# **NIST GCR 17-012**

# Proceedings of the International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment

Lauren A. Mudd Francis M. Lavelle

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# Proceedings of the International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment

Prepared for National Institute of Standards and Technology Gaithersburg, MD

By Lauren A. Mudd Francis M. Lavelle Applied Research Associates, Inc.

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### Acknowledgements

The International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment was held at the Washington Dulles Airport Marriott in Dulles, VA on 19-21 October 2016. This workshop was organized by the National Institute of Standards and Technology (NIST) and Colorado State University (CSU) to collect information on the state-of-the-art methods to support the development of community resilience models from international researchers and subject matter experts in systems modeling of physical, social, and economic systems.

The workshop co-chairs who led the planning, organization, and execution of a successful workshop were:

- Dr. Terri McAllister, National Institute of Standards and Technology
- Dr. Bruce Ellingwood, Colorado State University
- Dr. John van de Lindt, Colorado State University

The workshop benefitted from the expertise, insight, and experience of the following speakers:

- Dr. Dennis Mileti, University of Colorado Boulder, CO
- Dr. Michael Faber, Technical University of Denmark, Denmark
- Dr. Adam Rose, University of Southern California, CA
- Dr. Rae Zimmerman, New York University, NY
- Dr. Georgious Giannopoulos, EU Joint Research Centre, Italy
- Dr. Nick Horspool, GNS Science, New Zealand
- Dr. Dongping Fang, Tsinghua University, China
- Dr. David Mendonça, National Science Foundation, VA
- Mr. Matthew Coats, US Department of Homeland Security, Washington DC
- Dr. Royce Francis, The George Washington University, VA
- Ms. Katherine Klise, Sandia National Laboratory, NM
- Dr. Charles Macal, Argonne National Laboratory, IL
- Dr. Matteo Broggi, Leibniz University, Hannover, Germany
- Dr. Auroop Ganguly, Northeastern University, MA
- Dr. Judith Mitrani-Reiser, National Institute of Standards and Technology, Johns Hopkins University, MD
- Dr. Terje Haukass, The University of British Columbia Vancouver, British Columbia
- Dr. Himmet Karaman, Istanbul Technical University, Turkey
- Dr. Quanwang Li, Tsinghua University, China
- Dr. Joshua Behr, Old Dominion University, VA
- Dr. Carolyn Kousky, Resources for the Future, Washington DC
- Dr. Nathanael Rosenheim, Texas A&M University, TX
- Dr. Cindy Bruyère, National Center for Atmospheric Research, CO
- Dr. Keith Porter, University of Colorado Boulder, CO
- Dr. John van de Lindt, Colorado State University, CO

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• Session 1: Moderators: Dr. Georgios Giannopoulos, EU Joint Research Centre, Italy

Dr. John van de Lindt, Colorado State University

Scribes: Ms. Hana Chmielewski, National Institute of Standards and

Technology

Dr. Eun Cha, University of Illinois Urbana-Champaign

• Session 2: Moderators: Dr. Adam Rose, University of Southern California

Dr. Bruce Ellingwood, Colorado State University

Scribes: Dr. Ken Harrison, National Institute of Standards and

Technology

Dr. Andre Barbosa, Oregon State University

• Session 3: Moderators: Dr. Hussam Mahmoud, Colorado State University

Dr. Terje Haukaas, The University of British Columbia,

Vancouver

Scribes: Dr. Juan Fung, National Institute of Standards and Technology

Dr. Ken Harrison, National Institute of Standards and

Technology

• Session 4: Moderators: Dr. Harvey Cutler, Colorado State University

Dr. Keith Porter, University of Colorado Boulder

Scribes: Dr. Jennifer Helgeson, National Institute of Standards and

Technology

Dr. Suren Chen, Colorado State University

• Session 5: Moderators: Dr. Elise Miller-Hooks, George Mason University

Dr. Judith Mitrani-Reiser, National Institute of Standards and

Technology, Johns Hopkins University

Scribes: Dr. Maria Dillard, National Institute of Standards and

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Dr. Steve Cauffman, National Institute of Standards and

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# **List of Acronyms**

Acronym	Definition	
AWWA	American Water Works Association	
BCA	Benefit Cost Analysis	
BI	Business Interruption	
BIM	Building Information Model	
C3WE	Capacity Center for Climate and Weather Extremes	
CDBG-DR	Community Development Block Grant Disaster Recovery Program	
CGE	Computable General Equilibrium	
CIbSS	Critical Infrastructure-based Societal Systems	
CIRI	Critical Infrastructure Research Institute	
СоЕ	Community Resilience Center of Excellence	
CoPE-WELL	Composite of Post-Event Well Being	
CREATE	Center for Risk and Economic Analysis	
CRISP	Critical Resilient Interdependent Infrastructure Systems and Processes	
CSU	Colorado State University	
DHS	Department of Homeland Security	
ECA	Economic Consequence Analysis	
E-CAT	Economic Consequences Analysis Tool	
EPA	Environmental Protection Agency	
FEM	Finite Element Model	
GIS	Geographic Information Systems	
GPS	Global Positioning System	
GRRIT	Global Risk Resilience and Impacts Toolbox	
IBC	International Building Code	
IFCI	Institute for Future Cities and Infrastructures (Tsinghua University)	
MAEViz	Multi-hazard Approach to Engineering Visualization	
NCAR	National Center for Atmospheric Research	
NIST	National Institute of Standards and Technology	
NSF	National Science Foundation	
PAI	Protective Action Initiation	
PBEE	Performance-based Earthquake Engineering	
PEER	Pacific Earthquake Engineering Research	
PEPPER	Program for Evaluating Payment Patterns Electronic Report	
RAMCAP	Risk and Resilience Management of Water and Wastewater Systems	
SBC	Structural Building Code	
USACE	U.S. Army Corps of Engineers	
VSAT	Vulnerability Self-Assessment Tool	
WNTR	Water Network Tool for Resilience	
WHEAT	Water, Health, and Economic Analysis Tool	

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#### 1. Introduction

The International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment was held on 19-21 October 2016 at the Washington-Dulles Airport Marriott in Dulles, VA. The purpose of the workshop was to solicit input from researchers and subject matter experts in areas related to the modeling of physical, economic, and social systems to inform systems modeling research being conducted by NIST and Colorado State University.

Dr. Terri McAllister, Community Resilience Group Leader and Program Manager at the National Institute of Standards and Technology (NIST), welcomed attendees and presenters to the workshop and introduced the session topics:

- 1. Decision-Making and Evaluation of Proposed Alternatives
- 2. Resilience Modeling Research Around the World
- 3. Modeling of Systems and Dependences
- 4. Modeling of Recovery
- 5. Case Studies and Validation

Sessions were held consecutively as shown in Tables 1 to 3. At the end of the workshop, a discussion regarding next steps, future activities, and challenges of community resilience systems modeling brought the session to a close.

This document summarizes key points and discussions from the workshop presentations and facilitated discussions.

Table 1. Workshop Agenda – Day 1

Time	Topic		Speakers / Moderators		
	Wednesday, October 19, 2016				
8:00-8:30	Welcome and Breakfast Buf	d Introductions ffet	Terri McAllister Community Resilience Group Leader and Program Manager National Institute of Standards and Technology		
8:30-10:30	Session 1	Decision-Making and Evaluation of Propose	d Alternatives		
	8:30-9:00	Public Warning Timing: Issuance, Diffusion, Protective Action Initiation for Dam Breaches, Controlled Dam Releases, and Levee Breaches or Overtopping	Dennis Mileti Professor Emeritus of Behavior Science University of Colorado Boulder		
	9:00-9:30	Resilience of Societal Infrastructure Systems  – Modeling and Decision Analysis Framework	Michael Faber Professor of Civil Engineering Technical University of Denmark		
	9:30-10:00	Total Economic Consequences of Disasters	Adam Rose Research Professor of Public Policy		
	10.00.10.20	Y.C	University of Southern California		
	10:00-10:30	Infrastructure System Interconnectivity Effects of Resilience	Rae Zimmerman Professor of Planning and Public Administration		
			New York University		
10:30-11:00	Break				
11:00-12:00	Session 1	Decision-Making and Evaluation of Propose	d Alternatives (continued)		
	11:00-12:00	Facilitated Discussion	Georgios Giannopoulos Scientific Officer EU Joint Research Centre		
			John van de Lindt Distinguished Professor in Infrastructure, Co-Director of Center for Risk-Based Community Resilience Planning Colorado State University		
12:00-1:00	Lunch				
1:00-2:30	Session 2	Resilience Modeling Research Around the W	Vorld		
	1:00-1:30	Interdependences, Cascading Effects and Resilience Optimization of Communities and Societies	Georgios Giannopoulos Scientific Officer EU Joint Research Centre		
	1:30-2:00	Resilience Modeling Research in New Zealand	Nick Horspool Natural Hazard Risk Scientist GNS Science		

Time	Topic		Speakers / Moderators
	2:00-2:30	Urban Resilience: Asia Research Initiatives	Dongping Fang Department Head and Professor in Construction Management Tsinghua University
2:30-3:00	Break		
3:00-5:00	Session 2	Resilience Modeling Research Around the V	World (continued)
	3:00-3:30	NSF Investments and Opportunities in Interdisciplinary Research on Critical Infrastructure Systems	David Mendonça Director of Infrastructure Management and Extreme Events Program National Science Foundation
	3:30-4:00	DHS Sponsored Research: DHS Approaches to Supporting Infrastructure Resilience	Matthew Coats Program Manager Science and Technology Directorate Department of Homeland Security
	4:00-5:00	Facilitated Discussion	Adam Rose Research Professor of Public Policy University of Southern California  Bruce Ellingwood Professor of Civil and Environmental Engineering, Co- Director of Center for Risk-Based Community Resilience Planning Colorado State University

Table 2. Workshop Agenda – Day 2

Time	Topic		Speakers / Moderators
		Thursday, October 20, 2016	
8:30-9:50	Session 3	Modeling of Systems and Dependencies	
	8:30-8:50	Evolution of Hazard Assessment Modeling in Drinking Water Systems	Royce Francis Assistant Professor of Engineering Management and Systems Engineering The George Washington University
	8:50-9:10	Modeling Water Distribution System Resilience	Katherine Klise Senior Member of the Technical Staff Sandia National Laboratory
	9:10-9:30	Power Distribution Systems: Modeling of System Dependencies and Interdependencies	Charles Macal Senior Systems Engineer Argonne National Laboratory
	9:30-9:50	Reliability Assessment of Interdependent Networks Based on Survival Signature	Matteo Broggi Senior Research Associate Leibniz University Hannover
9:50-10:20	Break		
10:20-12:00	Session 3	Modeling of Systems and Dependencies (con	tinued)
	10:20-10:40	Climate & Complexity: The Resilience of Natural-Built-Human Systems	Auroop Ganguly Associate Professor of Civil and Environmental Engineering Northeastern University
	10:40-11:00	Natural Disaster Impacts on Infrastructure Systems and Society	Judith Mitrani-Reiser Assistant Professor of Civil Engineering and Co-Director of Center for Systems Science and Engineering Johns Hopkins University Director of Disaster and Failure Studies National Institute of Standards and Technology
	11:00-12:00	Facilitated Discussion	Hussam Mahmoud Assistant Professor and Director, Structural Laboratory Colorado State University  Terje Haukaas Professor of Civil Engineering University of British Columbia
12:00-1:30	Lunch		

Time	Topic		Speakers / Moderators
1:30-3:30	Session 4	Modeling of Recovery	
	1:30-1:50	Physical and Economic Impacts of Earthquakes and Other Hazards	Terje Haukaas Professor of Civil Engineering University of British Columbia
	1:50-2:10	Road Network Functionality of Istanbul Following an Earthquake	Himmet Karaman Associate Professor of Civil Engineering Istanbul Technical University
	2:10-2:30	Measuring and Improving the Resilience of the Built Environment in a Community	Quanwang Li Associate Professor of Civil Engineering Tsinghua University
	2:30-2:50	Housing Demand & Capacity for Medically Fragile & Vulnerable Populations: Modeling Transition through Temporary, Interim, and Permanent Housing Recovery	Joshua Behr Research Associate Professor of Analysis and Social Sciences Old Dominion University
	2:50-3:10	Modeling Recovery: The Role of Disaster Financing	<u>Carolyn Kousky</u> Fellow Resources for the Future
	3:10-3:30	An Integration of Social Vulnerability Data and Mapping Tools for Community Vulnerability Assessments and Recovery Modeling	Nathanael Rosenheim Assistant Research Scientist in Architecture Texas A&M University
3:30-4:00	Break		
4:00-5:00	Session 4	Modeling of Recovery (continued)	
	4:00-5:00	Facilitated Discussion	Harvey Cutler Professor of Economics Colorado State University  Keith Porter Research Professor of Civil,
			Environmental, and Architectural Engineering University of Colorado Boulder
5:00-5:30	Break		
5:30-7:30	Resilience T	Cable Top Exercise and Reception	
	Hot appetize	ers and cash bar available.	Nathaniel Forbes Director Forbes Calamity Prevention

Table 3. Workshop Agenda – Day 3

Time	Topic		Speakers / Moderators
		Friday, October 21, 2016	
9:00-10:30	Session 5	Case Studies and Validation	
	9:00-9:30	GRRIT <sup>®</sup> - a Sustainable Tool for Reducing Weather and Climate Impacts	Cindy Bruyere Project Scientist II National Center for Atmospheric Research
	9:30-10:00	Resilience Modeling Innovations of the HayWired Planning Scenario	Keith Porter Research Professor of Civil, Environmental, and Architectural Engineering University of Colorado Boulder
	10:00-10:30	Model Validation: The Joplin Tornado Hindcast	John van de Lindt Distinguished Professor in Infrastructure, Co-Director of Center for Risk-Based Community Resilience Planning Colorado State University
10:30-10:45	Break		
10:00-11:45	Session 5	Case Studies and Validation (continued)	
	10:45-11:45	Facilitated Discussion	Elise Miller-Hooks Professor and Chair in Infrastructure Engineering George Mason University
			Judith Mitrani-Reiser Assistant Professor of Civil Engineering and Co-Director of Center for Systems Science and Engineering Johns Hopkins University Director of Disaster and Failure Studies National Institute of Standards and Technology
11:45-12:00	Closure, Nex	t Steps, and Future Activities	Terri McAllister Community Resilience Group Leader and Program Manager National Institute of Standards and Technology

## 2. Workshop Purpose

The Community Resilience Group at NIST is conducting research to promote resilient communities, with a focus on buildings and infrastructure systems. A key research activity is the development of integrated systems models for simulating physical, social, and economic systems in a community, including their performance, recovery, functionality, and dependencies. Systems modeling research is being conducted in collaboration with the NIST-funded Community Resilience Center of Excellence (CoE), which is led by Colorado State University (CSU).

To support these activities, NIST and CSU co-sponsored a systems modeling workshop to identify and benefit from international research on modeling methods, characterizing systems, and data needs and sources being developed and used by other researchers.

The workshop brought together researchers and subject matter experts on state-of-the-art methods for topics that support community resilience modeling to identify gaps and research needs to further strengthen systems modeling research plans.

Areas of expertise of workshop speakers and participants include: physical and functional modeling of buildings and infrastructure systems (e.g., energy, communication, water, wastewater, and transportation), economic systems, and social systems (e.g., government, health, education).

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# 3. Session 1: Decision-Making and Evaluation of Proposed Alternatives

#### 3.1. Session Presentations

3.1.1. Public Warning Timing: Issuance, Diffusion, Protective Action Initiation for Dam Breaches, Controlled Dam Releases, and Levee Breaches or Overtopping

**Presenter:** Dr. Dennis Mileti, Professor Emeritus of Behavioral Science, University of Colorado Boulder

The work presented by Dr. Mileti was funded by the U.S. Army Corps of Engineers (USACE) Risk Management Center in Davis, California. Dr. Mileti began his presentation with a discussion of the behavioral aspects of issuing emergency warnings. He stated issuing public alerts and warnings involve human behavior, such as physical scientists who detect a threat, emergency managers who manage the threat, message authors who communicate the threat, and finally the public who must take heed of the warning. The presentation had four parts: Part I Introduction, Part II Warning issuance delay, Part III Warning diffusion delay, and Part IV Protective action initiation (PAI) delay.

The objectives of the work presented were to provide USACE with estimates of human behavior for life loss estimation, to develop methods to measure behavior time estimates, and to prepare a community guidebook that could inform emergency managers about social science evidence-based warning practices. To achieve these objectives, quantitative curves for warning issuance delay, warning diffusion delay, and mobilization delay were developed. To develop the curves, quantitative research findings on time/delay were reviewed for all three stages of the warning process, data from empirical studies were identified, and model equations were developed and fitted to historical events.

Four categories of research-based factors affect warning issuance delay: plans and procedures, performance and inter-personal relations, system performance, and situational factors. Each of the four categories contained several factors (e.g., day vs. night is an example situational factor), which were assigned weights dependent upon their respective significance in affecting delay time. Case studies of rapid warning issuance (Boulder, Colorado Flood 2013) and slow warning issuance (Graniteville, South Carolina Train Derailment 2005) were discussed and compared.

Research-based categories of factors that influence warning diffusion times are: timing and methods for sending first warning, and situational aspects of receiving the first warning. Examples of factors include types of technologies available to send the warning message, and access to technology to receive the warning message. Each of the factors in the two categories was assigned a weight based on empirical data and expert opinion, and modeling of warning diffusion time was discussed. Examples of rapid vs. slow warning diffusion were presented.

Research-based factors that affect PAI time are: message characteristics, receiver characteristics, and context characteristics. Examples of factors belonging to each category are message length, personal preparedness, and environmental cues, respectively. The factors were assigned weights in the modeling of PAI time. Examples of rapid and slow PAI times, during a historical hazardous materials train derailment event near Pittsburgh, PA, were presented and compared.

To combine the analysis of delay times, an interview schedule was created to measure significant factors specific to local communities to enable the USACE to estimate likely future warning delays and resulting life loss and injury consequences. The interview contains a total of 58

interview questions, which will guide USACE in assigning issuance, diffusion, and PAI curves to communities.

Finally, the guidebook<sup>1</sup> was discussed which was developed based on synthesized empirical social science quantitative evidence to provide emergency managers with practical ways to enhance future public alert and warning practices. Tools provided in the guidebook include the ability to: catalogue and define protective actions, identify protective actions based on time and location, identify the threat versus actions and warnings, rank community planning steps for upgrading issuance/diffusion/PAI, analyze the anatomy of warning messages/examples/templates, and catalogue and evaluate available warning dissemination channels.

<sup>1</sup>Mileti, Dennis. S., and John H. Sorensen (2015). <u>A Guide to Public Alerts and Warnings for Dam and Levee Emergencies.</u> Davis CA: U.S. Army Corps of Engineers Risk Management Center.

# 3.1.2. Resilience of Societal Infrastructure Systems – Modeling and Decision Analysis Framework

**Presenter:** Dr. Michael Faber, Professor of Civil Engineering, Technical University of Denmark

Dr. Faber outlined the context for his presentation by stating societal developments are approaching the carrying capacities of Earth's ecosystems. Dr. Faber acknowledged that couplings between civilizations and living conditions are observable and can be projected into the future using different hypotheses for future societal development. In order to do so, however, there is a need for improved knowledge such as: representations of dynamic interactions in integral systems models of the coupling between society and nature; determination of vulnerability and resilience in nature/society systems for particular ecosystems and livelihoods; and utilization of decision support systems.

The presentation covered: frameworks for systems decision analysis; probabilistic systems representation; a principal example of an infrastructure/social/hazard/ ecological system; followed by conclusions and a future outlook.

Regarding frameworks for systems decision analysis, hierarchical representation of social and natural systems were presented with respect to their exposure to hazards, shared environmental and societal responses, and decision-making processes. Several questions still to be answered regarding frameworks include: how to prioritize investments on design and management of interlinked systems; how to select target reliabilities and performances of individual systems and constituents; and how to plan and budget for the future economy/environment/society/health. Bayesian decision analysis was presented as a consistent "book-keeping" method for calculating the expected value of the utility associated with different decision alternatives.

Probabilistic system representation was next discussed including system robustness, resilience, and sustainability. A framework for decision analysis and probabilistic modeling of systems for optimal design and life-cycle management was proposed. The overall probabilistic system representation model was comprised of a graph model, constituents model, probabilistic model, and decision alternatives. Robustness modeling was presented as a function of all relevant scenarios and consequences. Consequences include impacts to health and safety, to the environment, and to the economy. Social preparedness systems modeling was presented as a benefit versus time analysis accounting for pre-disturbance performance, time of disturbance, period of reorganization, interim operations, and the period of renewal/rehabilitation. A system is

deemed not resilient if at any given time one or more of its capacities are exceeded. Resilience failure modeling was presented as a time variant reliability (or vector out-crossing) problem. An example resilience failure model might consider ecological stress versus financial stress versus time.

A principal example of an interlinked infrastructure/social/hazard/ecological system model was next presented. Examples of resilience management of the system were presented as: increasing redundancy through increasing the number of system constituents; improvements of social preparedness; design of individual system constituents with respect to natural and anthropological hazards; and saving sufficient benefits to recover from disturbances. Social systems with low and high preparedness were presented and compared. The conditional resilience failure of both systems was presented in terms of the joint probability distribution function of recovery time and the magnitude of lost benefit for a given disturbance event.

Concluding, several areas of systems modeling were identified that are lacking, including: best practices and optimized techniques for modeling and analysis of individual systems; best practices and optimized techniques for identification and representation of connections between systems; and robust and generic representations and analysis methods of relevance for the complexity of real life coupled systems.

### 3.1.3. Total Economic Consequences of Disasters

**Presenter:** Dr. Adam Rose, Research Professor of Public Policy, University of Southern California

Dr. Rose delivered a presentation on the evolution of Economic Consequence Analysis (ECA) of natural, man-made and technological disasters and introduced a broad ECA framework developed at the Center for Risk and Economic Analysis (CREATE) to estimate the total impacts of a disasters on an economy. Dr. Rose's presentation covered the CREATE ECA framework, three example applications, implications for decision-making, and the Economic Consequence Analysis Tool (E-CAT).

The ECA framework developed at CREATE has been expanded to include resilience, behavior responses, supply-chain linkages, remediation, mitigation, and spillovers. The disaster event scenario feeds into a computable general equilibrium model (CGE), with added aspects such as resilience adjustments, behavior linkages, and mitigation costs. These extensions can have positive or negative impacts, depending on the economy.

Two definitions of economic resilience were presented. A static definition was presented as the efficient use of remaining resources at a given point in time to produce as much as possible; a dynamic definition was presented as the efficient use of resources over time for investment in repair and reconstruction. One operational metric of economic resilience was defined as averted losses as a percentage of potential losses. This metric was used to assess the economic resilience of the US and NYC economies in the aftermath of the 2001 World Trade Center terrorist attacks.

Regarding economic resilience, two major perspectives were discussed. The first perspective was outlined to include pre- and post-disaster actions to reduce property damage; while the second perspective is limited to post-disaster actions to improve resilience in the future. Business interruption (BI) was identified as the new paradigm in economic loss estimation, including behavioral and policy considerations. An overview of computable general equilibrium (CGE)

modeling was next presented. CGE represents the economy as a set of interdependent supply chains with individual responses to price signals.

The state-of-the-art ECA framework proposed by CREATE was then compared to the standard approach from two port closure studies. The standard approach for estimating port impact was identified as direct economic activity times some multiplier. This approach misses the value of the cargo and its contribution to the rest of the economy and thus has been shown to underestimate the economic impact of disruption. The state-of-the art approach without resilience overestimates losses, while including resilience accounts for adaptations.

Behavior linkages translate into direct and indirect BI losses. BI losses can be two to three orders of magnitude higher than direct losses. Methods to measure extreme behavioral responses to disasters, and to translate them into direct economic costs so that they can be integrated into CGE models, were presented.

Several general policy implications for economic consequence analysis were outlined including: measuring both property damage and business interruption in risk management; considering non-structural causes of economic loss; and considering the demand side.

Finally, an overview of E-CAT was presented. The objectives of E-CAT were to develop a standardized capability to estimate economic consequences of over 30 hazards and to transition the research into a user-friendly, fast software tool for high-level decision makers. The tool starts from direct impacts and a number of user-specified scenario parameters; it then performs randomized draws of 100 variable combinations converted to CGE inputs to estimate GDP and employment impacts. Uncertainty distributions are generated using reduced-form results and displayed in the user interface.

#### 3.1.4. Infrastructure System Interconnectivity Effects on Resilience

**Presenter:** Dr. Rae Zimmerman, Professor of Planning and Public Policy, New York University

Dr. Zimmerman gave a presentation highlighting resilience and interconnectivity as related to infrastructure and its services. She expressed the fact that environmental threats are increasing in some locations at the same time as the vulnerability of infrastructure and populations in those locations; and that condition, performance and investment analyses typically do not include interconnectivity. The interconnectivity between environmental conditions and the design of infrastructure were identified as key inputs to resilience modeling.

The presentation began with an overview of selected natural and human hazards affecting infrastructure, infrastructure condition, siting, materials, and resources. Infrastructure interconnections, consequences of interdependences, failure modes and resilience, and future research needs were discussed in Parts II, III, IV, and V, respectively.

Attributes of infrastructure connections were identified as connections between sectors; flows of goods and services between infrastructures; the scale of components and interactions; types of dependencies (temporal, physical, cyber, spatial, and logical), and implications and likelihood of cascading failures from interconnections. Examples of interconnections potentially vulnerable to cascading disruptions were presented as electric power and rail transport, and energy and water sectors. Concentration of infrastructure was identified as an important contributor to cascading failures. For example, approximately half of the power plants in the U.S. are in just a dozen states.

The consequences of interdependencies relating to general failure modes were next discussed. Interconnectivity consequence scenarios include direct and indirect failures, infrastructure vulnerability, and the targeting of certain sectors and their indirect impact on various other sectors. An electrical power outage was presented as an example consequence scenario assessing the interdependency of energy connections, transportation, and water systems.

Conventional and distributed or alternative infrastructure systems were compared, with the latter being more resilient by enabling more flexible and simple interconnections. Diversifying the dependency of networks through methods such as alternative infrastructure layout or increased redundancy was highlighted as a means of promoting resilience of interconnected infrastructure systems. Promoting infrastructure investment, as opposed to relying solely on emergency funding, is one approach to increasing infrastructure system resilience. Several specific techniques were highlighted for improving system specific resilience, such as the use of sensor technologies to detect contamination in water systems (interconnectivity between IT and water). Finally, the interconnectivity of environmental, social, and infrastructure systems was discussed.

Inputs to modeling were identified as a key first step to future research needs and lessons for policy. These included providing a greater (more precise) specification and quantification of system linkages; understanding overall conditions which strengthen or weaken interconnections; identifying and reducing means of cascading effects; and better understanding the role of how to shape human behavior to support more resilient interconnected systems.

#### 3.2. Facilitated Discussion

Moderators: Dr. Georgios Giannopoulos, Scientific Officer, EU Joint Research Centre

Dr. John van de Lindt, Distinguished Professor in Infrastructure, Co-Director of Center for Risk-Based Community Resilience Planning, Colorado State University

Scribes: Ms. Hana Chmielewski, Pathways Intern, National Institute of Standards and

Technology

Dr. Eun Cha, Assistant Professor of Civil and Environmental Engineering, University of Illinois Urbana-Champaign

#### **3.2.1.** Resilience Cost Benefit

In quantifying the total economic impact, how receptive are resilience investors to quantifying the resilience benefit versus the total cost of investment?

Past experience in working with water and power utilities has shown them to be receptive to resilience indicators. Economic consequence analysis (ECA) informs the benefits of avoided losses, an analysis result in which investors and government agencies are increasingly interested. The consequence analysis is just another way of getting to the benefits. The government has been performing benefit-cost analysis for resilience decisions for the past ten years. Interest and funding to do a similar analysis for the private sector has recently been on the rise. Such an assessment for the private sector will require an additional focus on the business interruption aspect of the problem.

# 3.2.2. Effects of Human Behavior on System Design

Systems must be seen as applied technology. They have to be directly designed, maintained, operated, and regulated in an adaptive manner to the organization, environment, and society. To what extent are people trained to use systems in ways that take into account human behavior?

There was a consensus among the panel that this was one of the big questions currently facing community resilience researchers. It is often difficult to determine when people will recognize the importance of resilience initiatives and, in turn, how to get them to actually implement such initiatives. There are many different kinds of people who would or wouldn't use new systems. There is not only the question of how to design systems, but how to present, package, and market them to improve different audiences' reception.

#### 3.2.3. Social Media

Social media, and the impact it has on the public, is an extremely hot issue in social sciences. Data mining is being used to analyze social media data and how it influences public behavior. The panel was asked how the role of social media compares to traditional warning and recovery.

Often, information communicated over social media is helpful news (e.g., intersection closures). The FCC has recently approved warning messages on cell phones up to 360 characters, which will open the door regarding how social media technologies can inform and warn people. Compared to traditional methods (e.g., radio, television, warning siren), messages can be distributed on at the individual level. This increases the effectiveness over traditional distribution of messages at the county level, particularly in places such as the western U.S., where county sizes are very large. There was a consensus among the panel that it will likely be years before the role and effect of social media on public behavior are understood and optimized.

#### 3.2.4. Model Library to Address Resilience Issues

The issue of sharing of data and tools was raised several times during the workshop. A question was posed to the panel as to the possibility of developing a model library to address resilience issues.

There are resilience centers around the world (e.g., Tsinghua University, Singapore, Shanghai, Taipei, Europe, U.S.) that can contribute to the development of toolboxes. An open platform for the community to develop and use such tools for decision problems is the goal. The biggest challenge to this task is how the systems are linked. Prior to creating model inventories, the linkage between systems needs to be planned and coordinated. There was a consensus among the panel that there is currently no one responsible for this critical role.

## 3.2.5. Improving Community Recovery

Since many infrastructure systems are public, they are built and operated for the long-term. When there is damage to the system there is often pressure from the public to build back to the same state. A question was raised regarding plans for recovery where capacity is incrementally added. Is there any learning or improving following an event?

This phenomenon has been well documented in social science research since the 1950s. It has been shown that if a community does not have plans in place for rebuilding better, it will not happen after a disaster event. There is societal pressure to restore services to the same state as opposed to building back better when critical infrastructure services (e.g., power, water, housing, etc.) are missing. Instead of waiting until after a disaster occurs, it should be asked if there are

subsystems that can be cost effectively improved over the long-term to improve overall system resilience before the next disaster happens. The concept of staging was also presented as a means to assess needs at various time scales (e.g., one day, month, year, 5 years, lifetime) following an event. Climate change was identified as a major factor that will influence rebuilding decisions into the future. In some cases, relocation might be a better alternative for resilience than rebuilding.

A related question was asked on the management of emergency/short term response plans following an event. It was put forward by an audience member that systems with the highest probability of failure are the ones which rarely rehearse or re-evaluate their response plans. How should communities be managing their response plans to reduce negative impacts of a major event?

It was suggested that the problem is not that communities don't read or rehearse their response plans, but that they do not have plans in place at all. Whether a response plan is in place or not, more research is needed regarding general methods of rapidly disseminating information into the community as strategy to improve post-event recovery.

## 3.2.6. Resilient Failure and Management of Recovery

Most resilience analysis assumes the community can recover and tends to measure the speed of recovery. The panel was asked not about resilient recovery, but about resilient failure and what it might look like.

There is a need to focus on capacities to support community activities and to then determine events which will exceed those capacities. In reality, there are no isolated communities. In the cases where a community cannot handle an event, the next level of society will contribute resources. Resource allocation should be optimized across communities by evaluating the risk associated with bankruptcy of some critical resources. This will provide communities with an idea of the amount of resources that they should be sharing.

### 3.2.7. Evolution of Thinking Regarding Tools and Methods

There is discussion within the research community regarding risk and resilience and how tools can be modified. What has changed as we think about tools and methods for community resilience? Is the change in the objective function? How much of climate change should we look at for specific signatures of risk?

Several paradigm shifts were identified, such as going beyond property damage and emphasizing business interruption, assessing post-disaster recovery, and focusing on the customer side. Regarding climate change, a position was presented that the market will take care of part of the issue. Examples include the possibility of decreasing coastal property values and the recent declaration of bankruptcy by coal companies in the U.S. It was ventured by one panel member that market adjustments will help address climate change in an orderly pace, but acknowledged market failures (e.g., infrastructure with no single entity as owner) exist. There was skepticism among other panel members to the free-market approach. Insurance policies which encourage or allow owners to rebuild in increasingly vulnerable locations were cited as a reason for such skepticism. It was also speculated that relying on the free market will not be as efficient from the perspective of society and the allocation of tax money. Communities should be careful regarding sustainability (e.g., consider discount rate and present value) in order to make decisions now that continue to use societal resources efficiently in the future.

## 3.3. Common Themes and Key Points (Session 1)

The following themes and issues emerged from the presentations and discussion on decision-making and evaluation of proposed alternatives:

- There is a need for best practices regarding the modeling of individual systems and connections between systems. Best practices should address the levels of generality and complexity needed/desired by end-users.
- The evolution of the infrastructure, economic, social, and ecological capacities or reserves of a community under a broad range of disruptive scenarios is a key modeling need for assessing resilience.
- Interruptions to the flows of goods and services can produce stresses and losses that greatly exceed the direct costs of repairing or replacing physical damage to buildings and infrastructure.
- There is a need for increased understanding of cascading failure effects between and within infrastructure and societal systems.
- There are important questions to be addressed on how to shape human behavior to support resilient systems and how to design and present resilient systems to improve reception and implementation.
- Resilience initiatives should be community specific. Resources and capacity should be
  assessed to determine if a community has the ability to recover. Community objective
  functions should be taken into account during decision-making to ensure policy is aligned
  with resilience and recovery goals (e.g., building back to pre-event performance vs. building
  beyond).
- If a community does not have plans in place for rebuilding better, it will not happen after a disaster event because of the pressure to restore services quickly.
- There are no isolated communities. In cases where a community cannot cope with an event or a threat, the next levels of society (e.g., regional, state, or national) will contribute resources. Thus, the problem of defining the spatial boundaries of the systems to be modeled can be very complex.

# 4. Session 2: Resilience Modeling Research Around the World

#### 4.1. Session Presentations

# 4.1.1. Interdependencies, Cascading Effects and Resilience Optimization of Communities and Societies

**Presenter:** Dr. Georgios Giannopoulos, Scientific Officer, EU Joint Research Centre

Dr. Giannopoulos began his talk on resilience research performed at the European Commission's Joint Research Centre (JRC) by introducing three tiers of resilience modeling. He then presented the Geospatial Risk and Resilience Assessment Platform (GR<sup>2</sup>ASP), a web oriented architecture which brings together geospatial technologies and computational tools for the analysis and simulation of critical infrastructures. Several case studies were provided to support the discussion of the GR<sup>2</sup>ASP methodology and its application to selected disruptive scenarios.

Tier 1 of resilience modeling was related to the network analytics. Understanding network components and interactions enables quick analysis of intrinsic network properties, resilience analysis of directed/random disruptions, and resilience investment prioritization.

Dynamical functional modeling of vulnerability and independencies of critical infrastructure (DMCI) is handled in Tier 2 of resilience modeling. Modular, cross-sectoral models are adaptable at different levels of granularity (e.g., local, regional, country, international). Generic variables that were identified for critical infrastructure representation include, but are not limited to: inoperability, service capacity, recovery time, and buffer time. Boolean representations of physical and organizational aspects are used in the DMCI, which helps to reduce analysis complexity. The objective of resilience optimization during Tier 2 is to minimize cascading effects and to maintain functionality for prioritized nodes.

Tier 3 consists of the dynamic interoperability inventory optimization model. The work presented is based on W. Leontief's inventory optimization approach. In Tier 3, service loss propagation in economic sectors can be assessed as a consequence of critical events using public economic databases. The model is applicable at different levels of granularity.

GR<sup>2</sup>ASP is a server-client architecture that employs WebGIS technologies in conjunction with analysis tools for critical infrastructures and economic sectors. The platform is based on open-source software and supports multi-user collaboration and data sharing.

Concluding the presentation, a scenario builder was identified as a key next step to link all three categories of models, from asset disruption to socio-economic impact. He stated that we need more involvement from the community; models should facilitate collaboration and not intimidate the end users. It was stated that we do not necessarily need an increased quantity of models, but closer links between existing models are needed.

## 4.1.2. Resilience Modeling Research in New Zealand

Presenter: Dr. Nick Horspool, Natural Hazard Risk Scientist, GNS Science

Dr. Horspool delivered an overview of resilience modeling research in New Zealand. He began his talk by setting the stage for social and infrastructure systems in New Zealand, where two thirds of the population live in three major cities exposed to significant and diverse natural hazard risk (e.g., earthquake, tsunami, volcanic eruption, flood). Recent disasters in New Zealand have dramatically highlighted the impact shocks can have on society and its ability to

function and grow. The Canterbury earthquakes affecting Christchurch in 2010-2011 caused catastrophic damages, but also provided a platform for a dialogue on resilience across various sectors of New Zealand. An overview was provided of New Zealand-based resilience modeling research programs and demonstrated through case-studies how these are leading to a more resilient New Zealand.

The first resilience program discussed by was QuakeCoRE, a centre for earthquake resilience. Flagship programs of QuakeCoRE include: 1) ground motion simulation and validation; 2) liquefaction impacts on infrastructure; 3) earthquake-prone buildings; 4) next-generation infrastructure; 5) pathways to resilience; and 6) distributed infrastructure.

An outline of the National Science Challenge's "Resilience to Nature's Challenges" program was presented. The mission of this program is to partner with stakeholders to build a transformative pathway towards natural hazard resilience. This goal is achieved through priority-driven co-creation laboratories and targeted research, suited to the diverse and rapidly changing social, economic, built and natural environments.

On-going risk-based resilience modeling in New Zealand has been largely adapted from a NIST framework for community resilience. The objective of this research is to translate the damage of the built environment into social and economic disruption experienced by each significant sector of the community.

The Modeling the Economic Resilience of Infrastructure Tool (MERIT) was discussed next. MERIT is a fully dynamic model that is able to show status under various post-impact scenarios. MERIT has approximately 50 economic sectors/commodities which can be differentiated spatially, and it covers all geographic regions in New Zealand. MERIT is composed of a nested suite of models that can be used for different size and scale outages, and for different purposes.

A case study of a magnitude 8.1 earthquake associated with a 400 km long rupture between Milford Sound and the Ahaura River was discussed. The case study covered direct losses, damages, casualties; road network impacts; rail network impacts; hydroelectric power and water outages; and restoration timelines under various scenarios.

#### 4.1.3. Urban Resilience: Asian Research Initiatives

**Presenter:** Dr. Dongping Fang, Department Head and Professor in Construction Management, Tsinghua University

Dr. Fang presented an overview of Asian research initiatives in the context of urban resilience. Dr. Fang's presentation starts with an overview of world urbanization trend and the impact of disasters. Next, a framework and a vision of a city simulator for modeling urban resilience were presented. Current initiatives in urban resilience research at Tsinghua University were presented, and finally current researches in Asia were summarized.

Rapid urbanization is being experienced around the world and the global urban population is expected to increase to 69% of the total population by 2050. In order to achieve a better quality of life for all, future cities should be resilient, efficient, and sustainable. Challenges to urbanization include natural disasters (e.g. earthquake, mudslide, typhoon); accidents (e.g., explosion, fire); social safety (e.g., stampede, violence, group events); public health (e.g., SARS, H1N1, melamine); and coupled disasters (e.g., snow and ice, fire caused by earthquake).

Modeling urban resilience through the development of the city simulator concept, which is a system of systems view of the urban system, was presented. Societal, cyber and physical spaces can all be captured in the resilience modeling of the City Simulator. It was emphasized that crossing academic boundaries is essential for making new breakthroughs, and could possibly lead to new disciplines.

Initiatives at the Institute for Future Cities and Infrastructures (IFCI) at Tsinghua University were next discussed. The IFCI is an interdisciplinary and transdisciplinary research program, conducting research on themes such as: data sensing and big data analytics in urban and infrastructure systems; sustainable life-cycle management of urban and infrastructure systems; and social and economic theories and models for future cities and infrastructures.

Research initiatives throughout Asia were discussed. First discussed was the CREATE program at the Singapore ETH Centre, a part of the Future Resilient Systems program. The mission of the CREATE program is to address the challenges with critical infrastructure systems that provide essential services to modern societies. The Resilience Engineering Research Center (RERC) at the University of Tokyo was also highlighted. The RERC consists of three divisions to promote research into the principles and methodologies for realizing resilient systems. Finally, several specific research projects were highlighted such as technology management strategy for future social needs driven innovation at the global level; an assessment of massive integration of renewable energy by developing a multi-regional optimal power generation mix model; and a study on the strategies and scenarios required to achieve the reformation of power generation mix in light of the Great East Japan Earthquake.

# **4.1.4.** NSF Investments and Opportunities in Interdisciplinary Research on Critical Infrastructure Systems

**Presenter:** Dr. David Mendonça, Director of Infrastructure Management and Extreme Events Program, National Science Foundation

Dr. Mendonça's presentation highlighted NSF funded research in the broad area of critical infrastructure systems. His presentation focused first on the critical resilient interdependent infrastructure systems and processes (CRISP) program and the current projects under this program. Next, the discussion shifted to methods and data, and finally an overview of the current CRISP solicitation was presented.

NSF has made an investment of \$59 million, over 37 projects, 71 project teams, and 180 individuals. The composition of awardees can be broken down across 3 divisions: engineering, computer and information sciences and engineering (CISE), and social behavior and economic sciences (SBES). Most projects tend to be led by engineering, with CISE at a distant second. Members of SBES play an important role as co-project investigators on many projects.

The various methodological approaches being used in the CRISP program were categorized as: optimization, statistical, simulation-based, physics-based, system dynamics, game theory, data extraction, surveys, and others. Regarding the data being used and generated under the CRISP program, several types were highlighted, such as: social media data, surveys, and activity diaries to better understand how humans operate with respect to critical infrastructure; metered data on different kinds of use, inventory, and maintenance; archival and public data; and synthetic or simulated data. The need for growth of archival and simulated data and the relationship between those was stressed.

Next the need for integrative methods to support or explain cognition and adaptive behavior within infrastructures and the role of human agency beyond the demand for service was presented. Concerns beyond demand include how interdependent critical infrastructure systems are designed to behave during restoration and recovery and how they are controlled. Regarding data, the talk was framed with the question "what are the requirements of a common data block to support the CRISP research enterprise?" A workshop is being hosted by NSF on shared public data for critical infrastructure and materials sciences and the intersection between the two.

Finally, the current CRISP solicitation for fiscal year 2017 was introduced. The recent announcement has four goals: community building enterprise / interdisciplinary research, design of interdependent critical infrastructures, creating knowledge for innovation in interdependent critical infrastructures, and improving infrastructure performance.

# 4.1.5. DHS Sponsored Research: DHS Approaches to Supporting Infrastructure Resilience

Presenter: Mr. Matthew Coats, Program Manager Science and Technology Directorate, Department of Homeland Security

Mr. Coats delivered a presentation on Department of Homeland Security (DHS) sponsored research. He began his talk with a discussion of emerging trends and technologies, then explained the role of resiliency within DHS, gave an overview of DHS Office of University Programs funded modeling projects, and finally discussed the DHS Critical Infrastructure Resilience Institute.

Threats to cyber infrastructure were identified as a constant risk underlying all sectors. Key emerging trends and technologies related to information technology highlighted were: a focus on challenges posed by cyber-attacks on the critical infrastructure supply chain, evolution towards smart manufacturing, and developing digital threads to make manufacturing infrastructure more resilient.

The 2013 National Infrastructure Protection Plan was presented as an outline for how government and private sector participants in the critical infrastructure community work together to manage risks and achieve security and resilience outcomes. The three critical infrastructure sectors of focus for DHS are: the critical manufacturing sector, the energy sector, and the transportation systems sector.

Several modeling projects funded by the DHS Science & Technology Directorate's Office of University Programs were outlined. The first initiative discussed was the AgConnect software products developed at the Institute for Infectious Animal Diseases. This suite of software supports real-time situational awareness and decision-making regarding animal diseases. The Criticality Spatial Analysis Program, developed at the Food Protection and Defense Institute, assists with identifying and understanding the vulnerability of supply chains. The Economic Consequences Analysis Tool (E-CAT) provides quick estimates of the economic impact of various threats. The advanced circulation storm surge model (ADCIRC), developed at the Coastal Resilience Center, is used to predict when, where and to what extent flooding will inundate a community.

Finally, an overview was provided of the Critical Infrastructure Resilience Institute (CIRI), led by the University of Illinois at Urbana-Champaign, and how it supports the DHS mission. Projects at CIRI include: analyzing and supporting the development of the cyber-insurance market; analyzing regulatory options for managing systemic risks; assessing supply-chain cybersecurity assurance for critical infrastructure; and measuring business and economic resilience in disasters.

#### **4.2.** Facilitated Discussion

Moderators: Dr. Adam Rose, Research Professor of Public Policy, University of Southern

California

Dr. Bruce Ellingwood, Professor of Civil and Environmental Engineering, Co-Director of Center for Risk-Based Community Resilience Planning, Colorado State

University

Scribes: Dr. Ken Harrison, Operations Research Analyst, National Institute of Standards

and Technology

Dr. Andre Barbosa, Assistant Professor of Civil & Construction Engineering,

Oregon State University

#### 4.2.1. Data Collection, Security and Sharing

Data is an integral part of creating and validating systems models for community resilience. As such, several questions related to data were raised regarding issues such as collection of data, security of data, and methods to increase sharing of data. First, the panel was asked to comment on the temporal scale of data collection. Historically, data has not been collected for many sectors. Where data does exist, it is often at an inadequate resolution.

There was a consensus among the panel that the quantity and quality of data needs to be improved. Many operators know they have interdependencies with others, but not the extent of the interdependency. Incentives could motivate utilities to undertake such data collection and analysis initiatives. The quantity of data collected on restoration was agreed to be particularly poor. There are vast dependencies (e.g., resource allocation, effects of human behavior, etc.) on the restoration side are largely unknown.

Next, issues of data security were raised.

Several of the panelists discussed the need for high resolution data of the infrastructure in their presentations, though (in the U.S. specifically) these data are frequently not publicly available. Similar issues exist with healthcare data. The panel was asked if sharing metadata characteristics of the data (not the detailed data itself) could be a solution to possible security concerns. One of the drivers of solutions to the secure data problem in New Zealand was the fact that as the quality of the data improves, the quality of the asset management does as well. Lifeline operators who are able to see the benefit to sharing the data are much more likely to participate.

Another approach to the secure data issue is the requirement of data sharing. The panel was asked to comment on the notion that there is some data that simply have to be shared. One argument was that tax money is invested to develop strategic plans to confront risk and therefore the data must be made available.

It is important to understand what data is relevant for what effort. Sometimes disseminating excess information can leave a data owner vulnerable (e.g., to physical threats, competitiveness, ideological criticism, etc.). If the benefit does not outweigh the vulnerability, data owners will be

less likely to share their data. Compliance with data availability requirements will not guarantee the quality of the data will be acceptable. There needs to be an incentive for the data owners.

## 4.2.2. Interdependencies

Several questions arose regarding interdependencies between systems. As a start, the panel was asked how they would define interdependency and what they would like to see in research and in practice.

The panel was careful not to overly-narrow the definition of an interdependency and its feedback processes. Interactions between systems are extremely rich and need to be two-way at every step possible. The panel agreed that in general the research community is data-limited on the dependency front. There is a need for organizations to communicate and understand the importance of the value added in defining, quantifying, and sharing data on their own interdependencies.

Though redundancies and interdependencies exist between utilities, each utility is operated independently. The panel was asked how this aspect of resiliency is addressed from a modeling standpoint.

One parameter that is used to assess the overall dependency of a community or system is the time that a group needs to get back to operability. This parameter is highly scenario dependent but is inherently able to capture effects of cascading failure and recovery.

#### **4.2.3.** Selection of Metrics

All of the presentations given in this session discussed research and models to address some aspect of community resilience. The panel was asked what types of metrics are used to determine if a solution will improve a situation and what types of questions the models are trying to answer.

Typically, the metrics that are chosen to evaluate model performance or decision alternatives are driven by the end user of the information or application. Given an interest of the end-user, the modeler should look at causes and indicators of that interest to develop metrics and objectives. Metrics should be determined over the full time-scale from pre- to post-event to assess the needs of the community at various stages of recovery. As more aspects (e.g., physical, social, economy, cyber, etc.) are considered, the metrics will become more complicated, but this is a fundamental need to assess the overall performance of the system.

### **4.2.4.** Model Integration

Resiliency deals with modeling of complex systems. A question arose as to how components of resilience models are integrated in the context of interconnected systems of systems.

Creating more resilient systems is challenging due to the complex nature of the interconnections (such as interdependencies between the social and technical systems). Currently it is all piecemeal with no ability to model the systems altogether. The panel was in agreement that integrating and combining current models is a major challenge and future need. A modular framework within a computational platform could potentially present an opportunity for the research community to plug and play different with models and couplings of models. The concept of a framework to drive the definition and collection of data needed for quantifying resiliency rather than looking at step-by-step modeling processes was also highlighted. Ideally,

such a framework would account for various hazards, including any social hazards, and serve as a means to tie the research and models together.

# 4.2.5. Model Scaling

There has been much discussion on the temporal aspects of modeling and data collection. What would be challenges to creating models which are physically scalable?

