufacturing. If these openings were filled, it would raise employment above pre-pandemic levels and would equate to a 7 % increase in manufacturing employment.

## **Bibliography**

Allwood, J. M. & Cullen, J. M. (2012). Sustainable Materials with Both Eyes Open. Cambridge Ltd. 185. http://www.withbotheyesopen.com/

Block, Fred L and Matthew R. Keller. State of Innovation: The U.S. Government's Role in Technology Development. New York, NY; Taylor & Francis; 2016.

Bureau of Economic Analysis. (2021). "Income and Employment by Industry." Table 6.16D. Corporate Profits by Industry and Table 6.12D. Nonfarm Proprietors' Income. https://apps.bea.gov/iTable/index nipa.cfm.

Bureau of Economic Analysis. (2021) "Fixed Assets Accounts Tables." https://apps.bea.gov/iTable/iTable.cfm?ReqID=10&step=2

Bureau of Economic Analysis. (2021). Input-Output Accounts Data. https://www.bea.gov/industry/input-output-accounts-data

Bureau of Economic Analysis. (2021). "Industry Economic Accounts Data." http://www.bea.gov/iTable/index industry gdpIndy.cfm

Bureau of Economic Analysis. (1997). BEA's Chain Indexes, Time Series, and Measures of Long-Term Economic Growth.

https://www.bea.gov/scb/account\_articles/national/0597od/maintext.htm

Bureau of Labor Statistics. (2017). Beyond the Numbers: Productivity. https://www.bls.gov/opub/btn/volume-6/pdf/understanding-the-labor-productivity-and-compensation-gap.pdf

Bureau of Labor Statistics. (2021). Census of Fatal Occupational Injuries. "Industry by Event or Exposure." http://stats.bls.gov/iif/oshcfoi1.htm

Bureau of Labor Statistics. Consumer Price Index. (2021) https://www.bls.gov/cpi/data.htm

Bureau of Labor Statistics. (2021). Current Employment Statistics. http://www.bls.gov/ces/home.htm

Bureau of Labor Statistics. (2021). Current Population Survey. "Table 17: Employed Persons by Industry, Sex, Race, and Occupation." http://www.bls.gov/cps

Bureau of Labor Statistics. (2021). Injuries, Illness, and Fatalities Program. http://www.bls.gov/iif/

Bureau of Labor Statistics. (2021). National Compensation Survey. http://www.bls.gov/ncs/

Bureau of Labor Statistics. (2021). Productivity. https://www.bls.gov/mfp/

Bureau of Labor Statistics. (2021) Job Openings and Labor Turnover Survey. https://www.bls.gov/jlt/

Callen, Tim. (2007). PPP Versus the Market: Which Weight Matters? Finance and Development. Vol 44 number 1.

http://www.imf.org/external/pubs/ft/fandd/2007/03/basics.htm

Conference Board. (2020). Total Economy Database: Output, Labor and Labor Productivity. https://www.conference-board.org/data/economydatabase/index.cfm?id=27762

Deloitte. (2016). Global Manufacturing Competitiveness Index. http://www2.deloitte.com/content/dam/Deloitte/us/Documents/manufacturing/usgmci.pdf

Dornbusch, Rudiger, Stanley Fischer, and Richard Startz. (2000). Macroeconomics. 8th ed. London, UK: McGraw-Hill.

Fenton, M. D. (2001). "Iron and Steel Recycling in the United States in 1998." Report 01-224. U.S. Geological Survey: 3. https://pubs.usgs.gov/of/2001/of01-224/

Hopp, Wallace J. and Mark L. Spearman. (2008). Factory Physics. Third Edition. Waveland Press, Long Grove, IL.

IMD. (2021). IMD World Competitiveness Country Profile: U.S. https://worldcompetitiveness.imd.org/countryprofile/US

Lee, Yung-Tsun Tina, Frank H. Riddick, and Björn Johan Ingemar Hohansson (2011). "Core Manufacturing Simulation Data - A Manufacturing Simulation Integration Standard: Overview and Case Studies." International Journal of Computer Integrated Manufacturing. vol 24 issue 8: 689-709.