The panel was in agreement that model scaling must be assessed on a case by case basis. Some models are scalable, but limits should be provided as to where the models are accurate. Economic models have been shown to scale well between the county and state levels but may not perform well at lower granularities. At the community scale, local knowledge of dependencies is required. State and national scale models can utilize coarser data. Beyond that, data would need to originate from physical dynamics or actual regulators in the community.

#### **4.2.6.** Model Validation

The first question that is often asked of modelers is how the models were validated. In cases for which we do not have data, such as looking at future states or when trying to answer what-if questions, how are models being validated?

Stress tests, routinely done in banking and nuclear testing, are an option for validation. In this case, model components are failed individually or in combination with other model components to determine the impact on the overall system. The amount of theoretical validation is strikingly low compared to empirical validations. The panel was in agreement that the area of model validation needs significant improvement if the models are to be used to support decision-making and evaluation of resilience alternatives.

#### **4.3.** Common Themes and Key Points (Session 2)

The following themes and issues emerged from the presentations and discussion on resilience modeling research around the world:

- The current availability and quality of empirical data on physical, economic and social dependencies and restoration times for disruptive events is poor. To a large degree, the research community is data limited. An increase in quantity, quality, and access to data is needed, as it is essential to creating and validating models. Historically, data has often not been collected at spatial and temporal scales useful for modeling.
- Security concerns and constraints have made it difficult to obtain data necessary for systems modeling. Sharing of metadata (i.e., information about the data, as opposed to the data itself) may be an important first step. Access to metadata may allow researchers to show utility owners and other potential data providers the potential benefits of sharing data.
- Integrating and combining existing system models is a greater priority than developing new system models. The concept of a model library or framework could facilitate creating an interconnected system of systems.
- There are many efforts underway around the world to develop and improve resilience modeling. Collaboration across academic and geo-political boundaries could foster new breakthroughs in systems modeling.

• Increased input from the community and stakeholders is desired. There is a need to better understand human cognition and adaptive behavior within infrastructures.

# 5. Session 3: Modeling of Systems and Dependencies

#### **5.1.** Session Presentations

# 5.1.1. Evolution of Hazard Assessment Modeling in Drinking Water Systems

**Presenter:** Dr. Royce Francis, Assistant Professor of Engineering Management and Systems Engineering, The George Washington University

Dr. Francis delivered a presentation on the evolution of hazard assessment modeling in drinking water systems, detailing the shift from primarily intentional events (e.g., terrorism) towards an all-hazards risk management approach. The talk covered the rationale for vulnerability assessment from the Bioterrorism Act of 2002, the transition to all-hazards analysis in Environmental Protection Agency (EPA) and American Water Works Association (AWWA) frameworks, and concluded with two example assessment tools representing the expanding scope of the knowledge bases required for all-hazards assessment.

The Bioterrorism Act of 2002, Title IV provided the initial impetus for securing drinking water systems following the 2001 World Trade Center attacks. Key innovations of the bioterrorism act were presented, such as the requirement for utilities to conduct vulnerability assessments, to prepare an emergency response plan, and to prepare for various system disruptions (e.g., supply disruptions or the intentional introduction of chemical or other agents to the system). The act resulted in significant advances in distribution system monitoring research.

Transitioning to an all-hazards analysis, how and why it has become apparent that natural hazards are more of a threat to drinking water systems than man-made hazards was discussed. Hardening a system for all-hazards may also be effective against man-made attacks or hazards, while hardening a system to protect against man-made attacks may be less effective against natural hazards. Tools developed to support all-hazards analyses for drinking water utilities updating their bioterrorism act vulnerability assessments include the EPA Vulnerability Self-Assessment Tool (VSAT), the EPA Water, Health, and Economic Analysis Tool (WHEAT), and the AWWA J100-10 Risk and Resilience Management of Water and Wastewater Systems (RAMCAP). The EPA tools, VSAT and WHEAT, are intended to be used in combination. The objective of VSAT is to identify critical assets, threats, effective countermeasures and costs; and the objective of WHEAT is to support the assessment of economic and health consequences. The AWWA J100-10 RAMCAP requires a ranking of critical assets for prioritization of resilience activities.

Two examples used to highlight the expanding area of all-hazards assessment within the water systems framework include the development of an Adaptation Toolbox for Southeast Florida Water Supplies and the Water Resources Dashboard. The former includes a set of adaptation tools and fundamental empirical and physical data; and the later aims to be a one-stop location for water-relevant climate data sets.

# **5.1.2.** Modeling Water Distribution System Resilience

**Presenter:** Ms. Katherine Klise, Senior Member of Technical Staff, Sandia National Laboratory

Ms. Klise's presentation outlined the modeling components of the Water Network Tool for Resilience (WNTR), demonstrated the use of the tool, and showed how WNTR can help water utilities estimate potential damage, evaluate preparedness, prioritize repair strategies, and identify worse case scenarios.

The motivation and background for the development of WNTR was the fact that water utilities are vulnerable to a wide-variety of human-caused and natural disasters. Additionally, influences on the resilience of drinking water systems were identified as design, maintenance, operations, and interdependence with other infrastructure. Several important questions were laid out that must be considered in drinking water infrastructure resilience: What kind of infrastructure damage would be expected? How long would the system continue to provide water to customers? Which customers are impacted the most? What kind of restoration actions would be helpful and how should they be prioritized? What can utilities do to prepare?

Software capabilities of WNTR include: simulation of disaster scenarios; measurement of quantitative resilience indicators; benefit evaluation of utility response; and evaluation of improvement in resilience. The WNTR modeling framework was discussed in detail. The general flow of the framework was presented as generating a network model, defining disruptive events and restoration actions, simulating hydraulics and water quality, computing resilience, and finally analyzing and visualizing the results.

WNTR employs tools such as EPANET and NetworkX to define and analyze network structure, components, leaks, and interconnectivity. Disruptive events are defined using fragility and survival curves to capture the probability of damage. The controls, demand, components, and attributes of the network can also be modified to match a particular scenario. Restoration actions (e.g., type of repair, number of crews, time to repair, firefighting capacity) are similarly defined. Hydraulic simulation and water quality simulation are performed using EPANET. WNTR includes a leak model to explicitly model water lost between the time when the leak starts and the time when crews can isolate and repair the leak. Metrics that are used to quantify the resilience include topography (e.g., shortest path lengths, bridges, articulation points, centrality), hydraulics (e.g., availability, pressure, Todini index, entropy, population impacted), water quality/security (e.g., water age, mass consumed, extent of contamination, population impacted), and economic (e.g., network cost, greenhouse gas emissions). Finally, results are stored in a time indexed database in order to analyze and visualize the results.

# **5.1.3.** Power Distribution Systems: Modeling of System Dependencies and Interdependencies

**Presenter:** Dr. Charles Macal, Senior Systems Engineer, Argonne National Laboratory

The presentation by Dr. Macal discussed modeling of system dependencies and interdependencies as related to power distribution systems. Part 1 of the presentation discussed the background motivation for the modeling; in Part 2 modeling methods were presented; in Part 3 modeling results were discussed; and in Part 4 future challenges to modeling of power distribution systems were covered.

First, the issue of increasing interdependencies between infrastructure systems was discussed. For example, the growing reliance of the electric power system on cheap and clean natural gas for power generation is creating a significant and growing dependency of the electric power system on the natural gas system, while, at the same time, the natural gas system heavily relies on electricity for its operation. These interdependencies create the possibility that both systems are potentially more vulnerable. Eight top questions, determined from literature review and interview, to best assist with understanding stakeholder requirements were presented.

Next, the link between infrastructure modeling and infrastructure resilience was explored. Two specific power distribution infrastructure models were presented: EPfast and NGfast (for electric power and natural gas systems, respectively). These models are linked by modeling the critical interdependencies between these systems. To demonstrate the model interdependencies, a hypothetical power disruption scenario set in North Dakota was presented. Local effects (e.g., downed power substations, local blackouts, disruption to natural gas processing plant, and reduced flow of natural gas), downstream effects (e.g., reduced gas delivery, reduced/halted production at gas-fired electric power plants, widespread blackouts), and restoration of the system were all discussed.

Concluding, several challenges for advancing infrastructure and interdependency modeling were identified. Challenges include: better defining end-user requirements; identifying data needs for modeling; exploring development of integrated modeling approaches; delivering useful and useable models to users; and fostering collaboration among the R&D community.

# **5.1.4.** Reliability Assessment of Interdependent Networks Based on Survival Signature

Presenter: Dr. Matteo Broggi, Senior Research Associate, Leibniz University Hannover

The subject of Dr. Broggi's presentation was reliability assessment of interdependent networks based on survival signature. Due to the complexity of the interdependencies, dependent failures are very difficult to predict and hence dangerous, in particular, when the initiating event is seemingly unimportant. Dr. Broggi proposed a solution based on the concept of survival signature which provides a novel basis for complex network analysis, outperforming traditional analysis techniques in numerical efficiency when estimating the reliability of networks.

An introduction to the current analysis of complex systems began the presentation. Traditional analysis techniques were identified as fault tree analysis and reliability block diagrams. Limitations of traditional analysis techniques were identified as dependencies, common-cause failures, time-dependent behavior, lack of information, and complex network structure.

Next, an overview of survival signature was presented. The key advantage of the survival signature approach is the complete separation of the structure of the network from its probabilistic characteristics. Once the signature of the network has been analyzed, the reliability analysis can be carried out by evaluating only the probabilistic structure, which makes the analysis particularly efficient.

A numerical example of modeling a hydro-electric power plant system was presented. Results from such an analysis allow the modeler to: assess sensitivities of the system reliability with respect to the imprecision of the model; control for the modeling accuracy; and control for detection precision and modeling refinement in critical parts of the system.

# 5.1.5. Climate & Complexity: The Resilience of Natural-Built-Human Systems

**Presenter:** Dr. Auroop Ganguly, Associate Professor of Civil and Environmental Engineering, Northeastern University

Dr. Ganguly's presentation focused on transferring climate science to impacts with uncertainties and what this could mean for the resilience of systems in general. He began his presentation with a discussion of climate risks, presented an example of a cascading failure in India, and introduced a framework for assessing climate impacts on infrastructure systems and evaluating

post-disruption recovery options. Finally, the generalization and application of this framework towards ecological systems is discussed.

The presentation began with Hurricanes Sandy and Katrina as examples of climate risks to natural-built-human systems. The disastrous effects witnessed after these hurricanes were the result of the climate (e.g., hurricane), the state of the built environment (e.g., an ASCE infrastructure rating of D+), and society (e.g., increasing population in vulnerable urban-coastal areas). Modeling challenges surrounding climate change were identified as uncertainty and non-stationarity that are often difficult to quantify. Additionally, in climate there are certain things that are known at large dynamical scales and translating what that means to an infrastructure scale is not always an easy task. In the context of natural/climate hazards, it is important to not just understand at a high level but to also understand what the signatures of the impacts on infrastructures are. As example, he discussed heat waves (projected to be longer, more intense) and hurricanes (projected to be fewer, more intense). He stressed that those kinds of changes have important implications for urban coastal areas.

An example of a cascading failure in India during the delayed monsoon season of 2012 was presented. Much of the agricultural sector in India is dependent upon the monsoon season, hence the delay caused an increase in energy demand to pump additional groundwater. The delayed monsoons were also accompanied by an extreme heat wave, leading to increase air conditioning usage and further increasing the energy demand. This combined energy demand increased the stress on the electric power grid, leading to failures which quickly spread across the system, resulting in widespread blackouts across India. The cascading failures ultimately led to impacts on the Indian Railway Network – which is the supply lifeline of the nation.

Lifeline infrastructure networks in the framework of national resilience were next presented. By analyzing hazards in conjunction with sophisticated network representations, system resilience can be enhanced. A framework for assessing climate impacts on infrastructure systems was introduced. The framework follows a general risk-centric approach, considering the threat, vulnerability, and consequence of a hazard in conjunction with network sciences. This framework was used to assess the Indian Railway Network. Using ticketing information, an entire network of the railway system was developed. Metrics of the system include strength, degree, and betweenness. This network then allows for the ability to begin quantifying the response and recovery conceptual curve.

Finally, generalizing this framework and its application to ecosystems was presented. In ecology there is a concept called a keystone species. A keystone species was defined as one which will disproportionately help sustain the ecosystem. If the ecosystem is damaged, the keystone species are those which should be introduced back into the society to achieve near pre-event performance of the ecosystem. This is similar to an infrastructure system where a centralized node might be more critical to the overall system performance than an outlying node with fewer interdependencies.

# 5.1.6. Natural Disaster Impacts on Infrastructure Systems and Society

**Presenter:** Dr. Judith Mitrani-Reiser, Assistant Professor of Civil Engineering and Co-Director of Center for Systems Science and Engineering, Johns Hopkins University; Director of Disaster and Failure Studies, National Institute of Standards and Technology

Dr. Mitrani-Reiser delivered a presentation on natural disaster impacts on infrastructure systems and society. She began her talk with a review of performance-based design and resilience-based design. She then presented an NSF-funded Resilient Interdependent Infrastructure Processes and Systems project titled Resilience of Critical Infrastructure-based Societal Systems (CIbSS), as well as a CDC funded project titled Composite Post-Event Well Being (CoPE-WELL).

Using the Pacific Earthquake Engineering Research (PEER) Center's Performance-Based Earthquake Engineering (PBEE) methodology, a conceptual overview of performance-based design as related to buildings was delivered. This general methodology was outlined to include hazard, structural, damage, and loss analyses. Performance-based design must also take into account downtime in buildings including repair time (e.g., the length of time necessary to procure items and conduct repairs) and mobilization time (e.g., the delay before construction begins including: time for damage inspection, consulting with professionals, bidding process, clean-up). For some building occupancies (such as hospitals) performance-based design procedures will not suffice in capturing the loss of important services.

The example of a hospital was used to convey the process of resilience-based design, which is able to take into account various services within the structure. Using this methodology, resilience curves (e.g., functionality versus recovery time) can be created for various hazard scenarios. This methodology can be seen as a continuous feed process, including: design, hazard analysis, structural analysis, damage analysis, repair and operability analysis, and resilience analysis. It was summarized that while helpful for individual buildings, it will not suffice in capturing disaster impacts on important community institutions.

CIbSS and their interdependencies with other infrastructure systems such as water, wastewater, power, natural gas, communication/cyber, and transportation were next discussed. The resilience of the entire CIbSS is assessed by employing discrete event simulation, care-paths that span critical units, resource tracking, and metamodeling with interactions. The concept can be applied to population displacement, food security, economic security, and healthcare delivery. Key needs to advance modeling of resilience in CIbSS were identified as: a holistic approach to capture community functioning over time, models that span multiple scales, effective use of data that is collected over a wide range of time scales, and models that capture the complex interactions of many community institutions.

Finally, the CoPE-WELL model was presented. CoPE-WELL is a linked conceptual and computational model with the eventual goal of serving as a decision support tool for local, state, and federal stakeholders seeking to enhance community functioning and resilience. This model takes into account various community functioning domains such as communication, economy, education, food and water, government, housing, healthcare, public safety, and transportation. Given an event, its effects on natural and engineered systems, countermeasures, and information on population vulnerability, inequality, and deprivation are used to inform the community functioning over time (including social cohesion, preparedness & response, and external resources).

#### **5.2.** Facilitated Discussion

*Moderators:* Dr. Hussam Mahmoud, Assistant Professor and Director, Structural Laboratory, Colorado State University

Dr. Terje Haukaas, Professor of Civil Engineering, University of British Columbia

Scribes: Dr. Juan Fung, National Institute of Standards and Technology

Dr. Ken Harrison, Operations Research Analyst, National Institute of Standards and Technology

# **5.2.1.** Keystone Species in a System of Systems

In his talk, Dr. Ganguly mentioned keystone species in ecological systems as being those that are essential to a functioning ecosystem. This raised the question of whether the concept of keystone species is useful in thinking about built systems. In other words, can and should we identify critical components in a system of systems?

Extending this concept to the built environment is not straightforward. For a particular component, for instance, an electric power network, keystone species might be analogous to critical nodes on the network. Within a more complex system of systems, however, interactions are more complex, and identifying keystone species is not obvious. Each component is itself a piece of critical infrastructure and so arguably critical to the larger system. While the concept is intriguing, care should be taken in defining exactly what a "keystone" infrastructure is and why this concept would be necessary. For instance, does it add something to the analysis of networks that a measure of centrality cannot capture?

#### **5.2.2.** Second-Best Solutions

In the context of restoring post-event functionality, is it possible to accept suboptimal performance? The question raised concern over a possible disconnect between optimal functionality in a model and practical functionality for a community facing limited resources. To some extent, this depends on the community's objective function. What does a community prioritize in terms of functionality?

An example of patient throughput was presented by the panel. While optimizing such functionality, it may be more effective to strengthen long-term care facilities, which may go down following a major event and surge a hospital, as opposed to increasing hospital throughput capacity that will rarely be utilized. Giving a community the option to think through its priorities can help pin down the objective.

A similar concern arose over reaching a socially acceptable level of recovery. For instance, treating patients on sidewalks may work in the immediate aftermath of the event and having a dedicated space (such as a school gymnasium) may be a "socially acceptable" short-term intermediate step to recovering hospital functionality. How do we know when we are there and how do we model such a scenario?

Again, what is socially acceptable is up to a community to define. The models can account for how long it takes to reach a socially acceptable level, but broadly defining what that means is beyond the scope of existing models. Addressing this question in the planning stage, before an event occurs, can ensure socially acceptable recovery is appropriately defined. For example, in post-Sandy New York City took advantage of excess office space for medical use. The panel cautioned that recovery metrics and time scales will vary between communities and so should be customized to best use the available resources and alternative spaces. Within the model framework, metrics should be weighted with time to reflect the transition from suboptimal to optimal decisions as recovery progresses.

# **5.2.3.** Alternatives to Scenario-Based Modeling

Existing models seem predominantly focused on particular scenarios, which can appear ad hoc when compared to a probabilistic estimate of the damage under a given event. The panel was asked how difficult it would be to perform this type of analysis and what the barriers might be.

Scenario-based modeling aligns naturally with the way decision-makers (e.g., a utility) think about the problem, and so eases the issue of communicating the potential risk. The consensus among the panel was that such an analysis is possible but must ultimately rely on simulating thousands and thousands of scenarios, either through Monte Carlo or parameterized simulations, in order to infer damage distributions. Analytical probabilities are often intractable. In some cases (e.g., EPANET), such extensions are not possible in the existing software. In others (e.g., WNTR), the software can be extended. There is interest among researchers in developing more rigorous, statistically-based models, but this often conflicts with end-users' goals.

#### **5.2.4.** Model Scale and Boundaries

Dr. Macal presented a model of an electric power distribution network (EPN) and pointed out that such networks are regional. Several questions arose as to how models scale across different boundaries (e.g., a region versus a community) when defining resilience.

Distribution networks are far more complex than transmission networks, though electrical transmission networks often extend over large regions and sometimes cannot be directly scaled down to a community level. Electrical transmission systems must be solved as whole, from which part of the grid can be extracted. In other words, the infrastructure often defines the scale.

When scaling models or extracting a subset of a critical infrastructure system corresponding to a community, how should boundaries be determined for each system?

An example of hospitals in California wanting to plan for a possible influx of Mexican patients was presented by the panel. In this case, modeling outside of the typical network area is important to the critical infrastructure of interest to the community. A second example of Boston and Cambridge, neighbors who face similar issues but often have conflicting policy across jurisdictions, was presented by the panel. An audience member remarked that ethical and legal boundaries raise similar issues, so perhaps the problem itself needs a boundary.

#### 5.2.5. Hazard-Agnostic Models

Dr. Francis presented the evolution of resilience thinking in water distribution, which has shifted focus from man-made threats to the broader area of natural hazards. This presentation sparked the question of whether it is possible to map man-made hazards onto natural hazards, so that we can focus on the latter while confidently addressing the former in the process.

The consensus was that this approach may be undesirable. Water supply systems do not behave like electric power systems. Water supply systems can take advantage of demand and supply imbalances and ample storage to create slack in their systems. Electric power systems, on the other hand, must continuously balance supply and demand. More generally, there is skepticism regarding the value of developing hazard-agnostic models. Epidemics and bio-threats evolve differently on a temporal scale than natural hazards. Additionally, while translating fragility curves across hazards (e.g., from earthquakes to floods) may be possible in some cases, it may not actually make the system more resilient. As in the discussion regarding scenario-based modeling, there is a tension between analytical generality and practicality.

# **5.3.** Common Themes and Key Points (Session 3)

The following themes and issues emerged from the presentations and discussion on modeling of systems and dependencies:

- Response strategies should be prioritized and modeled based on community objectives and available resources. Metrics, time scales, and desired level of recovery will vary between communities. Models must be flexible to address a wide range of questions, objectives, alternatives, and time scales.
- Improvements are needed in scaling of processes, data, and models. Some systems operate at a national or regional level and therefore cannot be modeled solely at the community level. Data has historically been collected at non-standard spatial and temporal scales.
- Interdependencies between and within systems are often complex and can lead to unpredictable cascading failures. Interdependencies between infrastructure systems have been increasing and are likely to continue to increase. This trend will further increase the need for integrated modeling approaches and interdisciplinary collaboration within the research community.
- Attempting to build generalized, hazard-agnostic models to account for the wide array hazards to a system is undesirable. This approach can neglect spatial and temporal scales of the hazard as well as capacities available to a system.
- There is a tension in the research community regarding the generality vs. practicality of models. Probabilistic models provide a greater generality and rigor than scenario-based models but can be more difficult to communicate to the end-user.

#### 5. Session 4: Modeling of Recovery

# **6.1. Session Presentations**

# 6.1.1. Physical and Economic Impacts of Earthquakes and Other Hazards

**Presenter:** Dr. Terje Haukaas, Professor of Civil Engineering, University of British Columbia

Dr. Haukaas began his presentation with a discussion on model granularity, general model organization, the computer program Rts (developed by his research group) which coordinates the analyses of many probabilistic models, and an optimization model that can be used in the Rts program. The second portion of Dr. Haukaas' talk covered interdependent network systems and assessing the resiliency of a community. In the third portion of his talk, Dr. Haukaas discussed the integration of building information models (BIM) with traditional finite element modeling (FEM), and what role such an integration may have in building optimization.

A high-level overview of model organization was presented. Broadly speaking, at the regional, building, and component levels, there are occurrence models, intensity models based on location and magnitude, damage models and loss models. A model framework, Rts, was developed which is implemented in a C++ environment and allows the modeler to plug-and-play with different model components. Response objects are used to carry information from one model to the other to handle model interdependencies. From such a model, one of the main outputs is loss curves. Several types of loss curves were identified, including: the probability of exceeding a given loss in a certain period of time considering a given hazard (here earthquakes), structural and nonstructural drift sensitivities, and acceleration sensitivities. An optimization module which takes some sort of risk measure has also been developed for use in the Rts framework. The optimization is performed by carrying response object sensitivity through each model and utilizing gradient-based observations.

Looking at networked systems, Dr. Haukaas presented efforts to assess the resiliency of coastal communities of Vancouver. In the event of an earthquake, getting resources (e.g., food, fuel, medical supplies) to these communities was identified as a significant challenge. In the Rts framework, ports, refineries, trucks and ships are modeled as objects that can transport resources. As the recovery takes place, some of the ports come back online and deliveries of resources are able to continue. A case study was presented of the Powell River community (approximately 120km northwest of Vancouver) experiencing an earthquake scenario. The community has 10 days of reserve fuel storage and receives deliveries every 3 days. Typical issues that can be analyzed in the model include how keeping the reserve fuel tanks full affects the vulnerability to earthquakes and how the demand might change following an earthquake.

Finally, the ability to communicate across BIM and FEM to establish information rich, structural models was discussed. Doing so allows for the consideration of impacts from issues that structural engineers typically do not consider (e.g., environmental impacts, down time, etc.) throughout the life of a building (e.g., manufacturing, construction, operation, structural analysis, demolition). Multivariate fragility curves were identified as a potential improvement to currently available damage models. An example of a building with a central core and gravity bearing columns experiencing an increasing level of damage was explored. In this case, his research group's approach is to predict damage as a surrogate for the repair action. Once the repair action is known, an analysis of recovery time and cost can begin.

# 6.1.2. Road Network Functionality of Istanbul Following an Earthquake

**Presenter:** Dr. Himmet Karaman, Associate Professor of Civil Engineering, Istanbul Technical University

Dr. Karaman presented a study on road network functionality of Istanbul following an earthquake. The outline of his presentation was as follows: aim of the study, data, analyses (including building damage, debris area and radius, debris direction, and bridge damage), results, and conclusion.

Many scientific studies have concluded that Istanbul will experience a major earthquake resulting in extensive structural damage to the built environment. There have been many studies performed to assess building damages, but the study presented is the first to focus on the transportation functionality following such an event.

The effects of road blockage due to building collapse and due to bridge damage were both considered. Building and bridge damages in Istanbul were estimated in HAZTURK for a 7.5 magnitude hypothetical earthquake occurring along the main Marmara fault line. It was found that buildings near the coast have a probability of collapse or heavy damage exceeding 40%.

The general modeling methodology for road blockages due to building collapse was outlined based on a database of damage experienced in Gölcük, Turkey during the 1999 Kocaeli Earthquake. The database is then used to define the building collapse direction and the debris spreading distance. Building damage analysis was performed for Istanbul in order to identify buildings that have a mean damage of more than 30%. Trends determined using the Gölcük database regarding debris spreading were then applied to Istanbul. The results were overlaid onto the Istanbul road network to define post-event road functionality. Using the Gölcük database, the average distance of the debris spreading of collapsed buildings was 17.45 meters. Using this measure as a buffer applied to Istanbul, it was estimated that 3,000 kilometers of road would be blocked following a 7.5 magnitude earthquake.

In modeling bridge damages, considerations were made regarding: bridge classes/types, distribution of bridges, and bridge functionality over time (includes anticipated restoration time). Immediately following the earthquake, 194 bridges were expected to have a complete loss of function. Three and seven days following the event 32 bridges and 1 bridge, respectively, were still inoperable. Finally, combining the bridge and building damage assessments, a total of 3,500 kilometers of road were estimated to be blocked following the hypothetical scenario.

# 6.1.3. Measuring and Improving the Resilience of the Built Environment in a Community

**Presenter:** Dr. Quanwang Li, Associate Professor of Civil Engineering, Tsinghua University

Dr. Li's presentation covered measuring and improving the resilience of the built environment in a community. The study considered four building sectors that provide essential functions to a community: housing, education, business, and public services.

The presentation began with a discussion of natural hazard threats to the built environment, such as hurricanes, earthquakes, landslides, floods, and storm surge. Regarding resilience of the built environment, he pointed out the need for a pre-event measure of functionality to be defined. In this study, the population outmigration (or the percentage of people in a community who dislocate following a disaster as a result of physical damages to buildings) is used as a resilience

metric. This metric was chosen as its occurrence would adversely impact a community's ability to function normally.

Community functionality is defined as the percentage of population remaining in the community. The functionality of the community is based upon the performance of building sectors that support essential community activities. Measuring the community functionality is a probabilistic function that takes into account the probability of loss of a single community sector (e.g., building sector) and the probability of population outmigration conditioned on the loss of one or more community sectors.

A framework for linking community resilience goals to specific performance targets for the built environment was developed. Given various probabilities of loss for each of the building sectors, a risk matrix is developed. It was assumed that out of four risk categories, if two or more sectors are in the most extreme risk category, or if three or more sectors are in the second highest risk category, significant outmigration may occur.

A second framework was presented for determining optimum retrofit strategies based upon the community functionality framework. This framework takes into account building type, quantity of buildings, cost of retrofit, and time to retrofit. The optimization largely focuses the retrofitting in building sectors which have relatively fewer buildings as well as towards buildings with lower retrofitting costs, ultimately resulting in higher cost efficiencies.

A third framework for evaluating the performance of the traffic system to support the community recovery process was next presented. This framework accounts for the capacity of the traffic system (e.g., ratio of resources shipped daily to resources needed daily for recovery) and the probability of damage to, or collapse of, critical bridges. Considerations of the traffic system can be incorporated with the community functionality framework and the optimum retrofitting framework to determine the recovery time of a community following a given event.

The frameworks presented can be used to compare and evaluate various pre-event measures and what effect they might have on the community recovery time. As an example, a hypothetical case was presented where all bridges in Beijing were hypothetically retrofitted for a magnitude 9 earthquake. Under the given earthquake event, the recovery time of the community with retrofitted bridges is significantly reduced compared to the current state.

# 6.1.4. Housing Demand & Capacity for Medically Fragile & Vulnerable Populations: Modeling Transition through Temporary, Interim, and Permanent Housing Recovery

**Presenter:** Dr. Joshua Behr, Research Associate Professor, Virginia Modeling, Analysis, and Simulation Center, Old Dominion University

Dr. Behr presented a study to develop a set of simulation models that allow for the forecast of the demand and transition times for temporary, interim, and permanent housing of displaced households stemming from weather events. Dr. Behr highlighted the utility of the model in its ability to evaluate 'what if' testing scenarios for local pre-disaster housing recovery planning practices and policies. The definition of resilience used in this study is the ability of the system of systems to temper the impact, to hasten the rebound, and to transcend the pre-event normal.

A high-level overview of the model was presented as starting with housing and neighborhood vulnerabilities, regenerative capacities for housing, and storm surge and wind speed data projections. This data is fed into a demand-capacity model to obtain information on housing

damage by type of structure, displaced populations, and housing production capacity. The demand-capacity model then informs the dynamic modeling and production chain models. The output from the model is the forecasted housing recovery including supply-demand gap in interim, temporary, and permanent housing.

Next, the storm scenario selection and modeling process was discussed. Three categories of storms were selected. The first was a historic tropical cyclone that had previously struck Hampton Roads, Virginia causing significant flooding and high winds along its track. The second was identified as a quasi-historic storm, where the track of a historical tropical cyclone that made landfall outside of Hampton Roads was modified to pass directly over the community. The third was called a black swan event, which was mostly user defined and intended to generate a truly catastrophic event. Selected storm scenarios included: 1933 Chesapeake-Potomac storm (historic), 2012 Sandy (quasi-historic), 1996 Fran (quasi-historic), 1989 Hugo (black swan).

In estimating the vulnerability of Hampton Roads to each of the selected storm scenarios, many dimensions of vulnerability were assessed. For example, financial, mobility, healthcare, insurance, social-familial, aged, dependent, and theft vulnerability all fed into the overall vulnerability of the localities comprising Hampton Roads. Combining the scenario modeling with the spatial vulnerability modeling yields displaced population versus vulnerability and owner/renter status.

In estimating the housing stock reconstruction and repair, time, labor, equipment, and materials were all taken into account. Factors such as the type of trade, materials required, cost of labor, and time of repair all factor into a construction schedule that can inform overall recovery time. Finally, a conceptual supply chain model can also be incorporated to inform the overall recovery time, demand and transition times for temporary, interim, and permanent housing, and likelihood of persons relocating outside of the community.

# 6.1.5. Modeling Recovery: The Role of Disaster Financing

**Presenter:** Dr. Carolyn Kousky, Fellow, Resources for the Future

In her presentation, Dr. Kousky discussed the role of financing systems in recovery, risk perceptions and preferences in recovery, and factors missed by aggregate impacts.

First two types of disaster financing, ex-ante and ex-post, were discussed. Types of ex-ante (preevent) financing include insurance or other forms of securitization; types of ex-post (post-event) financing include disaster aid and access to credit. Insurance can provide larger and timelier payments to individual households than can disaster relief funding, ultimately leading to: a greater likelihood of rebuilding, limited negative economic shock to households; limited negative multiplier effects throughout communities.

Despite the benefits of disaster insurance, take-up rates remain low, and households are unlikely to voluntarily insure against disasters. Only about 50% of households in the 100-year floodplain have flood insurance and only about 10-12% of households in California have earthquake insurance, despite the high risk associated with each of these communities and events. Reasons for the low take-up rate of disaster insurance were presented as: high cost, heuristics and biases, inaccurate or incomplete information, bounded rationality, transaction/search costs, and myopia.

The disaster declaration process begins with the disaster itself. The governor must request funds from the federal government. A rapid assessment will be performed by FEMA who sends a recommendation to the president. The president then decides to issue a declaration that can be for

individual assistance and/or public assistance. FEMA then disburses the funds from the disaster relief fund, and finally supplemental legislation may be needed. Historically, the number of presidential disaster declarations shows a positive increasing trend since about 1950. For households, FEMA offers individual assistance grants, though many applications are denied. The assistance is often limited in amount and purpose, and can take months or years before it actually makes it to the household.

A new trend in disaster aid is the community development block grant disaster recovery program (CDBG-DR). Local governments have a greater flexibility in how the funds are used and the funds can be used for recovery and for mitigation (disaster declaration funds can only be used for recovery).

Between 2002-2014, 89% of FEMA spending on hazard mitigation occurred after a disaster had occurred, with only 11% of funding occurring before the disaster. A significant portion of possible mitigation is not performed for reasons such as: high upfront costs, high transaction costs, no compensation for disruption or loss of use during mitigation, risk perceptions, and inaccurate/unavailable information.

Aggregate measures of community wide economic activity may be misleading as there is often significant variation in disaster financing at the household level. Some aggregate measures (e.g., gross domestic product) can mask critical distributional impacts of disasters or do not equate with overall welfare. Impacts from disasters are often localized and distributional consequences can be large even when the overall aggregate consequences are low.

# 6.1.6. An Integration of Social Vulnerability Data and Mapping Tools for Community Vulnerability Assessments and Recovery Modeling

**Presenter:** Dr. Nathanael Rosenheim, Assistant Research Scientist in Architecture, Texas A&M University

Dr. Rosenheim began his talk by highlighting the biggest challenges of social science recovery modeling as: integrating qualitative and quasi-experimental research with engineering fragility models; model resolutions that show spatial variance in impacts across demographic subgroups; modeling short-, medium- and long-term recovery when available data is annual or quarterly; modeling variations in infrastructure at the neighborhood level to capture investment, divestment, and equity issues.

Pre-existing community characteristics (e.g., hazard exposure, physical vulnerability, and social vulnerability) shape and determine the specific impacts of hazards. When these three community characteristics increasingly overlap, the community becomes more vulnerable, and the recovery becomes slower. In order to integrate social science into hazard assessments and recovery modeling, community characteristics must first be defined in order to identify spatial clusters where vulnerabilities overlap.

Areas with higher vulnerabilities experience disproportionate losses and greater displacement. To support this claim, housing recovery indices were presented for Hurricane Andrew in Miami-Dade Florida and Hurricane Ike in Galveston, Texas. In Miami-Dade owners, who are often the less vulnerable population, recovered past the pre-existing level within three years, while renters only achieved a 70% recovery in four years. In Galveston, Texas, in four years' time owners had achieved a 67% recovery level while renters had achieved only a 36% recovery level.

As an example of social science integration, an analysis was presented of Cameron and Willacy Counties in Texas under a hypothetical hurricane causing significant storm surge. Metrics of the hazard included pre-defined hurricane surge zones and hurricane evacuation zones. The physical vulnerability was based upon several factors such as geographic location, critical facilities, interdependencies, and age, and was measured using vulnerability assessment and risk analysis. Several metrics of social vulnerability were identified such as: household structure, socioeconomic status, gender, race, age, tenure, urban/rural, special needs populations, and employment status. Combining these metrics, the entire set can be used in mapping tools to capture areas of hyper-vulnerability in context of the hazard exposure.

Several model dimensions and the fact basis supporting them were presented (e.g., fiscal model impacts are supported by tax base and sales data). Several challenging issues that were highlighted in regards to community recovery modeling include: time scale, spatial scale, uneven and inconsistent data across sectors, analysis expense and time (increasingly so at smaller spatial scales), public versus private proprietary data, and compiling all impacts into a single picture.

#### **6.2.** Facilitated Discussion

Moderators: Dr. Harvey Cutler, Professor of Economics, Colorado State University

Dr. Keith Porter, Research Professor of Civil, Environmental, and Architectural Engineering, University of Colorado Boulder

Scribes: Ms. Jennifer Helgeson, Office of Applied Economics, National Institute of

Standards and Technology

Dr. Suren Chen, Associate Professor of Civil and Environmental Engineering, Colorado State University

#### 6.2.1. Defining, Communicating, and Modeling Metrics

The needs of a community may be different at different times following a disaster. Metrics should be defined that are dependent on a temporal period following a major event. For example, critical services could be identified for the recovery process. Similarly, metrics of human agency as a function of time following a disaster are needed. For instance, the loss of water service for one week might not be a significant problem, but no water service for several months might result in population outmigration.

The panel cautioned that metrics and time scales will differ from society to society. Following the 2008 earthquake in China, people stayed in temporary housing provided by the government for several years, trusting that the government would fix everything.

It was proposed to the panel that metric definitions and capabilities to define metrics are satisfactory, and instead that the real issue is that modelers are not very good at communicating the metrics. It is not always clear which metrics should be highlighted and important metrics (such as system capacity) are often omitted. Which are the pre-disturbance metrics that are important to communicate to communities?

Valuable pre-disturbance metrics for vulnerability should be defined in three areas: social, economic, and building stock. Populations that are vulnerable to all three should be identified and communicated prior to an event. Tools can be used to ameliorate issues before a disaster occurs. Metrics in the response phase may be similar to the pre-event phase. Ideally the city

manager will be able to give meaningful estimates based on implementing a resilience plan that was put together before the event.

What are the key metrics and how close are modelers to being able to model them in advance of a hazard event being realized? How easy is it to estimate and control these metrics ahead of time?

One key metric that was suggested is the time to repair. Repair time (e.g., to homes, businesses, schools, hospitals, infrastructure) is indicative of the time it takes for community functioning to resume. One panel member suggested key measures are relatively easy to determine ahead of time, but the question is how to appropriately combine them. Appropriate network analysis of how these things fit together is missing. However, there was disagreement among the panel with the notion that the metrics are easily defined or stable, noting that there are still challenges particularly with metrics related to social issues. For example population recovery might not be a positive indicator if there are some people that are better off (long-term) relocating than coming back to the community.

# **6.2.2.** Cascading Recovery

Dependencies and cascading failure effects have been discussed in throughout this session. The question was raised as to whether recovery can be viewed as cascading in the same way as is on the risk side?

The panel was in agreement that a community is a system of systems and repair of one system will affect the recovery in another system. As such, methodologies could be developed to find optimum strategies to effectively and efficiently improve the systems. Several key links in communities that could be formulations of such cascading effects in recovery were identified by the panel, such as the links between: business recovery and housing recovery; retaining key societal roles (e.g., teachers, fire fighters, etc.) and community functioning; the establishment of a safety-net health system and societal well-being; and satisfying Maslow's hierarchy of individual needs during recovery and community recovery.

#### **6.2.3.** Policy Decisions and Recovery

How do policy or governance decisions affect recovery? Is it positive, negative, or both?

When governments issue travel bans or mandatory curfews or closures during hazard events, this can have a positive impact on safety but a negative impact on business. In terms of recovery, there are requirements when federal dollars are involved. In the U.S., FEMA provides tools and guidance on how to conduct a benefit-cost analysis, but this is usually problematic for communities that want to build back better. There are a number of blanket policies without appropriate flexibilities. An example was provided from Hampton Roads where different localities have different views and plans for resilience. Some are interested in building back stronger while others are interested in a speedier recovery. Communities that use build back better approaches may be more resilient, but they will pay up front for delaying the rebuilding process. This is also an additional burden on the poor.

The possibility of community-wide insurance policies was presented to the panel for discussion. For example, a hypothetical city could buy an insurance policy, on behalf of those who can't afford the cost of insuring, in order to guarantee how soon the expected recovery status may actually return.

Situations similar to the hypothetical presented to the panel are currently being explored and enacted with mixed results. A study was discussed where taxes from property level assessment were found to be a viable funding source for a community flood insurance policy for places with low income populations located in vulnerable areas. This solution could act to increase the community resilience and decrease recovery time. An example was provided following an earthquake affecting Istanbul, where the government placed the most disadvantaged population in new housing with a guarantee of housing for 15 years. At the end of the 15 years, the population was forced to leave the housing. This solution essentially delayed the original consequences of the disaster.

Regarding storm surge hazard, the main discount for insurance is on elevating your house. The panel was asked from the policy perspective what other options, which are more easily incorporated, are good for resilience?

Affordability is a key issue of flood insurance. The riskiest properties are the most expensive to insure. Places that have a discount on insurance premiums have issues with insurance companies, as the companies don't think that the discounts are connected to their rates and reduced risk. Additionally, discounts are typically so low that they don't spark new mitigation.

# **6.2.4.** Social Vulnerability

Depending on economical and societal conditions, communities have been found to behave differently and have differing priorities following a major disruptive event. Should the social vulnerability matrix consider the intention of the community?

The panel was in agreement that it would be better for overall resilience and recovery to have a community create a set of indices or metrics unique to its own priorities and preferences. Regarding increased social cohesion, in recognizing the importance of a process and bringing people together, it is important to figure out preferences and values ahead of a disaster event. The capacities of groups in communities should be recognized and made visible in the modeling.

Social cohesion and community bonds can be positive but so far social vulnerability has been discussed in a negative light. Can it be considered on the positive side? There may be community characteristics that result in needing different services but that may ultimately help in recovery.

Dissatisfaction with the term social vulnerability was expressed. It is negative and does not capture social abilities. Thinking about vulnerability as increased uncertainty may be one solution to overcome this negative casting.

#### **6.3.** Common Themes and Key Points (Session 4)

The following themes and issues emerged from the presentations and discussion on modeling of recovery:

- Social vulnerabilities and interdependencies have a significant effect on the impact of hazards and should be taken into account in modeling recovery. Pre-existing community characteristics (e.g., physical and social vulnerabilities) will shape and determine the path and speed of recovery.
- Similar to failure, recovery can also be viewed as a cascading process. Recovery of one system is likely have a positive impact on other connected systems. This information should be used to optimize resilience and recovery measures. One example is the linkage between housing recovery and business recovery.

- Pre-event community metrics should be quantified regarding social, economic and infrastructure systems. This information can be used to inform resilience policies prior to an event and to evaluate the performance of such policies in the days, months, and years following an event. Consideration should be given to both social vulnerabilities and social abilities (e.g., social cohesion and community belonging).
- Key challenges to modeling recovery include temporal and spatial scales of data, inconsistent data across sectors, and high analysis time and expense.
- Aggregate measure of social and economic recovery at the community level can mask more severe impacts and slower recovery within specific neighborhoods or population groups.
- Households are unlikely to voluntarily insure against rare events. As a result, recovery is often dependent upon access to disaster aid and credit.
- Modeling of recovery must be flexible. Different communities will have different resilience
  and recovery goals. For example, some communities may focus on building back faster while
  others may focus on building back better. There may also be different preferences in terms of
  resources allocated to pre-event mitigation vs. post-event recovery.

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#### . Session 5: Case Studies and Validation

#### 7.1. Session Presentations

# 7.1.1. GRRIT® - a Sustainable Tool for Reducing Weather and Climate Impacts

**Presenter:** Dr. Cindy Bruyère, Deputy Director, Capacity Center for Climate and Weather Extremes, Mesoscale and Microscale Meteorology Laboratory, National Center for Atmospheric Research

Dr. Bruyère gave a presentation on the management of data and models for resilience assessment. She began with an overview of the National Center for Atmospheric Research (NCAR) and its Capacity Center for Climate and Weather Extremes (C3WE). She next discussed the motivation for the initiatives underway at C3WE and the importance of effective communication in resilience analysis and planning. She then presented the Global Risk Resilience and Impacts Toolbox (GRRIT). Finally, two tools in GRRIT were presented as examples of its capabilities.

The number and cost of natural hazards are increasing. Potential causes for the increasing cost of natural disasters include: climate change and variability; increased development and relocation to vulnerable areas; and lack of planning. The largest contributor to the increased cost of natural disasters was identified as the communication gap, with over 60% of engineering failures directly attributed to lack of knowledge and communication of information as their primary causes of failure. One example given was in communicating climate change effects on hurricane activity to a manager. Instead of communicating in terms friendly to scientists and engineers (e.g., change of power distribution of storms in the North Atlantic), it would be more effective to communicate in terms friendly to the manager (e.g., the cost of hurricanes due to climate change is projected to increase by X dollars in Y years).

Next, GRRIT was presented. This toolbox is an entire framework that is supported at its foundation by data of various types hosted on a large number of computers not necessarily owned or operated by NCAR. NCAR does not want to be the custodian of others' data, but wants to provide links between databases and serve as a resource to point the community in the right direction. Once captured, relevant data are fed to decision-making tools to provide insights to critical questions related to extreme weather and climate risk and resilience.

Two tools of GRRIT were next presented as examples of its capability. The first tool was specifically for the off-shore oil industry to assess their vulnerability to hurricane hazards and estimate the amount of damage that is likely to occur. There exists a weak relationship between the Saffir-Simpson hurricane scale and expected damages (10% correlation) and the need for a more reliable index. Using wind speed, translational velocity, and storm size, a cyclone damage potential index was developed, which yielded an 80% correlation to the expected damages. This tool also has an extension for a future scenario, so a manager can use possible future trends to determine what level of damage they might expect into the future and evaluate alternative actions they might want to take.

The second tool discussed was one developed for the construction industry. When the construction industry bids for a contract, they look at the historical period and estimate contingencies for budgeting. This method could be vastly improved if the construction industry had advance knowledge of weather they might expect. For example, instead of projecting an average of 5 days contingency for rain in Houston, what if it was known to be an El Niño (or La

Niña) year and Houston was projected to be much wetter (or drier)? The three major weather sensitivities of the construction industry are temperature, rainfall, and winds. From this foundation, a tool was created that can produce maps which provide more useful information than standard above, at, or below normal projection estimates for a geographic area. The tool can yield information such as the number of days when temperatures will be above 40°F and when in the season a particular extreme (e.g., cold/hot, wet, windy) trend might occur.

# 7.1.2. Resilience Modeling Innovations of the HayWired Planning Scenario

**Presenter:** Dr. Keith Porter, Research Professor of Civil, Environmental, and Architectural Engineering, University of Colorado Boulder

Dr. Porter's presentation highlighted several resilience modeling capabilities of the USGS's HayWired earthquake planning scenario project. He first provided an overview of the HayWired project and its origins. Dr. Porter then discussed the societal impacts of building code performance objectives and the fact that life-safety design can lead to unacceptable building impairment in a large urban earthquake. Public preference, expectation, and willingness to pay for seismic resilience of new buildings were also discussed. Next, Dr. Porter presented a new water supply model with lifeline restoration, interaction, and resilience measures. Concluding the talk, several open questions were posed to the audience and broader resilience modeling community.

Building codes, particularly the IBC and ASCE7, aim to protect life safety and in earthquakes they do that job very well. The audience was led through an example of two cases where the entire building stock of the San Francisco Bay Area was assumed to be: 1) compliant with current design codes, and 2) 50% stronger (e.g., can survive 50% stronger shaking) than current design code requirements. The second case reduced the probability of collapse due to shaking by about one third. For each collapsed structure there are approximately 60 impaired (red or yellow tagged) structures. Results presented from the HayWired experiment show roughly 8,000 structures collapse at the code compliant level compared to 2,000 with the 50% increase in strength. For an entirely code compliant building stock, there are 100,000 and 400,000 red and yellow tags, respectively, affecting 1.5 million people, 150,000 businesses, and 24% of the buildings in the 9 counties surrounding the San Francisco Bay area. There isn't enough vacancy in the San Francisco Bay area to accommodate all of the displaced people, which will result in out-migration. In the HayWired experiment with the 50% stronger buildings, results show only 6% of the building stock is impaired, which almost meets an urban planning objective of 95% of people being able to shelter in place after a large EQ.

An overview of a first-ever large survey conducted to determine what the public would prefer if they knew realistic cost and performance options was presented. Results from the survey show the largest number of people expected a building to at least be occupiable after a once in a lifetime earthquake event and nearly 20% of them expected or wanted a building to be functional. Only about 22% of survey respondents expected or wanted the performance that the building code actually provides (life safety). Next, the survey sought to determine if and how much the public would be willing to pay for the desired increase in structural performance. Putting the cost in familiar terms, the increase in performance would cost approximately \$3/sf. The majority of survey respondents said they would be willing to pay at least that much. He also reported, however, that this finding is in direct contradiction with interactions with most builders and owners. The issue is not in the cost itself but with cost competitiveness. Builders would

prefer a mandatory design strengthening applicable to all in lieu of an optional code plus design alternative that may increase their bid over their competitors.

The second topic presented covered a new water supply model that includes lifeline restoration, interaction, and resilience. In a shakeout scenario for southern California, business interruption losses due to loss of water service accounted for about a quarter of the overall loss. Damage from shaking, liquefaction, landslide, post-seismic slip, and after-slips are included in the damage analysis. He stated that a simple approach (that of HAZUS) is used to estimate the level of service after the earthquake. A linearized approach was presented to including lifeline interaction without performing a full system of systems analysis, which can be overly demanding in terms of data and analytical requirements. In the linearized model, up-stream lifelines are characterized and impairment is only propagated downstream. The overall loss to society caused by a loss of water service is estimated at \$770 per customer per day of no water service. From the HayWired scenario, comparing the initial level of service on two sides of the Oakland/Berkeley Hills, 85% of customers east of the hills have water supply and 10% of customers west of the hills have water supply after the main shock. Having a fuel plan in place results in a resilience benefit of 200,000 service days less loss or restoration of water service 1 day sooner for the average customer, or \$150 million in savings to society.

Concluding his presentation, two issues were posed to the audience. The first is the issue of human agency. For example, how long will people tolerate dry taps before they will relocate? The second issue is a lack of understanding in what motivates and restrains utilities from making resilience investments and what influences the decision-making process.

# 7.1.3. Model Validation: The Joplin Tornado Hindcast

**Presenter:** Dr. John van de Lindt, Distinguished Professor in Infrastructure, Co-Director of Center for Risk-Based Community Resilience Planning, Colorado State University

Dr. van de Lindt's presentation focused on model validation through hindcasting of the Joplin tornado. The general outline of Dr. van de Lindt's presentation was: an overview of the 2011 Joplin, Missouri tornado event, field study data collection and mapping, single sector validation focused on the electric power network and on the building sector individually, and multi-sector validation considering the electric power network and the building sector simultaneously. The presentation was concluded with a discussion of next steps and future solutions.

First, the demographics of Joplin including: geographic size, population, total retail sales per capita, median household income, travel time to work, gender, race/ethnicity, and age were covered. The tornado that struck Joplin on May 22, 2011 was an EF5 on the Enhanced Fujita scale and had multiple vortices. There were 161 fatalities, 1150 injuries, and monetary losses of \$2.8 billion as a result of the event. Damage that occurred to critical infrastructure such as the water network, the communications network, and the electric power network, was presented.

Next, the field study, data collection, and mapping efforts were discussed. The high level mapping procedure involved syncing camera and GPS equipment, conducting a field study with GPS running, geo-locating photos, and creating a web map. Data collection consisted of 2,600 photographs, interviews with residents and builders, and 360° videos along streets in affected areas. Damage contours were derived from the geo-located photographs. Information on the recovery of buildings, housing, water, and electric power networks was also developed. Key impacts of the 2011 tornado include: more than 17,000 people were affected and 9,200 were

displaced; five of 19 schools were totally destroyed; four additional schools were damaged or partially destroyed; and 4,200 of the 7,500 students in Joplin were displaced. Several mental health statistics were highlighted, including: a 40% increase in domestic violence, 10% increase in suicide, and an increase in the population experiencing mental health issues from 13,000 to 14,500.

Key elements of the electric power network that are captured in the model include: transmission and distribution lines, substations, and transmission and distribution poles. To perform a damage analysis, fragility functions were used for each network component. The distribution of damage along a tornado path is based on statistics of all tornadoes on record in the U.S., with the probability of damage in each of the EF scales as a function of distance from the storm track. Using a simplified straight line path simulation technique, an average of 70 transmission towers and 3,446 distribution poles were modeled as damaged in the EF2 damage region. Using the actual track and damage path, an average of 113 transmission towers and 3,744 distribution poles were modeled as damaged in the EF2 damage region. This was compared to 135 transmission towers and 3,850 distribution poles actually damaged in the same area.

Eighteen new fragility functions were developed for various structure types (e.g., single story residential with hip roof, strip mall, etc.). For each structure type, fragilities for each of four damage categories (e.g., slight, moderate, extensive, complete) are defined. To estimate the damage in the buildings, each building is converted to a point that maps back to various characteristics for the sake of data compression. Preliminary results were presented, where all buildings less than 5,000 square feet were randomly assumed to be one of five residential building types. Results from this scenario show 2,780 buildings in the EF3 region were modeled as heavily damaged or demolished, compared to 3,181 buildings that were actually heavily damaged or demolished in the same region.

For multi-sector model validation using the electric power network and the building stock, the two systems can be overlaid within the model. This enables the model to determine which buildings have lost power and how long it will take for recovery. Within the model, resource units can be limited to replicate a post-event supply chain scenario. No results were presented for multi-sector validation, which was still in progress at the time of the workshop.

Concluding the presentation, several next steps for the Joplin Tornado Hindcast were identified, including: accurate fragility assignments to all buildings; coupling of buildings and the electric power network; inclusion of other physical infrastructure sectors and costs; one-way dependencies; and coupling of buildings with social demographics.

# 7.2. Facilitated Discussion

*Moderators:* Dr. Elise Miller-Hooks, Professor and Chair in Infrastructure Engineering, George Mason University

Dr. Judith Mitrani-Reiser, Assistant Professor of Civil Engineering and Co-Director of Center for Systems Science and Engineering, Johns Hopkins University; Director of Disaster and Failure Studies, National Institute of Standards and Technology

Scribes: Dr. Maria Dillard, Research Social Scientist, National Institute of Standards and Technology

Dr. Steve Cauffman, Research Engineer, National Institute of Standards and Technology

# **7.2.1.** Modeling Challenges

The first two talks discussed the importance of performing exercises. Dr. Bruyère and Dr. Porter were asked to comment on the challenges they each overcame to get theoretical models into the hands of practitioners in a way that would be useful during these types of exercises.

Dr. Bruyère's top modeling challenge was related to developing a practical, useful, accurate, and simple tool that the off-shore oil industry could use to relate hurricane damages to insurance claim payouts. Dr. Porter's top modeling challenge was focused on the water side of the model and obtaining the utility data necessary to create it. Utilities are concerned about data security, researchers issuing information that might cause unintended public response, unfavorable information being published, use of time (i.e., doing work that falls outside of normal job duties), and working with unfamiliar people or outsiders. Solutions to the challenges were identified as: involving the utilities in the peer review process and allowing the utilities to have approval rights of the model, non-disclosure agreements formed between the private consulting company and utility companies, incentives (tech transfer and ownership of research, free research on a topic of value to their industry, partnership with USGS), and developing on-going relationships with utilities.

# 7.2.2. Increased Resilience and Hardened Design

In his presentation, Dr. Porter presented a 1% increase in construction costs associated with a higher level of design. He was asked to comment on the feasibility of the 1% cost increase, how it may be generalized to different sized projects, and whether it is inclusive of fabrication and the uncertainty of performance.

As further support for the figure, a previous NIST study was cited that looked at change from 1999 SBC to 2000 IBC and the resulting cost for 7 building types, where similar cost increases were seen. The 1% figure is the overall average increase in construction costs for society, and cannot be assumed to be uniform over all projects or buildings. An increase in strength may lead to other costs which are not included in the figure.

The hardened design concept was further explored in a similar question. It is easy to pick a scenario and say spending 1% more to strengthen our infrastructure will result in less damage. The question was raised as to whether this is resilient design or not. Could it be that making something harder is less resilient because it takes longer to recover from an event? It was postulated that if the load is ignored and it is assumed that the system is going to fail, assessing how long recovery takes may allow different design choices to emerge other than hardening.

There were mixed opinions among the panel members regarding this topic. One point of view was that an ounce of prevention really is worth a pound of cure. From this standpoint, the definition of resilience as faster recovery is seen as a false premise and strengthening is viewed as one of many pragmatic approaches for reduction of loss. On the other hand, it was acknowledged that a community is not always able or willing to design to the ultimate level. It should be evaluated what is absolutely necessary to harden and where something can be allowed to fail. Some current concepts do allow for damage and replacement of components after damage.

Dr. Porter closed his presentation with the question as to what drives investment in resilience and Dr. Bruyère mentioned a communication gap. Is it enough to provide more information (such as the resilience benefit for utilities or the 1% figure for developers) in order ensure more resilience actions and investments or are incentives a necessity?

The panel was in agreement that incentives are a better driving force than only providing information or data showing the cost benefit of resilience. However, there are many more factors that affect resilience decisions than incentives. For example, organizations do not typically like to be the first to implement such measures. By following others, it helps them to understand practical decisions that had to be made in order to make the investment work. The National Institute of Building Sciences has issued a white paper on how to provide incentives to the private industry.

# 7.2.3. Comparison of Modeling Approaches

Dr. Porter was asked if the linear supply chain approach of lifeline interaction discussed in his presentation had been compared to or evaluated against a system of systems model.

No system of systems analysis had been performed and therefore the differences that might exist between the two models could not be defined. Some interaction loops do exist in real processes, but they aren't significant enough that it has caused significant pushback. The simplified approach was the only way that partners would participate, as the security concerns of the utility associated with providing detailed data for use with MaeViz were too overwhelming. Furthermore, HayWired's program objectives would not allow for the scholarly investigation of benefits of each model type. This is the reason that makes the Centerville model such a great value. We can gain valuable insights without getting the detailed proprietary data. The work for HayWired was intended for decision makers and for providing value to stakeholders.

This research community deals with uncertainty regarding hazards and responses but it seems most of the quantification of uncertainty originates from simulation. The panel was asked to talk about the role of analytical approaches in dealing with uncertainty.

Appropriate analytical approaches were identified, including: first order second moment treatment of uncertainty and moment matching. The IN-CORE modeling environment currently in development was also discussed. Analytical models play into this broader model through fragility development. The panel was in agreement that harder or more complex approaches to modeling are not necessarily better. It was argued that Monte Carlo simulation can provide better measures of uncertainty than moment matching, is relatively simple to implement, and is easily understood by end-users. Additionally, in Dr. Bruyère's presentation, it was shown through comparisons of modeling approaches that the complex model did not yield better results than the simple model.

#### 7.2.4. Scenario Modeling

It was mentioned that stakeholders prefer a single scenario to design for and prepare for. How is uncertainty with a single scenario to be handled when making design decisions?

The panel was in agreement that a scenario needs to be realistic so that users can wrap their heads around it, even if it differs dramatically from an actual event. A scenario is one realistic outcome that is worth planning for. End-users want a solid, tangible, well-accepted story and uncertainty often undermines this desire and ultimately leads to paralysis in decision-making. As a result, HayWired provides a realistic outcome, but no measures of uncertainty. Actual

outcomes of the event may differ and this is acknowledged and communicated to the community of users. There are also on-going efforts of the NIST CoE in addressing scenarios by creating and providing an array of scenarios instead of a single scenario.

A follow-up question was raised regarding scenario development. Given that there is so much uncertainty around the impacts of a hazard, what is the decision-making process in designing a perfect scenario for a community? What are the key components of a table top exercise or scenario event given that there will be just one event and one impact scenario?

The value of stakeholder input in scenario development was acknowledged by all panelists. It is important to have discussions initially help to determine the scenario design and to find out what people really want to know. A one in one million event is not usually a scenario that people want to plan for. Simple scenarios are used to create the uncertainty bounds and to present a final result.

A final comment on the use of scenario modeling was presented to the panel for discussion. There are design criteria that communities are meant to be designing to. From the discussion, it sounds as if scenarios are being offered that might not be consistent with design scenarios. This has been a source of confusion in the past because communities didn't really understand what they should be designing for and what they should be expecting.

The panel responded that there are people in the community who have the expertise to understand these differences. There is a mismatch between scenario and design criteria, and the building code illustrates this tension. Scenarios help to explain the distinction. Some people see design maps and shake maps and don't understand the distinction.

# 7.2.5. Model Complexity and Calibration

For the end-user driven projects, how much do they care about the complexity, accuracy, and precision of the models and how much would that change their decisions on the results of the models? Do the end-users care that the trend is towards more complex models?

End-users seem to be less interested in complex models and more interested in high resolution data, fast running models, and solid measures of uncertainty. With increasing complexity, the opportunity for technology transfer decreases due to the inability of end-users to review and evaluate the model. The CoE is currently evaluating the level of complexity, aggregation, how uncertainty propagates through a system, and whether uncertainty is so high that decision support cannot be provided.

As models increase in complexity, are they being calibrated? If so, how is the calibration being performed?

No panelists were aware of current calibration capabilities. Future calibration exercises are planned for the Joplin Tornado Hindcast, to be performed after version 1. The calibration is intended to be systematically documented to reduce bias. NCAR has a wealth of expertise and knowledge to develop their theoretical models but has historically lacked data, in appropriate quality and quantity, needed for model calibration.

#### 7.2.6. Collaboration

Regarding the possibility of NCAR as a hub for software and data, Dr. Bruyère was asked if others would contribute to such a library? Would the library include individual pieces of

software code or would it serve as a link to different code hosted elsewhere? How do you envision this software library?

The preference by NCAR is for partners to share more than just a link to another website or tool, though there is awareness that not all partners may be willing to share all source code for tools. The software doesn't necessarily have to reside at NCAR but could link back to another institution. The aim is for a seamless framework or environment that looks and behaves the same with all tools or models.

#### 7.3. Common Themes and Key Points (Session 5)

The following themes and issues emerged from the presentations and discussion on case studies and validation:

- Data availability is a major challenge for realistic case studies and model validation.
  Solutions to obtaining utility system data include developing ongoing relationship with
  utilities, involving utilities in peer reviews, executing non-disclosure agreements, and
  incentives such as providing research or advice to utilities in exchange for data. Other
  solutions include the development of synthetic communities such as the Centerville model
  from which valuable insights can be gained without the need for detailed proprietary data.
- Model calibration and validation have significant room for growth. Calibration and validation are crucial if the models are to be used in the decision-making process. Comparisons are needed across models to understand the effects of model granularity and complexity. Simplifying assumptions and sensitivity studies, such as one-way coupling between systems and deterministic scenarios, can be used to develop simplified models and test the components of more rigorous and complex models.
- There is a potential disconnect between scenario-based modeling and probabilistic modeling and in the level of complexity desired by the research community and end-users. This can be addressed by developing an integrated set of rigorous probabilistic models for use by the research community and a more practical, scenario-based tool for community planners that provides realistic measures of uncertainty that have been derived from the research models.
- Communication and collaboration with stakeholders, the public, and amongst the research community should be improved and built upon. Better communication with stakeholders and the public can increase reception and implementation of resilience measures.
- A common library to access data and models could facilitate collaboration and shed new light on critical questions of resilience.

# 8. Resilience Table-Top Exercise

**Presenter:** Nathaniel Forbes, Director, Forbes Calamity Prevention

#### 8.1. Scenario Overview

Mr. Forbes ran a table-top exercise under the fictitious scenario of Hurricane Nat. The main objectives of this exercise were to demonstrate the importance of cooperation between public and private sectors in disaster preparation, response, and recovery, and to provide workshop participants with a small glimpse of the decision-making process.

The Hurricane Nat scenario was loosely based upon Hurricane Matthew, which made landfall in South Carolina approximately two weeks prior to the conference. The setting of the scenario was on an island called the Republic of Resilia, which was said to be inaccessible by land, two hours by air from the nearest airport, and with a port big enough for only two ships.

# 8.2. Participant Roles

Participants were assigned to one of five sectors common to any disaster: the private sector, the government, non-governmental organizations (NGO), survivors, and witnesses. The private sector was in control of many basic resources such as bottled water, portable electric generators, portable toilets, building supplies, fuel, and groceries. The private sector also included entities such as the news media, telecom providers, and the insurance industry. The government consisted of the roles of mayor, police, fire & rescue, hospitals, schools, public utilities, and a national disaster management agency. All government roles were seated at one table to facilitate inter-agency communication. NGO's were able to address needs such as medical treatment, logistics, food distribution, shelter, disease management, and religious faith support. This table had the smallest number of people to simulate the relative proportion of relief workers to survivors and other responders. Each survivor exhibited one of eight common disaster consequences: broken leg, parents missing, spouse died, home damaged, home destroyed, restaurant damaged, lost pet, and undocumented immigrant with limited language capability. Finally, witnesses included anyone local or remote that was not directly affected by the event but was looking for information on it. Witnesses were to remain at their tables and had to get information delivered to them, as you would observing on a television or computer screen. No information was provided as to the roles of each table or other participants.

#### 8.3. Resources

Immediately following a disaster event, there often are not enough resources to meet the demand of the community. To simulate resource constraints, in the role descriptions, the quantities of supplies, maximum capacity of shelters and hospitals, etc. were limited or restricted in time. These restrictions ultimately forced those in NGO and government roles to turn away people in need, and further led to the private sector increasing prices as a response to increased demand and limited resources.

#### **8.4.** Post-Disaster Time Periods

Two post-event time periods were presented to participants. On Day 1 following the disaster consequences included no electricity, water, communications, sanitation infrastructure, or ground transportation. There were many injuries and deaths reported. Destroyed and damaged buildings led to many business closures. Both the airport and port were inoperable, further complicating relief and recovery. On Day 3, NGO's were provided with enough supplies (tents, portable

toilets, bottled water) for ten people, communications systems are back up, and the public water utility confirms Resilia's water reservoir was contaminated. The community members are not satisfied with the level of relief and recovery and have begun to protest. Many community members are still injured, without electricity or water, and are missing pets. Each participant's role description included expectations of their role corresponding to the amount of time that had passed after the disaster. For example, on the first day following the disaster, the Red Cross equivalent was instructed that they had only enough local, trained volunteer doctors and nurses to treat two survivors.

Following each post-event time period, a group debriefing was performed where each person could report on their experiences in the various roles. Questions posed to the groups following the Day 1 Time Period included: What did survivors need and was it obtained? How many people came to NGO's for help and was help able to be provided? Who came to the government and what did they want? Did the private sector have enough of what people wanted, how were resources allocated? It was following the Day 1 Time Period that participants were notified what sector each table represented and what resources or needs they had. Following the Day 3 Time Period, participants were able to recognize how far planning, knowledge, and practicing can go in a disaster scenario.

#### 8.5. Key Lessons

One key lesson participants were able to take away was that responses would have been more effective if communication had been better, faster, and clearer both before and during the event. Having no pre-disaster planning in place, no awareness of what societal needs and resources were or where they were concentrated, and no inclination as to what services would be available led to chaos on Day 1 following the disaster. After communication began, another key lesson regarding the importance of cooperation between public and private sectors was realized. The government realized the importance of private sector resources. The private sector was able to find a balance between commercial advantage and effective distribution of resources and assistance to those in need.

#### 9. Summary of Systems Modeling Needs and Challenges for Resilience Assessment

#### 9.1. Overview of Systems Modeling for Community Resilience

The functioning, performance and well-being of communities relies upon increasingly interdependent infrastructure systems. Such interdependencies create the possibility for cascading failures which can have widespread negative impacts upon a community, such as loss of housing or utilities, outmigration, and business interruption. The development, improvement, and validation of integrated systems models for simulating physical, social, and economic systems in a community is critical in achieving the goal of improving community resilience for all hazards. Improved modeling methodologies assessing the performance, recovery, functionality, and dependencies of systems will better inform the planning, design, investment, and decision-making processes.

Throughout this workshop, common themes that emerged as critical areas for discussion and ongoing work included: stakeholder input, data, standards and metrics, modeling improvements, validation, and collaboration. These areas, which attendees felt would significantly advance the area of systems modeling for resilience, are highlighted in the following section.

# 9.2. Desired Capabilities and Challenges

# 9.2.1. Stakeholder Input

Input from stakeholders (e.g., planners, managers, members of the community, owners/operators, builders, etc.) is critical in developing guidance and tools that will be needed for model development and identifying key criteria for the decision-making process.

When developing a model, the needs and desires of stakeholders should be taken into account. This is a difficult task in itself, as stakeholders are often not in a position to define realistic needs and expectations prior to an event. One approach to this issue is engaging the stakeholders in an iterative process of communication following their initial responses and input, where stakeholders are presented with the results and consequences of various options to determine their preferences.

Due to the size, scale, and interdependencies of the physical, social, and economic systems being considered, many systems models can be complex. Determining what stakeholders need for decision-making might yield different needs regarding the complexity, scientific basis (e.g., empirical or physics-based), and granularity of the systems models. While a complex, high granularity, empirical or physics-based model may not readily support decision-making; such models do provide the foundation for higher-level models that do support decision-making.

Further, the need for quantitative assessment of factors that influence the decision-making process was identified. It is not clear to many systems modelers what steps, formats, or processes are the best way to socialize community resilience issues with stakeholders and the general public. Identifying how to inform decision-making before, during, and after a hazard event, and determining how to quantitatively incorporate decision factors into systems models could improve evaluation of alternative community resilience measures.

Another key issue regarding stakeholder input is how to communicate and incorporate uncertainty and risk. One current approach is to present stakeholders with a single (or ensemble of) real-world scenario(s) and associated consequences. This single scenario method does not communicate hazard uncertainty to stakeholders, but it does present an opportunity to simulate a

variety of possible outcomes for a given hazard. Often though, stakeholders want to know how certain modelers are about the model results and projections. However, current methods of communicating uncertainty and risk (e.g., annual probability of hazard occurrence or failure) can lead to confusion or even dismissal of model projections. More effective ways to communicate uncertainty and risk to the stakeholders and to the public is an important issue that should involve collaboration between critical infrastructure modelers and social scientists.

#### 9.2.2. Data

Accurate systems modeling techniques cannot be developed and validated without data. The first data challenge identified is defining what data is needed and whether specific data types, formats, and sources are available. For example, from a modeler's perspective, a virtual city with all infrastructure system information and interdependencies known is an ideal case. For an actual city or community, such availability of data may not be feasible or even necessary for the decision-making process. It may be that common patterns (e.g., when do the patterns emerge, what patterns exist when systems are coupled, etc.) are more important to understand and model. The cleaning and sharing of metadata was posed as a possible solution to defining overarching patterns relevant to community resilience.

Another important data issue is the temporal aspects of data collection and data sharing for system performance. Historically, temporal data has not been collected on the performance of many systems, or it is often at varying time scales or an inadequate resolution. Where data has been collected, it is often at an inadequate resolution. Furthermore, data is often not collected through the recovery and restoration phases. Evaluation of community resilience requires data on a time scale at a useful frequency both prior to and following hazards events up to 5 or 10 years. Improving the amount and quality of data is vital, as the lowest quality of data drives the overall quality of the analysis.

In the U.S., high resolution data (e.g., electric power, healthcare, etc.) are restricted in their availability, which poses significant challenges to system modeling. Utilities have concerns about sharing their proprietary data that include security and competition issues. Proposed solutions to the challenges of accessing and utilizing secure data include involving the utilities in the peer review process, allowing the utilities to have approval rights of the model, non-disclosure agreements, and incentives. If the value of the data use for the community and their own systems can be presented, the stakeholders may see benefits for sharing their data.

There was also an on-going discussion at the workshop regarding data availability and whether some data must be shared. Tax money is often invested to develop strategic plans to confront risk and therefore data regarding community functioning are required. It was pointed out however, that compliance with data availability requirements does not necessarily guarantee the quality of the data will be acceptable. Some incentive for the data owners should be presented.

#### 9.2.3. Standards and Metrics

Standards and metrics would enhance the development and evaluation of systems modeling capabilities for community resilience. Current motivations for the selection of metrics include end-user objectives and data availability. Many indicators of community resilience were discussed during the workshop, including: population outmigration, time for repair, employment levels, household income, and tax revenue per person. These metrics are heavily dependent upon the community though, and may not always indicate recovery. For example, while outmigration

might have a negative impact on a community functioning as a whole, individuals may be much better off in the long-term relocating than coming back to their community. Several examples from Hurricane Katrina were provided where a positive or negative metric actually implied the opposite. For example, income per person increased because many dislocated persons were from disadvantaged neighborhoods (e.g., income metric increased but populations did not return). A standardization of metrics that could be used across models and different communities would be valuable in comparing modeling capabilities and decision alternatives.

In defining metrics of community resilience and recovery, the importance of a temporal definition was highlighted. Choices that are optimal on the first day following a disaster will likely become suboptimal over time. For example, it would be acceptable in the short-term to utilize a school gymnasium as a medical clinic immediately following a disaster if hospital facilities are overwhelmed or cannot be accessed. A proposed solution was to develop a weighting scheme over time for various recovery metrics. The metrics themselves as well as the time scales at which they might vary will likely be unique to each community.

The importance of pre-event metrics in evaluating performance and recovery following a disaster event was discussed in the workshop. If no pre-event performance metrics are defined, it will be impossible to evaluate the post-event recovery. Advocacy groups often have the best idea of pre-event levels of performance for vulnerable populations, but it is difficult to obtain quantitative information. Ideally, the city manager will be able to give meaningful estimates based on implementing a resilience plan that was put together prior to the event. Metrics in the response phase may be similar to the pre-event phase.

Many metrics were discussed at the workshop, but the question still exists of how to appropriately combine the various measures to evaluate a system on multiple levels. Additional research is needed regarding the network analysis of how these metrics fit together. Communicating metrics to stakeholders and the public was also identified as an area for improvement. There is no consensus as to which metrics are the best to communicate to communities. Additionally, important metrics regarding capacity building are often neglected.

From a modeling perspective, a key standardization that is needed is in the definition of resilience. There are several definitions of resilience and each will dramatically influence how models are created and what is put together. This workshop brings together international researchers and modelers of community resilience, yet many languages have no word for resilience.

# 9.2.4. Modeling Improvements

Throughout the workshop several presentations highlighted current capabilities of modeling individual systems or utilities (e.g., housing, water utility, electric, transportation, supply chain, education, etc.). A major challenge was identified as combining the various systems into a complete model. Handling the interdependencies is complicated by the intricate nature of the connections (e.g., between the social and technical systems) and also by the varying temporal and spatial scales of models. There is a need for a modular framework within a computational platform. This could potentially create an opportunity for the community to explore different modules and couplings of modules, which may ultimately provide guidance for modeler collaboration. Inherently, linking individual systems models to provide an overall picture of a community will result in an increase in the complexity of the model. Characterizing the model complexity, precision accuracy, and how the two affect one another, is necessary.

Appropriately defining model boundaries was also highlighted as an area for improvement during the workshop. When modeling critical infrastructure in a community, it is not always clear how to determine the boundary for each system. The simplest method would be to base the boundaries on the geographical community boundary area, but this method still requires dealing with boundary conditions. If a model framework is being developed for decision-making, it could be customized to the local or even building level. This presented further boundary options such as school districts, jurisdiction boundaries, and ethical model boundaries.

Several challenges to creating scalable models were identified. At the community scale, models require local knowledge of dependencies, while models at the state and national level can be useful with coarser data. It was pointed out that some models are scalable, but limits should be better defined as to where the scaling is applicable. Furthermore, the nature of some systems requires modeling at a specific levels. For example, the electrical transmission system must be solved as a whole at the regional level. The electrical distribution system, however, is more important for community level resilience.

The temporal scale of resilience modeling and analysis in the scope of decision-making support was also stressed as an area for concentration and improvement. If the temporal scale of the event is ignored or misconstrued, an essential point of resilience (capacity building) will be absent from the models. If dynamic effects are not explicitly modeled, the capability to assess transient behavior and failure scenarios through other, more simplified, methods is necessary

#### 9.2.5. Validation

A critical area for improvement of systems modeling is in validation. Very little was discussed in the presentations or facilitated discussions regarding validation, indicating there is significant room for growth. Data that is used to validate models is often the same data that was used to create the model. Furthermore, the models that are being created are often extremely complex. If they are to be used for decision-making, it is crucial that the models are validated and the uncertainties are quantified. Once the models are deemed to be accurate and their potential errors are quantified, then the models can be refined and the uncertainties can be reduced. Proposed options for validating the models included stress tests (which are more common in the fields of banking and nuclear power generation), analytical approaches, and theoretical analyses.

#### 9.2.6. Collaboration

This workshop brought together researchers and modelers from around the world, highlighting an opportunity for further collaboration in the systems modeling community. Often, multiple research groups are unknowingly working towards similar goals, with little or no exchange of information or resources. This workshop is a step towards increased international collaboration, and several initiatives (e.g., at NCAR and Tsinghua University) are already underway to create reference toolboxes where users can contribute to and benefit from an exchange of knowledge and abilities.

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# Appendix A: Decision-Making and Evaluation of Proposed Alternatives (Session 1)

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## ABSTRACT Dennis S. Mileti, PhD

Public Warning Models: Issuance, Diffusion and Protective Action Initiation
For Dam and Levee Emergencies

October 19, 2016

Quantitative curves for use in life loss estimation models for dam and levee emergencies based on public warning delay for warning issuance delay, warning diffusion delay in the population at risk, and protective action initiation delay by people at risk are presented. The curves were based on a synthesis of available social science research and data on these topics. The factors that contribute to these delay types were summarized, weighted and linked to life loss estimation. An interview schedule was constructed to measure the factors in local communities to enable the U.S. Army Corps to estimate likely future warning delays and life loss in future events. A local community guidebook was developed to assist local communities in public warning planning to reduce delays and minimize life and injury consequences.

#### **PUBLIC WARNING TIMING:**

Issuance, Diffusion and Protective Action Initiation For Dam Breaches, Controlled Dam Releases, and Levee Breaches or Overtopping

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Univ. of Colorado, Boulder
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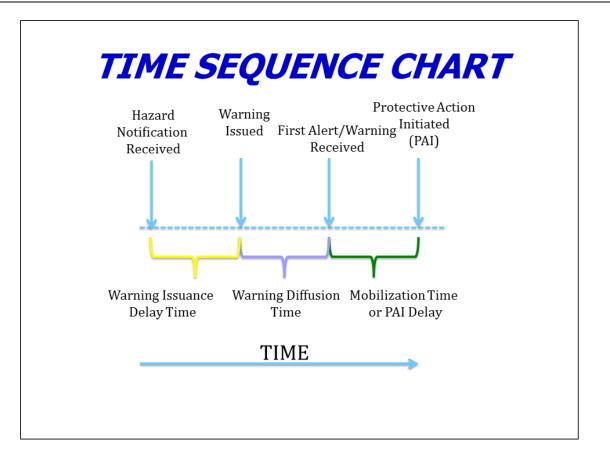
David W. Renetzky

# PART 1 INTRODUCTION



#### **WARNING BEHAVIOR**

- Public alerts and warnings involve the behavior of people who
  - 1. Detect threat (physical scientists)
  - 2. Manage threat (emergency managers)
  - 3. Communicate threat (message authors)
  - 4. Take protective action (public)
- Social scientists study all of them



## **OBJECTIVES**

Provide USACE with

Estimates of human behavior for life loss estimation

Develop methods & procedures

To measure/classify local community behavior time estimates for warning issuance, diffusion & PAI for

Dam breaches & controlled releases Levee breaches or overtopping

Prepare a local community guidebook

To inform emergency managers about social scientific evidence-based best warning practices

#### **APPROACH**

Synthesis of hazards research literature

Behavior & timing of actions - officials and public

Prepare influence factors catalogues

For issuance, diffusion & PAI Include factor's relative influence weights

Interview questions for community measurement

Pre-tested, revised, pre-tested again

Measure synthesis for classifying communities

Likely future issuance, diffusion & PAI delay

External review & revision as needed

#### ALL HAZARDS OBSERVATION

Hazard types differ regarding

Physical properties

Alert & warning lead times

Appropriate public protective action(s)

Human warning behavior predictors

Are the <u>same</u> across hazard types Because people stay people Apply to dam & levee warning events

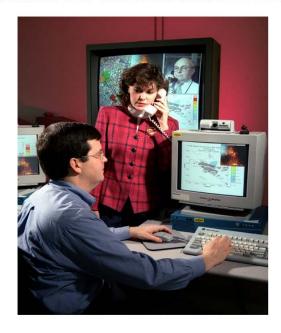
# CURVE DEVELOPMENT FOR ISSUANCE, DIFFISUION & PAI

- Reviewed quantitative research findings on warning timing/delay for all 3 stages
- Identified data from empirical studies

Point observations
Distributions

- Developed model equations
- Fitted equations to historical events
- Developed parameters for planning curves

## PART 2 WARNING ISSUANCE DELAY



#### **PROCESS & DEFINITIONS**

#### Warning issuance is both

<u>Formal</u>: from the official system <u>Informal</u>: from friends & relatives

#### Formal warnings across communities

Warning point is diverse

Decision process to issue warning varies

Definition of issuance "time" differs

# RESEARCH BASED FACTORS THAT REDUCE WARNING ISSUANCE DELAY

## **PLANS & PROCEDURES**

	<u>RANK</u>	<u>WEIGHT</u>
Written Warning Plan	HIGH	.2025
Written Standard Operating Procedures (SOPs)	HIGH	.2530
Warning Thresholds In Place	HIGH	.1520
Succession Planning Detailed in SOPs	LOW	.0105
Warning Responsibilities Identified	MEDIUM	.1015
Clearly Defined Authority To Issue Warnings	MEDIUM	.1015
Interagency Communication Rules/Procedures	HIGH	.1117
Two-Way Communication Among Organizations	LOW	.0105
Threat Verification Procedures Defined	LOW	.0103

## PERFORMANCE & INTER-PERSONAL RELATIONS

	<u>KANK</u>	WEIGHT
SOP Practice Is Conducted (Drills or Exercises)	MEDIUM	.1316
Knowledge Of Communicating Personnel	LOW	.0103
Frequency Of Interaction	LOW	.0103
Ability To Improvise	LOW	.0204

#### SYSTEM PERFORMANCE FACTORS

Failsafe Communication Mechanisms In Place	LOW	.0607
Redundancies In Communications In Place	LOW	.0607

#### SITUATIONAL FACTORS

	<u>RANK</u>	<b>WEIGHT</b>
Day Or Night	MEDIUM	.1013
Power Availability (Electricity)	LOW	.0103
Damage To Infrastructure	LOW	.0103
Environmental Cues	LOW	.0103
Time To Impact	MEDIUM	.0509
Number Of People Involved	MEDIUM	.1216
Experience of Community	LOW	.0204

# LINKS TO INTERVIEW SCHEDULE 15 ISSUANCE QUESTIONS (Example: Responsibilities Identified)

Q 8. Is a particular person or position responsible for getting a first alert or warning out to the public? YES/NO  $\,$ 

(IF YES) What is their name and title? \_\_\_\_\_

Do they have legal authority to do so? YES/NO

(IF NO) What is the name and title of who does? \_\_\_\_\_\_

Is the responsible person or position written down? YES/NO

(IF YES) Where? \_\_\_\_\_

#### **COMMUNITY CLASSIFICATION**

(warning issuance delay)

#### Formalization Of Planning And Implementation Procedures

Standard Warning Plan Is Written Down
Standard Operating Procedures (SOP) Are Written Down
Warning Thresholds Are In Place (Matrix)
Succession Planning Is Detailed Within SOPS
Responsibilities Are Identified
Clearly Defined Authority To Issue Warnings
Interagency Communication Follows Rules And Procedures
There Is Two-Way Communication Among Organizations

## Threat Verification Procedures Are Defined Performance And Interpersonal Relations

SOP Practice Is Conducted (Drills or Exercises)
Personal Knowledge Of Communicating Personnel
Frequency Of Interaction
Ability To Improvise

#### System Performance Factors

Redundancies In Communications Are In Place

#### Situational Factors

Day Or Night Power Availability (Electricity) Damage To Infrastructure Time To Impact Number Of People Involved Experience of Community

#### **QUESTION/RULE** 4, 6 (if either is yes)

5, 7 (if either is yes)
11 (if yes)
9 (if yes)
8 (if yes)
8-2<sup>nd</sup> sub (if yes)
14 -3<sup>rd</sup> sub (if written down)
15 (if yes)
13-sub (if written down)

21 (if yes) 17 (if yes) 17 (if 4 times/year+) 18 (if yes)

16 (if yes)

10 (if yes) 16-2<sup>nd</sup> sub (if yes) 16-3<sup>rd</sup> sub (if yes) 19 (if yes) 20 (if 3 or less) 48 (if yes)

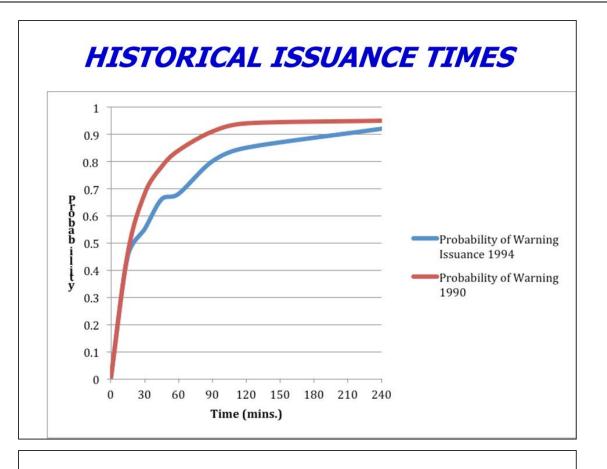
# WHAT DOES RAPID VS. SLOW ISSUANCE LOOK LIKE?

## RAPID ISSUANCE Boulder, CO (9/2013) Flood

- 9:46 p.m. NWS issues life threatening flash flood warning
- 9:55 p.m. Boulder OEM sounds outdoor sirens in selected areas stating: "Warning. Flash flood of Boulder Creek is imminent. Leave immediately. Proceed to higher ground. Do not cross Boulder Creek"
- 10:01 p.m. Warning notice posted on OEM website stating: "Flood sirens activated near Boulder Creek. The City of Boulder has activated flood sirens near Boulder Creek urging anyone near the waterway to seek higher ground immediately. Do not cross or attempt to flee the area in a vehicle. The safest routs is on foot, away from low lying areas. If you are on the south side of the creek, head south along Broadway to the university. If you are on the north side of the creek, head north to Spruce Street of higher"
- Note: Multiple additional warning channels/times added to these

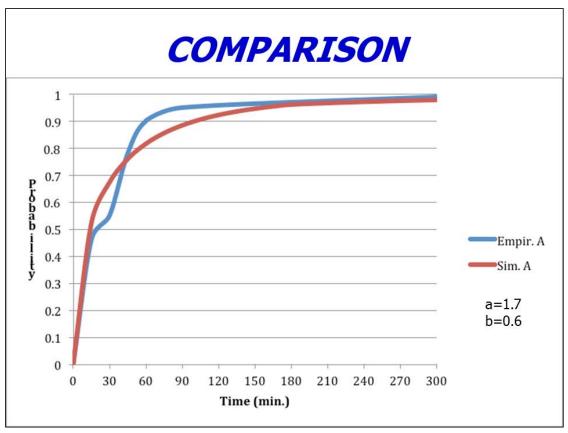
#### SLOW ISSUANCE Graniteville Train Derailment

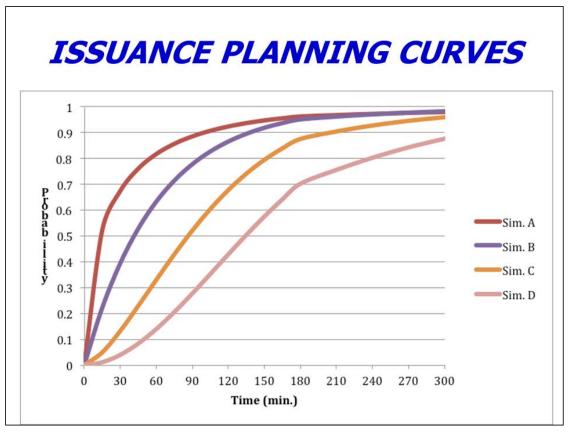
Time	Event
2:39 a.m.	Norfolk Southern Railway train #192 derailed.
2:42 a.m.	County sheriff and fire personnel on scene at accident
2:40 - 2:50 a.m.	12 calls received by Sheriff's office 911 center regarding smoke and bleach smells
2:49 a.m.	Warrenville Volunteer Fire Department Chief requests dispatch to initiate the Aiken County Reverse 911 Emergency Notification System, with instructions for residents to shelter indoors.
3:45 a.m.	South Carolina Emergency Management Division (SCEMD) was notified.
5:00 a.m.	Media, hearing of the wreck on police scanners, began broadcasting news coverage.
5:09 a.m.	The Emergency Alert System used by the SCEMD to alert media was activated and the message told residents to evacuate.
6:01 a.m.	The National Weather Service weather band radio system was activated; radios emit a loud noise that could wake sleeping residents.
6:27 a.m.	Reverse 911 was used to notify 3,600 homes with a shelter-in-place message. The shelter-in-place order was also given by local officials. Residents were told to turn off their air conditioning and heating systems.
2:30 p.m.	All residents within one mile of the crash site were asked to evacuate by 6:00 p.m. A two-mile radius curfew was in effect from 6:00 p.m. to 7:00 a.m.
4:00 - 4:30 p.m.	An evacuation message was delivered via reverse 911.



#### **MODELING WARNING ISSUANCE**

- $P_t = 1 \exp(-at^b)$
- t = time
- a and b are constants
- fit simulated curves to empirically derived curves





#### **MORE DETAILS IN**

Sorensen, J., and D. Mileti (2014a). <u>First Alert and/or Warning Issuance Time Estimation for Dam Breaches, Controlled Dam Releases, and Levee Breaches of Overtopping</u>. Davis, CA: U.S. Army Corps of Engineers, Institute for Water Resources, Risk Management Center.

# PART 3 WARNING DIFFUSION DELAY





#### **PROCESS & DEFINITIONS**

- Direct warning (broadcast)
- Informal warning (contagion)
- Alert vs. notification
- First vs. multiple warnings
- Targeted vs. non-targeted warnings

# RESEARCH BASED FACTORS THAT INFLUENCE DIFFUSION TIME

## SENDING THE 1st ALERT/WARNING

	<u>RANK</u>	<u>WEIGHT</u>
Channels: Types Of Technologies	HIGH	.1720
<b>Channels: Disruption To Infrastructure</b>	LOW	.0005
Channels: Number & Mix Of Channels	HIGH	.2530
Frequency Of Distribution	HIGH	.2126
Informal Notification	MOD.	.1013
Environmental and Social Cues	LOW	.0105

# RECEIVING THE 1st ALERT/WARNING

	<u>RANK</u>	<b>WEIGHT</b>
Activity –Task	MODERATE	.1016
Activity - Location And Proximity To The Hazard	MODERATE	.1218
Activity - Time Of Day	HIGH	.0525*
Impediments - Sensory (Hearing, Visual)	MODERATE	.0813
Impediments – Cognitive	LOW	.0102
Impediments - Linguistic And Cultural	LOW	.0306
Resources - Access To Technology	MODERATE	.0512
Social Media Participation	LOW	.0102
Socio-Economic Status	MODERATE	.0712

\*NOTE: Weights should not to be used in assigning curves since separate curves exist.

# LINKS TO INTERVIEW SCHEDULE 14 DIFFUSION QUESTIONS

(Example: Message Consistency)

Q 28. Do you have ways to monitor what others might be telling the
public to find rumors and incorrect information? YES/NO
(IF YES) How would that be done?

If rumors or incorrect information were detected, would you issue subsequent messages to correct for misinformation? YES/NO

(IF YES) How would it be done? \_\_\_\_\_

#### **COMMUNITY CLASSIFICATION**

(Warning Diffusion Delay)

#### Sending The First Alert/Warning

Channels - Types Of Technologies Channels - Disruption To Infrastructure Channels - Number And Mix Of Channels Frequency Of Distribution Informal Notification

#### Receiving The First Alert/Warning

Activity –Task
Activity – Location & Proximity To The Hazard
Activity - Time Of Day
Impediments - Sensory (Hearing, Visual)
Age
Impediments - Linguistic And Cultural
Resources - Access To Technology
Social Media Participation
Socio-Economic Status

#### **QUESTION/RULE**

2 (if 2 or more of a certain type) 35 (if yes) 22 (if 5 or more) 25 (if yes) 27 (if yes)

29 (if yes - any special warning)

30 (if yes) 31 (if yes)\*

32, 33 (if yes to either)

52 (if yes) 34 (if yes)

24 (15

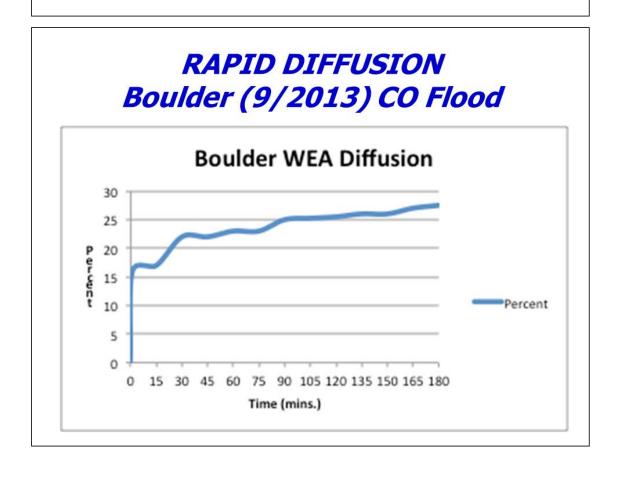
24 (if any of special type)

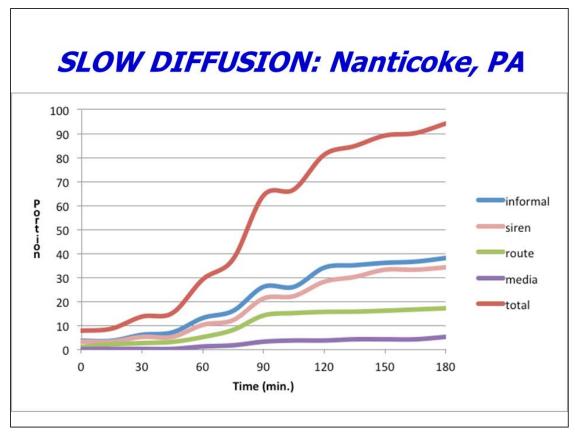
24 (if 50% or more)

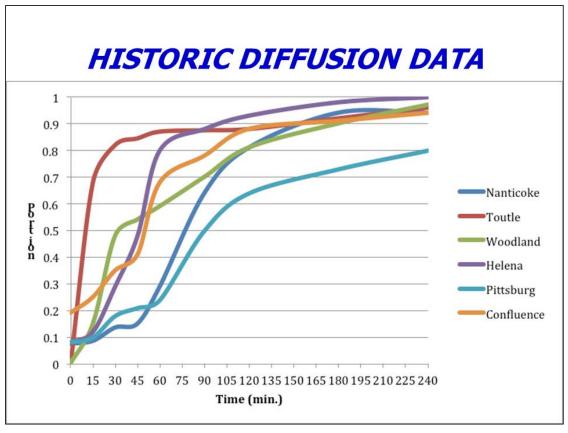
53,54,55,57 (if none are yes)

\*NOTE: Weights should not to be used in assigning curves since separate curves exist.

# WHAT DOES RAPID VS. SLOW DIFFUSION LOOK LIKE?

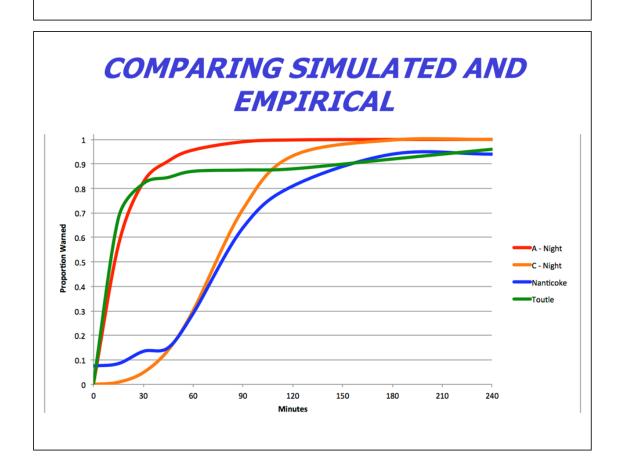


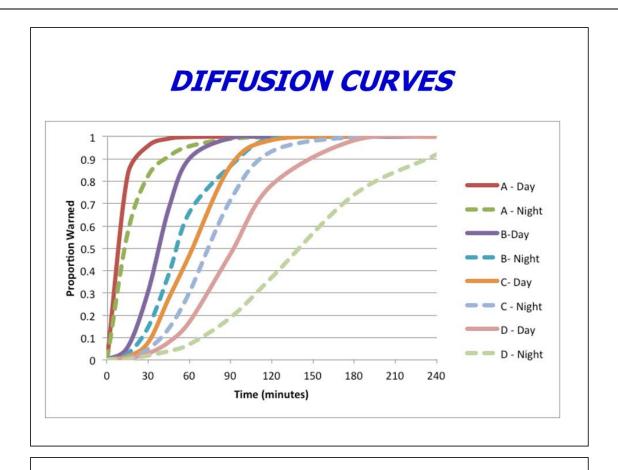




#### **MODELING WARNING DIFFUSION**

- ΔW/Δt=PUt\*(Bt+Ct-Bt\*Ct)
- Where:
- W = Alerted population
- t = time
- $\Delta W \Delta t$  = the rate of population being alerted per time step
- PUt=The population unwarned for time step t
- Bt= the effectiveness of the broadcast systems in time step t
- Ct= the effectiveness of the indirect warning in time step t

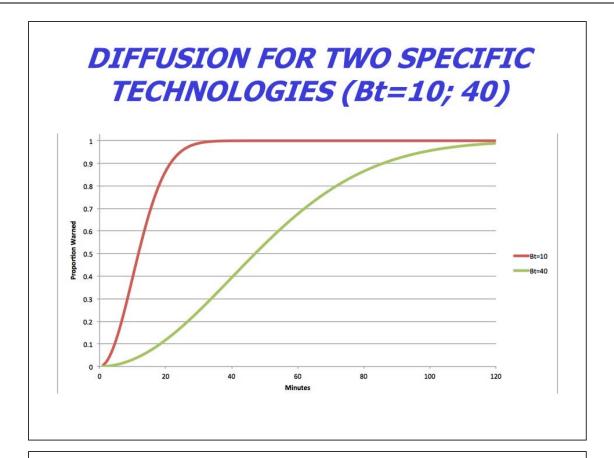




# SUGGESTED Bt VALUES FOR WARNING TECHNOLOGIES

Route alerting	60 - 120
Loudspeakers and PA systems	5 - 10
Wireless Emergency Alerts (WEA)	5 - 15
Wireless communications	3 - 20
Radio	40 - 90
Television	40 - 90
Newspaper	90 - 180
Dedicated tone alert radios	5 - 10
Telephone automatic dialers	10 - 20

NOAA Weather Radio	5 - 15
Audio sirens/alarms	5 - 10
Broadcast sirens	5 - 10
Message signs	2 - 5
Aircraft	Unknown
Visual alerting	5 - 10
Internet protocol (IP) based technology	10 - 30
Social media	Unknown



#### **MORE DETAILS IN**

Sorensen, J., and D. Mileti (2014b). <u>First Alert and Warning Diffusion Time Estimation for Dam Breaches, Controlled Dam Releases, and Levee Breaches of Overtopping</u>. Davis, CA: U.S. Army Corps of Engineers, Institute for Water Resources, Risk Management Center.