National Institute of Standards and Technology. (2018). "NIST General Information." http://www.nist.gov/public affairs/general information.cfm

National Science Foundation. (2004). "On the Origins of Google." https://www.nsf.gov/discoveries/disc\_summ.jsp?cntn\_id=100660

OECD. (2019). Business Enterprise R-D Expenditure by Industry (ISIC 4). http://stats.oecd.org/#

OECD. (2020). STAN Input-Output Tables. https://stats.oecd.org/

Robert D. Niehaus, Inc. (2014). Reassessing the Economic Impacts of the International Standard for the Exchange of Product Model Data (STEP) on the U.S. Transportation Equipment Manufacturing Industry.

Tabikh, Mohamad. (2014). "Downtime Cost and Reduction Analysis: Survey Results." Master Thesis. KPP321. Mälardalen University. http://www.diva-portal.org/smash/get/diva2:757534/FULLTEXT01.pdf

Tassey Gregory. (2010) "Rationales and Mechanisms for Revitalizing U.S. Manufacturing R&D Strategies." Journal of Technology Transfer. 35. 283-333.

Thomas, Douglas S. (2012). The Current State and Recent Trends of the U.S. Manufacturing Industry. NIST Special Publication 1142. http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.1142.pdf

Thomas, Douglas S. and Anand Kandaswamy. (2017) "Identifying high resource consumption areas of assembly-centric manufacturing in the United States." Journal of Technology Transfer. https://link.springer.com/article/10.1007%2Fs10961-017-9577-9

Thomas, Douglas, Anand Kandaswamy, and Joshua Kneifel. (2017). "Identifying High Resource Consumption Supply Chain Points: A Case Study in Automobile Production." 25th International Input-Output Conference. Atlantic City, NJ. https://www.iioa.org/conferences/25th/papers.html

Thomas, Douglas. (2018). "The Effect of Flow Time on Productivity and Production." National Institute of Standards and Technology. Advanced Manufacturing Series 100-25. https://nvlpubs.nist.gov/nistpubs/ams/NIST.AMS.100-25.pdf

Thomas, Douglas. (2020). Manufacturing Cost Guide. https://www.nist.gov/services-resources/software/manufacturing-cost-guide

United Nations Industrial Development Organization. (2021). Competitive Industrial Performance Report 2020. https://stat.unido.org/content/publications/competitive-industrial-performance-report-2020

United Nations Statistics Division. (2020). "National Accounts Main Aggregates Database." http://unstats.un.org/unsd/snaama/Introduction.asp

U.S. Census Bureau. (2019). Annual Survey of Entrepreneurs. https://www.census.gov/programs-surveys/ase.html

U.S. Census Bureau. (2019). Manufacturers' Shipments, Inventories, and Orders. https://www.census.gov/manufacturing/m3/historical\_data/index.html

U.S. Census Bureau. (2020) 2017 Economic Census. https://www.census.gov/data/tables/2017/econ/economic-census/naics-sector-31-33.html

U.S. Census Bureau. (2021). "Annual Survey of Manufactures." https://www.census.gov/programs-surveys/asm/data/tables.html

Wessner, C.W. and Wolff A.W. (2012). Rising to the Challenge: U.S. Innovation Policy for the Global Economy. National Research Council (US) Committee on Comparative

National Innovation Policies: Best Practice for the 21st Century. Washington (DC): National Academies Press (US). http://www.ncbi.nlm.nih.gov/books/NBK100307/

World Bank. (2021). World Development Indicators. http://data.worldbank.org/data-catalog/world-development-indicators

World Economic Forum. (2019). The Global Competitiveness Report 2018. http://www3.weforum.org/docs/GCR2018/05FullReport/TheGlobalCompetitivenessReport2018.pdf