# PART 4 PAI DELAY



## **PROCESS & DEFINITIONS**

- Choice of actions
- When does initiation begin
- Area warned versus at risk
- What is compliance?

# RESEARCH BASED FACTORS THAT INFLUENCE PAI TIME

## MESSAGE CHARACTERISTICS

	<u>KANK</u>	<u>WEIGHT</u>
Appropriate Content	HIGH	.2530
Style	HIGH	.1722
Message Length Adequacy	<b>MODERATE</b>	.1216
Personal Channel	HIGH	.1318
Delivery (Frequency)	HIGH	.1215
Protective Action Type	<b>MODERATE</b>	.0510*

 $<sup>\</sup>ensuremath{^{*}}$  NOTE: Not to be used in estimating vertical evacuation since separate curves exist

## **RECEIVER CHARACTERISTICS**

	<b>RANK</b>	<b>WEIGHT</b>
Status Attributes	MODERATE	.0110
Role Characteristics	HIGH	.1017
Personal Preparedness	LOW	.1002
Pre Event Knowledge	LOW	.0102
Experience	MODERATE	.0114
Member Isolated Group	MODERATE	.0111

## **CONTEXT CHARACTERISTICS**

	<u>RANK</u>	<b>WEIGHT</b>
<b>Environmental Cues</b>	HIGH	.0528
Social Cues	MODERATE	.0513
Location/Activity	MODERATE	.0515
Day Versus Night	LOW	.0105
Time To Impact	HIGH	.1017
Impact Intensity	HIGH	.1017

# LINKS TO INTERVIEW SCHEDULE 11 PAI QUESTIONS

(Example: Guidance & Consequence Reduction)

Q 39. Would you recommend in alerts, warnings and press releases that the public take specific protective actions, for example, evacuate, move vertically, or check local media? YES/NO

Q 40. Would the alerts, warnings and emergency press releases you issue tell the public about any of the following?

The consequences of the flood <u>and</u> why taking the recommended protective action(s) would reduce them? YES/NO

(IF YES) What would alerts and warnings say? \_\_\_\_\_\_
What would press releases say? \_\_\_\_\_

## **COMMUNITY CLASSIFICATION**

(Protective Action Initiation Delay)

#### Message Characteristics

Appropriate Content

Style

Message Length Adequacy

Personal Channel

#### Receiver Characteristics

Status Attributes

Role Characteristics

Personal Preparedness/Planning

Pre Event Knowledge

Experience

Membership In A Socially Isolated Group

#### Context Characteristics

Environmental Cues

Location/Activity

Day Versus Night

Time To Impact

#### **QUESTION/RULE**

38,39,40a,40b,40c (if yes to 39 & 2 others)

41a,41b,44,28 (if yes to 2 or more)

38,39,40a,40b,40c,40d,40e,49f,40g (if yes to 5+)

22 (if yes to any of a special type)

53,54,55,57 (if none is yes)

40e,40f (if yes to either)

46 (if yes)

46 (if yes)

48 (if yes)

58 (if yes)

40g (if yes)

29 (if yes to 1 or more)

31 (if yes)

43 (if yes)

## RAPID (Confluence, PA) AND SLOW (Pittsburgh, PA) PAI

(Hazardous Materials Train Derailment Events)

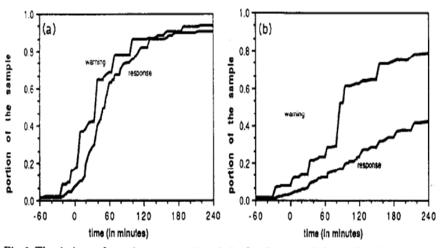
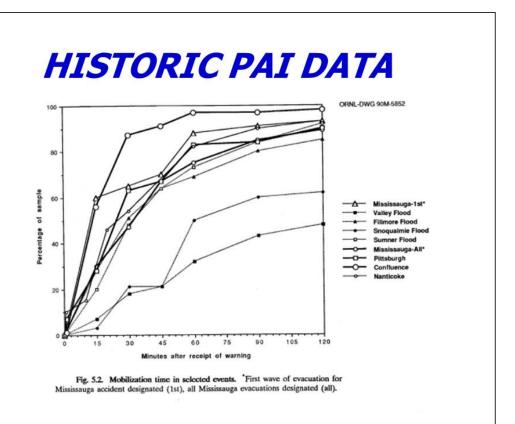


Fig. 3. The timing and warning response for (a) the Confluence and (b) the Pittsburgh event.

## **DIFFERENCE**

- Definition of area of risk
- Time of day
- Day of the week
- Method of warning receipt
- Urgency of message



# **EVACUATION COMPLIANCE**(% warned)

Table 6. Estimated compliance rates for dam breaches and levee flooding. (Based on Lindell and Prater, 2007 and Cutter et. al., 2011)

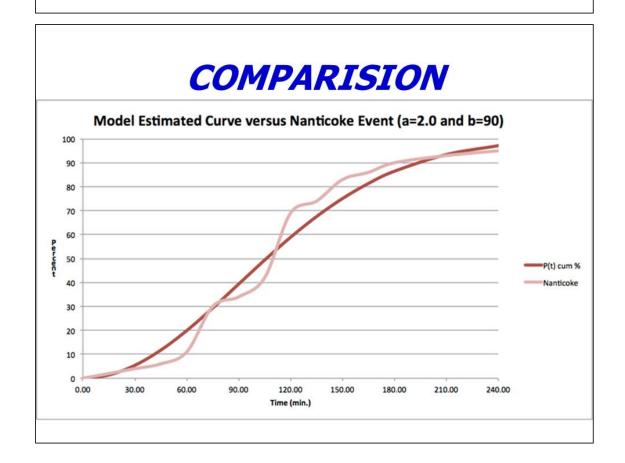
Zone	Event Intensity		
	Minor	Moderate	Major
Flood Area: Short Response Time	51-59	81-89	94-100
Flood Area: Long Response Time	28-34	70-76	83-89
Adjacent Zones	10-16	32-38	65-71

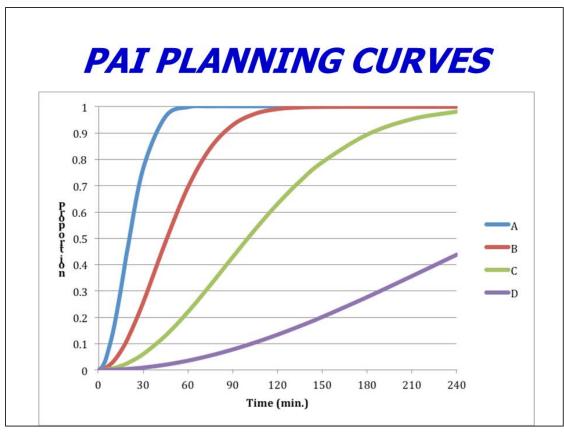
## MODELING PROTECTIVE ACTION INITIATION

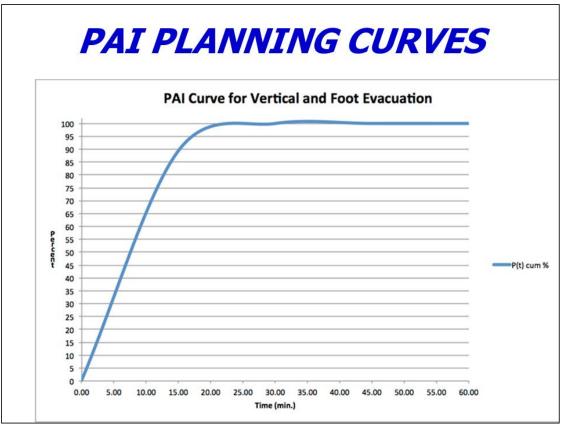
- $P_t = 1 e^{[-(t^2)/ab^2]}$
- t is time
- a and b constants

a: acceleration

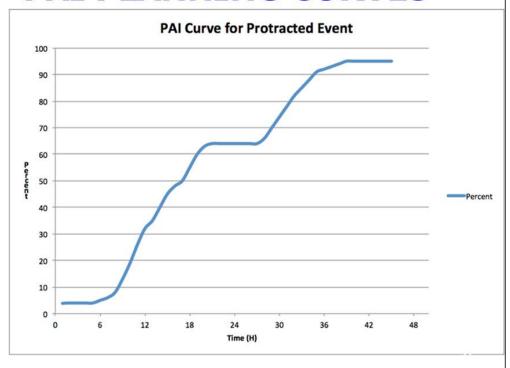
b: overall timing (midpoint)











#### **MORE DETAILS IN**

Sorensen, J., and D. Mileti (2014c). <u>Protective</u>
<u>Action Initiation Time Estimation for Dam Breaches,</u>
<u>Controlled Dam Releases, and Levee Breaches of</u>
<u>Overtopping</u>. Davis, CA: U.S. Army Corps of
Engineers, Institute for Water Resources, Risk
Management Center.

# BRINGING IT TOGETHER FOR LIFE LOSS ESTIMATION

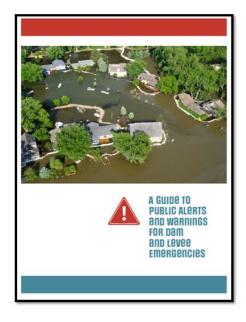
## RESEARCH FINDINGS, CURVES INTERVIEWS, LIFE LOSS ESTIMATES

- 58 interview questions
  - 15 Issuance questions
  - 14 Diffusion question
  - 11 Protective action initiation questions
  - 18 Other questions (local threat type & more)
- USACE will use the rules we developed to combine question answers to assign issuance, diffusion and PAI curves to communities to estimate future life loss

#### **MORE DETIALS IN**

- Mileti, D., and J. Sorensen. (2015d). <u>Interview Schedule:</u> <u>Community Warning Issuance, Diffusion, and Protective</u> <u>Action Initiation Estimation</u>. Davis, CA: U.S. Army Corps of Engineers, Institute for Water Resources, Risk Management Center.
- Sorensen, J., and D. Mileti (2015e). <u>Influence Weights and Measures for the Factors Shaping First Alert/Warning Delay, Diffusion and Protective Action Initiation Curves for Dam Breaches, Controlled Dam Releases, and Levee Breaches or Overtopping.</u> Davis, CA: U.S. Army Corps of Engineers, Institute for Water Resources, Risk Management Center.

## PART 5 COMMUNITY PLANNING GUIDEBOOK



#### **GUIDEBOOK PURPOSE**

- Prepare a guidebook based on synthesized empirical social science quantitative evidence
- Provide emergency managers with practical ways to enhance future public alert & warning practices that could

Reduce issuance time delay
Minimize diffusion time
Accelerate protective action initiation

#### **GUIDEBOOK TOOLS**

- Catalogue and define protective actions
- Protective actions based on time & area
- Threat vs. actions and warning content planning matrices
- Ranked community planning steps for upgrading issuance, diffusion, and PAI
- Anatomy of warning messages, examples, and templates
- Catalogue of available warning dissemination channels & their merits and shortcomings

#### **TABLE 1 - PROTECTIVE ACTIONS LIST**

PUBLIC PROTECTIVE ACTION	DEFINITION
Evacuate – Vehicle	Driving away from area at risk
Evacuate – Pedestrian	Moving away from the threat by walking, running or climbing to higher ground
Evacuate – Vertical	Moving to a higher floor in a structure
Evacuate - Safer Structure	Moving to a nearby structure offering more protection
Avoid Area	Not entering an area of potential threat
Expedient* Protection of People	Grabbing hold of a sturdy or floating item
Expedient* Protection of Structures	Improving water resistance or strength of structure (short term — sandbag, seal door frame, etc.)
Expedient* Protection of Possessions	Moving valuables and pets to a safer location
Seek or Monitor Information	Seeking more information about the event and recom- mended protective actions
Prepare To Evacuate	Packing evacuation kit and supplies, reviewing household plan, securing valuables, contacting others
Continue Normal Activities	Not changing daily behavior

<sup>\*</sup>Expedient refers to actions that require no planning or preparation and are implemented with those resources at hand. Note: The protective actions in this table are not necessarily mutually exclusive.

## TABLE 2 - PROTECTIVE ACTION BASED ON THREAT AREA AND RESPONSE TIME

PROTECTIVE ACTION	FLOOD AREA		ADJACENT ADEA
	SHORT TIME	LONG TIME	ADJACENT AREA
Evacuate – Vehicle	0	0	
Evacuate – Pedestrian	0		
Evacuate – Vertical	0	0	
Evacuate – Safer Structure	0	0	
Avoid Area	0	0	0
Expedient Protection of People	0		
Expedient Protection of Structures		0	
Expedient Protection of Possessions		0	
Seek or Monitor Information		0	0
Prepare To Evacuate		0	
Continue Normal Activities			0

## TABLE 3 - THREAT VS. PUBLIC ACTIONS FOR DAM BREACHES

PHYSICAL OBSERVATIONS*	THREAT LEVEL DESIGNATION	FLOOD THREAT	PROTECTIVE ACTION OPTIONS
Water flowing through breach in embankment	<b>LEVEL IV</b> Dam breaching or breached	Imminent or in progress	Evacuate – vehicle     Evacuate – pedestrian     Evacuate – vertical     Evacuate – safer structure     Expedient protection     of people     Avoid area
Rapidly enlarging sinkhole	LEVEL III Dam breach very likely	Very likely	Expedient protection of possessions  Avoid area
New seepage areas with doudy discharge or increasing flow rate	LEVEL II Conditions at dam may or may not lead to breach	Possible but not certain	© Expedient protection of possessions © Seek or monitor information © Prepare to evacuate
New seepage areas in or near the dam	LEVEL I Safety issues being investigated	Potential being determined	Seek or monitor     information

 $<sup>\</sup>hbox{$^*$ This column contains examples of physical observations; these observations should be tailored to fit individual projects.}$ 

#### FIGURE 2 - FIRST ALERT/WARNING ISSUANCE CHECKLIST

#### PRIMARY

- major impacts on minimizing decision delay time
- Standard operating
   procedures (SOP) to support
- plan are written down
- O Rules and procedures are in place for dam/levee operator - emergency manager

#### Key recommendation categories

- WRITING PLANS
- PRACTICING
  AVOIDING COMMUNICATIONS
  BREAKDOWNS
- BREAKDOWNS
  CONSIDERING THE CONTEXT

#### secondary

modest impacts on minimiz decision delay time

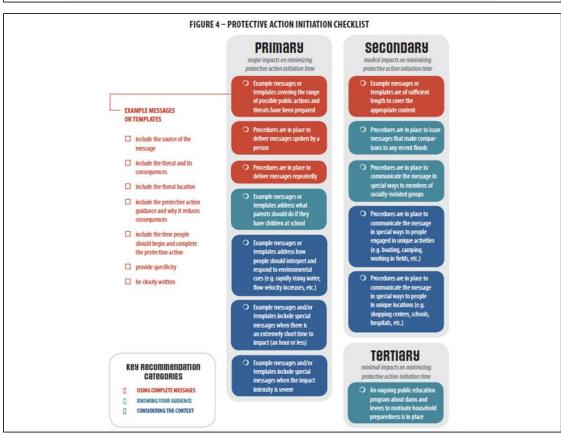
- Responsibilities for issuing public emergency information are clearly assigned to those who will
- The people who have the responsibilities for issuing public emergency information have the legal authority to do it
- O SOP practice is conducted (drills or exercises)
- A procedure for making decisions to release warnings outside of normal working hours is in place
- A procedure for providing emergency information when there is an extremely short time to impact relative to the time needed to effectively warn and evacuate is in place
- O The number of people involved in reaching a warning decision has been minimized

#### Tertiary

minimal impacts on minimizing decision delay time

- Procedures are in place to pass responsibilities to another person if the designated person is unavailable
- O Threat verification procedures are defined
- O Name and telephone number
- Routine communications
   with the operator have been
   established
- Emergency information providers are able to improvise if circumstances keep them from following procedures
- O Failsafe communication mechanisms are in place for communicating with the operator
- communications are in place for communicating with the dam/levee operator
- A way to warn the public when the electricity is out has been established

#### FIGURE 3 - FIRST ALERT/WARNING DIFFUSION CHECKLIST PRIMARY secondary Tertiary major impacts on minimizing modest impacts on minimizing minimal impacts on minimizing diffusion time diffusion time diffusion time O Special ways to deliver the Procedures to distribute the O Plans and technology are in place to deliver the message to the public even when first message over at least five different communication message to people engaged in unique activities (e.g. boating, camping, in fields, etc.) are in place channels are in place Infrastructure is disrupted (for example lack of electricity, damaged streets, Modern technologies (for example WEA, SMS, dedicated tone alert, Special ways to deliver the message to people in unique damaged sirens) broadcast sirens, and automated telephone) are places (e.g. shopping centers, schools, hospitals, etc.) are O Ability to deliver the message to people who only speak a part of the five or more foreign language is in place in place different channels O Special ways to deliver the O Procedures to repeat dissemination of the message message to people very close to the dam or levee are in **Key Recommendation** Categories are in place SENDING THE FIRST ALERT/WARNING A way to wake people up at night to provide them a first O Special ways to deliver the **CONSIDERING YOUR** message to people who are hearing or visually impaired are in place 0 AUDIENCE alert/warning is in place population that cannot be reached by the primary channels is known and have a



**SOURCE:** say who the message is from

**THREAT:** describe the flooding event and its impacts

**LOCATION:** state the impact area boundaries in a way that can be easily understood (for example use street names, landmarks, natural features, and political boundaries)

**GUIDANCE/TIME:** tell people what protective action to take, the time when to do it, how to accomplish it, and how doing it reduces impacts

**EXPIRATION TIME:** tell people when the alert/warning expires and/or new information will be received

#### **EXAMPLE:**

LCPD Check and monitor local media now Explosion at Superior dam
Potential damage and flooding in Sherman Heights Message expires 8:00
AM PDT

#### TEMPLATE:

[insert title and organization of a local, familiar, authoritative message source] Check and monitor local media now [insert description of event, dam name, and threat here] in [insert location of threat here] Message expires [insert time here]

#### EXAMPLE:

Los Cerritos Police Department. An explosion occurred at 5:00 AM PDT today at Superior Dam. The explosion may have damaged the dam. Engineers are examining the dam to determine if there are any safety and downstream flood issues. People in Sherman Heights who are downstream from the dam should check and monitor local media now and continue to do so frequently. There is no reason to do anything more at this time. This message will be updated when new information becomes available.

#### TEMPLATE:

[insert title and organization of a local, familiar, authoritative message source]. A [insert a brief description of the event] occurred at [insert the time the event occurred] at [insert the name of the dam]. The [insert the same brief description of the event] may have damaged the dam. Engineers are examining the dam to determine if there are any safety and downstream flood issues. People in [insert a brief description of the boundaries of the area at risk] who are downstream from the dam should check and monitor local media now and continue to do so frequently. There is no reason to do anything more at this time. This message will be updated when new information becomes available.

DISSEMINATION CHANNELS	SPEED1	COVERAGE <sup>2</sup>	CONCENTRATION <sup>3</sup>	MESSAGE COMPREHENSIVENESS <sup>4</sup>	
Route alerting	Slow	Limited	Concentrated	High	
Loudspeakers and public address (PA) systems	Fast	Limited	Concentrated	Medium	
Wireless Emergency Alerts (WEA)	Very Fast	Widespread	Dispersed	Very Low	
Wireless communications (SMS)	Very Fast	Widespread	Dispersed	Very Low	
Radio	Moderately Fast	Widespread	Dispersed	High to Low	
Television broadcast	Moderately Fast	Widespread	Dispersed	Very High to Medium	
Television message scrolls	Moderately Fast	Widespread	Dispersed	Low	
Newspaper	Very Slow	Widespread	Dispersed	Very High	
Dedicated tone alert radios	Very Fast	Limited	Concentrated	High	
Tone alert and NOAA Weather Radio	Fast	Widespread	Dispersed	High	
Text Telephone (TDD/TTY)	Fast	Widespread	Dispersed	Low	
Reverse telephone distribu- tion systems	Fast	Limited	Dispersed	High	
Audio sirens and alarms	Fast	Limited	Concentrated	Very Low	
Broadcast sirens	Fast	Limited	Concentrated	Medium	
Message boards	Fast	Limited	Concentrated	Low	
Aircraft	Slow	Limited	Concentrated	Low	
Visual alerting	Fast	Limited	Concentrated	Low	
Internet protocol (IP) based technology	Fast	Widespread	Dispersed	Very High to Medium	
Social media	Fast	Widespread	Dispersed	Low	

# **GUIDEBOOK SYNTHESIS**

Minimize issuance delay

Written plan beforehand & what should be in it

Accelerate diffusion

Disseminate over mix of channels/technology

Reduce protective action delay

Warning messages based on repetitive social behavioral science empirical evidence

# **MORE DETAILS IN**

Mileti, Dennis. S., and John H. Sorensen (2015f). <u>A</u>
<u>Guide to Public Alerts and Warnings for Dam and</u>
<u>Levee Emergencies</u>. Davis CA: U.S. Army Corps of
Engineers Risk Management Center.

#### **Download at:**

http://silverjackets.nfrmp.us/Portals/0/doc/WarningGuidebook USACE.pdf?ver=2015-08-10-213008-520



#### REFERENCES

#### Dennis S. Mileti, PhD

Sorensen, J., and D. Mileti (2014a). <u>First Alert and/or Warning Issuance Time Estimation for Dam Breaches</u>, <u>Controlled Dam Releases</u>, <u>and Levee Breaches of Overtopping</u>. Davis, CA: U.S. Army Corps of Engineers, Institute for Water Resources, Risk Management Center.

Sorensen, J., and D. Mileti (2014b). <u>First Alert and Warning Diffusion Time Estimation for Dam Breaches, Controlled Dam Releases, and Levee Breaches of Overtopping</u>. Davis, CA: U.S. Army Corps of Engineers, Institute for Water Resources, Risk Management Center.

Sorensen, J., and D. Mileti (2014c). <u>Protective Action Initiation Time Estimation for Dam Breaches, Controlled Dam Releases, and Levee Breaches of Overtopping</u>. Davis, CA: U.S. Army Corps of Engineers, Institute for Water Resources, Risk Management Center.

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Mileti, Dennis. S., and John H. Sorensen (2015f). <u>A Guide to Public Alerts and Warnings for Dam and Levee Emergencies</u>. Davis CA: U.S. Army Corps of Engineers Risk Management Center.

#### **BIOGRAPHICAL SKETCH**

Dennis S. Mileti, Ph.D.

Dennis S. Mileti is professor emeritus at the University of Colorado, Boulder where he served as Director of the Natural Hazards Center from 1994-2003. He is the author of over 100 publications most of which discuss societal aspects of hazards and disasters. His book *Disasters* by Design summarized knowledge in all fields of science and engineering regarding natural hazards and disasters, and made recommendations for shifts in national policies and programs. Dennis has had the opportunity to work on a variety of exciting hazards-related projects over the years including providing oversight to the U.S. Army Corps' investigation of why the levees failed during Hurricane Katrina and ensuing societal impacts for which he was awarded the U.S. Army's Civilian Medal of Honor; and he designed and oversaw NIST's congressional study of evacuation of the World Trade Center towers on 9/11. He has chaired the Committee on Disasters in the National Research Council of the National Academies, and the Board of Visitors to FEMA's Emergency Management Institute. Dennis also served as a California Seismic Safety Commissioner, and he has worked as a consultant in the private, public, and legal sectors in matters related to emergency management and public risk communication. Dennis has recently completed a Department of Homeland Security project testing Wireless Emergency Alert public warning messages for communication over mobile devices, and another for the U.S. Army Corps of Engineers resulting in a public warning guidebook for emergency managers.

# Resilience of Societal Infrastructure Systems – Modeling and Decision Analysis Framework

#### M. H. Faber

Department of Management Engineering, Technical University of Denmark, Kgs. Lyngby DK-2800, Denmark.

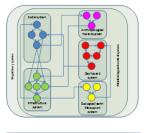
Correspondence e-mail address: mihf@dtu.dk

#### **Abstract:**

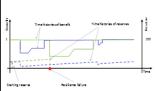
Starting point is taken in a motivation for the consideration of the intertwined topics of resilience and sustainability and different interpretations of systems resilience are presented and discussed. A hierarchical presentation of societal systems in their context of exposures to hazards, shared environmental and societal resources and decision-making processes is presented through which the requirements to resilience modeling and assessments are highlighted. On this basis a framework for decision analysis and probabilistic modeling of systems for optimal design and life-cycle management is proposed. The framework allows for the joint consideration of life cycle benefits, vulnerability, robustness and resilience of systems comprised by interlinked spatially distributed sub-systems evolving over time; including governance, regulatory, social, infrastructure, environmental, geo-hazard and anthropological hazard subsystems. The framework allows for assessing the tradeoffs between efficiency, robustness and resilience and facilitates decision optimization in dependency of considered temporal and spatial scales and assumptions regarding disturbance scenarios. A principal example covering a range of phenomena and parameters normally associated with systems complexity (including number of constituents, causal and stochastic dependencies, multi-hazard exposures, cascading failure events, direct and indirect consequences, etc.) is presented to illustrate the use of the framework, highlight needs for further research and facilitate discussions.



International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment
National Institute of Standards and Technology and Colorado
State University, October 19-21, 2016







# Resilience of Societal Infrastructure Systems – Modeling and Decision Analysis Framework

M H Faber Global Decision Support Initiative (GDSI) Technical University of Denmark, Denmark

#### **Preamble**

#### **Acknowledgements**

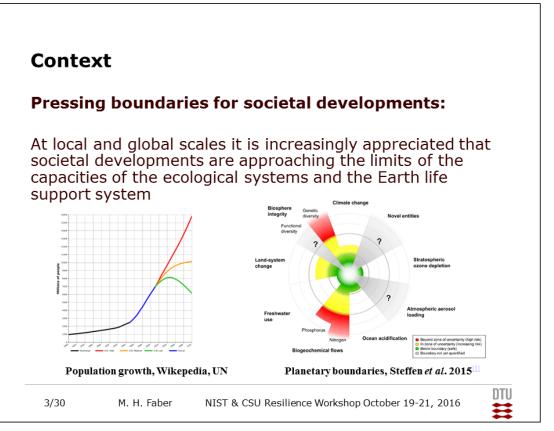
Thanks for the support from:

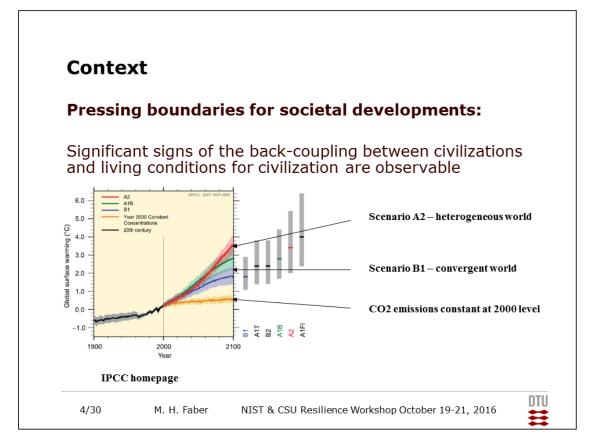
- The COWIfonden, Denmark
- -Research Team of Professor Mark Stewart University of Newcastle, NSW, Australia
- Research Team of Professor Jie Li, Tongji University, China

2/30

M. H. Faber



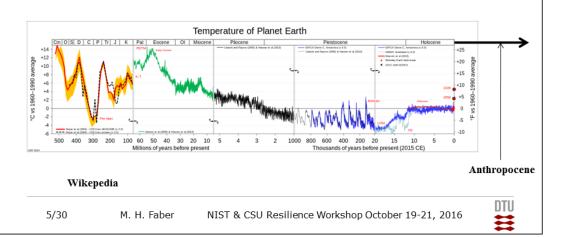




#### Context

#### Pressing boundaries for societal developments:

Significant signs of the back coupling between civilizations and living conditions for civilization are observable



#### **Context**

#### Improved knowledge is required

Kates et al. (Science, 2001) calls for

- representations of the dynamic interactions in integral systems models of society and nature
- ii) understanding how trends in society and environment affect sustainability
- iii) what determines vulnerability and resilience of nature society systems for particular ecosystems/livelihoods
- iv) criteria for early warning of developments or conditions which seriously changes nature society systems
- v) incentive structures, markets, regulatory frameworks which leads society on a more sustainable track
- vi) how monitoring and reporting might be utilized and improved for enhanced sustainable developments
- vii) utilization of decision support systems, systems modeling

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#### Context

#### **Resilience definitions**

Pimm (1984) - Resilience....the time it takes till a system which has been subjected to a disturbance returns to its original mode and level of functionality

Holling (1996) - Resilience....the measure of disturbance which can be sustained by a system before it shifts from one equilibrium to another

Cutter (2010) - Resilience.... capacity of a community to recover from disturbances by their own means

Bruneau (2009) – Resilience.... a quality inherent in the infrastructure and built environment; by means of redundancy, robustness, resourcefulness and rapidity

National Academy of Science (NAS, USA) - Resilience....a systems ability to plan for, recover from and adapt to adverse events over time

7/30

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NIST & CSU Resilience Workshop October 19-21, 2016



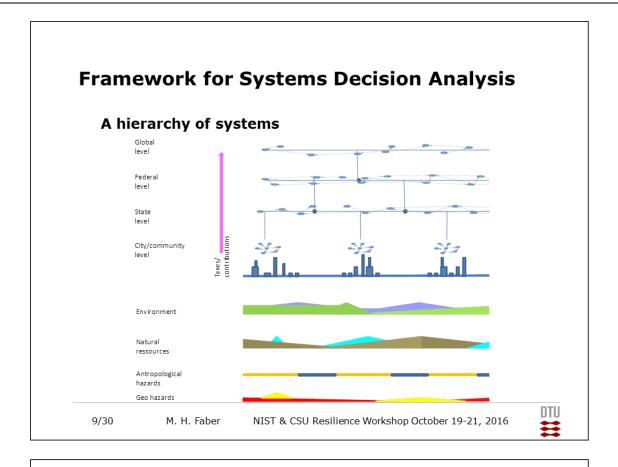
#### **Contents of Presentation**

- Context
- Framework for systems decision analysis
  - Questions to be answered
- Probabilistic systems representation
  - Robustness of systems
  - Resilience of systems
  - Sustainability of systems
- Principal example
  - -infrastructure-social-hazard-ecological system
- · Conclusions and outlook

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M. H. Faber





#### Framework for Systems Decision Analysis

#### Questions to be answered

#### How to:

- prioritize investments on design and management of interlinked systems (economy, environment, health)
- select target reliabilities and performances of individual systems and constituents
- plan and budget for the future (economy, qualities of the environment, social capacity, health)

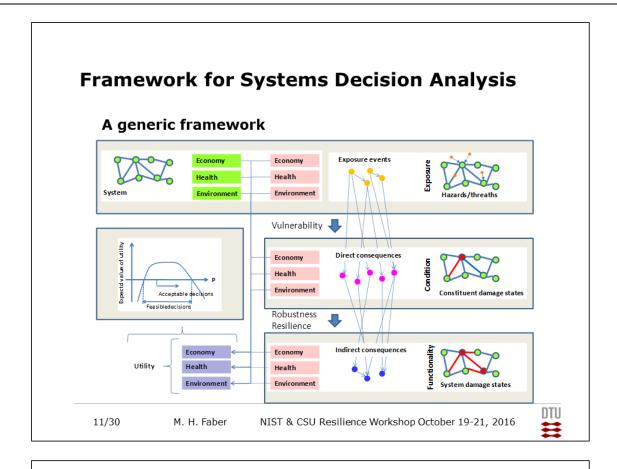
How resilient is resilient enough?

.....at all levels in the hierarchy of societal systems utilizing communication and democratic decision making processes to decide on the allocation and sharing of resources

10/30

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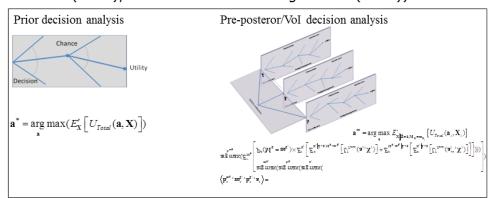




#### Framework for Systems Decision Analysis

#### **Bayesian decision analysis**

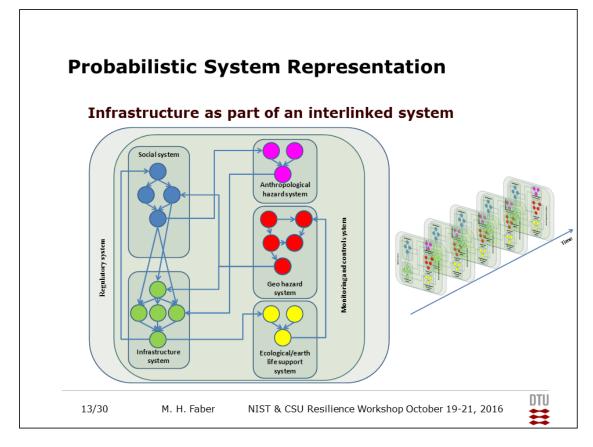
Consistent "book keeping" of the expected value of the utility associated with different decision alternatives –(Raiffa and Schlaifer (1961), von Neumann and Morgenstern (1947))

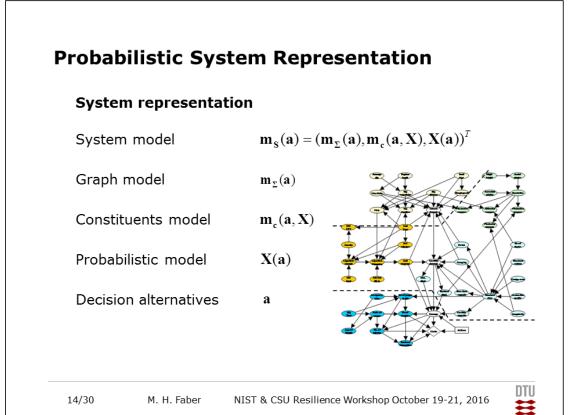


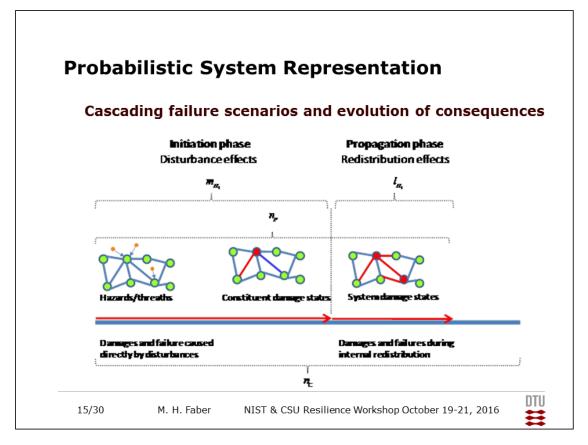
Epistemic Uncertainty... System Choice - Faber, M.H. and Maes, M.A. (ICOSSAR2005)

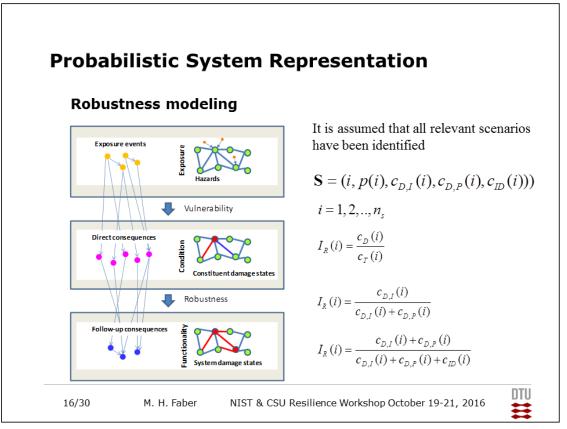
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#### **Probabilistic System Representation**

#### Consequences to health, environment and economy

Impacts to health and safety are addressed through the relative utility function comprised by the Life Quality Index (LQI) (Nathwani et al, 1997)

Impacts to the environment are addressed through:

- Quantitative Life Cycle Analysis (substances/energy) (Hauschild, 2015)
- Eco-system services (space/landscape/capacities) (Constanza et al, 1997)

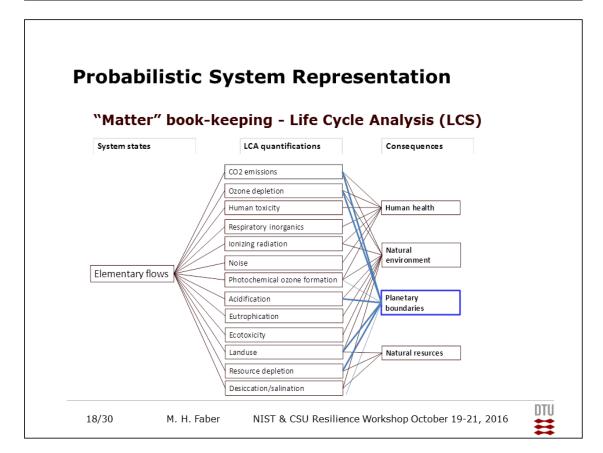
Impacts to the economy are addressed through:

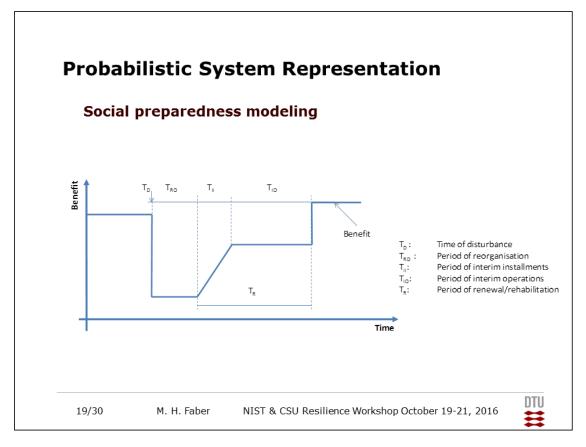
- Monetary benefits (input-output functions)
- Monetary losses (input-output functions)

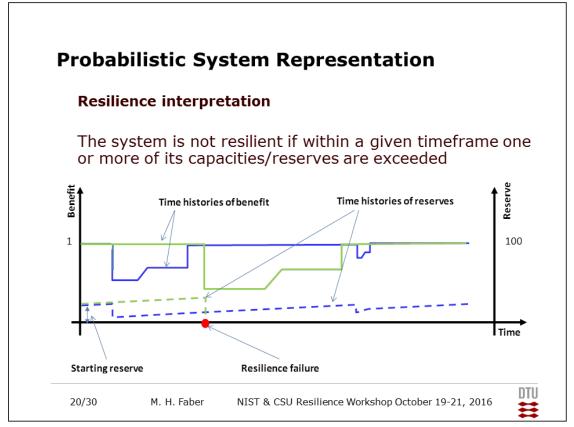
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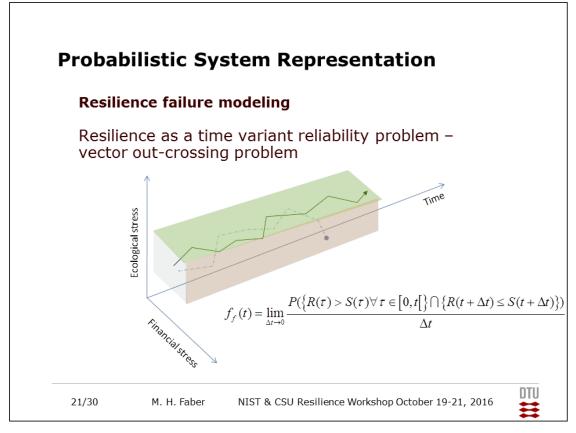
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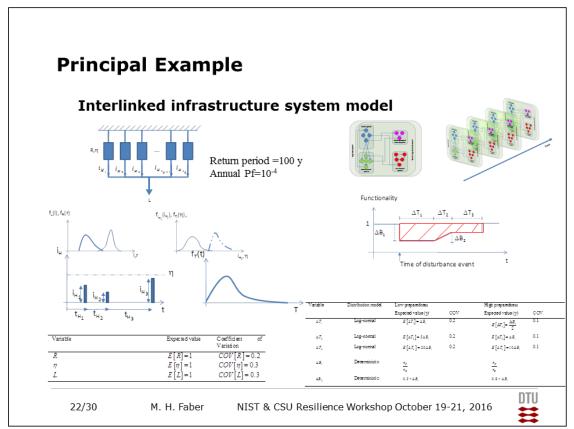












# Principal Example Resilience management Resilience may be managed by: - increasing redundancy (number of constituents) - improvements of (social) preparedness - design of individual constituents wrt nat. and ant. hazards - saving sufficient benefits to recover from disturbances

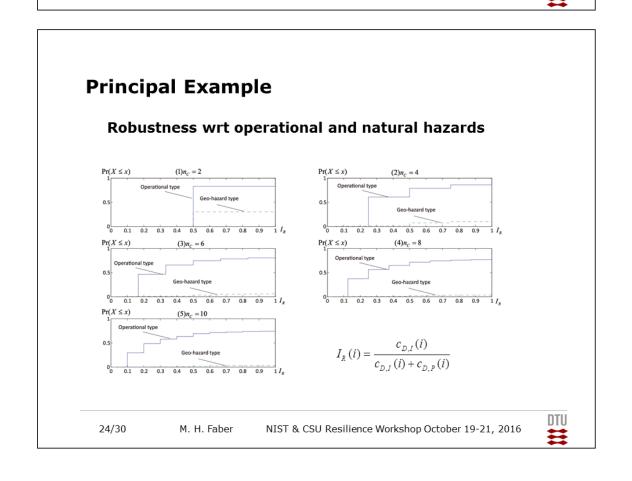
Resilience failure

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Starting reserve

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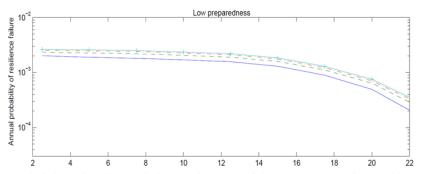


DTU

#### **Principal Example**

#### Resilience failure (social system with low preparedness)

Resilience is a probabilistic characteristic of a system – quantified e.g. in terms of annual probability of resilience failure



Probability of resilience failure as function of the percentage of annual benefits saved as reserve for Daniels systems with different number of components

25/30

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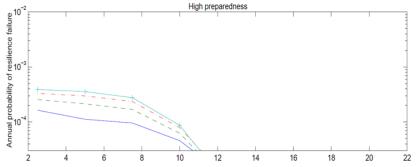
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#### **Principal Example**

#### Resilience failure (social system with high preparedness)

Resilience is a probabilistic characteristic of a system – quantified e.g. in terms of annual probability of resilience failure



Probability of resilience failure as function of the percentage of annual benefits saved as reserve for Daniels systems with different number of components

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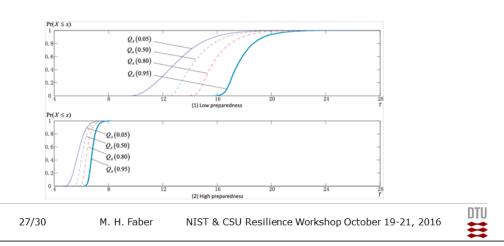
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#### **Principal Example**

#### Conditional resilience failure (given disturbance damage)

Indicators of resilience can be assessed in terms of the joint probability distribution function of the recovery time and the magnitude of lost benefit for a given disturbance event ( $n_f/n_c$ =0.5)



#### **Conclusions and outlook**

#### What have we?

Framework for decision analysis for coupled systems

Useful formulations for the representation and quantification of robustness and resilience – and sustainability...

#### What have we not?

Best practices and optimized techniques for:

- modeling and analysis of individual systems
- identification and representation of connections between systems

Robust and generic representations and analysis methods of relevance for the complexity of real life coupled systems

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#### Thanks for your attention!



International Forum on Engineering Decision Making

Ninth Forum:

Resilient Infrastructures -Integration of Risk and Sustainability

> December 7 – 10, 2016 Stoos, Switzerland



Chair: Michael Havbro Faber, Technical University of Denmark e-mail: mihf@byg.dtu.dk IFED Web: http://www.ifed.byg.dtu.dk/

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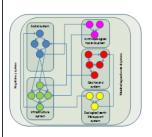
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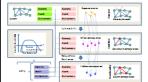
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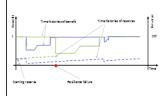




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#### Resilience of Societal Infrastructure Systems – Modeling and Decision Analysis Framework M. H. Faber

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#### Resilience of Societal Infrastructure Systems – Modeling and Decision Analysis Framework M. H. Faber



**Michael Havbro Faber** Since November 1, 2015 Michael Havbro Faber is fully engaged in research and teaching in the field of reliability, risk and safety in engineering in the newly established Global Decision Support Initiative (GDSI) at the Technical University of Denmark. Prior to this position he was head of the department of civil engineering at DTU in Denmark from 2011-2015 and professor and head of the group on risk and safety at ETH, Zurich, Switzerland in the period 2000-2011.

His research interests are directed on decision theory, life safety investments, risk assessment, resilience, global catastrophic risks, uncertainty modeling, Bayesian probability theory and applied statistics. Application areas include risk and reliability informed decision-making for design, assessment and maintenance optimization of bridges, tunnels, buildings, offshore installations, ship structures, roadway traffic systems and space structures as well as for management of natural hazards including earthquakes, hurricanes, floods, rock-fall and avalanches. His industrial experience mostly originates from COWI, Denmark, Det Norske Veritas, Norway and on-going consultancy work through the specialist consulting company Matrisk GmbH of which he is a founding partner since 2001.

He has been actively involved and taken leadership in several international committees, including: The Joint Committee on Structural Safety (JCSS); past president, the International Forum on Engineering Decision-making (IFED); founding and acting president, the ISO 2394 Principles of Reliability of Structures; convener, the international Civil Engineering Reliability and Risk Association (CERRA); president, The World Economic Forum, member of Global Expert Network on Risk and Resilience, the OECD High Level Risk Forum and the Danish Academy of Technical Sciences.

#### **Total Economic Consequences of Disasters**

#### Adam Rose

University of Southern California

#### <u>Abstract</u>

Economic Consequence Analysis (ECA) of natural, man-made and technological disasters continues to evolve. This presentation will introduce the broad ECA framework developed at the Center for Risk and Economic Analysis (CREATE) to estimate the total impacts of a disasters on an economy. The presentation will illustrate the workings of the framework in relation to three aspects of ECA that can have major influences on the bottom-line. First, we have specified the multiple dimensions of economic resilience and developed an operational metric that has been applied to several major case studies, including the resilience of the US and New York Metropolitan Area economies in the aftermath of the 2001 World Trade Center terrorist attacks. Second, we have refined computable general equilibrium (CGE) analysis as the over-arching modeling framework to estimate total economic consequences of actual and simulated disasters. We illustrate its workings in relation to the extensive supply-chain impacts of a simulated seaport disruption. Third, we have developed ways to measure extreme behavioral responses to disasters, and to translate them into direct economic costs so that they can be integrated into CGE models. We illustrate this advance with a simulation of a "dirty-bomb" attack. Public and private sector risk management implications of these examples are then offered. The presentation will conclude with a brief discussion of the CREATE Economic Consequence Analysis Tool (E- CAT), and illustrate its applicability to earthquake scenarios.



# Total Economic Consequences of Disasters

Adam Rose

Center for Risk and Economic Analysis of Terrorism Events

CREATE

October 19, 2016







## **Overview**

- CREATE has broadened the ECA Framework
  - resilience
  - extreme behavioral responses
  - complex supply-chain linkages
  - remediation
  - mitigation and spillovers
- Overview
  - CREATE ECA Framework
  - example applications: resilience, behavioral, supply-chain
  - implications for decision-making
  - E-CAT Tool

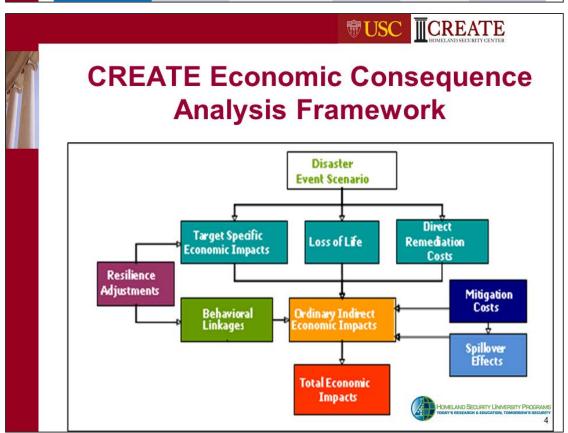




# **Economic Consequences of Bioterrorism Attacks**

(gross output impacts in billions of 2007 dollars)

Attack Target	Loss of Life	Ordinary Business Interruption	Behavioral Linkage	Resilience	Total Gross Output
Stadium	-57.2	-0.5	-16.2	8.5	-65.4
Urban center	-2.2	-8.2		4.4	-6.0
Airport	-1.0	<b>-</b> 0.1	-220.0	119.5	-101.5
Lettuce	054	024			078
Foot & Mouth		-46.2		4.2	-42.0
Water Service		-27.3	-2.6	26.7	<b>-3.2</b> 3





## **Economic Resilience**

- Static:
  - General Definition: Ability of a system to *maintain* function when shocked.
  - Econ Definition: *Efficient use of remaining resources* at a given point in time to produce as much as possible.
- Dynamic
  - General: Ability & speed of a system to recover.
  - Economic: *Efficient* use of resources *over time* for investment in repair and reconstruction, including expediting the process & adapting to change.
- o Metric: averted losses as % of potential losses



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# **Background on Economic Resilience**

- Two major perspectives:
  - 1. Include everything done to reduce losses, pre- and post-disaster (focus is mitigation of property damage)
  - Limit to actions implemented after the disaster hits (acknowledging that resilience is a process; things can be done to advance to build resilience capacity)
    - e.g., emergency drills, back-up generators, alternative suppliers
    - however, these are not implemented until after the disaster hits
- The latter perspective may strike some as odd:
   How can you reduce property damage post-disaster?



# **New Hazard Loss Estimation Paradigm**

- Focus shifts to the flow of goods and services emanating from the property, or capital stock (typically measured in terms of GDP or employment, often referred to as Business Interruption, or BI)
- BI just begins at the point of the disaster & continues until an entity has recovered
- Thus BI is more complicated in many ways than addressing property damage, because it includes:
  - behavioral considerations
  - policy considerations





# Measuring Econ Resilience of 9/11

- 95% of over 1,100 WTC area firms relocated after 9/11
- If all of firms in the WTC area went out of business, direct business interruption (BI) loss would = \$58.4B
- If all relocation were immediate, then BI = \$0
- Businesses relocated 2 to 4 months, BI = \$16.1B
- Resilience Metric: Avoided Loss ÷ Max Potential Loss

 $$42.3B \div $58.4B = 72\%$ 





# **Illustration: Port Valuation**

- · Recent CREATE studies
  - 90-day closure of Port Arthur/Port Beaumont [USCG]
  - 2-day tsunami closure of Ports of LA/LB [USGS]
- Standard approach for estimating economic impact of a port: direct econ activity X multiplier
  - Direct economic activity = Port revenue
  - PA/PB: \$220 million X 5.9 = \$1.3 billion
- But the standard approach misses the value of the cargo & its contribution to rest of the economy



of Port Business

**WUSC III**CREATE **Estimating Total Economic Impacts of a Port Disruption, Cargo Damages & Terminal Downtime** Impacts Inputs to Producing Disruption of Sectors Imports and Domestic Goods Resilience Actions: Drawdown of Inventories Input Conservation
Production Recapture Capacity Stretching Port Resilience Actions Shortage of Final Substitution among Ports Transport Mode Substitution Investment Goods Recapture Post-Reopening Cargo Port Region; Resilience Actions Commodity Substitutio Reduction in Final Demand Export Disruption Resilience Actions: Resilience Actions Production rescheduling version of Exports to Replace Imports Long-run Impacts:

Disruption of Port On-Site

Activities and Operations



# **CGE Modeling Overview**

Computable General Equilibrium Analysis:

Model of the entire economy based on decisions by individual producers & consumers in response to price signals within limits of available K, L, I, M, N.

(The economy as a set of interdependent supply chains)

- USCGE Model:
  - 58 Economic Sectors
  - 3 Factor Payment types plus Taxes
  - 9 Household Income Brackets
  - Other Institutions and Trade



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# USC CREATE HOMELAND SECURITY CENTER

# **Resilience to Port Disruptions**

(90-day Port Arthur Disruption; Avoided BI Losses)

Strategic Petroleum Reserve 2.4%

Ordinary Inventories of All Goods 17.0

Conservation by Customers 3.0

Import Ship Rerouting 23.1

Export Diversion (Replace Imports) 7.0

Production Rescheduling <u>25.4</u>

Total Resilience (not additive) 67.0%





## **Results for Port Arthur/Beaumont**

(90-day Disruption; Business Interruption Loss)

Standard estimate: \$1.3 billion

SOA approach (w/o resilience): \$14.8 billion

SOA approach (w/ resilience): \$4.8 billion

Moreover, resilience is relatively low-cost



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# **Behavioral Linkages**

- Off-site responses associated with behavioral changes (business, household, investor, worker)
- Emanates from social amplification of risk & stigma effects (media coverage, rumor)
- · Fear feeds on itself and spreads
- Translates into direct and indirect BI losses
- Can be 2 to 3 orders of magnitude higher





# **Behavioral Linkage Examples**

- 9/11 led to a 2-year reduction in air travel
- Workers fear of riding the subway/bus
- Business fear of staying open after dark
- Investor fear of taking high risk
- General avoidance behavior
- Gov't premature shutdown or evacuation





# **RDD Attack: Direct Economic Losses**

- Casualties: \$26.2 million for labor input (modeled as decrease in L productivity)
- Capital Damage: relatively minor (capital simply off limits for 30 days)
- Business interruption: \$1.4 billion of lost output (recalibration of technical efficiency parameter)





# Direct Behavioral Effects (Burns and Slovic Experiment)

- · Consumer/tourist risk perceptions
  - 15 to 23% price discount (subset of goods)
  - mid-range of stigma-related WTP literature
- · Employee risk perceptions
  - >25% risk premium in affected area
  - much higher than WTP literature
- Investor risk perceptions (non-survey)
  - 20% rate of return premium
  - mid-range of property value studies, factoring in Tobin's Q



# **Behavioral Results & Conclusions**

- Psychological impacts of disasters are measurable (fear & uncertainty from SAR and Stigma)
- Can translate them into changes in econ behavior
- For terrorist attacks may be especially high in L-R
  - 19.4 times as high as ordinary direct effects
  - 14.9 times as high as total ordinary effects
- Policy Implications
  - gov't needs to provide assurances of safety
  - media has a responsibility in reporting





# **General Policy Implications**

- For risk management need to measure both property damage and business interruption (balance resource allocation pre- and post disaster)
- Need to promote resilience and to counter behavioral responses & supply chain effects head-on
- Implications for buildings and infrastructure
  - don't neglect non-structural causes of economic loss
  - don't overlook the value of vacant buildings
  - don't ignore demand (customer) side of the equation

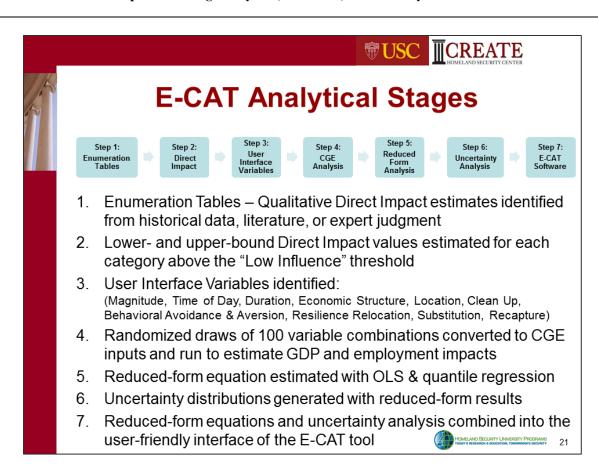


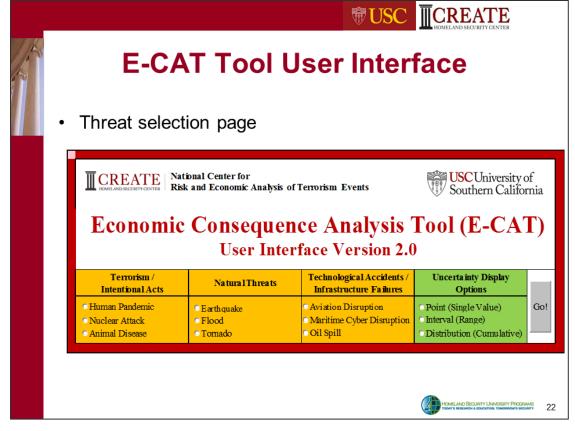


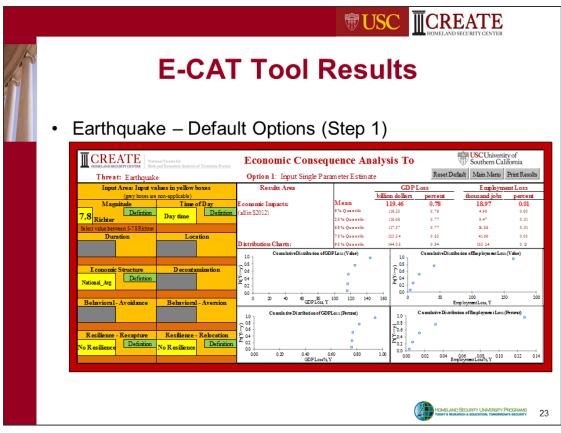
# **E-CAT Objectives**

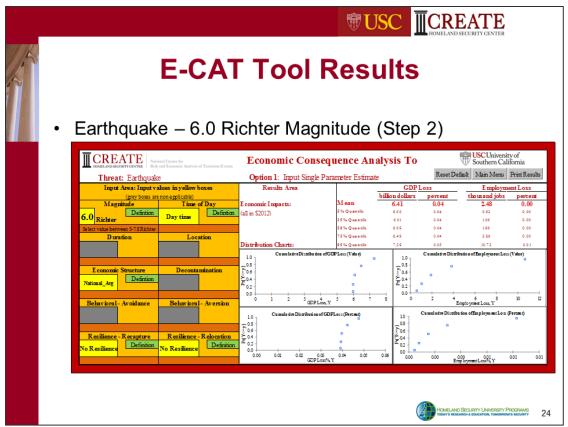
- Develop a standardized capability to estimate economic consequences of 30+ types of threats
  - includes a comprehensive set of impact categories
  - standardization facilitates comparisons
- Transition the research into a user-friendly, fast software tool for high-level decision-makers
  - risk mgt: resource allocation across multiple threats
  - rapid response: estimates for remediation/aid/recovery

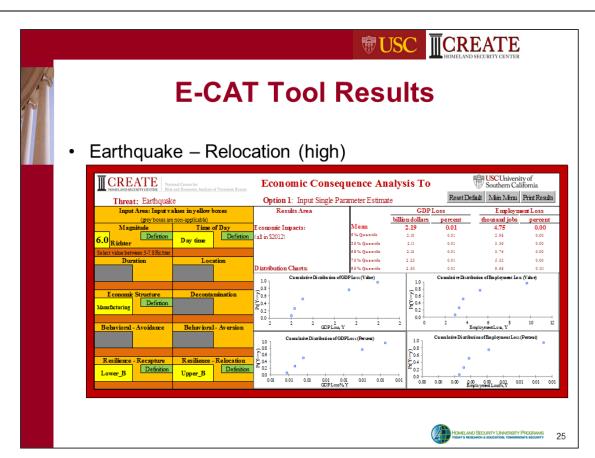














# **E-CAT Summary**

- Comprehensive and standardized estimates of economic consequences for 30+ HSNRC threats
- · Solid foundation
  - based on 10 years of research on ECA
  - use of computable general equilibrium analysis
  - vetted in case studies & peer reviewed literature
- Incorporates major types of uncertainty
- User friendly
  - reduced form format (single equation, major drivers)
  - programmed in Excel VBA (Visual Basic Applications)



### **Selected ECA Case Studies**

S: 1	m ·	Tri .	Direct Impact	T 4.5	NT.
Study	Topic	Threat	Location	Impact Scope	Net Impact
Rose et al. (2016)	tsunami	California tsunami	California Coast	California & U.S.	-\$0.63B (US) (GDP)
Wing et al. (2015)	severe winter storm	ARkStorm	California	California	-\$236.4B (GDP)
Rose and Wei (2013)	seaport disruption	port shutdown/ tanker accident	Port Beaumont & Port Arthur, Texas	Port Metro Area & US	-\$2.1B (Port) -\$4.2B (US) (gross output)
Oladosu et al. (2013)	agroterrorism	foot and mouth disease	San Joaquin Valley, CA	United States	-\$0.09B (GDP)
Geisecke et al. (2012)	radiological dispersal device	dirty bomb	Los Angeles Financial District	Los Angeles County	-\$12.8B (10-year) (GDP)
Rose et al. (2011)	earthquake	Verdugo Earthquake	Los Angeles City	Los Angeles County	-\$0.35B (gross output)
Rose et al. (2011)	earthquake	ShakeOut Earthquake	San Andreas Fault	Southern California	-\$67B (gross output)
Rose et al. (2009)	airliner as weapon	9/11 attacks on WTC	New York City	NY Metro Area and US	-\$109B (US) (GDP)
Rose et al. (2007)	electricity blackout	attack on electric system	Los Angeles City	Los Angeles County	-\$2.84B (gross output)
Rose et al. (2007)	water outage	attack on water system	Los Angeles City	Los Angeles County	-\$2.25B TY UNIVERSITY PROGRAMS (gross output) 27



## **Economic Consequence Publications**

- Rose, A., M. Avetisyan, W. Burns, H. Rosoff, and P. Slovic. 2016. "The Role of Behavioral Responses in the Total Economic Consequences of Terrorist Attacks on U.S. Air Travel Targets," Risk Analysis, forthcoming.
- Chen, Z, A. Rose, F. Prager, and S. Chatterjee. 2016. Economic Consequences of Aviation System Disruptions: A Reduced-Form Computable General Equilibrium Analysis, Risk Analysis, forthcoming.
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#### **Total Economic Consequences of Disasters**

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#### **Adam Rose**

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Ph.D. in Economics, Cornell University

#### **Expertise**

Energy and environmental economics, public policy, natural hazards and terrorism, regional science, applied general equilibrium modeling

#### Biographical sketch

Adam Rose is a Research Professor in the USC Sol Price School of Public Policy.

Much of Professor Rose's research is on the economics of natural and man-made hazards. He currently serves as an advisor on disaster resilience to the United Nations Development Progamme. He is currently working on DHS-sponsored studies on economic consequence analysis of radiological and biological threats, and on the economic impacts of U.S Customs and Border Protection institutions and policies. He recently completed studies sponsored by NSF and DHS analyzing the economic consequences of behavioral reactions to terrorism. He has served on a National Research Council panel on Earthquake Resilience, was the lead researcher on the Multi-Hazard Mitigation Council report to the U.S. Congress on the net benefits of FEMA hazard mitigation grants, and coordinated 8 studies to arrive at a definitive estimate of the economic consequences of 9/11. A major focus of his research has been on resilience to natural disasters and terrorism at the levels of the individual business, market, and regional economy.

Professor Rose's other research area is the economics of energy and climate change policy. . He has served as a member of an EPA Scientific Advisory Board Panel and as a coordinating team member for the federal interagency State of the Carbon Cycle Review. As a consultant to the United Nations, he played a major role in the development of the first proposal for a system of globally tradable emission allowances. More recently, he has advised government agencies in several U.S. states on the development of cap & trade programs and on the job impacts of climate action plans. He is currently helping governments in China and Mexico develop climate action planning capabilities.

Rose is the author of several books and 200 professional papers. He has been appointed to the editorial boards of the Energy Journal, Resource and Energy Economics, Energy Policy, Pacific and Asian Journal of Energy, Resource Policy, Journal of Regional Science, International Journal of Disaster Risk Science, and Journal of Integrated Disaster Risk Management.

Rose has served as the American Economic Association Representative to the American Association for the Advancement of Science and as a member of the Board of Directors of the Center for National Policy Resilience Forum, the National Institute of Building Sciences Multi-Hazard Mitigation Council, and the American Association of Geographers Energy and Environment Specialty Group. He is the recipient of a Woodrow Wilson Fellowship, East-West Center Fellowship, American Planning Association's Outstanding Program Planning Honor Award, Applied Technology Council Outstanding Achievement Award, and Regional Economic Models, Inc., George Treyz Award for Excellence in Economic Analysis.

#### Zimmerman Abstract for the NIST Resilience Workshop

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Infrastructure system resilience reflects interconnectivity that involves many scales, ranging from global systems to facility components, and has human and physical dimensions. Zimmerman's research primarily emphasizes infrastructures, their interconnections, and the effect of these characteristics on the services they provide for society. This work is primarily used as a foundation for modeling of infrastructure vulnerability and recovery capacity relating to accidents and weather related extremes. She identifies and evaluates vulnerability and recovery rates for infrastructure characteristics and services using event-based information or scenarios to develop and analyze indicators, metrics, and rates of actual and anticipated consequences and recovery. Her research includes the role of risk communication on outcome severity following accidents, applied primarily to transportation and energy pipelines. Her interests cover policy responses to disasters and their effect on infrastructure service performance. Funding is primarily through National Science Foundation (NSF) and U.S. Department of Transportation (UTRC Region 2). As part of the research Zimmerman has produced numerous publications, participated as Principal Investigator on about three dozen grants, and held other roles in a dozen other projects. Education: B.A. in Chemistry, University of California (Berkeley); Master of City Planning, University of Pennsylvania; and a Ph.D. in planning, Columbia University. URL: http://wagner.nyu.edu/zimmerman

# Infrastructure System Interconnectivity Effects on Resilience

Rae Zimmerman
Professor of Planning and Public Administration
New York University – Wagner School

International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment
National Institute of Standards and Technology
October 19-21, 2016
Washington Dulles Airport Marriott, Dulles, VA



Cite material used from this presentation as: R. Zimmerman (2016) Infrastructure System Interconnectivity Effects on Resilience, presented at the National Institute of Standards and Technology International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment, Dulles, VA; include other references cited within this presentation.

# **Concepts and Scope**

#### Introduction

- Resilience and interconnectivity are addressed for infrastructure and its services including relationships to society and the environment.
- Resilience is used in numerous contexts. A generic concept for infrastructure resilience used here is: "bounce back," "bounce forward" or don't bounce at all.[1]
- Interconnectivity connotes multiple-directional or one-directional dependencies or interdependencies among infrastructures. It can influence vulnerability and resilience.[2]
- Many types of infrastructure resilience and interconnectivity exist and at many scales.

#### The Backdrop

- Environmental threats are increasing in some areas, but more importantly the consequences are increasing regardless of the extent of the threats.
- Condition, performance and investment typically do not include interconnectivity, which can exacerbate weaknesses in single infrastructures.
- Siting, material, structural, design, and resource (financial and institutional) factors contribute to the resilience of interconnectivity and resilience relationships to society.

#### **Going Forward**

Interconnectivity, its contribution to infrastructure vulnerability, and its value in promoting resilience are key inputs to infrastructure resilience modeling.

[1]L. Vale (2014) The politics of resilient cities: Whose resilience and whose city? Building Research & Information, 42(2), 191-201; summarized in R Zimmerman (2016) Resilient Urban Infrastructure for Adapting to Environmental Disruptions, in Handbook on Urbanization and Global Environmental Change, K. C. Seto, W. D. Solecki, and C. A. Griffith, eds., London, UK: Routledge, 2016, pp. 488-512; 492. [2]S.M. Rinaldi, J.P. Peerenboom and T.K. Kelly (December 2001) Identifying, understanding and analyzing critical infrastructure interdependencies, IEEE Control Systems Magazine. 11-25

## I. The Backdrop:

### 1. Selected Natural and Human Hazards



## **Affecting** Infrastructure

Source: NOAA (2006) NOAA Celebrates 200



Source: Hollis Stambaugh and Harold Cohen (2010) Bridge Collapse and Response Minneapolis, Minnesota USFA-TR-166/August 2007. U.S. Fire Administration/Technical Report Series I-35VU.S. DHS, FEMA, U.S. Fire Administration, National Fire Programs Division.



NOAA (2013) Assessment Hurricane/Post Tropical Cyclone Sandy, Coverpage



NOAA (2016) Service Assessment The Historic SC Floods of Oct 1-5, 2015, Photos by NWS Weather







MTA

U.S. Coast Guard photo, National Commission on Deepwater Horizon Oil Spill and Offshore Drilling (2011) p



- NOAA's National Climate Data Center (2016) reported the continued prominence of severe storms and flooding among other weather or climate related events whose losses exceed a billion dollars.[1]
- NOAA's National Hurricane Center reported that the recent couple of decades accounted for the most severe storms in dollar losses and other factors.[2]
- The National Climate Assessment trends and projections reported increases in most climate change-related extreme phenomena: temperature, sea level rise, heavy precipitation, hurricanes.[3]
- Swiss Re reported generally increasing trends in catastrophic losses (according to their threshold definitions based on "insured losses (claims), economic losses, and casualties"): "353 catastrophe events across the world in 2015, up from 339 in 2014. Of those, 198 were natural catastrophes, the highest ever recorded in one year," most of which are weather-related.[4]
- NOAA reported that records are being exceeded or almost being exceeded for temperature (NOAA's State of the Climate), hurricane extremes, and ice loss (NOAA National Snow and Ice Data Center).[5]

Sources

[1]NOAA National Climate Data Center (2016)

[2]Blake, E.S., C.W. Landsea and E.J. Gibney (August 2011) The Deadliest, Costliest, and Most Intense United States Tropical Cyclones from 1851 to 2010 NWS NHC-6, available at http://www.nhc.noaa.gov/pdf/nws-nhc-6.pdf
[3]Walsh, J., et al. (2014) Ch. 2: Our Changing Climate. Climate Change Impacts in the United States: The Third National Climate Assessment, J. M.

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21. http://nca2014.globalchange.gov/report/our-changing-climate/introduction [4]Swiss Re (2016) Sigma Report No. 1/2016, pages 2 and 5.

[5]NOAA (2016) State of the Climate: National Snow and Ice Data Center

Note: These findings can vary by location.

# 2. Infrastructure Condition and Selected Factors Influencing Condition

Influencing Condition
Condition 2013: U.S. average is "D", from D- (water) to C+ (bridges).[1]
Age: NYC infrastructure age ranges, according to CUF[2], are: sewer mains and subway facilities (about 80-90 years old) to airport support facilities (40-50 years old); water mains and bridges are in the middle.

Design and environmental issues: However, age may not be the whole story, since many bridge collapses have occurred in newer bridges.[3]

- **Usage and capacity:**
- According to EIA, energy production and use steadily increased nationwide.[4]
- Vehicle Miles of Travel steadily increases
   (U.S. DOT[5]) and transit ridership also (APTA)
- CTIA indicates the exponential growth in cellular technologies.[6]
- The Pew Center [7] indicates dramatic increases in information technology usage, i.e., for the internet, computers and cell phones.

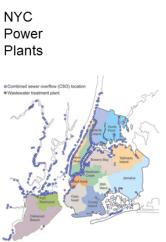
#### Investment: ASCE estimates a \$3.6 trillion need to 2020.[1]

Sources: [1] ASCE (2013) Cumulative Infrastructure Needs by System Based on Current Trends Extended to 2020 (Dollars in \$2010 billions) http://www.infrastructurereport.card.org/al#p/grade-sheet/americas-infrastructure-investment-needs [2]Center for Urban Future (2015) Caution Ahead, New York, NY: CUF, p. 11; [3]R. Zimmerman, Transport the Environment and Security, 2012; [4] http://www.eia.gov/totalenergy/data/monthly/pdf/mer.pdf; [5] U.S. DOT, FHWA Highway Statistics (April 2013) [6] CTIA (2014) Annual Wireless Industry Survey; [7] Pew Research Center, February 2014, "The Web at 25," summarized from pp. 4, 11 and 13 Available at: http://www.pewinternet.org/2014/02/27/the-web-at-25-in-the-u-s-

# 3. Siting: Population and Infrastructure Concentrations at Coasts



Source: R. Zimmerman and C. Faris, "Infrastructure Impacts and Adaptation Challenges," Chapter 4 in Climate Change Adaptation in New York City: Building a Risk Management Response, New York City Panel on Climate Change 2010 Report, edited by C. Rosenzweig and W. Solecki. Prepared for use by the New York City Climate Change Adaptation Task Force. Annals of the New York Academy of Sciences, Vol. 1196. New York, NY, NY Academy of Sciences, 2010, pp. 63-85. Pp. 68, 69, 73. CSO figures drawn from NYCPIaNYC.



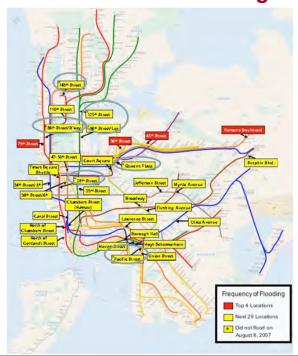
NYC Combined Sewer Outfalls



Population Density Change, U.S. Counties, 1960-2008

Source: S. G. Wilson and T. R. Fischetti (May 2010) Coastal population trends in the U.S.: 1960-2008, p. 7. http://www.census.gov/prod/2010pubs/p25-1139.pdf

### **Siting Consequences: NYC Subway Stations** Flooded in the August 8, 2007 Storm

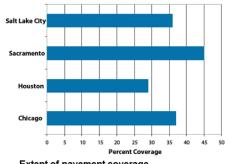


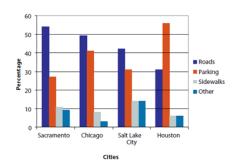
- September 8, 2004 storm 7 lines were disrupted
- April 15, 2007, 12 were disrupted, July 18, 2007, 9 were disrupted,
- August 8, 2007, 19 lines had reduced or no service
- Most of the lines were back within 12 hours.
- In 2007, some outer areas where poorer populations live were spared flooding, but others were flooded (Brooklyn and Queens)
- 31 of 468 stations; 15 of 25 lines vulnerable

Source: Metropolitan Transportation Authority (2007), August 8, 2007 Storm Report, New York, NY: MTA, p. 49. (Ovals added signifying affected stations in 2007)

### 4. Materials: Example - Non-Absorbent, Impervious **Surfaces**

#### Selected U.S. Cities





Extent of pavement coverage

Extent of pavement coverage by land use

Source: U.S. EPA (October 2008) Reducing Urban Heat Islands: Compendium of Strategies, Chapter 5, "Cool Pavements," p. 1 and p. 12, http://www.epa.gov/heatisld/resources/compendium.htmLawrence Berkeley National Labs.

#### From Litman (2011):

- Roadway area is the largest contributor to impervious surfaces for housing lots (2000 sq ft)
- Roadway area is greatest for single-family large lot homes and least for high-rise apartments
- Other impervious surface contributors are the housing area itself and parking

Source: T. Litman (2011) Why and how to reduce the amount of land paved for roads and parking facilities, Environmental

# 5. Resources: Example of Cities with Increasingly Suburban Poor Populations and Availability of Rail Transit

- About a dozen cities were identified by the Brookings Institution where the ratio of 2010 to 2000 share of poor populations exceeded 20%.[1]
- These cities were aligned with heavy rail, commuter rail and light rail, and the percent share of these types of rail transit were computed for each city.[2]
- Results showed that only one city, Chicago, exceeded a ten percent share for any rail type, and most of the cities, except for Chicago accounted for less than 5% of the share.[2]

Sources:

[1] E. Kneebone, The Brookings Institution.

[2] R. Zimmerman (2012) Transport, the Environment and Security. Making the Connection, Cheltenham, UK and Northampton, MA: Edward Elgar Publishing, Ltd., p. 16. http://www.e-elgar.com/bookentry\_mainUS.lasso?id=13884; Information on trips was compiled from U.S. DOT National Transit Database.

# II. Infrastructure Interconnections: Attribute Summary

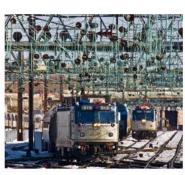
- Generic infrastructure interconnections:
  - Electric Power with Transportation, Water, and IT;
  - Transportation with Water, and IT;
  - Water IT
- Specification of the direction and magnitude of flows of goods, services, and/or information among infrastructures
- Scale: Component-level connections (ranging from small parts to large multiple interrelated systems\*)
- Types:
  - Temporal Interconnections
  - Physical\*
  - Cvber\*
  - Spatial Interconnections (geographic)\*
  - Logical\*
- Implications: Impact and Likelihood of Cascading Failures from Interconnections

Source: C. Perrow (1984) Normal Accidents: Living with High-Risk Technologies, New York: Basic Books, pp. 89-100, and \*cited in Rinaldi, Peerenboom and Kelly (2001), p. 21.

### Interconnections Potentially Vulnerable to **Cascading Disruptions**

#### **Electric power** and rail transport

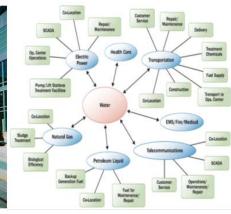
#### Water and other infrastructures





ission.com/cin\_projects/catenary-power-supply-

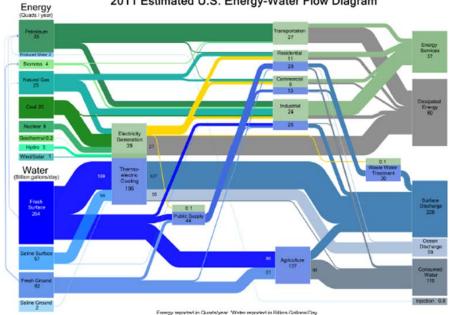
Source: R Zimmerman photo, Salt Lake City, 2011.



Source: U.S. DHS (2010) Water and Wastewater Systems Sector-Specific Plan An Annex to the National Infrastructure Protection Plan 2010, Washington, DC: U.S. DHS, p. 10. http://www.dhs.gov/xlibrary/assets/nipp-ssp-water-2010.pdf

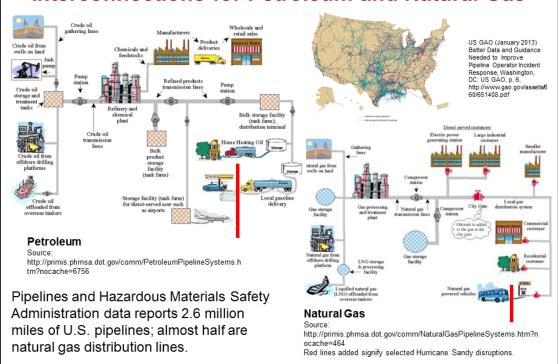
### **Energy-Water Connections: Quantified Sector** Level Flows Nationwide, U.S., 2011

2011 Estimated U.S. Energy-Water Flow Diagram



Source: U.S. Department of Energy (June 2014) The Water-Energy Nexus: Challenges and Opportunities. Washington, D.C.: U.S. DOE, p. 210.

### Interconnections within Energy Systems: Pipeline Interconnections for Petroleum and Natural Gas



### Concentration as a Characteristic of Interconnections: Transportation Example

- Transportation ridership and its infrastructure are highly concentrated in a few states
  - About half of U.S. transit ridership. transit user populations, and transportation infrastructure is concentrated in just a handful of states.[1,2]



Source: .U.S. DOT. RITA Transportation Statistics Annual Report 2013, p. 15 http://www.rita.dot.gov/bts/site s/rita.dot.gov.bts/files/TSAR\_2

- About half of automobile ridership (annual vehicle miles of travel) is concentrated in 9 states.[1]
- About half of roadway mileage is within 14 states.[1]
- Half of enplanements occur at under five % of U.S. major airports.[1]
- Transportation infrastructure and use is similarly concentrated within just a few urban areas.[3,4]

[1] Calculated from U.S. Department of Transportation, Bureau of Transportation Statistics databases.

[2] R. Zimmerman, "Critical Infrastructure and Interdependency," Chapter 35 in The McGraw-Hill Homeland Security Handbook, edited by D. G. Kamien. New

York, NY: The McGraw-Hill Companies, Inc., 2006, pp. 523-545; p. 532.

[3] R. Zimmerman, "Critical Infrastructure and Interdependency Revisited," Chapter 20 in The McGraw-Hill Homeland Security Handbook – 2nd edition, edited by D. G. Kamien. New York, NY: The McGraw-Hill Companies, Inc., 2012, pp. 437-460. Page 446-447.

[4] R. Zimmerman (2012) Transport, the Environment and Security: Making the Connection, Cheltenham, UK and Northampton, MA: Edward Elgar

### Concentration: Energy, Water and Telecom

#### Energy

- About half of the petroleum refineries in the U.S. are in just a few states.[1]
- About half of the power plants in the U.S. are in about a dozen states.[1]
- Henry's Hub is an area in the U.S. where major oil distribution lines converge.[2]
- · Energy transmission lines tend to enter urban areas at only a few locations.

#### Water

- About 7% of community water supply systems serve half of the population.[3,4]
- A similar disproportionality exists in the area of wastewater treatment systems.
- Distribution and storage facilities for urban areas tend to be highly concentrated.

#### Telecom [5]

"The growth in cellular technology has been very dramatic. According to the 2010 Cellular Telecommunications and Internet Association (CTIA) semi-annual survey of the wireless industry, between 1985 and 2010, the number of estimated connections for all uses increased almost 1000-fold (889 times); Interestingly, this reflects a growing centralization and hence vulnerability, since . . . from 1985 to 2010, the connections per cell site grew from 373 to 1,197."

#### Sources

- [1] R. Zimmerman, "Critical Infrastructure and Interdependency Revisited," Chapter 20 in The McGraw-Hill Homeland Security Handbook 2nd edition, edited by D. G. Kamien, New York, NY: The McGraw-Hill Companies, Inc. 2012, pp. 437-460, Page 446.
- edited by D. G. Kamien. New York, NY: The McGraw-Hill Companies, Inc., 2012, pp. 437-460. Page 446.

  [2] R. Zimmerman (2012) Transport, the Environment and Security: Making the Connection, Cheltenham, UK and Northampton, MA: Edward Elgar Publishing.
- [3] R. Zimmerman, "Critical Infrastructure and Interdependency Revisited," 2012, Page 446.
- [4] R. Zimmerman, "Water," Chapter 5 in Digital Infrastructures: Enabling Civil and Environmental Systems through Information Technology, edited by R. Zimmerman and T. Horan. London, UK: Routledge, 2004, pp. 75-95; p. 81.
- 5] R. Zimmerman (2012), citing CTIA

# III. Consequences of Interdependencies: General Failure Modes (all infrastructures)

- Obliteration/inundation, e.g., submersion or debris entrainment
- Undermining
- Disintegration
- Physical impingement / structural collapse
- Corrosion; other material failures and distortions

- Facility inoperability through functional impairment
- Service disruption
- Social, economic and environmental consequences

# Some Consequences, e.g., Transportation Water, and Land Interconnections

Hurricane Sandy Source: MTA



Source: MTA. (November 2, 2012) Water in Cranberry Tube on AC Line.



Source: MTA. Debris from Jamaica Bay fills Tracks Inside Broad Channel A Station on November 1, 2012.

#### SUBMERSION





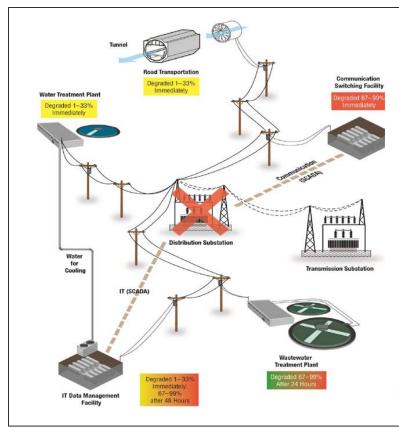
Source: FEMA New Orleans, LA 9/4/05 -- School buses have been swamped by the floodwaters following Hurricane Katrina. Photo by: Liz Roll, 9/4/05 ID: busses.jpg 14794

Hurricane Katrina Source: FEMA

#### PHYSICAL IMPINGEMENT/ STRUCTURAL COLLAPSE

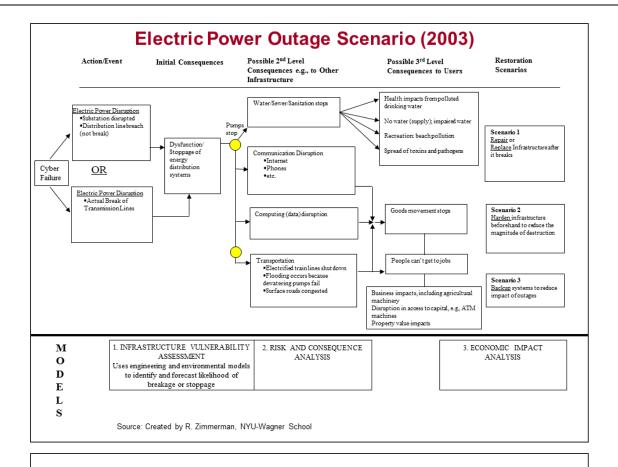


Source: NOAA/NGDC, E.V. Leyendecker, USGS, Collapse of Freeway in 1989 Loma Prieta, CA Earthquake



Electric Power and Other Infrastructures: Impacts of Loss of an Electric Power Distribution Substation

Source: U.S. DHS (June 2014) Sector Resilience Report:: Electric Power Delivery, p. 9.



### Using Energy Connections with Transportation and Water to Estimate Recovery from Electricity Outages, 2003 Blackout

Outage Durations, August 2003 Blackout (Total Duration = approx. 42-72 hrs)

T(i)/T(e)\*

Infrastructure Outage/Electricity Outage

i ransit-electrified rail	II (NYC)	1.3
Traffic Signals (NYC)	)	2.6

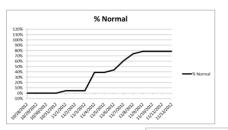
11 (11)

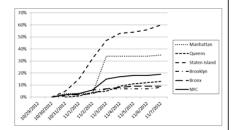
Cleveland Water Supply System 2.0

Detroit Water Supply System 3.0

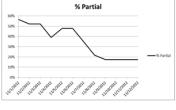
Source: \*R. Zimmerman and C. Restrepo, "The Next Step: Quantifying Infrastructure Interdependencies to Improve Security," International Journal of Critical Infrastructures, Vol. 2, Nos. 2/3, 2006, pp. 215-230. Summarized from Table 3.

### Full and Partial Restoration of New York City Subway Lines, Post-Hurricane Sandy, 10/28/12-11/12/12









Picture: MTA. Fixing A Train Tracks on the "flats" near Jamaica Bay

Electric power recovery as a % of customers served

Source: R. Zimmerman, RAPID/Collaborative Research: Collection of Perishable Hurricane Sandy Data on Weather-Related Damage to Urban Power and Transit Infrastructure," National Science Foundation, the U. of Washington (lead), Louisiana State University, and New York University; R. Zimmerman (2014), "Planning Restoration of Vital Infrastructure Services Following Hurricane Sandy: Lessons Learned for Energy and Transportation," J. of Extreme Events, Vol. 1, No. 1.

# Failure Mode Examples for Infrastructure Interconnections:

Electric Power, Transportation, Water, IT

- IT and all infrastructures: [1]
  - In 2012, ICF-CERT reported the following based on 198 attacks: 41% (82) in energy; 3% (6) in nuclear; 15% (29) in water, and 3% (5) in transportation;
  - By 2013, based on 256 attacks they reported: 59% (151) in energy; 3% (8) in nuclear; 5% (13) in water, and 5% (12) in the transportation sector
- Electric Power and Transportation:
  - Hurricane Sandy resulted in extensive flooding of electric power infrastructure that was a key factor in transit vehicle, signal, and switch outages and lighting and signal outages for road transportation[2]
- Transportation and Water:
  - For water management, unavailable or blocked drainage infrastructure can cause road, rail and vehicle flooding in the short-run and material disruptions in the long run [3]

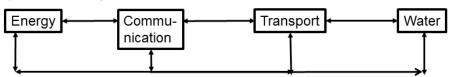
Note: Only examples of two-way infrastructure interconnections are given, but in reality, many examples exist of more complex interconnections Sources:

[1] Industrial Control Systems Cyber Emergency Response Team (October/November/December 2012) ICS-CERT Monitor http://ics-cert.us-cert.gow/sites/default/files/ICS-CERT\_Monthly\_Monitor\_Oct-Dec2012\_2.pdf summarize from p. 5. Industrial Control Systems Cyber Emergency Response Team (October-December 2013) ICS-CERT\_Monitor\_pt. 1, https://ics-cert.us-cert.gow/sites/default/files/Monitors/ICS-CERT\_Monitor\_Oct-Dec2013.pdf [2] NYS 2100 Commission (2013) 2100 Commission Report. Recommendations to Improve the Strength and Resilience of the Empire State's Infrastructure. Albany. NY: The Commission.

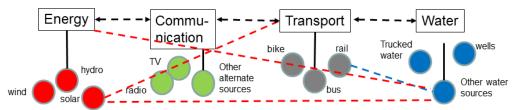
[3] A contributing factor to the Mianus Bridge Collapse in CT was the paving over of drainage facilities which created water damage to steel components on the bridge. NTSB (1984), Highway Accident Report: Collapse of a Suspended Span of Interstate Rte 95 Highway Bridge over the Mianus R. Greenwich, CT. 6/28/83, Washington, DC, USA, NTSB.

# IV. From Failure Modes to Resilience: A Basis for Modeling

Note: Only two-way, simple infrastructure interconnections are shown, but more complex interconnections occur involving more infrastructures. Created by R. Zimmerman, NYU-Wagner School.



<u>Conventional</u> infrastructure interdependencies are potentially vulnerable to breaks in single links that can cause cascading damages across multiple infrastructure systems.



<u>Distributed or alternative infrastructure</u> systems enable more flexible, relatively simpler interconnections by adding additional resources that can perform and connect independently (dashed lines) or through traditional interdependent system linkages (dashed double arrows). Lines exemplify linkages.

# **Using Interconnectivity to Promote Resilience**

- Selected Measures
  - Intersection of hazards and infrastructure nodes and links
  - Recovery time
- Illustrative Methods
  - Multiple routes, modes, and resources (decentralized, redundant, shared, and "slack resources")
  - Redundant structures and functions
  - Effective communication
  - Hazard mitigation and emergency planning
- Components
  - Resources
  - Physical Systems
  - Environmental Systems
  - Social Systems

From Spoke Structure to Interconnected Structure



Note: Illustrates redundancy and flexibility from interconnectivity; best applied to dense systems



Source:FEMA (2016) Local Hazard Mitigation Plan Status RiskMap http://www.fema.gov/hazard-mitigation-plan-status

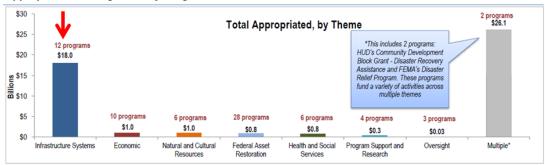
### 1.Resources

## Valuing Infrastructure

- Contributions to the economy:
  - Infrastructure capital as a contributor to the Gross Domestic Product (GDP) (World Bank)
  - High value of infrastructure assets (in the trillions of dollars) (U.S. Bureau of the Census)
- How do we capture that value to support future infrastructure investment?
- · The cost of not investing
- Reliance on disaster funding in the shortterm

# Financing via Emergency Funding: Disaster Relief Appropriations Act of 2013 (DRAA)

#### Appropriations categorized by Program Theme



Source: U.S. Department of Housing and Urban Development (HUD), Sandy Program Management Office (PMO) (January 23, 2014) Monthly Public Financial Update, Washington, DC: US HUD, p. 4 available at http://portal.hud.gov/hudportal/documents/huddoc?id=HSTFSupp\_Rpt123113.pdf

### **Financing via Capital Budgeting**

Selected Permanent Restorations After Hurricane Sandy - Making Old Things New, 2013 and beyond

- April 4, 2013. Number 1-train service to South Ferry substituted by service through the old South Ferry station[1]
- May 31, 2013. A-train service to the Rockaways restored[1]
- September 3, 2014. Greenpoint Tube repaired G Line [2]
   September 15, 2014. Montague Tunnel repaired R Line [3]
- Other tunnels, stations, and transit facilities under construction to 2016 and beyond[4]

Source: Based on data compiled by R. Zimmerman from MTA public information sources:

[1]\*http://web.mta.info/sandy/timeline.htm, [2]MTA (September 2, 2014) Full G Service Resumes Between Long Island City and Greenpoint Fix&Fortify Work Improves Resiliency & Reliability of G Line http://www.mta.info/press-release/nyc-transit/full-g-service-resumes-between-long-island-city-and-greenpoint [3]MTA (September 15, 2014) Services Resumes Through Montague Tubes (13 months) http://www.mta.info/news/2014/09/15/services-resumes-through-montague-tubes; MTA (September 15, 2014) Governor Cuomo Announces Early Completion of Superstorm Sandy Recovery Work In Montague Subway Tunnel R Train Service between Brooklyn and Manhattan Restored Ahead of Schedule and Under Budget http://www.mta.info/press-release/nyc-transit/governor-cuomo-announces-early-completion-superstorm-sandy-recovery-work [4]MTA CPOIC April 2014 presentations

# 2. Physical Systems: Electric Power, Water, Transportation

- Electric Power and Transportation:
  - Back up power (short-term)
  - Decentralized power and alternative transportation modes with different energy inputs (long term)
  - Alter Transportation to Avoid Disabled or Vulnerable Electric Power Systems: Modes (demand responses, surface vs. rail), Routes, Timing, Usage, e.g., telecommuting
  - Technology robotics
  - Facility design: Elevate, Relocate
- Electric Power and Water
  - Alternative/backup power
  - Alternative water sources
  - Alternative supplies and supply routes
- Electric Power distribution and production with all other Infrastructure: Strengthen, Relocate, Underground, Seal\*

\*Source: Consolidated Edison Company of NY (203) Post Sandy Enhancement Plan, New York, NY: Con Edison

# Alternatives for Avoiding Adverse Effects of Interconnections between Water and Energy

- Energy Usage for Water Reduction
  - Water recycling in energy systems
  - Fluids other than water for energy cooling systems
- · Water Usage for Energy Reduction
  - Energy recovery
  - Alternative (renewable) energy sources
  - Less energy and/or water intensive products or methods of production, including those in other infrastructure sectors, e.g., transportation

Source: Summarized from U.S. Department of Energy (June 2014) The Water-Energy Nexus: Challenges and Opportunities. Washington, D.C.: U.S. DOE. p. 109, 97.

# Adapting Interconnectivity for Resilience: IT

- IT and all infrastructure
  - Capacity expansion
  - Alternative communication modes
  - Alternative structures
  - Alternative procedures to improve communication management
- IT and Transportation
  - Capacity expansion
  - Redundancy
  - Improved operational performance and usage training
- IT and Water
  - Capacity expansion
  - Sensor technologies to detect contamination, adhere to water quality standards, detect intrusions, and other IT security
- IT and Electric Power (both fossil fuels and renewables):
  - IT has considerable value for energy systems in detecting anomalies, managing production, routing, accident avoidance through detection, distribution under normal conditions (bringing dispersed resources from extraction sites to concentrated production points and concentrated production resources to dispersed consumption points), and emergency conditions, e.g., detecting conditions that warrant preemptive shutdowns

# Alternative Vehicles Connecting Transportation (Vehicles) to Energy (Fueling Stations)

Fueling Station Location for Alternative Fuels, miles from interstate highways, U.S.\*:

- Only about 10% were under one quarter mile
- Almost half were between one quarter mile and 5 miles
- About a third were greater than 10 miles



Autolib, Paris, France\*\*



Automated vehicle, Masdar, UAR\*\*

Source: \*R. Zimmerman (2012) Transport, the Environment and Security. Making the Connection, Cheltenham, UK and Northampton, MA: Edward Elgar Publishing, Ltd., p. 142,143. http://www.e-elgar.com/bookentry\_mainUS.lasso?id=13884. \*\*Pictures from R. Zimmerman

# Flexibility Through Multi-Modal Interconnections: Bus Connections at Subway Stations, NYC

- Connections between buses and subways do and can continue to provide alternative transportation modes in emergencies
- Nationally, bus connectivity is highest with rail transit
- The New York City subway stations vary in numbers of buses stopping at stations from a couple of dozen to none
- Bus connectivity is in part related to the number of train tracks located at each station

(2) Q 2 - Ford of any hashensod

(3) Q 3 - Ford of any hashensod

(4) Construction of the construction of

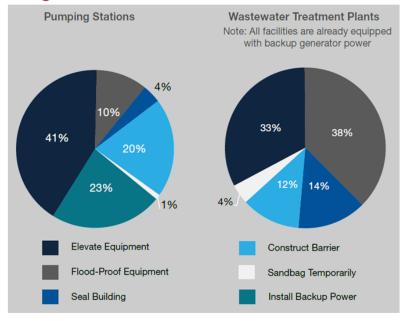
Source: Zimmerman, R. et al. (2014) Promoting Transportation Flexibility in Extreme Events through Multi-Modal Connectivity, New York, NY: NYU-Wagner. Funded by the U.S. DOT Region 2 University Transportation Research Center (UTRC). Photos from R. Zimmerman.

# Adaptation for Flood Protection by Integrating Innovative Pedestrian Transportation Corridors, St. Jean de Luz



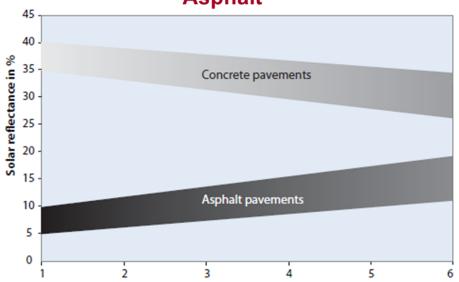
Photograph by R. Zimmerman

# Interconnecting Wastewater Treatment, Electric Power, and Water Management Infrastructure, NYC Post-Hurricane Sandy



Source: NYC Environmental Protection (October 2013) NYC Wastewater Resiliency Plan. New York, NY: NYC DEP, p. 5.

### Changing Materials to Balance Heat Exchange Changes in Cooling over Time for Concrete and Asphalt



Source: U.S. EPA (October 2008) Reducing Urban Heat Islands: Compendium of Strategies, Chapter 5, "Cool Pavements," p. 5, http://www.epa.gov/heatisld/resources/compendium.htmLawrence Berkeley National Labs. Asphalt lightens over time thus increasing reflectivity and concrete darkens over time thus decreasing reflectivity.

# Innovative Streets: Controlling Water, Heat and Other Factors

- Strategies
  - Spatial and temporal adaptations
  - Reducing Roadways: Decentralizing streets;
     Deconstructing large roadways
- · Specialized Approaches
  - Cooling pavement surfaces for heat absorption
  - Green corridors for ecological protection
  - Green corridors for pedestrian thoroughfares
  - Streets for stormwater control (Kuala Lumpur, Malaysia)
  - Streets for waste recycling (glasphalt, plastic bags)
  - Streets for electric power generation
  - Streets as utility corridors

Source: R. Zimmerman (2012) Transport, the Environment and Security. Making the Connection, Cheltenham, UK and Northampton, MA: Edward Elgar Publishing, Ltd., p. 140-150. http://www.e-elgar.com/bookentry\_mainUS.lasso?id=13884

# 3. Environmental Systems and Infrastructure: Wildlife Corridors at Roads and Bridges



Photo by Photo by ADO1 In Arizona, baby tortoises no longer fall into riprap in front of culverts, thanks to ramp



Source: U.S. Department of Transportation, Federal Highway Administration (2006), 'Along roads', available at http://www.fhwa.dot.gov/environment/wildlifeprotection/index.cfm?fuseaction=home.viewTopic&topicID=1

### Water & Transportation Infrastructure Interconnectivity



#### Roadside Swale, Salt Lake City, Utah



Street and Subway Flooding Protection: Elevated Grate Barriers, NYC



Source: Photos by R. Zimmerman 2012

# Connecting CSO Basins (Gray Infrastructure) with Green Infrastructure Technologies

Figure 16: Green Roof at DEP's Paerdegat Basin CSO Detention Facility



Source: NYC DEP (2009) NYC Green Infrastructure Plan 2009, p. 54, p. 62.

# 4. Social Systems Role of Human Behavior: Will People Adapt

Transportation Example: Psychological and Social Determinants of Route Choice Potential Factors Influencing Individual Choice of Transportation Routes

- Crowding, congestion
- Reliability
- · Predictability / certainty
- Number of transfers required
- Time (transfer among modes and waiting time)
- Cost
- Safety
- Number of alternatives
- Aesthetics (including cleanliness)
- Access to other non-transit related resources (stops for shopping, etc.)

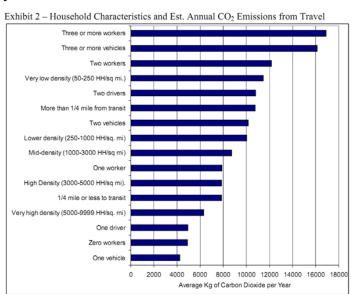
#### Potential Factors Contributing to Variations in Individual Choice Decisions

- Income
- Trip purpose
- · Trip length (scale)
- · Health status
- Miscellaneous travel preferences and customs

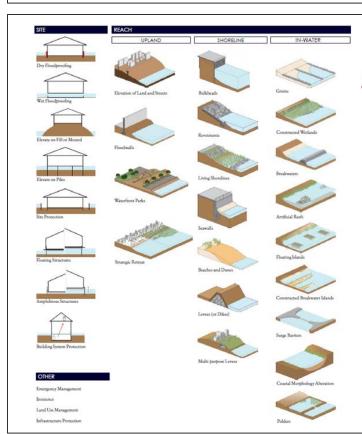
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#### **How We Use Land**

# Population Density, Household Characteristics and Transportation Per Household CO<sub>2</sub> Emissions, U.S.



Source: U.S.DOT, FHWA (March 2009) NHTS Brief. The Carbon Footprint of Travel, p. 2 http://nhts.ornl.gov/briefs/Carbon%20Footprint%20of%20Travel.pdf



Alternative Land Adaptation Measures, NYC Department of City Planning

Source: New York City Department of City Planning (2013) Coastal Climate Resilience, Urban Waterfront Adaptive Strategies, New York, NY: NYC DCP, p. 5. http://www.nyc.gov/html/dcp/pdf/sustainable\_communities/urban\_waterfront\_print.pdf

# V. Future Research Needs and Lessons for Policy as Inputs to Modeling

- Provide greater specification and quantification of linkages,
   e.g., in terms of flows, inputs and outputs, acknowledging the uncertainty and variability
- Understand overall conditions (internal/external to systems) under which interconnections are strengthened or weakened (network theory; concentration effects)
- Identify interventions that change adverse cascading effects:
   Address concentration effects by reducing them through alternative designs
- Understand the role of and how to shape human behavior to support interconnections that reinforce resilience

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Portions of this presentation were presented at other venues.

Disclaimer: The views expressed in this presentation are the opinions of the author and not necessarily those of the NSF or the U.S. DOT.

Illustrative Bibliography for "Infrastructure System Interconnectivity Effects on Resilience" Professor Rae Zimmerman

**NYU-Wagner School** 

For the NIST International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment

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Infrastructure System Interconnectivity Effects on Resilience Professor Rae Zimmerman, NYU-Wagner October 19, 2016

#### Biosketch

Rae Zimmerman is Professor of Planning and Public Administration and the Institute for Civil Infrastructure Systems Director at NYU's Wagner Graduate School of Public Service, and directed NYU-Wagner's Urban Planning Program five times. She is an elected Fellow of AAAS and Fellow, past president and outstanding service award recipient of the Society for Risk Analysis. Her teaching and research are interdisciplinary encompassing infrastructure and its interdependencies, climate change, environment, natural hazards, and equity as they influence the quality of life in cities. Current and past research funding sources include the National Science Foundation (NSF), U. S. DOT, and U.S. EPA. Of the approximately four dozen grants she has received, she served as principal Investigator on about three dozen. In 2015, she completed NSF-funded research on electric power and transit recovery following Hurricane Sandy and a U.S. DOT Region 2 University Transportation Research Center (UTRC) funded project on multimodal transportation use in emergencies and its relationship to poverty in New York City. Current NSF and UTRC funded research emphasizes infrastructure interdependencies from physical, social and natural environmental perspectives and how these relationships influence consequences from extreme events. Her current professional committee appointments include the third NYC Panel on Climate Change, the National Academies Committee on Pathways to Urban Sustainability, and the Transportation Research Board's Critical Transportation Infrastructure Protection committee. She authored and co-authored numerous publications and in 2012 authored Transport, the Environment and Security: Making the Connection (Edward Elgar). Education: B.A., Chemistry, University of California (Berkeley); MCP, University of Pennsylvania; Ph.D., Planning, Columbia University. URL: http://wagner.nyu.edu/zimmerman

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### **Appendix B: Resilience Modeling Research Around the World (Session 2)**

Interdependencies, Cascading Effects and Resilience Optimization of Communities and Societies [Georgios Giannopoulos]		
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# Interdependencies, cascading effects and resilience optimization of communities and societies

Georgios Giannopoulos, Luca Galbusera, Marianthi Theocharidou

European Commission, Joint Research Centre, Directorate E – Space, Security and Migration, Technology Innovation in Security Unit, Via E. Fermi 2749, 21027 Ispra, Italy

Communities and societies rely on a network of infrastructures and technological systems that provide indispensable services for the citizens. These often display high degree of interconnectedness: functional, geographical, cyber and logical interdependencies play a role in enhancing the level of services provided to the citizens (e.g. ICT penetration in the electricity sector to develop smart grids), but they might also expose the system to harmful domino effects.

Accordingly, the Joint Research Centre (JRC) and partner research institutions are conducting a broad research initiative related to the analysis of critical infrastructures and their response to hazardous events of different origin (e.g. natural events, technical failures, and man-made attacks).

The research conducted at JRC in this realm obeys a principle of layering: resilience assessment of complex systems starts with static and dynamic interdependency analysis, incorporates service-oriented models, and involves economic impact assessment in relation to business discontinuities. This approach allows different levels of granularity (local, regional, national, international scales) and supports decision-making towards an optimization-based improvement of preparedness, recovery processes and other resilience factors.

Case studies are provided to support the discussion of the methodologies and their application to selected disruptive scenarios.

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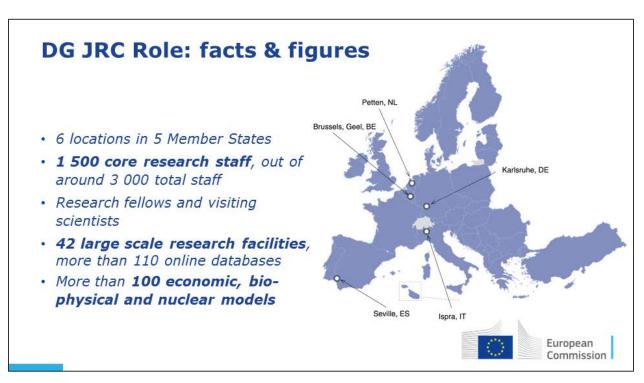
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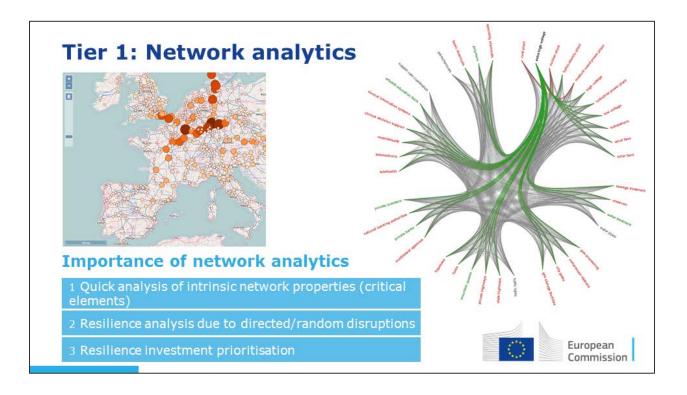
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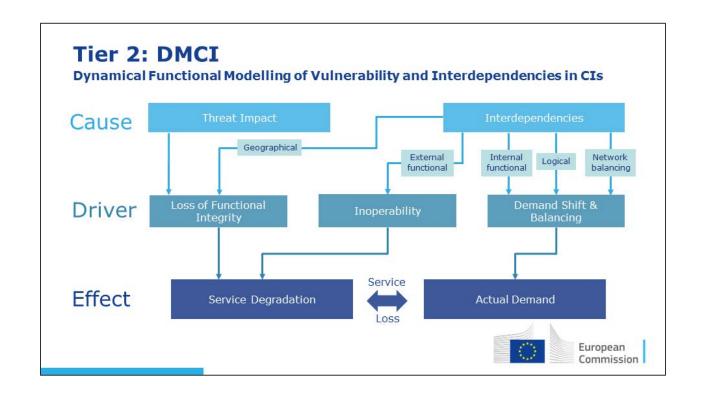


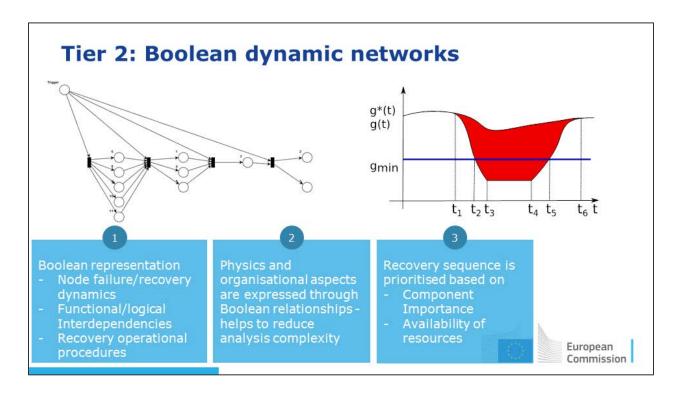


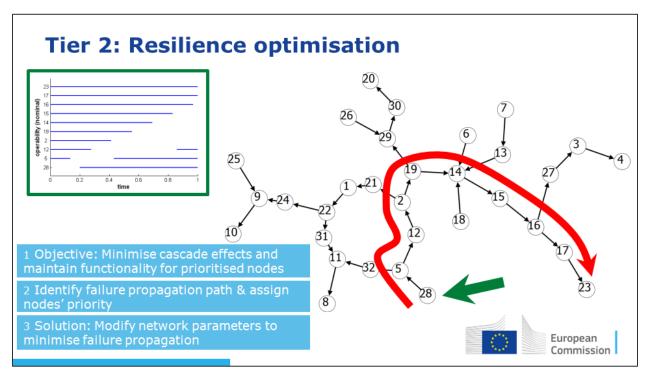
# Resilience modelling based on 3 Tiers Tier 1: Sectoral/Asset analysis Critical Infrastructure sector-specific models (power, ICT, gas, traffic,...) Network analytics Tier 2: Cross Sectoral analysis ICT/power interdependencies Dynamic Functional Modelling of CIs (DMCI) Tier 3: Societal/Economic impact Leontief I/O models CGE models CGE models

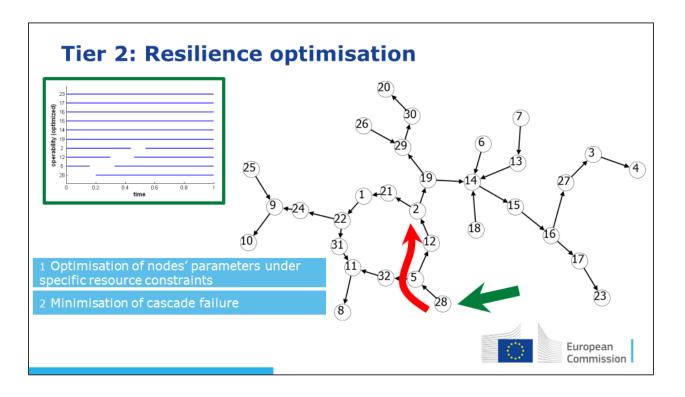


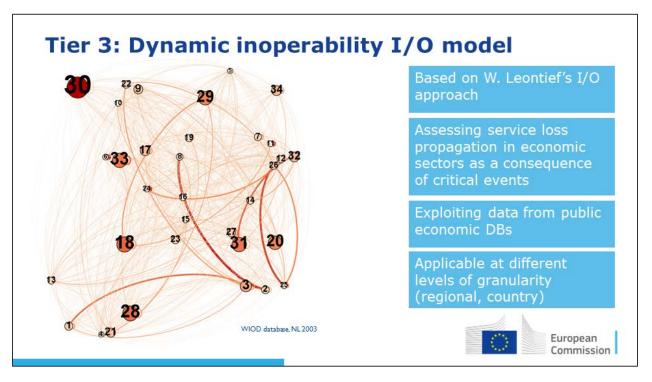
### Tier 2: DMCI Dynamical Functional Modelling of Vulnerability and Interdependencies in CIs Jointly developed with Polytechnic School of Milan\*: Leveraging expertise in the CIP community Generic variables for CI Modular, cross-sectoral representation Adaptable at different levels of granularity Based on elementary time,.. of functional functional elements (nodes) that provide Functional/logical Interdependencies services European \*Paolo Trucco, Enrico Cagno and Massimiliano De Ambroggi, Dynamic functional modelling of vulnerability and interoperability of Critical Infrastructures, Reliability Engineering & System Safety, vol. 105 (2012): 51-63 Commission

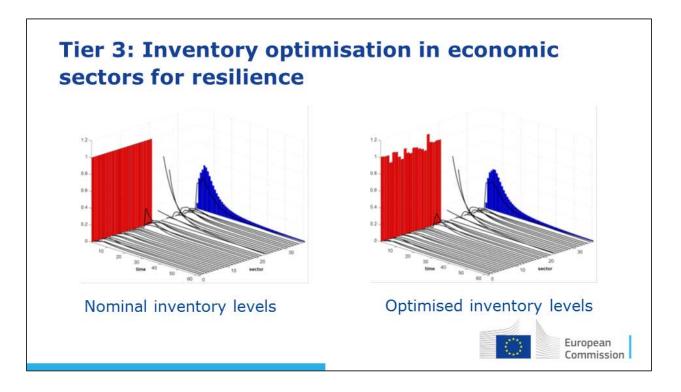


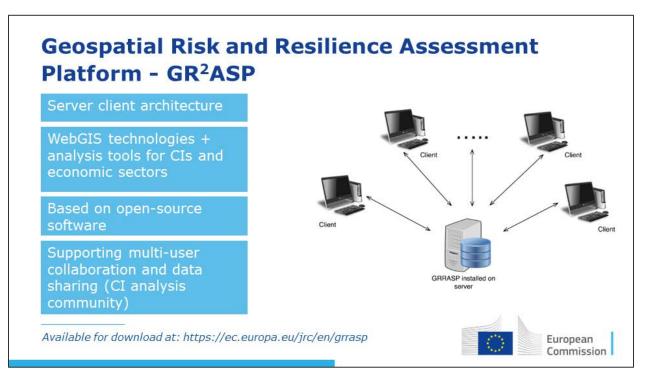


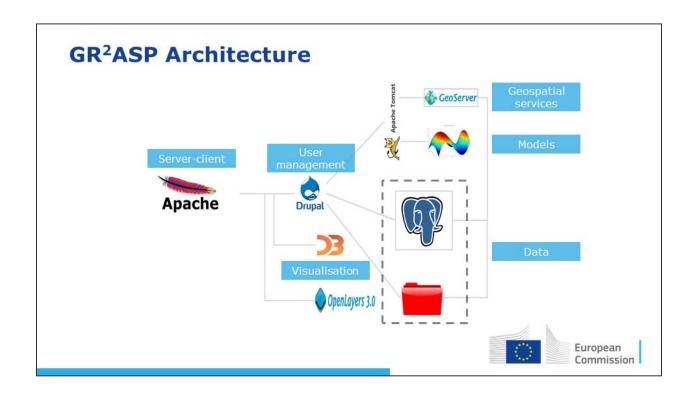


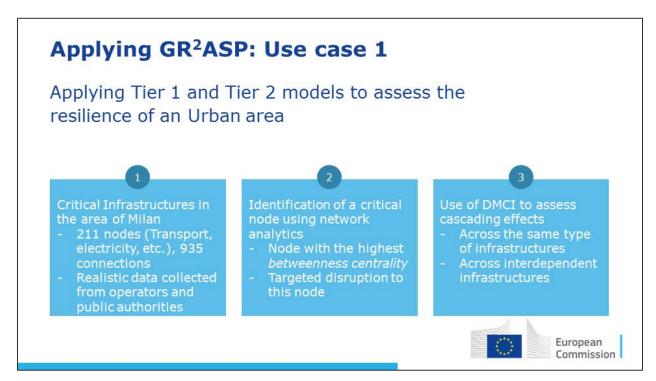


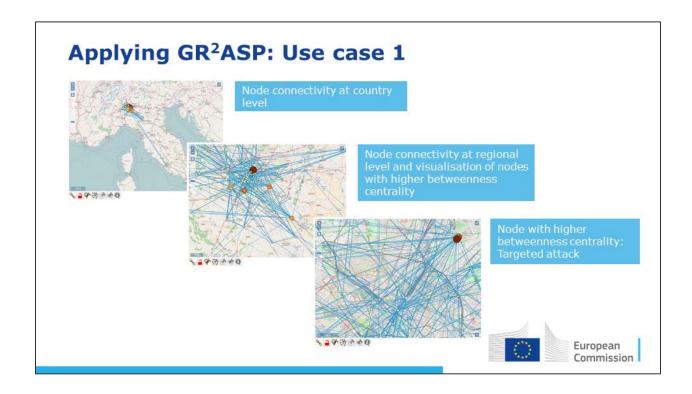


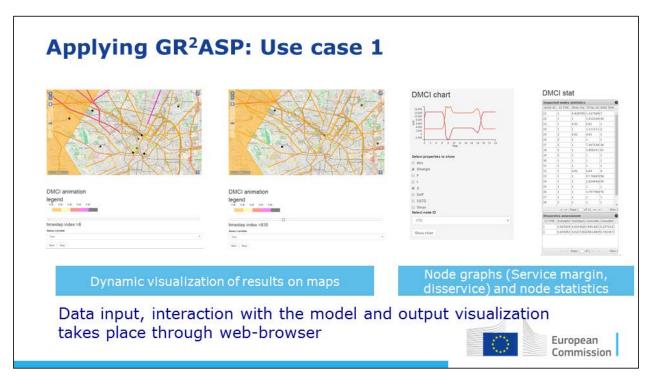












# Applying GR<sup>2</sup>ASP: Use case 2

Recovery optimization of a port infrastructure:
Main assets are cranes and electrical substations



- 11 substations and 40 cranes
- Electrical substations dependencies
- Cranes-to-substations dependencies
- Some substations have buffering capacity, which affects recovery priority
- Time scales of the recovery processes differ
- processes differ significantly (faster for substations than for cranes)
- Limited amount of recovery resources (crew) and service replacement resources (mobile cranes)



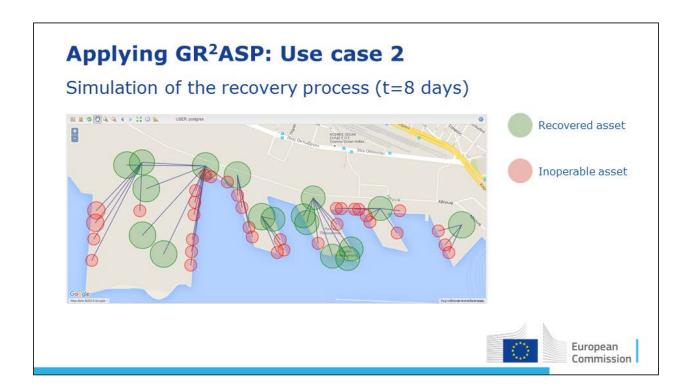
# Applying GR<sup>2</sup>ASP: Use case 2

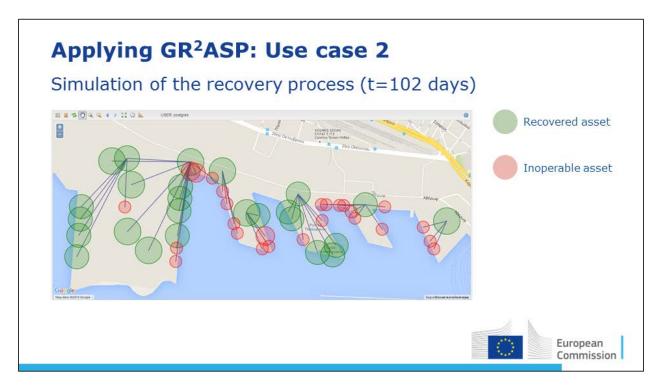
Port topology in GRRASP and cranes' classification groups defining recovery priority

Classification group	Minimum number of required functional cranes	11 5 0 4 4 4
1	4	See
2	4	c.fra/
3	8	cyline
4	10	Google









# **Conclusions & Future work**

We presented a framework for resilience analysis applicable at various levels of granularity involving various models

Next steps: A scenario builder to link all three categories of models – from asset disruption to socio-economic impact

We need more involvement from the community: Models should facilitate collaboration and involvement and not intimidate the end users

We do not necessarily need more models – but closer links between our models: Interoperability is the key

We need to start thinking on training for the use of scientific models: Bringing closer academia and end-users

A closer collaboration at international level on modelling and training is needed!



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#### **Georgios Giannopoulos short biography**

Dr Georgios Giannopoulos holds a degree in Mechanical and Aeronautical Engineering and a PhD in Engineering from Vrije Universiteit Brussel and a management degree from Solvay Brussels School in Economics and Management. He joined the Joint Research Centre in 2007. He is currently working in the domain of critical infrastructures risk and resilience modeling with focus on systems of systems perspective. In this framework he is carrying out research in the domain of GIS for risk assessment and resilience for critical infrastructures, interdependencies and economic impact of critical infrastructure disruption. In addition he has been actively involved in the review process of the Council Directive 2008/114/EC on the identification and designation of European Critical Infrastructures supporting DG HOME efforts, he is running the Thematic Network on Critical Energy Infrastructure Protection (TNCEIP) supporting DG ENERGY and he is the project leader of the European Reference Network for Critical Infrastructure Protection (ERNCIP). He has been the author of about 40 scientific publications in peer reviewed journals and scientific conferences.

Resilience Modelling Research in New Zealand

Nick Horspool, GNS Science, Lower Hutt, New Zealand

Recent disasters in New Zealand have dramatically highlighted the impact shocks can have on society and its ability to function and grow. The Christchurch Earthquakes of 2010-2011 caused over NZ\$40B of economic losses, 185 fatalities and 10,000 injuries, but also of note is that the rebuild and recovery of the city is still ongoing, some 6 years following the first earthquake. Issues with the recovery of Christchurch have provided the platform for a dialogue on resilience across various sectors in New Zealand. In order to shift to a resilience-based way of thinking a step-change in attitudes is required to transform governance, business, public and science responsibilities. Underpinning the resilience movement are a number of resilience focussed research programs that span the physical, engineering and social sciences. These research programmes are advancing the science and implementation pathways of resilience through system-level science with highly integrated cross-disciplinary collaborations. One area of focus is the development of resilience modelling workflows that will be delivered through decision support tools to enable decision makers to better assess resilience-building strategies in their dayto-day decisions as well as actioning community led activities. This presentation will provide an overview of NZ based resilience modelling research programmes and demonstrate through casestudies how these are leading to a more resilient New Zealand.

# Resilience Modelling Research in New Zealand





# Consortium of Universities, Government and Private Research Institutes













UNIVERSITY OF CANTERBURY





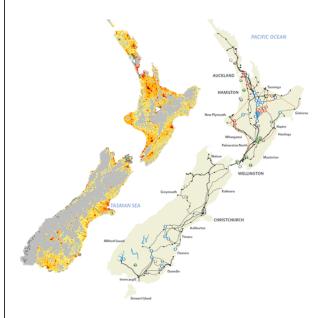








# **New Zealand Snapshot**



- Urban Population:
  - 2/3 of population, GDP in three major cities (Auckland, Wellington, Christchurch
- Linear infrastructure networks
- Service and primary production economy
- Significant natural hazard risk
  - Earthquake
  - Tsunami
  - Volcanic eruption
  - Flood
- Very high insurance penetration (>95%)
- · High risk awareness

**GNS Science** 

# Canterbury Earthquakes (2010-2011)



\$40B in losses



Severe damage to networks



185 fatalities 10k injuries



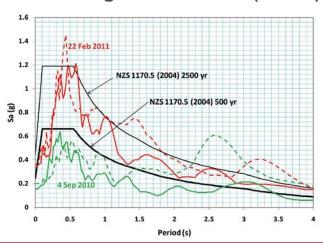
>150k damaged buildings 80% of CBD buildings demolished



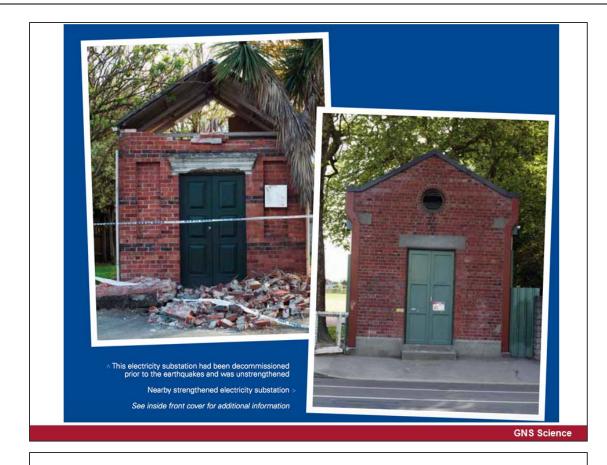


# **Ground Motions Were Above Design Level**

- Response Spectra from CBD
- 2 buildings collapsed
- 80% CBD buildings demolished (~1200)







# Two New 10 year Resilience Programs (2016-2026)

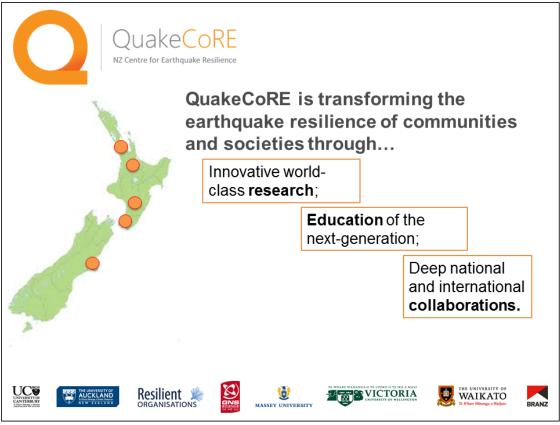
QuakeCoRE
Centre for Earthquake
Resilience

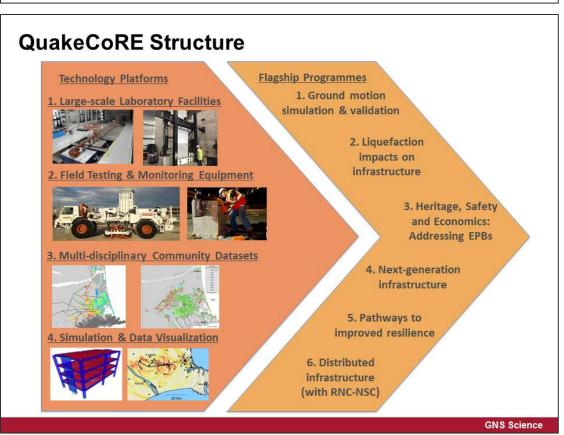
National Science Challenge: Resilience to Natures Challenge



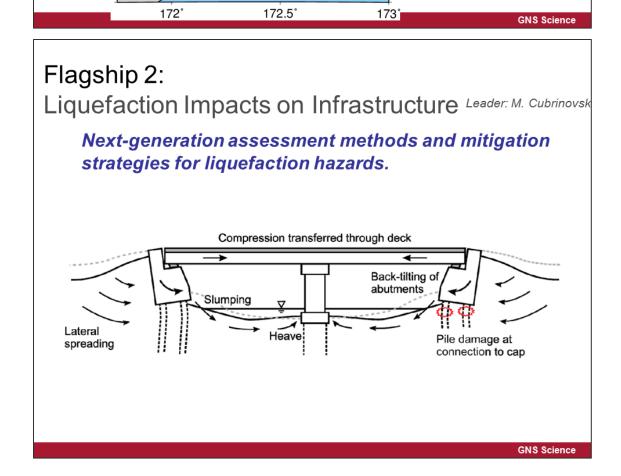


Kia manawaroa – Ngā Ākina o Te Ao Tūroa

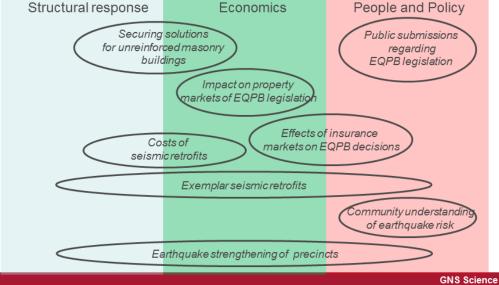




# Flagship 1: Ground motion simulation & validation Developing a fundamental tool for engineering and earthquake resilience applications. 1=10.00 sec 0 10 20 30 40 50 60 70 80 ground velocity (cm/s)



# Flagship 3: Earthquake-Prone Buildings Heritage, safety and economics Addressing the risk posed by earthquake-prone buildings through a multi-disciplinary lens. Structural response Economics People and Policy Securing solutions Public submissions



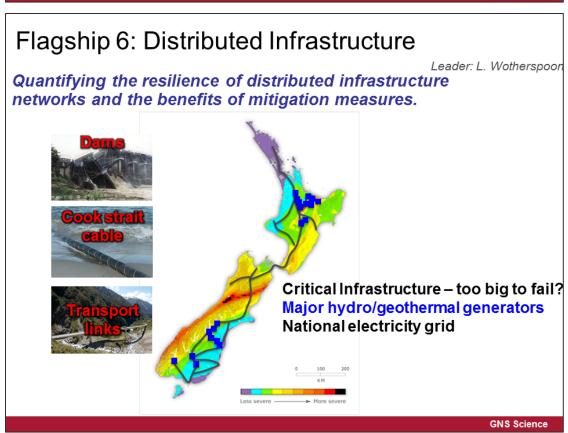
# Flagship 4: Next-Generation Infrastructure Low-damage and repairable solutions

Co-Leaders: K. Elwood S. Pampanin

A new design paradigm whereby reparability and damage-control is explicitly considered in the design process.







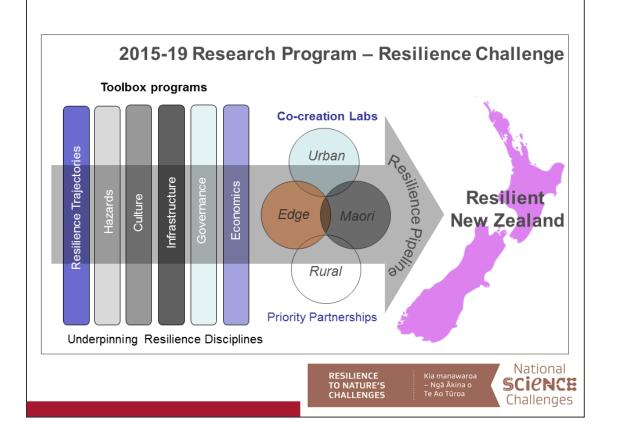
# Resilience Challenge - Mission

Partner with stakeholders to build a transformative pathway towards natural hazard resilience.

Delivered by priority-driven co-creation laboratories and targeted underpinning research, suited to our diverse and rapidly changing cultural, economic, built and natural environments.

RESILIENCE TO NATURE'S CHALLENGES Kia manawaroa – Ngā Ākina o Te Ao Tūroa



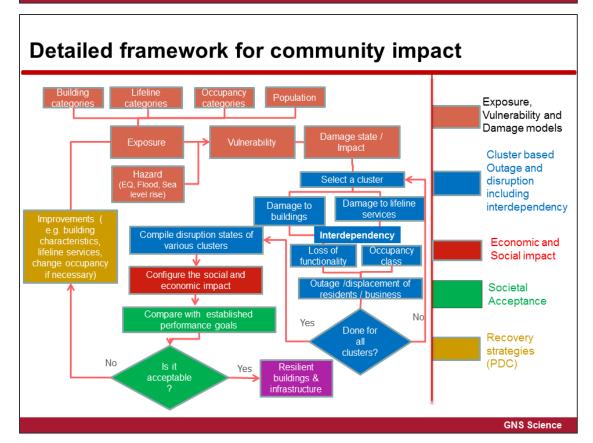




# Resilience Modelling in NZ

- "Risk-based resilience modelling"
- Transition from risk assessment approach to risk informed resilience
  - Adapted from NIST framework for community resilience for NZ context









# Interdependency Modelling • National Sector Network Models

# **Network Interdependency**

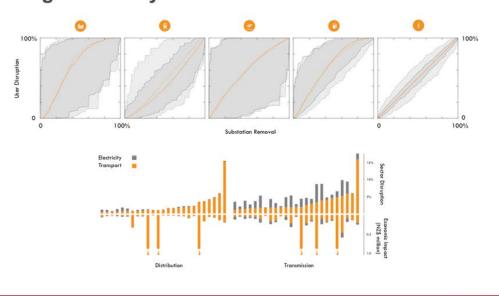
· Driven by expert elicitation

Dependence	Electricity	Gas	Fuel	Tele-communications	Transport	Water / Wastewater
on Electricity	Required at most facilities - generation, substations, etc.	Required at gas-fired generation plants.	Required for substation operation and vehicles.	Required for network monitoring and to coordinate emergency response.	Yes, for access to restore damaged sites.	For some cooling purposes, plus cleaning and fire fighting.
Gas	Electricity required to maintain supply at gas delivery points, though could still maintain reduced supply.	Not required.	Required for vehicles and to maintain supply at delivery points.	Required to maintain supply at delivery points.	Yes, for access to restore damaged sites.	Not required.
Fuel	Supply from Marsden to Wiri dependent on mains supply. Wiri oil depot has backup generation so can continue to fill trucks until stocks run out.	Refinery can operate without gas but environmental impacts.		Required to operate pipeline to Auckland.	Required for regional fuel distribution. Road access to Wiri particularly critical.	Fuel storage terminals cannot operate without water supply for fire fighting.
Telecom- munications	Required to operate all facilities. Most key sites have generator / battery backup. Customer phone systems usually need power.	Not required.	If power fails need diesel for generators. Need fuel for staff / contractor vehicles to respond to failures.	High level of sharing of networks, exchange of data, etc.	Yes, for access to restore damaged sites and refuel generators.	For some cooling system.
Transport	Required for Ports and quick response to	Not required for operation, but need quick response to gas pipe failures in roads.	Not required for road network itself (only for vehicles and diesel for construction plant).	Required to coordinate emergency response. Phone network used for networked traffic signal mgt.	Ports and airports require rail and roads to be operational to move freight and passengers.	Not required for operation, but need quick response to watermain failures in roads. Required to provide sanitary services for airport customers.
			Required for ships and planes. Jet fuel pipe to Auckland Airport is particularly critical.			
Water	Electricity required for for river/bore abstraction sources and WTPs & PS. Approx. 40% of consumers are dependant upon water supply pumped to reservoirs or direct to supply	Not required.	If power fails need diesel for generators. Need fuel for vehicles to undertake repairs and move staff.	Dependent upon cellular phone and radio telephone for SCADA network and to coordinate emergency response.	Yes, for access to geographically diverse and remote sites for operation and restoration to damaged sites.	Required to provide sanitary services for staff.
Wastewater Stormwater	Required at treatment plants and pump stations.	Required for WWTP operation but contingency plans exist.	As above.	As above,	As above.	As above.

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# **Network Interdependency**

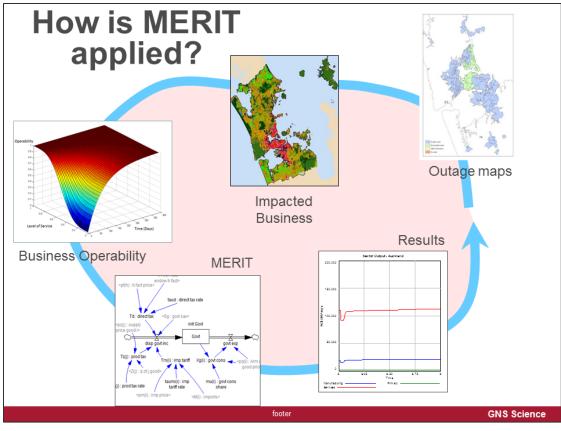
· E.g. Electricity substation removal

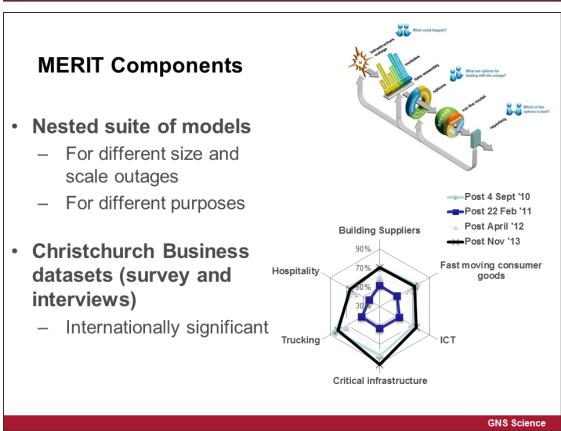


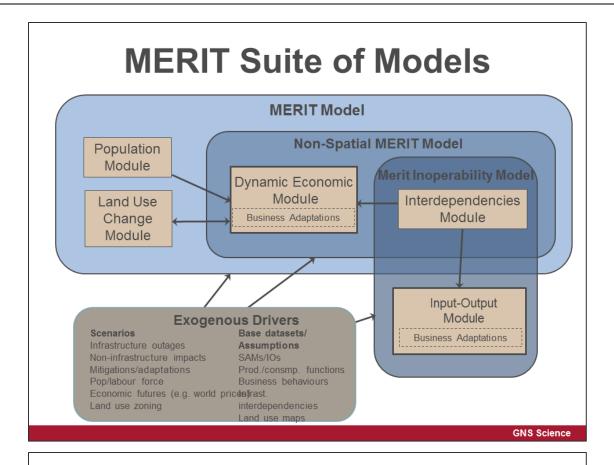
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# MERIT = Modelling the Economic Resilience of Infrastructure Tool

- Fully dynamic. The model is able to show transition pathways under various postimpact scenarios.
- Sectoral and commodity coverage. The model has between 40 and 60 aggregate economic sectors/ commodities included.
- Spatial. The model allows economic impacts to be differentiated spatially in an area or community.
- Multi-regional. Covers all regions in New Zealand. This allows cross-boundary economic impacts associated with infrastructure failure to be accounted for including impacts in labour markets, capital markets, housing markets and infrastructure provisioning.
- Based on General
   Equilibrium principles. The
   model uses prices to
   equilibrate supply and
   demand.





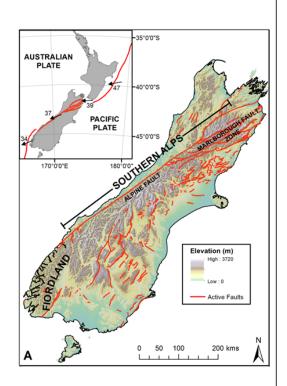


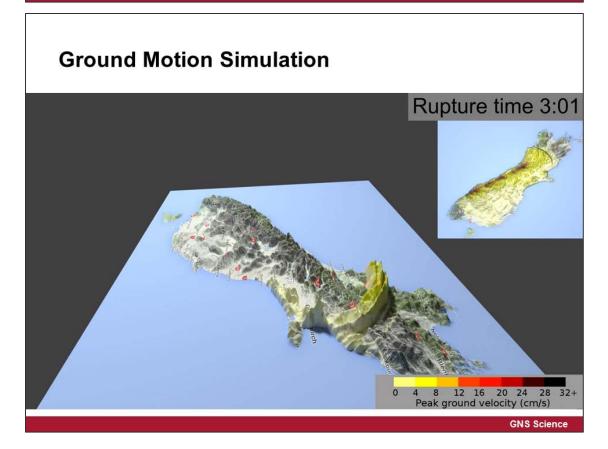
# Alpine Fault Case Study

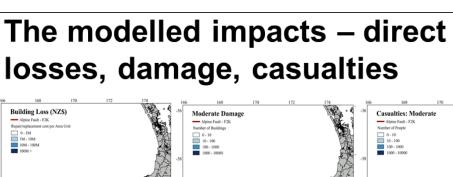
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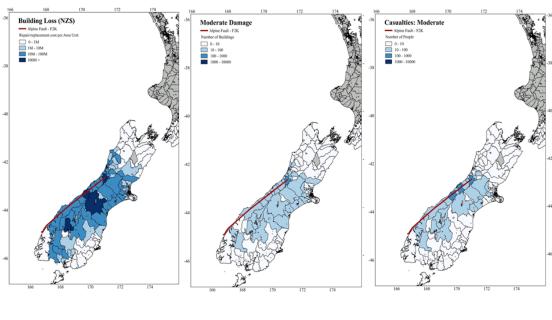
# **Alpine Fault**

- The scenario earthquake included in the 2013/6 CDEM exercise and replicates a M8.1 earthquake involving ~400 km rupture between Milford Sound and the Ahaura River
- 50% probability in next 30 years
- Strong shaking intensities over large areas of S.
   Island





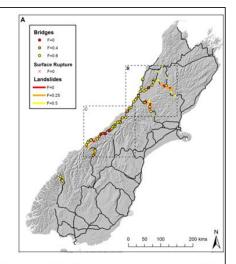


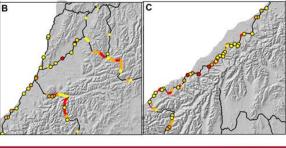


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# The modelled road impacts

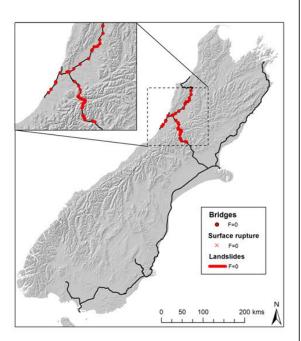
- Surface rupture
  - multiple sites SH6 between Hokitika and Haast
- Landsliding
  - Alpine passes SH7 & SH73
  - SH6 & SH94
- Damage to bridges
  - 5 bridges total failure
  - 13 bridges weight restrictions (>3.5t)





# The modelled rail impacts

- The Midland Line and Stillwater-Westport Line are the most affected
- Surface rupture affects the railway at Lake Poerua
- Landsliding affects the railway at 10 locations



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# **Hydro-Electric Power and Water Outages**

- HEP outages at Franz Josef, Greymouth and Hokitika caused by pylon/powerpole damage
- Damage to water/sewers and stormwater systems in the listed townships is extreme in some cases

Location	Electricity Available?
Christchurch	✓
Dunedin	✓
Franz Josef	X
Greymouth	X
Hokitika	X
Invercargill	✓
Aoraki/Mt Cook	✓
Nelson	✓
Picton	✓
Queenstown	✓
Reefton	✓
Westport	✓

Name
Greymouth
Westport
Hokitika
Queenstown
Franz Josef
Mt Cook
Fox Glacier
Haast
Whataroa
Harihari
Kumara

## **Restoration Timelines**

#### Roads

After 90 days Haast remains the only location inaccessible

#### Rail

After 180 days final blockages on the Midland line cleared

### Hydro Electric Power and 3-Waters

- After 60 days Greymouth has water supply restored, after 160 days Greymouth and Hokitika have sewers restored.
- After 80 days Franz Josef has electricity supply restored.

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# **Alpine Fault Scenario - Results**

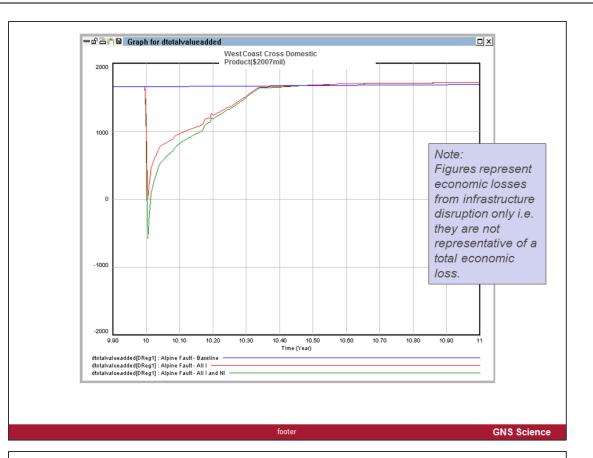
Net Change in Gross Domestic Product after Event (\$2015mil)

	1 month	2 months	6 months	1 year
Infrastructure Disruptions Only	-103	-174	-245	-232
Infrastructure and Non-	-134	-222	-308	-296
Infrastructure Disruptions	-154	222	300	-250

Industry Share of GDP Loss at 1 Year after Event – Infrastructure and Non Infrastructure Disruptions

Industry	West Coast	Total	
		Zealand	
1 Dairy cattle farming	4%	2%	6%
2 Other agriculture and forestry	2%	1%	3%
3 Mining and quarrying	6%	0%	6%
4 Dairy product manufacturing	52%	-4%	48%
5 Other food manufacturing	1%	0%	1%
6 Other manufacturing	0%	2%	2%
7 Utilities and construction	5%	2%	7%
8 Retail and hospitality	2%	4%	6%
9 Transportation services	6%	4%	10%
10 Other services	7%	3%	11%
Total	88%	12%	100%

Note: Figures represent economic losses from infrastructure disruption only i.e. they are not representative of a total economic loss.



# **Summary**

- New Zealand has recent experience in recovery from significant events
- · Driving change in thinking towards resilience
- New research programs (2016-2026) are addressing the gaps in our understanding and modelling with direct links to decision makers
  - QuakeCoRE
  - Resilience To Nature's Challenges

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Nick Horspool is a Risk Scientist with GNS Science, a Crown Research Institute in New Zealand. He is the leader of the RiskScape research program which focuses on developing and applying risk and resilience models for a range of applications from disaster management, landuse planning to the (re)insurance industry. Nick is on the leadership team of QuakeCoRE New Zealand Centre for Earthquake Resilience and a management committee member for the New Zealand Society of Earthquake Engineering. Prior to joining GNS Science, Nick worked as a Risk Modeler for Geoscience Australia an Australian Government research agency. Nick has over 10 years experience developing and applying risk models in New Zealand, Australia, Indonesia, Philippines and Pacific Island Countries.

### **URBAN RESILIENCE: ASIA RESEARCH INITIATIVES**

Professor Dongping Fang
Institute for Future Cities and Infrastructures
Tsinghua University
Email: fangdp@mail.tsinghua.edu.cn

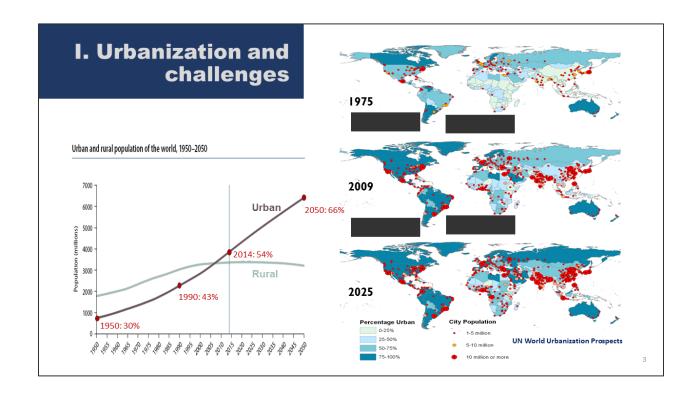
### **ABSTRACT**

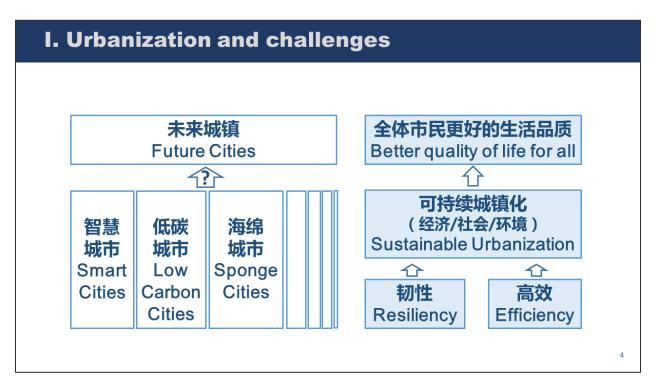
The world is undergoing rapid urbanizing at an unprecedented speed. The global urban population increased from 29% in 1950 to 50% in 2010, and is expected to further increase to 69% by 2050. This presentation starts with an overview of world urbanization trend and the impact of disasters. A framework and a vision of city simulator that we have proposed to model urban resilience will be illustrated. Current researches in Asia will be summarized and current initiatives in urban resilience research at Tsinghua University will be presented.



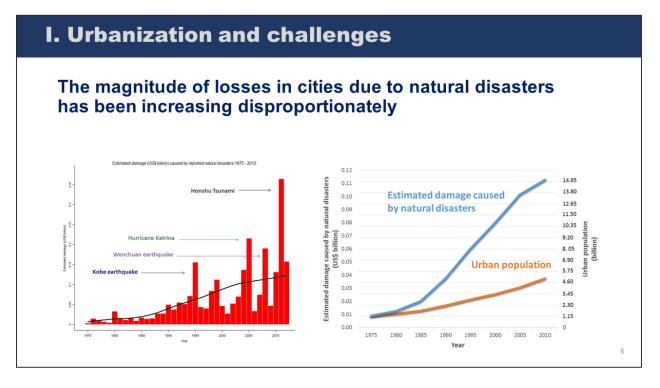
### **OUTLINE**

- I Urbanization and challenges
- II Modelling urban resilience City simulator
- III Initiatives at IFCI@TSINGHUA
- IV Asia research initiatives
- V Concluding remarks







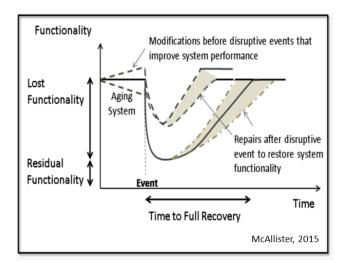


### I. Urbanization and challenges China enjoyed fast urbanization, but with huge regional inequity /亿 「12.0 90 -城镇化率 quality ■ 城镇人口 -10.0 60-8.0 40-4.0 30 20 2.0 1940 1950 1960 1970 1980 1990 2000 2010 2020 2030 2040 2050 2060 Rapid urbanization in China **Regional Inequity in China**



# II. Modelling urban resilience - City simulator

### Are our cities prepared to respond to these disasters?



Resilience refers to the ability of an urban system to

- plan and prepare for,
- · absorb,
- response to,
- recover from,
- and adapt to adverse events.

### Resilience measurement:

- robustness,
- rapidity,
- · resourcefulness,
- redundancy



Center for Risk-Based Community Resilience Planning A NIST-funded Center of Excellence



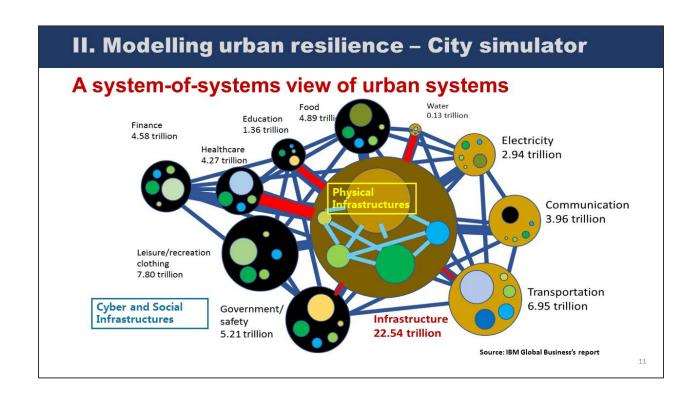
# Traditional approaches to risk management of the built environment

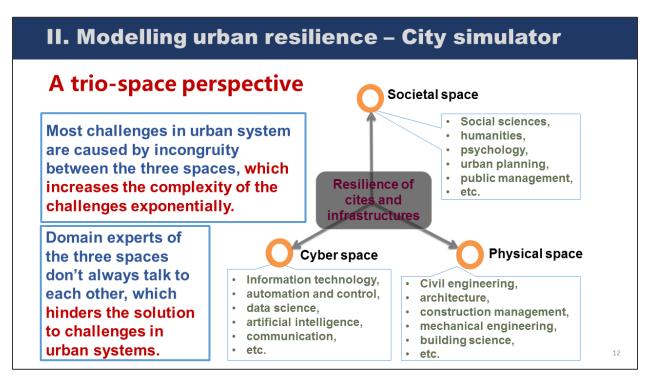
A critical appraisal

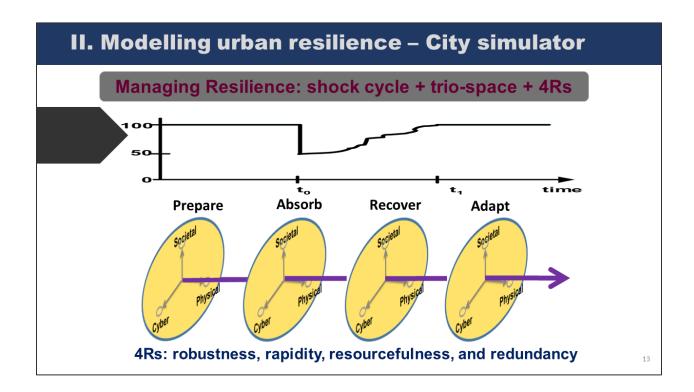
- Standards-based, with a focus on individual hazards and facilities
- Measures of performance among interdependent systems are inconsistent
- Margins of safety and functionality are not commensurate with uncertainty
- Competing risks cannot be assessed
- Critical social institutions are not considered
- Investments in risk mitigation and management may be misdirected



Curtsy: Prof Bruce Ellingwood







# II. Modelling urban resilience - City simulator

Crossing the boundary is essential for making new breakthroughs in respective academic disciplines, and possibly leading to emerging disciplines.

We advocate an interdisciplinary approach, which is also inherently determined by the nature of urban systems, and complexity of the impacts of disasters.

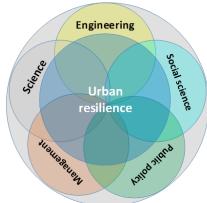


interdisciplinary approach

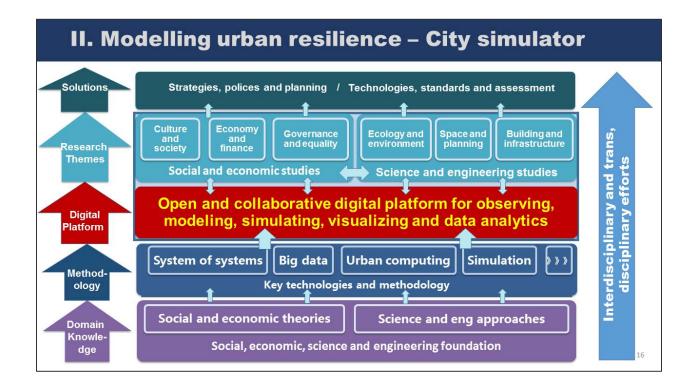
# II. Modelling urban resilience - City simulator

Crossing the boundary is essential for making new breakthroughs in respective academic disciplines, and possibly leading to emerging disciplines.

We even advocate a transdisciplinary approach, where we move beyond discipline-specific approaches, and address urban challenges in the most integrated and creative way.



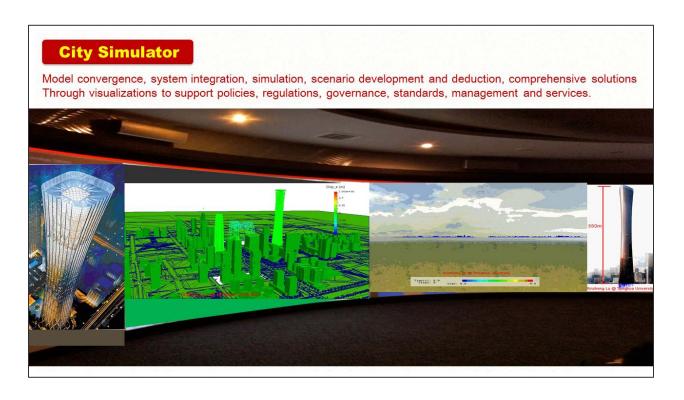
transdisciplinary approach



# City Simulator City Simulator City Simulator Demographical analysis sopial data analysis s



# City Simulator Model convergence, system integration, simulation, scenario development and deduction, comprehensive solutions Through visualizations to support policies, regulations, governance, standards, management and services.



### **City Simulator**

Model convergence, system integration, simulation, scenario development and deduction, comprehensive solutions Through visualizations to support policies, regulations, governance, standards, management and services.



### **City Simulator**

Model convergence, system integration, simulation, scenario development and deduction, comprehensive solutions Through visualizations to support policies, regulations, governance, standards, management and services.



### III. Initiatives at IFCI@TSINGHUA

## IFCI@TSINGHUA

# Institute for future cities and infrastructures, Tsinghua University

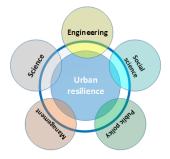
- Co-founded by the Schools of Civil Engineering, Architecture, Environmental Engineering, Public Management, and Social Sciences.
- The vision of this new institute is to foster interdisciplinary and transdisciplinary research in sustainable urbanization and lifecycle management of urban infrastructure systems.
- Resilience is one of the major research themes of IFCI@Tsinghua.

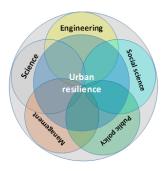
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# III. Initiatives at IFCI@TSINGHUA

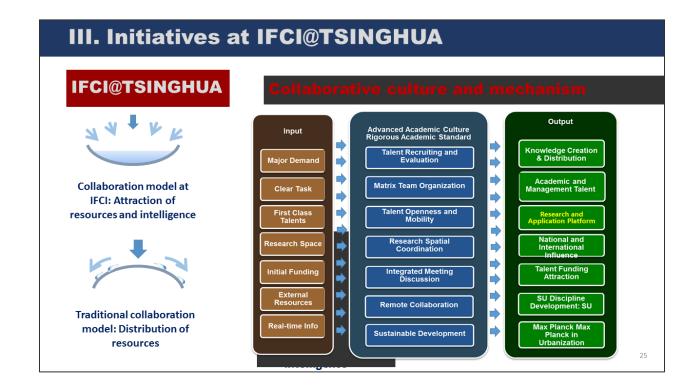
## IFCI@TSINGHUA

We encourage interdisciplinary & transdisciplinary research.





- Integrate intelligence and resources, in various academic disciplines, within and outside Tsinghua, for cutting-edge collaboration;
- Integrate and move beyond discipline-specific approaches and ultimate adopt an transdisciplinary, or even antidisciplinary approach;
- So as to create new conceptual, theoretical, methodological, and translational innovations, to address grand challenges in resilient urbanization.



# III. Initiatives at IFCI@TSINGHUA IFCI@TSINGHUA RU-Related Research Their

- Data Sensing and Big Data Analytics in Urban and Infrastructure Systems
  •Urban and infrastructure data sensing and warehousing
- •Urban and infrastructure data mining and visualization
- •Open and collaborative digital platform for urban and infrastructure systems studies

Sustainable Life-Cycle Management of Urban and Infrastructure Systems

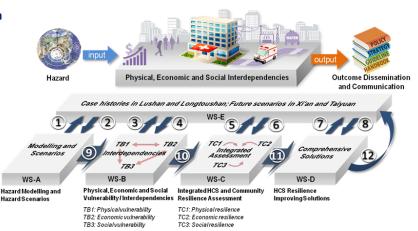
- •High-performance and resilience-based building materials and structural design
- •Life-cycle design and operation technologies for infrastructure systems
- •Disaster prevention and reduction and "scenario-response" management in urban systems

Social and Economic Theories and Models for Future Cities and Infrastructures

- Physical-social-economic interdependency mechanism of urban and infrastructure systems
- •Evolution and behavior modeling of urban and infrastructure systems
- •Complexity theory based urban and infrastructure modeling and computing

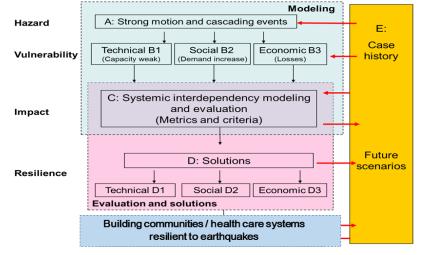
### III. Initiatives at IFCI@TSINGHUA

- 1. I-SERCHES Increasing SEismic Resilience of Chinese Healthcare Systems: physical, economic and social interdependencies
  - The project was developed in collaboration with University College London in response to a joint NSFC-NERC CFP that focused on earthquakeprone regions in China.
  - We formed a highly interdisciplinary team including researchers in geomechanics, civil engineering, construction management, financial management, healthcare, sociology and economy.



III. Initiatives at IFCI@TSINGHUA

1. I-SERCHES - Increasing SEismic Resilience of Chinese Healthcare Systems: physical, economic and social interdependencies



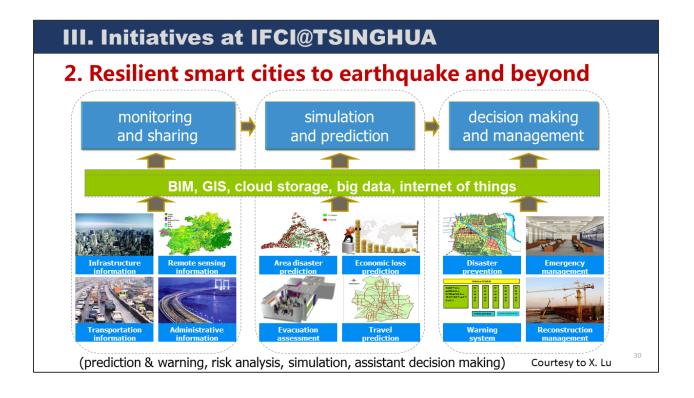
- Examine the physicalexamine societal interdependency and its impact on the seismic volverability of nearthcare system
- Develop a framework for seismic resilience assessment that considers the interdependencies
   Propose seismic resilience

ic policy suga

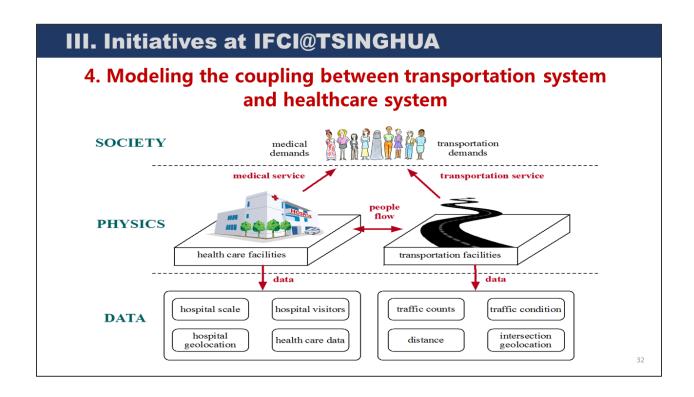
28

nd

# 2. Resilient cities to earthquake and beyond Underground plain Physical space in urban and infrastructure system Multi-dimensional BEIM model Common of value of



# 3. Modeling interdependencies and cascading failures in networked infrastructure systems Interdependencies analysis Disturbance response Complex network based modeling Cascading failures Courtesy to N. Li Simulate cascading failure processes and assess ripple effects of disturbances



### III. Initiatives at IFCI@TSINGHUA

# 5. Measuring the functionality of built environment considering the inter-dependency of community functions

Lost functionality:

$$L_C = \left\{\begin{matrix} 1 & 1 & 1 & 1 \end{matrix}\right\} \begin{bmatrix} \mathbf{DAM} \end{bmatrix}_{4\times 4} \left\{\begin{matrix} l_i \end{matrix}\right\}_{4\times 1}$$

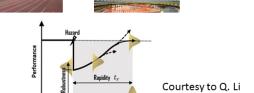
[DAM]: Damage Augmentation Matrix {*l*<sub>i</sub>}: disrupted capacity of community component

$$\begin{bmatrix} \mathbf{DAM} \end{bmatrix} = \begin{bmatrix} 0.128 & 0.297l_1 & 0.373l_1 & 0.268l_1 \\ 0.297l_2 & 0.0436 & 0.279l_2 & 0.101l_2 \\ 0.373l_3 & 0.279l_3 & 0.126 & 0.278l_3 \\ 0.268l_4 & 0.101l_4 & 0.278l_4 & 0.051l_4 \end{bmatrix}$$

### With the measurement,

- · Identify ways to improve community resilience
- Evaluate the relative contributions of different loss-reduction measures to resilience
- .....

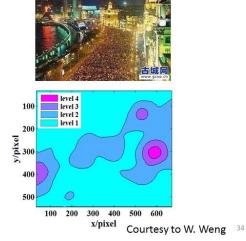


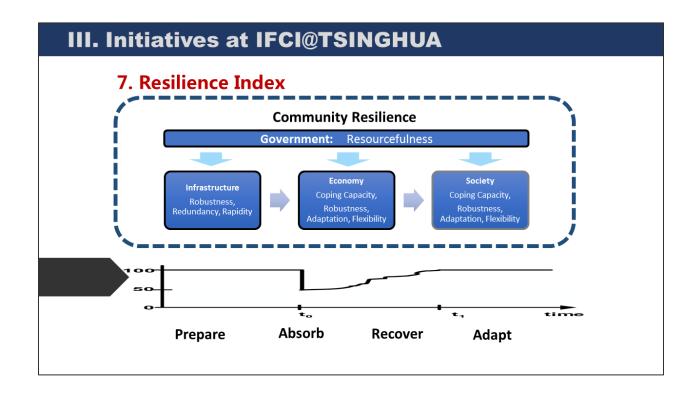


# III. Initiatives at IFCI@TSINGHUA

# 6. Modeling human behaviors and social resilience



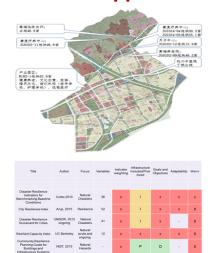


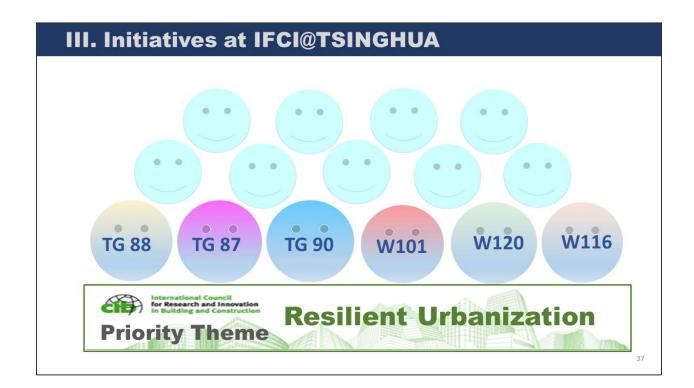


# III. Initiatives at IFCI@TSINGHUA

### Test-bed community for research, validation and application

- Dinglan Town, Hangzhou City (G20, 2016), Zhejiang Province
- Area  $\approx$  15.6 km<sup>2</sup>, population  $\approx$  72,000
- The Dinglan community is highly committed to collaborate with IFCI to:
  - Develop a resilient smart community master plan
  - Improve resilience of its transportation, tourism and healthcare infrastructures
  - Create an ecological system that enables continuous research and capital investment on community resilience







### IV. Asia research initiatives

### **FUTURE RESILIENT SYSTEMS**

### Clusters:

- 1. Interdependent Critical Infrastructure Systems
- 2. Energy Systems and Comparative System Assessment
- 3. Social and Behavioural Factors in Decision-Making



Prof Dr Hans Rudolf HEINIMANN FRS Programme Director and founding member of ETH Risk Centre



Prof Dr HO Teck Hua FRS Management Committee Member & NUS Deputy President (Research & Technology)



Prof Dr PAN Tso-Chien FRS Management Committee Member, Executive Director, Institute of Catastrophe Risk





FRS Framing & Collaboration Workshop

### Reference:

http://www.frs.ethz.ch/about/frs/

http://www.frs.ethz.ch/department/principal\_investigators/

# IV. Asia research initiatives

# The University of Tokyo The Resilience Engineering Research Center (RERC)

### Background:

The Resilience Engineering Research Center (RERC), which consists of three divisions, was established in April 2013 to promote research into the principles and methodologies for realizing resilient systems.

### Mission:

The center intends to contribute to a safe and secure society by establishing a new risk management framework that exceeds the conventional and static approaches of risk management.



Director Kazuo Furuta



RESILIENCE ENGINEERING RESEARCH CENTER THE UNIDERSITY OF TOKYO



Reference: http://rerc.t.u-tokyo.ac.jp/html en/center.html

### IV. Asia research initiatives

### **Featured projects:**

### Industry

- Development of numerical models for lithium ion battery fabrication processes;
- Empirical Studies on Japanese-style Open Innovation;
- 3. Technology management strategy for future social needs driven innovation at global level.

# Grant-in-Aid for Scientific Research (KAKENHI)

- Assessment of massive integration of renewable energy by developing a multi-regional optimal power generation mix model;
- Numerical study on rheological properties of highly viscous fluids including fine particles;
- Construction of Innovation Database and International Comparison of Open Innovation.

### Others

- Collaborative researches into information technology for financial instrument market stability and efficiency;
- Framework for Administration of Social Simulations on Massively Parallel Computers;
- A study on the strategy and scenario to achieve the reformation of power generation mix in light of the Great East Japan Earthquake;
- 4. Resilience Analysis for Social Safety Policy;

### Professor Kazuo Furuta's research

- 1.Interactive Method for Service Design
- 2.Incident management
- 3. Resilience of network service systems



Reference: http://rerc.t.u-tokyo.ac.jp/html\_en/project.html

# IV. Asia research initiatives



### PROFESSOR RAJIB SHAW



Graduate School of Global Environmental Studies of Kyoto University, Japan President of Asian University Network of Environment and Disaster Management[AUEDM]

Co-chair of UN ISDR Science Technology Academia Stakeholder Group

### **BIOGRAPHY:**

Rajib Shaw is Professor in the Graduate School of Global Environmental Studies of Kyoto University, Japan. He worked closely with the local communities, NGOs, governments and international organization, including United Nations, especially in the Asian countries. Professor Shaw has extensive publications in different journals, books and edited volumes.

### RESEARCH INTERESTS:

- 1. community based disaster risk management;
- 2. climate change adaptation;
- 3. urban risk management;
- 4. disaster and environmental education.





Reference: https://www.researchgate.net/profile/Rajib\_Shaw





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- http://www.luxinzheng.net/commontop.html
- Zhao, C., Li, N., Fang, D. (2015). A Conceptual Framework for Modeling Critical Infrastructure Interdependency: Using a Multilayer Directed Network Model and Targeted Attack-Based Resilience Analysis. Proc., 2015 ASCE International Workshop on Computing in Civil Engineering (IWCCE 2015), June 21-23, 2015, Austin, TX, American Society of Civil Engineers (ASCE).
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- · Top Plan Report of Golden Dinglan (2015).
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- http://rerc.t.u-tokyo.ac.jp/html\_en/center.html
- http://rerc.t.u-tokyo.ac.jp/html\_en/project.html
- https://www.researchgate.net/profile/Rajib\_Shaw

# Prof. Dongping FANG A Short CV



Dr. Dongping FANG is a Professor at Tsinghua University, China. He is the head of Department of Construction Management in the School of Civil Engineering and the executive director of Institute of Future Cities and Infrastructures.

Prof Fang is a former vice president of CIB (International Council for Research and Innovation in Building and Construction) and the current leader of CIB priority theme - Resilient Urbanization. He has been sitting on boards and committees of many international and national organizations of government, industry and academics. He has been honored as Visiting Professors in Australia, Sweden and the UK, and invited as keynote speakers for many international conferences such as CIB world building congress.

Prof Fang is an expert on construction safety and sustainable urbanization. He serves as members of editorial board of several renowned international journals and is the author/co-author of more than 200 books, book chapters, journal papers, conference papers and reports.

"NSF Investments and Opportunities in Interdisciplinary Research on Critical Infrastructure Systems"

David Mendonca

**Program Director** 

Infrastructure Management and Extreme Events

**National Science Foundation** 

The National Science Foundation (NSF) is in the midst of a series of major, multi-directorate, multi-year investments in the basic science and engineering underlying society's ability to prepare for--and respond to--hazards and disasters that pose risks to critical infrastructure systems. This talk reviews recent results, opportunities and challenges in this area, focusing on strongly interdisciplinary research on phenomena where humans are inextricably "in the loop." Examples are drawn primarily from recent research funded through two NSF programs: Infrastructure Management and Extreme Events (IMEE) and Critical Resilient Infrastructure Systems and Processes (CRISP). The talk will include opportunity for discussion.

About the speaker. David Mendonca currently directs the IMEE program and participates in the administration of a number of others. While at NSF, he is on leave from the Industrial and Systems Engineering Department at Rensselaer Polytechnic Institute, where he is an Associate Professor. His research focuses on the role of systems engineering in disaster response.

# NSF Investments and Opportunities in Interdisciplinary Research on Critical Infrastructure Systems

David Mendonça

Division of Civil, Mechanical and Manufacturing
Innovation

National Science Foundation

mendonca@nsf.gov



# **Outline**

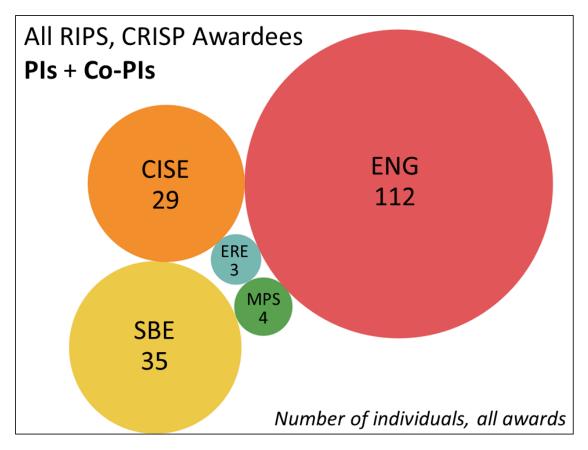
- Overview of CRISP Program
- · Features of recent CRISP awards
  - Infrastructures
  - Topics
  - Methods
  - Data
- Observations and questions
- Funding opportunities

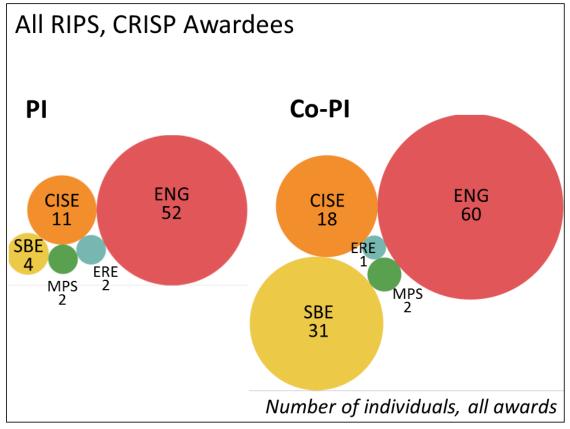
# **CRISP FY17 Overview**

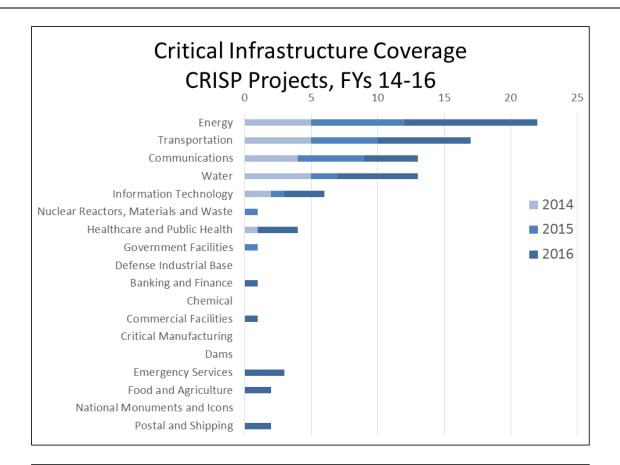
- Critical Resilient Interdependent Infrastructure Systems and Processes program goals:
  - Foster interdisciplinary research community
  - Enhance understanding and design of interdependent critical infrastructure (ICI) systems and processes
  - Create knowledge for innovation in ICIs
  - Improve ICI performance
- FY 2017: \$22.9M, ~15-20 awards
  - Type 1: Duration 2 years, max total budget \$500k.
  - Type 2: Duration 3-4 years, budget range \$1M-\$2.5M.

# A Burgeoning, Interdisciplinary Community

- Since 2014 (CRISP&RIPS), an investment of \$59M across 37 projects, 71 project teams and 180 distinct individuals
  - Composition of research teams (CRISP+RIPS)
  - Infrastructures (CRISP)
- For FY16 Type 2 CRISP awards (<=\$2.5M/award):</li>
  - Topics
  - Methodological approaches
  - Data







# FY16 CRISP Type 2 Awards

- Interdependencies in Community Resilience: A Simulation Framework
- Coordinated, Behaviorally-Aware Recovery for Transportation and Power Disruptions
- Identification and Control of Uncertain, Highly Interdependent Processes Involving Humans with Applications to Resilient Emergency Health Response
- Natural Gas Production, Electricity, and Water Infrastructures- Economic, Environmental and Agricultural Impacts in the Texas-Mexico Border Region
- Scalable Decision Model to Achieve Local and Regional Resilience of Interdependent Critical Infrastructure Systems and Communities
- Harnessing Interdependency for Resilience: Creating an Energy Sponge with Cloud Electric Vehicle Sharing
- Integrative Decision Making Framework to Enhance the Resiliency of Interdependent Critical Infrastructures
- Critical Transitions in the Resilience and Recovery of Interdependent Social and Physical Networks
- Multi-Agent Sustainable Water Decision Theory: Nexus of Water, Road, and Hierarchic Social Contractual Systems

# FY16 T2 Methodological Approaches

- 1) Optimization: network, stochastic and nonlinear
- **2) Simulation**: agent-based, Markov chain Monte Carlo, POMDP
- **3) Statistics**: classical inference; machine learning; (social) network analysis, hierarchical Bayesian
- 4) Information Science. Software/data eng, viz
- **5) Explanatory sciences.** Physics-based modeling, systems dynamics, graph theory, game theory
- **6) Other.** Gaming experimentation, survey/interview

Illustrative, not comprehensive.

# FY16 T2 Data Targets

- Human
  - Social media
  - Subj. judgment, interviews, surveys
  - Activity diaries
- Technological
  - System design, use, inventory, maintenance
- Mixed
  - Archival/public (HIS, LODES, Census/PUMS, HUD, LBD, USDA, EPANET, SWMM, NGMD)
  - Synthetic, Simulated

Illustrative, not comprehensive.

# **Preliminary Observations&Questions**

- Infrastructures
  - Other theoretically interesting possibilities?
  - Driven by data availability?
  - "Good" data on interdependencies?
- Methods
  - Integrative methods to explain/support
    - Cognition and adaptive behavior—including redesign?
    - Human agency beyond demand for service—including ICI design and control?

# **Preliminary Observations&Questions**

- Data
  - What are the requirements for a common data block to support the CRISP research enterprise?
- Related opportunities
  - DIBBS (NSF 17-500), 03 January 2017
  - IMEE (NSF 17-1638), 30 Dec 2016-15 January 2017

# **FY17 CRISP Solicitation**

#### NSF 16-618

- Due date: 8 February 2017 by 5p proposer's local time
- Webcast: 5 December 2016 at 1:30pm EST
- Questions/inquiries: Contact member of project team (see solicitation)

# NSF Investments and Opportunities in Interdisciplinary Research on Critical Infrastructure Systems\*

David Mendonça

Division of Civil, Mechanical and Manufacturing
Innovation

National Science Foundation

mendonca@nsf.gov



\*Thanks to past and present members of the CRISP team, especially Elise Miller-Hooks for her organizing vision.

DHS Sponsored Research: DHS Approaches to Supporting Infrastructure Resilience

Matthew Coats, Program Manager, U.S. Department of Homeland Security, Science and Technology Directorate

#### **Abstract for NIST Presentation**

The Federal government has a compelling interest in getting industries and regional economies working again as soon as possible after a catastrophic event. This is always true, but particularly so in locales where there is an intersection of significant probabilities of catastrophes, infrastructure systems and industries that are critical to the functioning of the U.S. economy. DHS must work closely with infrastructure owners and operators to craft technically feasible and economically efficient partnerships that will make the Nation more resilient. Moreover, DHS must understand the interactions of the multiple public and private sector linkages that comprise an infrastructure system and community, and how these linkages respond to the severe stress brought on by catastrophic events. DHS is partnering with its Centers of Excellence to provide insights into promising areas of research and to address specific challenges faced by DHS operational components. The DHS Critical Infrastructure Resilience Institute will focus on improving understanding of the role cyber plays in infrastructure systems, how businesses can use this information to make risk informed decisions, and how to test those approaches in the real world. The Center will also address the cascading effects of a disruption across infrastructure sectors and the issues surrounding legal, legislative, and policy frameworks necessary to define responsibility and support recover.



# **Overview**

- Emerging Trends and Technologies
- DHS and Resilience
- DHS Office of University Programs Funded Modeling Projects
- DHS Critical Infrastructure Resilience Institute



#### **Perspective of Critical Infrastructure** Interdependencies Chemical Commercial **Facilities** Communications Technology Critical Manufacturing Healthcare and Energy Public Health Dams Water Transportation Government **Facilities** Defense Industrial Food and Agriculture Services Services Source: Energy: 2015 Sector-Specific Plan - NIPP Homeland Threats to Cyber Infrastructure are a Security constant risk underlying all sectors

# **Emerging Trends and Technologies in Information Technology**

#### In the News:

Science and Technology

- 9/23/16 Trend Micro security researchers reported the Locky ransomware was responsible for an increase in certain methods of malware delivery
- 9/22/16 Yahoo confirms massive data breach of 500 million accounts. 1
- 9/19/16 Rockwell patches code execution flaw in RSLogix product. Rockwell Automation released patches for several of its RSLogix products used in the food and agriculture, critical manufacturing, water, and chemical sectors 1
- 9/16/16 IoT Village uncovers 47 security vulnerabilities across 23 devices used in home security and municipal power facilities 1

#### **Market Overview:**

- Cyber-insurance providers to play a pivotal role in combatting information insecurity on a global scale by providing price incentives to companies to adhere to strict data security standards.
  - Typical limit capacity for stand-alone coverage is in the range of \$5 million to \$25 million per carrier, with total market per risk capacity estimated at \$500 million.2
  - Gross written premiums for US cyber insurance are about \$2.75 billion, up from roughly \$2.0 billion in 2014.2
- Focus on challenges posed by cyberattacks on the critical infrastructure supply chain.
- Evolution toward smart manufacturing and developing digital threads to make the critical manufacturing infrastructure more resilient.

https://www.dhs.gov/publication/daily-open-source-infrastructure-report

https://webcache.googleusercontent.com/search?groache 7XSVSAr/ARY.) https://www.moodys.com/research/Moodys-increasing-demand-prompts-rapid-growth-of-cyber-insurance-market-PR 339459-8-60118ht-ens&ct-cirk&grus



Science and Technology

# NATIONAL STRATEGY Activities Priorities Goals Vision/Mission Sector Activities Priorities Sector Activities Priorities Sector Priorities Sector Coals Vision/Mission SECTOR-SPECIFIC STRATEGY The 2013 National Infrastructure Protection Plan (NIPP) outlines how government and private sector participants in the critical infrastructure community work together to manage risks and achieve security and resilience outcomes. Homeland Security Science and Technology

#### **Critical Infrastructure Sectors of Focus**

#### Critical Manufacturing Sector

- Sector Specific Agency: Department of Homeland Security
- Produces 12.5 percent of the U.S. gross domestic product (2012).
- 60 percent of U.S. exports are produced by the manufacturing industry

#### Energy Sector

- Sector Specific Agency: Department of Energy
- More than 80 percent of the country's energy infrastructure is owned by the private sector.

#### Transportation Systems Sector

- Sector Specific Agencies : Department of Homeland Security, and the Department of Transportation
- Maritime Transportation System consists of about 95,000 miles of coastline, 361 ports, more than 25,000 miles of waterways, and intermodal landside connections.









### **DHS S&T Efforts in Resilience**

#### Mission

The DHS Science and Technology Directorate's (S&T) mission is to deliver effective and innovative insight, methods and solutions for the critical needs of the Homeland Security Enterprise.



#### Visionary Goals

- Screening at Speed: Security that Matches the Pace of Life
- Trusted Cyber Future: Protecting Privacy, Commerce, and Community
- Enable the Decision Maker: Actionable Information at the Speed of Thought
- Responder of the Future: Protected, Connected, and Fully Aware
- Resilient Communities: Disaster-Proofing Society



7

# **Additional Resilience Efforts**

 100 Resilient Cities - Pioneered by the Rockefeller Foundation, dedicated to helping cities around the world become more resilient to the physical, social and economic challenges.



• NIST funded Disaster Resilience Center of Excellence led by Colorado State University - works with NIST researchers and partners from 10 universities to accelerate the development of system-level models and support tools to help local governments decide how to best invest resources.



 NIST Community Resilience Planning Guide - Provides a practical and flexible approach to help communities improve their resilience by setting priorities and allocating resources to manage risks for their prevailing hazards.





# **Moving from Models to Action**

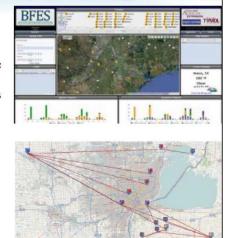
- What will drive business owners to change their practices?
- Many models are theoretical in nature and although these models can provide insights for decision makers, modelling of critical infrastructure systems should focus more on realistically identifying data flows, dependencies and interdependencies.
- Models provide answers to discrete questions. There is no one model that can be used to make a community resilient. Stakeholder needs are too diverse.
- Additional Challenges:
  - Threat centric vs Resilience centric?
  - Ontology coordination across disciplines for model integration what questions are being asked?
  - Securing necessary data
  - Intellectual property rights
  - Operations and maintenance



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# **Executing research to support resilience:**

- DHS S&T Office of University Programs Funded Modeling Projects support elements of building resilience
- AgConnect Institute for Infectious Animal Diseases (IIAD). A suite of customizable software products designed to enhance real-time situational awareness and support decision-making for emerging, zoonotic and/or transboundary animal diseases.
- Criticality Spatial Analysis (CRISTAL) Program Food Protection and Defense Institute (FPDI).
   CRISTAL develops new ways of identifying and understanding how and where supply chains are vulnerable to disruptions.





# DHS S&T Office of University Programs Funded Modeling Projects

- Economic Consequences Analysis Tool (E-CAT) – National Center for Risk and Economic Analysis of Terrorism Events (CREATE). Provides quick estimates of the economic impact of threats listed in the Homeland Security National Risk Characterization Register.
- ADvanced CIRCulation (ADCIRC) storm surge model – Coastal Resilience Center (CRC). Predicts when, where, and to what extent flooding will inundate a coastal community with greater precision than other available models.







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# **How CIRI Supports the DHS Mission**

- Lead University: University of Illinois at Urbana-Champaign
- Key Customers: NPPD, FEMA, Department of Commerce, State and local governments
- Alignment:
  - QHSR: Safeguard and Secure Cyberspace, Strengthen National Preparedness and Resilience
  - S&T Visionary Goals: Trusted Cyber Future, Resilient Communities, Enable the Decision Maker
- Capability Gaps:
  - Understanding of the impacts of catastrophic disruptions to infrastructures and across infrastructures- using cyber physical systems as a focus
  - Private Sector adoption of risk reduction measures
  - Models for public-private partnerships





# **Focus on CIRI Modeling Projects**

- Analyzing and Supporting the Development of the Cyberinsurance Market as a Market-Based Solution for Cyber Resiliency – Will model specific threats affecting the cyber insurance market.
- Regulatory Options for Managing Systemic Risks Will create a model that can evaluate both systemic risk in the electric power grid and the potential impact of regulatory options on systemic risk.
- Supply Chain Cybersecurity Assurance For Critical Infrastructure - Will develop assessment computer models that will be specifically designed to facilitate identification and mitigation of supply chain-induced cyber vulnerabilities in critical infrastructure
- Measuring Business and Economic Resilience in Disasters Will develop a formal microeconomic model of business responses to disasters



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Science and Technology

DHS Sponsored Research: DHS Approaches to Supporting Infrastructure Resilience

Matthew Coats, Program Manager, U.S. Department of Homeland Security, Science and Technology Directorate

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The White House. February 12, 2013. *Presidential Policy Directive/PPD 21 – Critical Infrastructure Security and Resilience*. Available online at: http://www.whitehouse.gov/the-press-office/2013/02/12/presidential-policy-directive-critical-infrastructure-security-and-resil

Executive Order No. 13636 of February 12, 2013. *Improving Critical Infrastructure Cybersecurity*. Available online at: http://www.whitehouse.gov/the-press-office/2013/02/12/executive-order-improving-critical-infrastructure-cybersecurity.

United States Department of Homeland Security. February 2010. *Quadrennial Homeland Security Review Report: A Strategic Framework for a Secure Homeland*. Available online at: http://www.dhs.gov/xlibrary/assets/qhsr\_report.pdf.

United States Department of Homeland Security, National Protection and Programs Directorate. August 2012. *Office of Infrastructure Protection Strategic Plan:* 2012-2016. Available online at: https://www.dhs.gov/sites/default/files/publications/IP%20Strategic%20Plan%20FINAL.pdf.

United States Department of Homeland Security. 2013. *National Infrastructure Protection Plan*. Online at: http://www.dhs.gov/national-infrastructure-protection-plan.

#### DHS Sponsored Research: DHS Approaches to Supporting Infrastructure Resilience

# Matthew Coats, Program Manager, U.S. Department of Homeland Security, Science and Technology Directorate

Mr. Matt Coats is the Program Manager for three DHS Science and Technology Centers of Excellence that conduct research and development activities in zoonotic and animal disease, critical infrastructure resilience, and food protection and defense. He also serves as the Office of University Programs Transition lead responsible for overseeing technology transition. In 2012, he jointly served as the acting Deputy Director of the DHS International Cooperative Programs Office, overseeing the team's management of the Department's 12 International Agreements. He participates in the Department's integrated product teams, National Security Council working groups, and the White House Foreign Animal Disease Threat Subcommittee where he served as the co-chair for the Work Force Task Force.

Prior to his work at DHS, Mr. Coats was a Senior Consultant and Booz Allen Hamilton supporting diverse public sector clients responsible for developing technologies to protect the Nation. He has worked in the biotech private sector as an International Business Development Associate at KARD Scientific where he was responsible for managing brand development, account management, and assisting in the execution of new research and development partnerships globally.

He is a graduate of Georgetown University's Medical School with an M.S. in Biomedical Science Policy, Union College with a B.S. in biology, and Massachusetts Institute of Technology Sloan School of Business' Executive Program. Mr. Coats is a certified Program Manager from the Defense Acquisition University, a Contracting Officer Representative, and a member in the Phi Alpha Theta and Sigma Xi Honor Societies.

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#### **Appendix C: Modeling of Systems and Dependencies (Session 3)**

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#### **Evolution of Hazard Assessment Modeling in Drinking Water Systems**

Royce Francis, George Washington University, seed@email.gwu.edu

The drinking water sector has focused intently during the last 15 years on hazard and risk assessment for potential service disruptions attributable to intentional and unintentional events. During the first 6-8 years of this period, the focus was primarily devoted to assessment risk attributable to intentional, i.e., terrorist, events. During the last 6-8 years, however, the sector has come to a consensus that an all-hazards risk management approach is more appropriate. The justification for the change from a focus on intentional events to all-hazards is based on the need to allocate limited resources to event preparations and response. The sector has come to the realization that preparing under an all-hazards approach would harden most systems to terrorist attacks, while preparing for terrorist attack scenarios would not harden most systems to the most important natural hazards. Consequently, most utilities in the industry assert that assessment procedures are more important than any particular modeling framework. In response to this consensus position, drinking water utilities have engaged in risk and vulnerability assessment using standardized tools such as EPA VSAT/WHEAT and SEMS/RAMCAP, EPA or AWWA table top exercises and incident checklists.

#### Notable References:

- Ostfeld et al. (2008). "The Battle of the Water Sensor Networks (BWSN): A
  Design Challenge for Engineers and Algorithms." ASCE Journal of Water
  Resources Planning and Management, 134(6):556-568.
- 2. Krause, A., Leskovec, J., Guestrin, C., VanBriesen, J., & Faloutsos, C. (2008). Efficient sensor placement optimization for securing large water distribution networks. *Journal of Water Resources Planning and Management*, 134(6), 516-526.
- 3. Leskovec, J., Krause, A., Guestrin, C., Faloutsos, C., VanBriesen, J., & Glance, N. (2007, August). Cost-effective outbreak detection in networks. In *Proceedings* of the 13th ACM SIGKDD international conference on Knowledge discovery and data mining (pp. 420-429). ACM.
- 4. Preis, A., & Ostfeld, A. (2008). Multiobjective contaminant sensor network design for water distribution systems. *Journal of Water Resources Planning and Management*, 134(4), 366-377.
- 5. Hart, W. E., & Murray, R. (2010). Review of sensor placement strategies for contamination warning systems in drinking water distribution systems. *Journal of Water Resources Planning and Management*, 136(6), 611-619.
- 6. Isovitsch, S. L., & VanBriesen, J. M. (2008). Sensor placement and optimization criteria dependencies in a water distribution system. *Journal of Water Resources Planning and Management*, *134*(2), 186-196.
- US EPA Office of Water, US EPA Office of Ground Water, and US EPA Office of Drinking Water, "Conduct a Drinking Water or Wastewater Utility Risk Assessment," 2015. [Online]. https://www.epa.gov/waterriskassessment/conductdrinking-water-or-wastewaterutility-risk-assessment. [Accessed: 07-Jul-2016].

- 8. US EPA Office of Water, US EPA Office of Ground Water, and US EPA Office of Drinking Water, "Water Health and Economic Analysis Tool (WHEAT) 3.0," 2016. [Online]. Available: https://www.epa.gov/waterriskassessment/find-out-abouthealth-and-economic-impacts-water-utility-emergencies. [Accessed: 07-Jul-2016].
- 9. S. D. Spence and C. M. Tuozzoli, (2011). *Gap Assessment for ASME-ITI/ AWWA J100-10 Standard and Leading Vulnerability Assessment Tools*, Water Research Foundation Web Report No. 4358.
- 10. US EPA Office of Research and Development, National Homeland Security Research Center, (2015). Systems Measures of Water Distribution System Resilience. Report No. EPA 600/R-14/383.
- 11. Roberson and Morley (2006). "Shifting to an All-Hazards Resiliency Approach." *Journal of the American Water Works Association*, 95(5):46-47.
- 12. Bloetscher et al. (2011). "Development of an adaptation toolbox to protect southeast Florida water supplies from climate change." *Eniron. Rev.* 19:397-417.
- 13. The Water Resources Dashboard, <a href="http://toolkit.climate.gov/topics/water-resources/water-resources-dashboard">http://toolkit.climate.gov/topics/water-resources/water-resources-dashboard</a>

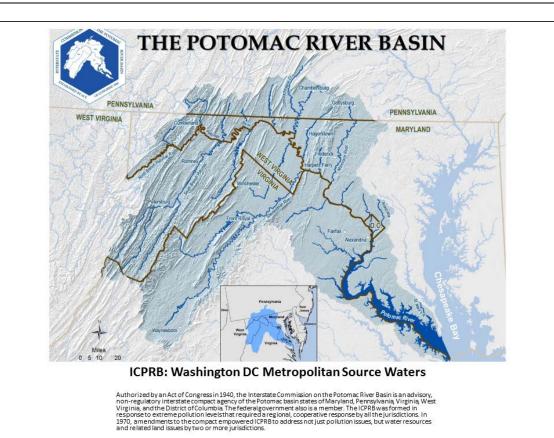
# Evolution of Hazard Assessment Modeling in Drinking Water Systems

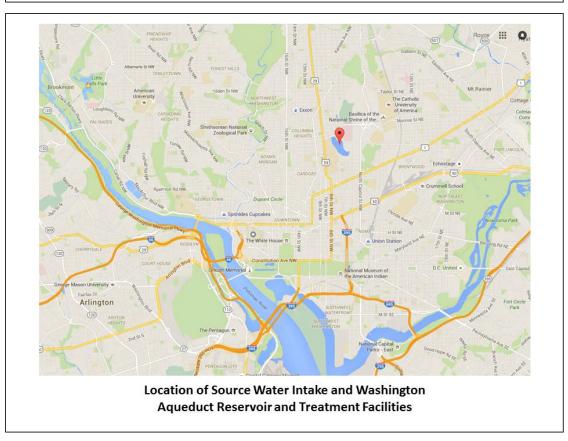
Royce A. Francis

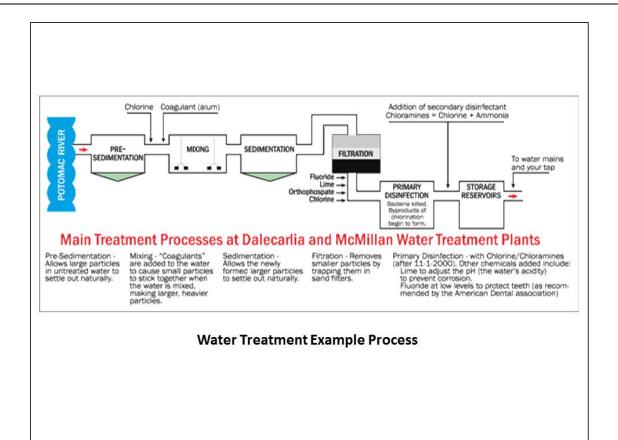
Dept. of Engineering Management and Systems Engineering

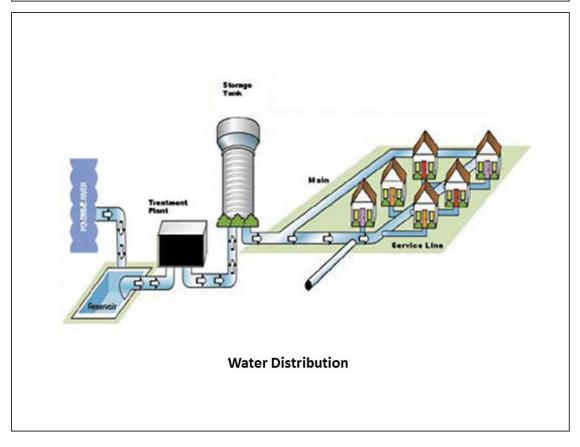
The George Washington University, Washington, DC Email: seed@gwu.edu, Phone: 412-780-6453

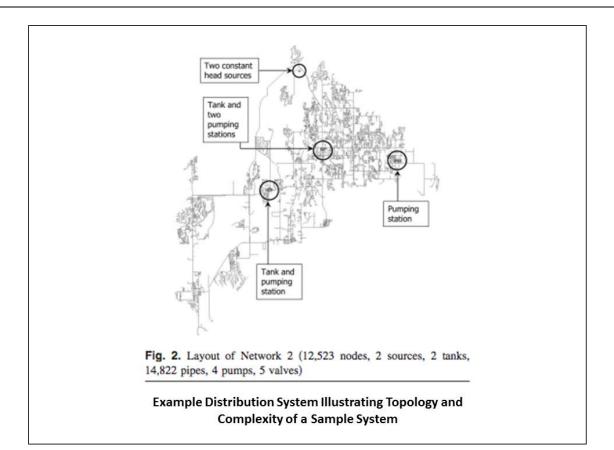
# Overview of the Drinking Water System





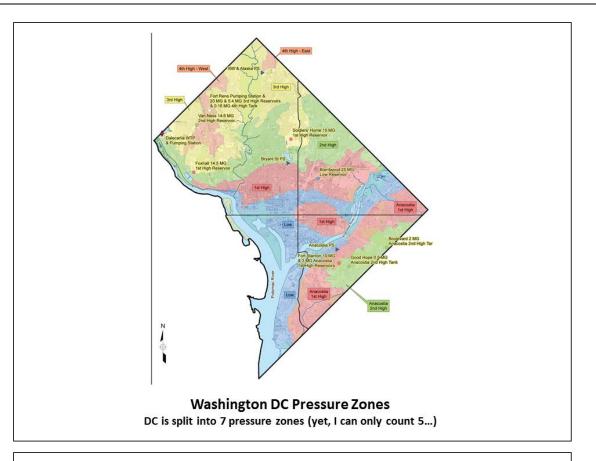








**Pumping Stations** 



# Infrastructure Interdependence

- There are 4 types of Interdependence:
  - Physical: Water supply requires electric power for pumping
  - Geographic: Water quality in the Potomac depends on land use and wastewater treatment practices in sub-watersheds
  - Logical: EPA MS4 discharge permit requirements influences tech adopted in MD, VA, W. VA WWTPs
  - Cyber: Water distribution and pumping is monitored via SCADA systems requiring information infrastructure

For more details, see: Rinaldi, S. M.; Peerenboom, J. P.; Kelly, T. K. Identifying, understanding, and analyzing critical infrastructure interdependencies. IEEE Control Systems Magazine 2001, 21, 11–25.

# The Basis of Drinking Water Models is EPANET

- EPANET<sup>1</sup> is a software package used to model drinking water distribution system pipe networks written by Lew Rossman
- It is an extended-period hydraulic solver that can model:
  - the flow of water in each pipe,
  - the pressure at each node,
  - the height of the water in each tank,
  - the type of chemical concentration throughout the network during a simulation period,
  - water age,
  - source, and
  - tracing

<sup>1</sup>Available at: https://www.epa.gov/water-research/epanet

# The Basis of Drinking Water Models is EPANET

- EPANET is freely available as open-source ANSI compliant C/C++ code
  - For this reason, EPANET is the engine behind many academic/research, commercial, and proprietary software used to study and design drinking water systems
- EPANET is extended by EPANET-MSX (multispecies extension) to model complex reactions (with more than one species) that may be important in distributed drinking water quality



# Objectives

- After today's presentation, the participant will:
  - 1. Observe key features of the rationale for vulnerability assessment from the Bioterrorism Act of 2002;
  - 2. Consider the nature of models responsive to thse rationales;
  - 3. Note the transition to all-hazards analysis using EPA and AWWA frameworks; and,
  - 4. Consider two example assessment tools representing the expanding scope of the knowledge bases required for all-hazards assessment

NOTE: I do not review articles integrating qualitative or quantitative social science with hazard assessment models in the drinking water sector.

# Risk and vulnerability analysis in the drinking water sector

The drinking water sector focused intently during the period from ca. 2001-2010 on hazard and risk assessment for potential service disruptions attributable to intentional (i.e., terrorist) acts.

Natural News.com

# Terrorism Provided Initial Impetus

 The Bioterrorism Act of 2002, Title IV<sup>1</sup> provided the initial impetus for securing drinking water systems post-9/11/2001

<sup>1</sup>Available at: http://www.fda.gov/RegulatoryInformation/Legislation/ucm155780.htm

## Bioterrorism Act Innovations

- The Bioterrorism Act of 2002 required utilities to:
  - "... conduct an assessment of the vulnerability
    of its system to a terrorist attack or other
    intentional acts intended to substantially disrupt
    the ability of the system to provide a safe and
    reliable supply of drinking water..."

# Bioterrorism Act Innovations

- The Bioterrorism Act of 2002 required utilities to:
  - 2. "... prepare or revise, where necessary, an emergency response plan that incorporates the results of vulnerability assessments that have been completed."

## Bioterrorism Act Innovations

- The Bioterrorism Act of 2002 required government partners to:
  - 3. "... review (or enter into contracts or cooperative agreements to provide for a review of) current and future methods to prevent, detect and respond to the intentional introduction of chemical, biological or radiological contaminants into community water systems and source water for community water systems..."

## Bioterrorism Act Innovations

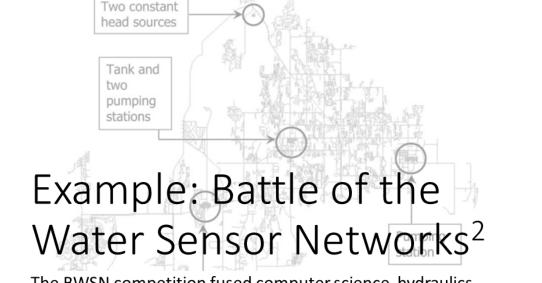
- The Bioterrorism Act of 2002 required government partners to:
  - 4. "...shall review (or enter into contracts or cooperative agreements to provide for a <u>review</u> <u>of) methods and means by which terrorists or</u> <u>other individuals or groups could disrupt the</u> <u>supply</u> of safe drinking water or take other actions against water collection, pretreatment, treatment, storage and distribution facilities..."

# Key Foci

- A quick survey of key terms supporting these important advances include:
  - · Vulnerability assessment
  - Terrorist attack
  - Intentional acts
  - · Emergency response plan
  - · Prevent, detect, respond
  - Intentional introduction of contaminants
  - Supply disruption
- These focus on intentional human acts!

# Advances in Distribution System Monitoring Research

- Distribution system modeling and monitoring research was responsive to these themes
- Drinking water distribution systems can have complex network topology.
  - The complexity of the topology implies a very large number of potential attack scenarios
  - The topological features of the network provide some clues for prioritizing critical attack scenarios



The BWSN competition fused computer science, hydraulics, and environmental engineering to produce innovative approaches to characterizing the consequences of various attack scenarios.

<sup>2</sup>Consider: Ostfeld et al. (2008). "The Battle of the Water Sensor Networks (BWSN): A Design Challenge for Engineers and Algorithms." ASCE Journal of Water Resources Planning and Management, 134(6):556-568.

station

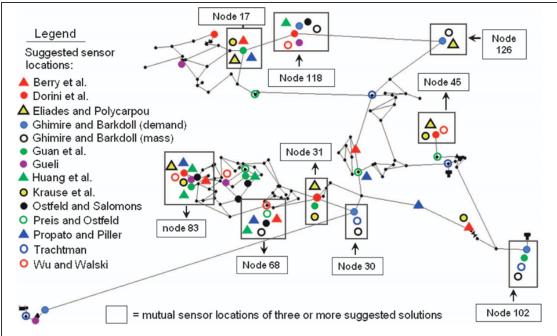


Fig. 3. (Color) Network 1, Case A: 5 sensors (N1A5) solutions layout

This figure demonstrates results that are representative of the types of research output dominating this period. This figure optimizes placement of sensors throughout the distribution system to minimize the time to detection of an intrusion event, thereby minimizing impacts of an attack. A typical team may include a computer scientist for algorithm development and data management, a civil engineer for hydraulic modeling, and an environmental engineer for selection of detection indicator (e.g., free chlorine residual, etc.).

# Other Examples

- Zechman [Berglund] and Ranjithan (2009).
   "Evolutionary Computation-Based Methods for Characterizing Contaminant Sources in a Water Distribution System," ASCE J. Water Resources Planning and Management, 135(5):334-343
  - This paper uses evolutionary search algorithms to solve the inverse problem of identifying contaminant sources in a water distribution system. This is important in the need for algorithms used to process sensor data that could then aid in contaminant source characterization.

# Other Examples

 J-P Watson, R. Murray, and W.E. Hart (2009).
 "Formulation and Optimization of Robust Sensor Placement Problems for Drinking Water Contamination Warning Systems." ASCE Journal of Infrastructure Systems, 15(4):330-339.

Minimize 
$$\sum_{e \in \mathcal{E}} \sum_{j \in \mathcal{L} \cup \{q\}} d_{ej} x_{ej} \tag{1}$$

Subject to 
$$\sum_{j \in \mathcal{L} \cup \{q\}} x_{ej} = 1, \quad \forall \ e \in \mathcal{E}$$
 (2)

$$x_{ej} \leq y_j, \quad \forall \ j \in \mathcal{L}, \quad e \in \mathcal{E} \tag{3}$$

$$\sum_{i=L} y_i = p \tag{4}$$

$$y_j \in \{0,1\}, \quad \forall j \in \mathcal{L}$$
 (5)

$$0 \le x_{ej} \le 1$$
,  $\forall e \in \mathcal{E}$ ,  $j \in \mathcal{L} \cup \{q\}$  (6)

The objective of papers like this one is to optimize sensor placement so as to minimize the impact on the population served within the distribution system.

# Representative Citations on Attack Detection Models

- Krause, A., Leskovec, J., Guestrin, C., VanBriesen, J., & Faloutsos, C. (2008). Efficient sensor placement optimization for securing large water distribution networks. *Journal of Water Resources Planning and Management*, 134(6), 516-526.
- Leskovec, J., Krause, A., Guestrin, C., Faloutsos, C., VanBriesen, J., & Glance, N. (2007, August). Cost-effective outbreak detection in networks. InProceedings of the 13th ACM SIGKDD international conference on Knowledge discovery and data mining (pp. 420-429). ACM.
- Preis, A., & Ostfeld, A. (2008). Multiobjective contaminant sensor network design for water distribution systems. *Journal of Water Resources Planning and Management*, 134(4), 366-377.
- Hart, W. E., & Murray, R. (2010). Review of sensor placement strategies for contamination warning systems in drinking water distribution systems. Journal of Water Resources Planning and Management, 136(6), 611-619.
- Isovitsch, S. L., & VanBriesen, J. M. (2008). Sensor placement and optimization criteria dependencies in a water distribution system. *Journal of Water Resources Planning and Management*, 134(2), 186-196.



# All-Hazards vs. Terrorism Analysis

- It has become apparent that natural hazards would be more of a threat than man-made hazards
  - Hurricanes Katrina and Sandy demonstrate that the impacts of natural hazards may be more extensive and more severe
  - Natural hazards can escalate impacts due to dependence of water systems on other systems
    - Natural hazards activate considerable geographic interdependence among infrastructure systems
    - Natural hazards can cause cascading failures via disruption in functionality of interdependent systems

# All-Hazards vs. Terrorism Analysis

- The diversity inherent in all-hazards vulnerabilities will require system hardening that may also be effective against man-made attacks or hazards
- Hardening activities required to protect against man-made attacks may be less effective against natural hazards

# VSAT, WHEAT, and RAMCAP

- EPA and AWWA have developed tools to support all-hazards analyses for utilities updating their Bioterrorism Act vulnerability assessments
  - EPA Vulnerability Self-Assessment Tool (VSAT)
  - EPA Water, Health, and Economic Analysis Tool (WHEAT)
  - AWWA J-100-10 RAMCAP

# VSAT, WHEAT, and RAMCAP

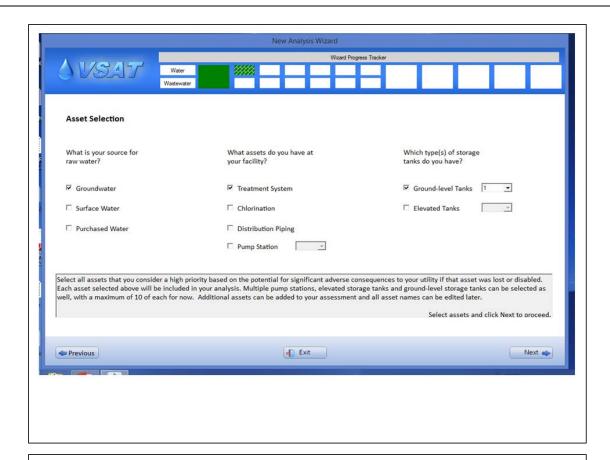
- The AWWA J-100-10 standard requires a ranking of critical assets for prioritization of resilience activities.
  - The main analytical steps are: asset characterization; threat characterization; consequence analysis; vulnerability analysis; threat analysis; risk/resilience analysis; and, risk/resilience management.

# VSAT, WHEAT, and RAMCAP

- EPA WHEAT and EPA VSAT are intended to be used in combination.
  - The objective of WHEAT is to support the assessment of economic and health consequences of attacks, service disruptions, natural disasters, or otherwise adverse events by prioritizing assets; while,
  - The objective of VSAT is to help utilities identify critical assets, threats, effective countermeasures, and costs in order to facilitate comprehensive vulnerability assessment.

# **VSAT Main Steps**

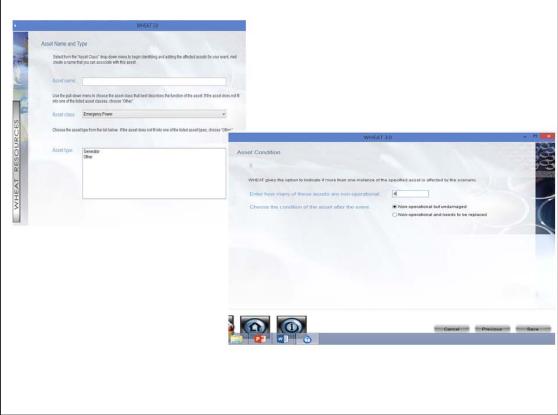
- 1. Asset Identification
- 2. Countermeasure Evaluation
- 3. Threat Identification: Man-made or Natural
- 4. Baseline assessment: Utility information
- 5. Improvement assessment: Propose new countermeasures
- 6. Cost/Risk evaluations
- 7. Summaries and Reports



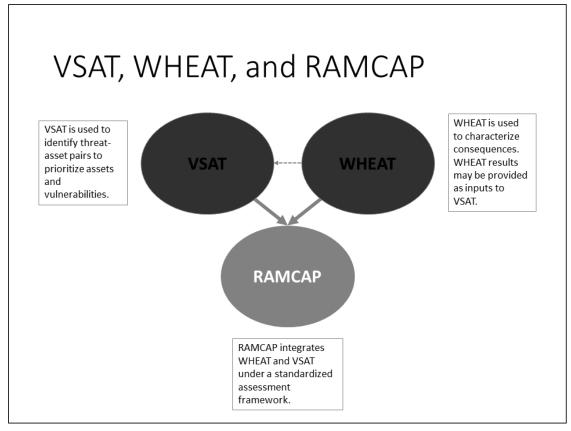
# WHEAT Main Steps

- System and Scenario Selection
- 2. Baseline Inputs: Asset condition
- 3. Scenario Inputs and Service Loss and Response
- 4. Contamination Event Consequences
- 5. Public Health Consequences
- 6. Utility-Level and Regional Economic Consequences
- 7. Downstream Impacts
- 8. Summary Reports











# The Value of Process-Based Approaches

- At this stage, professionals in the water sector acknowledge the primacy of analytical process in resilience planning
  - The assessment process may uncover important interdependence with other systems (e.g., emergency response becomes familiar with components of water systems)
  - A process-oriented approach, rather than quantificationoriented approach, may give participants confidence that the analysis is responsive to the unique features of their system
  - Drinking water systems may have sufficient storage and distribution system treatment capabilities that allow for slight departures from normal water quality. This means that collaboration with other infrastructure managers and longterm planning needs can be prioritized.

# Morley (2011) Utility Resilience Indicator Reflects Process Focus

- The URI, developed by Morley (2011), involves the development of a methodology that concisely and simply communicates a utility's readiness and resilience to disruptions attributable to all-hazards
- The URI operational indicators are:
  - 1. emergency response plan readiness level;
  - 2. national incident management system (NIMS) compliance;
  - 3. mutual aid and assistance (e.g., interstate WARN agreement);
  - 4. emergency power availability for critical operations;
  - 5. ability to meet minimum daily demand (water) or treatment requirements (wastewater);
  - 6. lead time for critical parts and equipment repair (shorter is better); and,
  - 7. percentage of response-capable critical staff available for operations and maintenance with cross-trained staff backup.

# Morley (2011) Utility Resilience Indicator Reflects Process Focus

- The URI, developed by Morley (2011), involves the development of a methodology that concisely and simply communicates a utility's readiness and resilience to disruptions attributable to all-hazards
  - The URI financial indicators are:
    - 1. business continuity planning exercised;
    - 2. utility bond rating;
    - 3. condition assessment coverage;
    - 4. community unemployment (i.e., community unemployment is a proxy measure for utility financial stability); and
    - 5. community median household income (i.e., another proxy for financial stability).

## Representative Citations on All-Hazards Vulnerability Assessment

- US EPA Office of Water, US EPA Office of Ground Water, and US EPA Office of Drinking Water, "Conduct a Drinking Water or Wastewater Utility Risk Assessment," 2015. [Online]. https://www.epa.gov/waterriskassessment/conduct-drinking-water-or-wastewater-utility-risk-assessment. [Accessed: 07-Jul-2016].
- US EPA Office of Water, US EPA Office of Ground Water, and US EPA Office of Drinking Water, "Water Health and Economic Analysis Tool (WHEAT) 3.0," 2016. [Online]. Available: https://www.epa.gov/waterriskassessment/find-out-about-health-and-economic-impacts-water-utility-emergencies. [Accessed: 07-Jul-2016].
- S. D. Spence and C. M. Tuozzoli, (2011). Gap Assessment for ASME-ITI/AWWA J100-10 Standard and Leading Vulnerability Assessment Tools, Water Research Foundation Web Report No. 4358.
- US EPA Office of Research and Development, National Homeland Security Research Center, (2015). Systems Measures of Water Distribution System Resilience. Report No. EPA 600/R-14/383.
- Roberson and Morley (2006). "Shifting to an All-Hazards Resiliency Approach." Journal of the American Water Works Association, 95(5):46-47.

## Conclusions

- Hazard assessment modeling in drinking water systems will continue to evolve and become more inter-disciplinary.
  - Drinking water systems will rely on a much broader knowledge base to remain resilient; and,
  - Drinking water systems will continue to develop tools that have a wide scope of application to multiple decision contexts.

# Example 1: Development of Adaptation Toolbox for SE Florida Water Supplies<sup>3</sup>

South Florida Water Management District (SFWMD) evaluated plans to adapt to sea level rise (SLR), while at the same time considering options available to reverse adverse impacts of Everglades drainage on the native ecosystem and Biscayne aquifer. The toolbox includes a set of adaptation tools (e.g., pumping stations, water conservation, aquifer recharge, etc.) and fundamental empirical and physical data including a land-use change model, hydrological model of surface flows, temperature and SLR projections under climate change.

<sup>3</sup>Bloetscher et al. (2011). "Development of an adaptation toolbox to protect southeast Florida water supplies from climate change." *Eniron. Rev.* 19:397-417.

# Example 2: The Water Resources Dashboard<sup>4</sup>

From NOAA: "Water resource managers, city planners, and the general public are witnessing changes in the climate, as well as associated impacts to our environment. To better plan for the future, the American Planning Association, American Water Works Association, Association of Metropolitan Water Agencies, National Oceanic and Atmospheric Administration, Water Environment Federation, Water Environment and Reuse Foundation, and the Water Resource Foundation collaborated to create a water resources dashboard — a one-stop location for water-relevant [climate] data sets."

<sup>4</sup>The Water Resources Dashboard, <a href="http://toolkit.climate.gov/topics/water-resources/water-resources-dashboard">http://toolkit.climate.gov/topics/water-resources/water-resources-dashboard</a>

#### Royce Francis

#### Background

Dr. Royce Francis leads the SEED research group-Strategic [urban] Ecologies, Engineering, and Decision-making. Currently, SEED is focusing on decision-analytic sustainability measurement in infrastructure systems, risk-based management of drinking water infrastructure rehabilitation and renewal, and integration of decision modeling with life cycle cost assessment methodologies for evaluating vulnerability of infrastructure systems to natural hazards. Dr. Francis is a member of the Association for Environmental Engineering and Science Professors, the American Society of Civil Engineers, and the Society for Risk Analysis where he serves as the 2012 Engineering Infrastructure Specialty Group (EISG) Chair.

#### **Current Research**

Dr. Royce Francis' research and professional interests are at the interface between environmental and sustainability engineering and policy, including:

- Risk and occurrence assessment of emerging contaminants;
- Bayesian statistical modeling;
- · Water infrastructure development, resilience, and sustainability
- Infrastructure systems analysis;
- Regulatory risk analysis

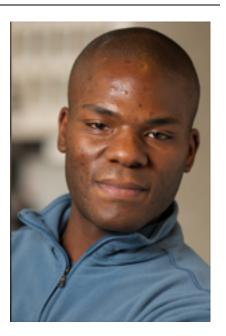
#### Education

- Postdoctoral Fellow: Department of Geography and Environmental Engineering, The Johns Hopkins University, 2009-2010
- Ph.D., Department of Engineering and Public Policy, Carnegie Mellon University, 2009
   Department of Civil and Environmental Engineering, Carnegie Mellon University. 2009
   Dissertation Title: Topics in Occurrence and Mixture Risk Assessment Supporting Formulation and Analysis of the Stage II Residual Disinfectants/Disinfection Byproducts (D/DBP) Rule.
- M.S., Civil and Environmental Engineering, Carnegie Mellon University, 2006
- B.S., Civil Engineering, Howard University, summa cum laude, 2004

#### **Publications**

#### Journal Articles

- Francis, R.A., Geedipally, S.R., Guikema, S.D., Lord, D., Dhavala, S.S., LaRocca, S. (2012). "Characterizing the performance of the Conway-Maxwell Generalized Linear Model." Risk Analysis. 32:167-183.
- Francis, R.A., Falconi, S., Nateghi, R., Guikema, S.D. (2011) "Probabilistic life cycle analysis model for evaluating electric power infrastructure risk mitigation investments." Climatic Change. 106:31-55.
- Francis, R.A., VanBriesen, J.M., Small, M.J. (2010). "Bayesian statistical modeling of disinfection byproduct (DBP) bromine incorporation in the Information Collection Rule (ICR) database." Environmental Science and Technology. 44:1232-1239.



• Francis, R.A., Small, M.J., VanBriesen, J.M. (2009). "Multivariate Distributions of Disinfection Byproducts in Drinking Water." Water Research. 43:3453-3468.

#### Peer-Reviewed Conference Papers

- Pita, G., Francis, R., Liu, Z., Mitrani-Reiser, J., Guikema, S., Pinelli, J-P. "Statistical tools for populating/predicting input data of risk analysis models." ICVRAM 2011, College Park, MD.
- Francis, R., Guikema, S., and Henneman, L. "Bayesian belief networks for predicting drinking water distribution system pipe breaks." PSAM11/ESREL12, Helsinki, Finland.

#### **Distinctions**

- Assistant Professor: Department of Engineering Management and Systems Engineering, The George Washington University, September 2010-Present
- Visiting Scholar: Department of Geography and Environmental Engineering, The Johns Hopkins University, 2010-2011
- American Society of Civil Engineers (Assoc. M. ASCE)
- ASCE Environment and Water Resources Institute (EWRI)
- Society for Risk Analysis (SRA)
- Association for Environmental Engineering and Science Professors (AEESP)

#### **Modeling Water Distribution System Resilience**

Water utilities are vulnerable to a wide variety of human-caused and natural disasters. These disruptive events can result in loss of water service, contaminated water, pipe breaks, and failed equipment. Furthermore, long term changes in water supply and customer demand can have a large impact on the operating conditions of the network. The ability to maintain drinking water service during and following these types of events is critical. Simulation and analysis tools can help water utilities explore how their network will respond to disruptive events and plan effective mitigation strategies.

Sandia National Laboratories and the U.S. Environmental Protection Agency are developing new software tools to meet this need. The Water Network Tool for Resilience (WNTR) is a Python package designed to help water utilities investigate resilience of water distribution systems over a wide range of hazardous scenarios and to evaluate resilience-enhancing actions. This presentation will outline the modeling components in WNTR, demonstrate their use, and show how WNTR can help water utilities estimate potential damage, evaluate preparedness, prioritize repair strategies, and identify worse case scenarios.











## Modeling Water Distribution System Resilience

Katherine A. Klise





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- Sandia National Laboratories
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  - David Hart
  - Carl Laird

## Motivation and Background



- Water distribution systems face multiple challenges
- The goal of a resilient system is to minimize the magnitude and duration of disruption
- Resilience of drinking water systems is influenced by
  - Design
  - Maintenance
  - Operations
  - Interdependence with other infrastructure

#### **Potential Hazards**

#### Natural Disasters

- Drought
- Earthquakes
- FloodsHurricanes
- Tornados
- Tornados
- Wildfires
- Winter Storms

Terrorist Attacks

Cyber Attacks

Hazardous Materials Release

Climate Change

#### **Potential Impacts**

Pipe Break

Other Infrastructure Damage/Failure

Power Outage

Service Disruption (source water, treatment, distribution, or storage)

Loss of Access to Facilities/Supplies

Loss of Pressure/Leaks

Change in Water Quality

Environmental impacts

Financial impacts (e.g., loss of

Social Impacts (e.g., loss of public confidence, reduced workforce)

3

## Motivation and Background



- Important questions to consider:
  - What kind of infrastructure damage would be expected after a disruptive event?
  - How long would the system continue to provide water to customers?
  - · Which customers are impacted the most?
  - What kind of restoration actions would be helpful?
  - How should restoration actions be prioritized?
  - What can utilities do to prepare?
- Simulation and analysis tools can help water utilities explore how their network will respond to expected, and unexpected, events

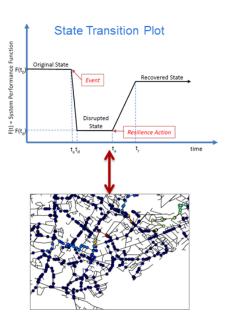




## **Quantifying Resilience**

Sandia National Laboratories

- Numerous metrics have been suggested to quantify reliability, robustness, redundancy, and security for water distribution networks
  - Topographic metrics
  - Hydraulic metrics
  - Water quality metrics
  - Economic metrics
- State transition plots graphically represent the meaning of resilience
  - System performance function, event, and resilience action must be clearly defined
  - Resilience is typically defined as a system measure, but could be measured for individual components of the network



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## Water Network Tool for Resilience

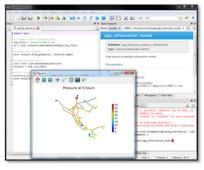


- Motivation
  - Provide a single software framework for modeling disruptive incidents and repair strategies
- Intended users
  - Researchers, consultants, water utilities
  - Organizers of table top exercises

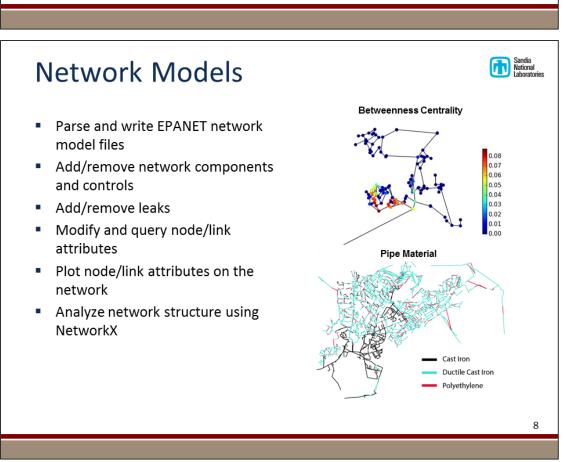
#### Software capabilities

- Simulate disaster scenarios and damage to a specific water distribution system over time
- Measure quantitative resilience indicators
- Evaluate the benefit of utility response actions
- Evaluate improvements in resilience due to changes in system operation or design

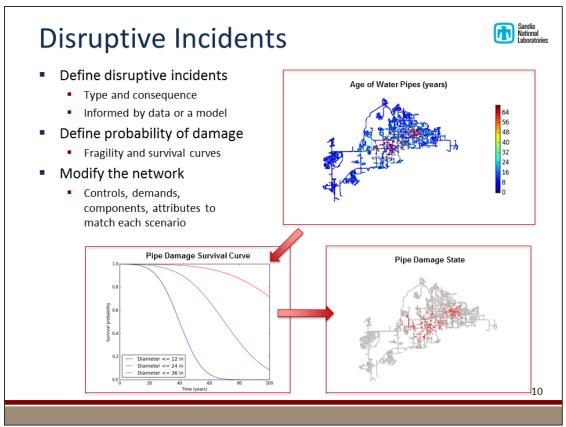




#### **WNTR Modeling Framework** Sandia National EPANET (DD) and PDD Generate and modify hydraulic simulation network model - Compatible with EPANET Water quality simulation network model files - Pipe leak models NetworkX graphs are used - Stop/restart capabilities Define and model to analyze network structure Multiprocessing to run in disruptive events & restoration actions Numpy and Scipy are used for efficient numerical - Deterministic or probabilistic Simulate network computation Pandas dataframes are used hydraulics and water - Fragility curves and damage to store time-series quality models simulation results Compute resilience Matplotlib is used to - Topographic, hydraulic, produce high-quality water quality, and economic graphics, including network metrics graphics and animation Time-based and system wide Analyze/Visualize metrics results



# Disruptive Incidents Define disruptive incidents Type and consequence Informed by data or a model Define probability of damage Fragility and survival curves Modify the network Controls, demands, components, attributes to match each scenario Tank Damage Fragility Curve Tank Damage State



## **Restoration Actions**



- Define the restoration action
  - Type of repair actions
  - Number of crews
  - Time to repair
  - Firefighting capacity
- Define priorities
  - e.g., distance from source, magnitude of leak, number of people affected
- Modify the network
  - Controls, demands, components, attributes to match each scenario

Number of repair crews - 5

Repairs per day – 5 (120 breaks fixed in 5 days)

Repairs started 24 hours after earthquake

Separate team repaired tank

Prioritized repairs by proximity to limit travel time

Production maximized to feed leaks

Boil water order for affected regions

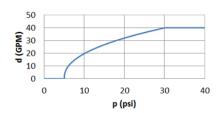
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## Hydraulic and Water Quality Simulation In Sandia National Inhoratories



- Demand-driven hydraulic simulation and water quality simulation using EPANET
- Pressure driven-demand hydraulic simulation
  - Demand at a node, d, depends on the pressure, p, available at the node
  - Input parameters = nominal pressure (P<sub>f</sub>) and minimum pressure (P<sub>o</sub>)

$$\begin{aligned} d &= D_f & \text{for } p \geq P_f \\ d &= D_f \left(\frac{p - P_o}{P_f - P_o}\right)^{1/e} & \text{for } P_o$$



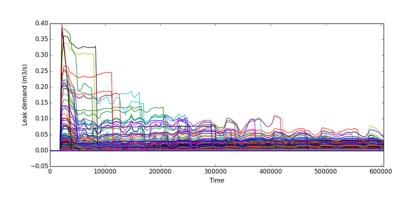
- Simulation start/stop capabilities
- Feedback loops
- Monte Carlo simulation
- Parallelization

## Leak Model



- Explicitly model water lost between the time when the leak starts and the time when crews can isolate/repair the leak
  - New node added at location of leak
  - Leak demand,  $d_{leak}$ , depends on pressure, p, at that node
  - Input parameters: discharge coefficient ( $C_d$ ) and area (A),  $\alpha$  set to 0.5

$$d_{leak} = C_d A \sqrt{2\rho} p^{\alpha}$$



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## **Resilience Metrics**

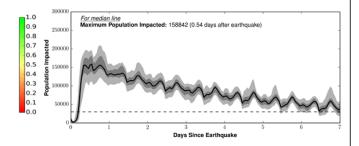


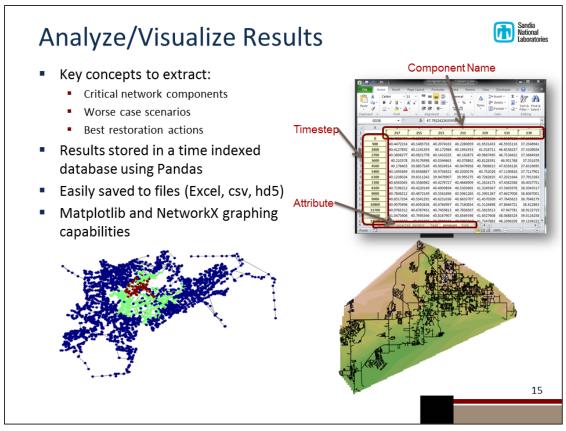
Topographic	Shortest path lengths, bridges, articulation points, betweenness centrality
Hydraulic	Water service availability, pressure within thresholds, Todini index, entropy, population impacted
Water quality/security	Concentration above/below threshold, water age, mass consumed, extent of contamination, population impacted
Economic	Network cost, greenhouse gas emissions

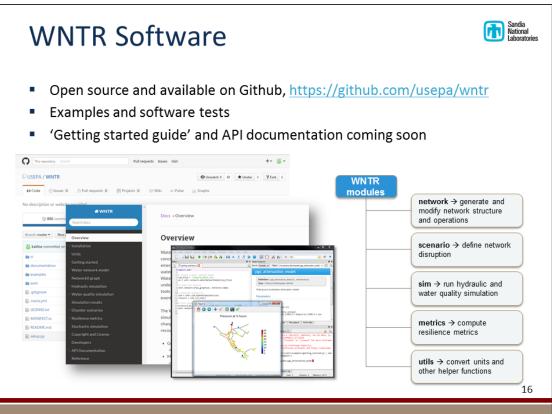
#### Water service availability after a power outage

#### Population impacted after an earthquake









## Ongoing Research and Development International Internation



- Develop additional disaster scenarios based on real events
- Improve code handling of rapid changes and failures
- Test and evaluate resilience functions/indicators
- Add optimization of response actions
- Perform case studies with utility partners
- Investigate network design for resilience

#### **Modeling Water Distribution System Resilience**

#### Bio

Katherine Klise joined Sandia National Laboratories in 2004 with a MS degree in Earth and Planetary Sciences. She is currently leading a collaborative research project with the EPA developing custom simulation and optimization software tools for water infrastructure security. Areas of specialization include network topography, image analysis, spatial heterogeneity, data mining, software development and quality assurance.

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The software developers of WNTR (Water Network Tool for Resilience) wrote this report to review quantitative performance measures for water distribution systems with a focus on systems measures that can be used to quantify resilience to natural disasters, terrorist attacks, and other hazards. This report includes references for related work on modeling water distribution network resileince.

Henry D, Ramirez-Marquez JE. (2012). Generic metrics and quantitative approaches for system resilience as a function of time. Reliability Engineering and System Safety, 99, 114–122.

Barker K, Ramirez-Marquez JE, Rocco CM. (2013). Resilience-based network component importance measures. Reliability Engineering and System Safety, 117, 89–97.

These two publications describe methods to quantify resilience using state transitions. WNTR creates state transition plots to track water service availability and population impacted using simulations of disaster and recovery efforts.

Rossman LA. (2000). EPANET 2 Users Manual. [Technical report] Cincinnati, OH: U. S. Environmental Protection Agency. EPA/600/R–00/057

This report describes EPANET software used to model water distribution systems. The software is distributed by USEPA. WNTR uses EPANET for demand-driven hydraulic simulation and water quality simulation.

American Lifelines Alliance (2001), Seismic Fragility Formulations for Water Systems, Part 1 and 2, American Lifelines Alliance (ALA), April 2001

This report describes failure mechanisms in water systems after an earthquake. Fragility curves from this report can be included in WNTR.

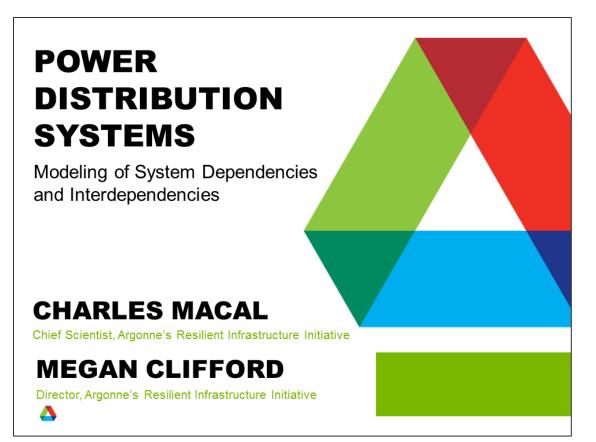
Title: Power Distribution Systems: Modeling of Systems Dependencies and Interdependencies

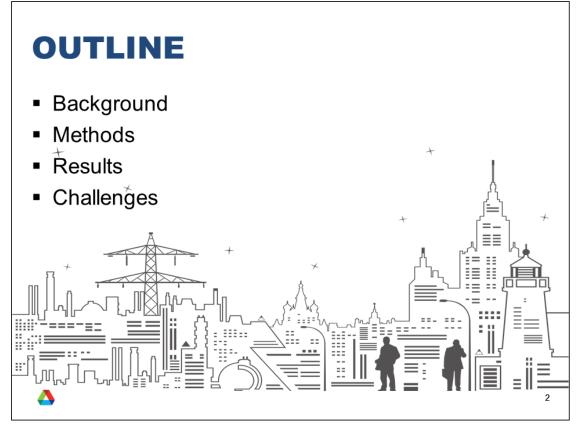
Presenter: Charles M. Macal, PhD, PE

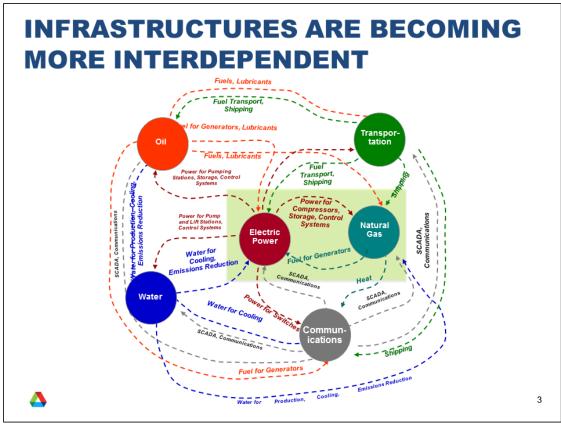
**Affiliation:** Resilient Infrastructure Initiative, Global Security Sciences Division, Argonne National Laboratory

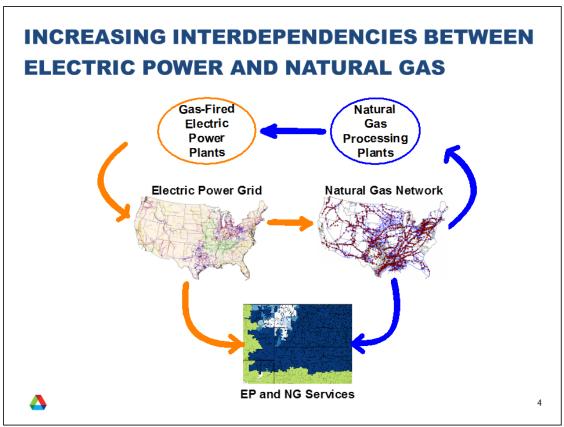
#### **Abstract:**

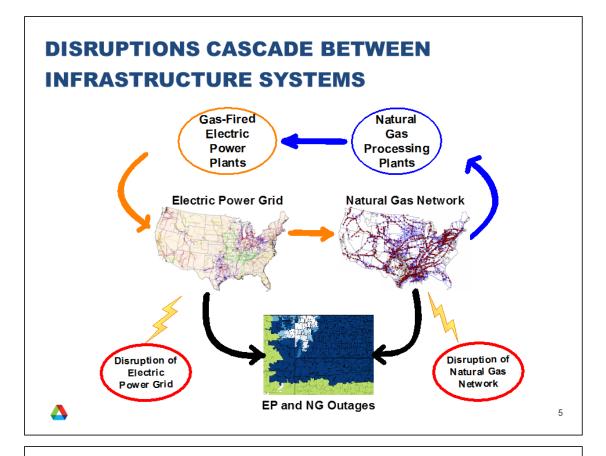
Interdependencies between infrastructure systems are becoming more complex while our ability to understand these interdependencies continues to lag. The growing reliance of the electric power system on cheap and clean natural gas for power generation, for example, is creating a significant and growing dependency of the electric power system on the natural gas system, while, at the same time, the natural gas system heavily relies on electricity for its operation. These interdependencies create the possibility that both systems are potentially more vulnerable to disruptions cascading across multiple infrastructures and present challenges for recovery and restoration operations. This paper presents a framework for identifying and modeling critical interdependencies between infrastructure systems, focusing on electric power and natural gas. Proven infrastructure models (EPfast for electric power, NGfast for natural gas) are linked by modeling the critical interdependencies between these systems. Case studies are presented that illustrate the need for and value of such an approach. Technical challenges are identified, including data requirement for modeling interdependencies and the need for validation of linked infrastructure models beyond validation of individual infrastructure models. Research challenges for extensibility of the framework to modeling multiple infrastructure systems and their interdependencies are highlighted.











# UNDERSTANDING STAKEHOLDER REQUIREMENTS

Literature review (35 documents) and interviews (10) determined the *top 8 questions*:

- 1. How are the different components of the DHS taxonomy (sector, subsector, asset) interconnected?
- 2. What infrastructures would be negatively impacted by a given event?
- 3. What are the interrelationships between the systems and potential for cross-system cascading disruptions?
- 4. What are the sequential and simultaneous impacts of a disruption?
- 5. What are the lifeline vulnerabilities to single points of failure?
- 6. How many people would be impacted?
- 7. What would be the consequences to the dysfunction of critical infrastructure?
- 8. What are the potential security and safety issues?

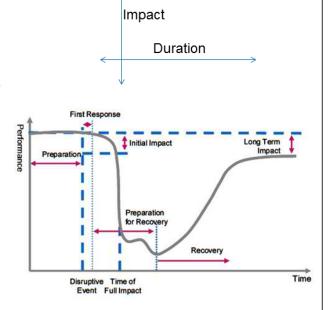


# INFRASTRUCTURE MODELING AND RESILIENCE

Infrastructure Resilience:

An infrastructure's ability to continue to provide critical services efficiently following a disruptive event

- Infrastructure Modeling
  - Quantify the potential infrastructure impact and outage durations (people, business)
  - Aid stakeholders by making recommending that increase critical infrastructure resilience





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#### **EPFAST** ELECTRIC GRID MODELING

Direct Current, steady-state model provides quick estimates of disruptions

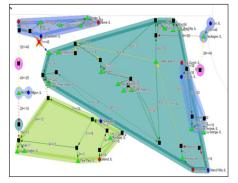
- Transmission line outages
- Substation outages
- Cascading line outages
- Uncontrolled islanding

#### Regional Scale

- Up to 60,000 nodes and 70,000 lines
- WECC, ERCOT, Eastern Interconnect

#### Results

- Load reduction per substationGenerators shuttered
- Number and size of island grids formed



Δ

# **NGFAST** NATURAL GAS INTERSTATE PIPELINE MODELING

- Linear, steady state model provides quick estimates of impacts
  - Pipeline breaks
  - Flow reduction due to production fields
- Accounts for effects of mitigating measures
  - Underground storage (UGS)
  - Liquefied Natural Gas (LNG)
  - Production facilities
  - Spare pipeline capacity
- National model that considers
  - ~80 interstate pipelines
  - ~1,800 Local Distribution Companies (LDCs)

Δ

- ~800 state border points



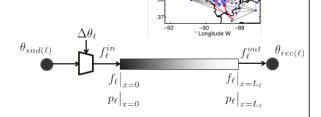
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#### MODELING THE PHYSICS OF INFRASTRUCTURE SYSTEMS

**Example: Natural Gas Model Formulation** 

Transport Equations for link  $\ell \in \mathcal{L} := \mathcal{L}_p \cup \mathcal{L}_a$ 

$$\begin{split} \frac{\partial p_{\ell}}{\partial t} + \frac{1}{A_{\ell}} \frac{p_{\ell}}{\rho_{\ell}} \frac{\partial f_{\ell}}{\partial x} &= 0 \\ \frac{1}{A_{\ell}} \frac{\partial f_{\ell}}{\partial t} + \frac{\partial p_{\ell}}{\partial x} + \frac{8\lambda_{\ell}}{\pi^{2} D_{\ell}^{5}} \frac{f_{\ell} |f_{\ell}|}{\rho_{\ell}} &= 0 \\ f_{\ell}|_{x=0} &= f_{\ell}^{in} \\ f_{\ell}|_{x=L_{\ell}} &= f_{\ell}^{out} \\ p_{\ell}|_{x=L_{\ell}} &= \theta_{rec(\ell)} \\ p_{\ell}|_{x=0} &= \theta_{snd(\ell)}, \ \ell \in \mathcal{L}_{p} \\ p_{\ell}|_{x=0} &= \theta_{snd(\ell)} + \Delta \theta_{\ell}, \ \ell \in \mathcal{L}_{a} \end{split}$$

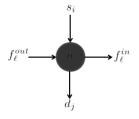


Conservation at node  $n \in \mathcal{N}$ 

$$\sum_{\ell:rec(\ell)=n} f_\ell^{out} + \sum_{i:sup(i)=n} s_i - \sum_{\ell:snd(\ell)=n} f_\ell^{in} - \sum_{j:dem(j)=n} d_j = 0$$

Compression Power for link  $\ell \in \mathcal{L}_A$ 

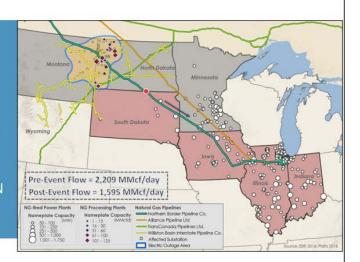
$$P_{\ell} = f_{\ell}^{in} c_p T \left( \left( \frac{\theta_{snd(\ell)} + \Delta \theta_{\ell}}{\theta_{snd(\ell)}} \right)^{\frac{\gamma - 1}{\gamma}} - 1 \right)$$



Component Fidelity: Isothermal, Non-Isothermal, Steady-State...

## NORTH DAKOTA CASE: EP & NG INTERDEPENDENCIES

- Nine EP substations disrupted
  - Outage area covers all NGPPs
  - NGPPs stop operating
- Flow reduction along Northern Border PL
  - Flow reduced by 28%
  - Impacts SD, IA, IL, and IN
  - Threatens 1,440 MW of gas-fired cap





Note: This scenario is hypothetical.

- 1

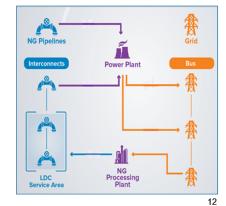
# TYPICAL DISRUPTION SCENARIO

#### **Local Effects**

- Disruption event brings down major electric power generating substations
- Electric power network breaks into separate islands--blackouts occur in the immediate affected area
- 3. Loss of electricity disrupts **natural gas processing plants**
- 4. Cuts gas flow into interstate **pipelines**

Downstream Effects...

Restoration...





\_

# TYPICAL DISRUPTION SCENARIO

Local Effects...

#### **Downstream Effects**

- Reduced gas delivery downstream results in curtailments to residential, commercial, industrial and electricity sectors across the region far removed from the initial event
- 2. Curtailed delivery to **gas-fired electric power plants** connected to affected pipelines
- Electric power network breaks into separate islands—blackouts occur in the immediate affected area far from the point of the original disruption

Restoration...





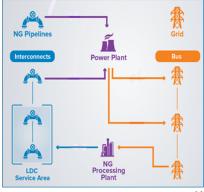
# TYPICAL DISRUPTION SCENARIO

Local Effects...

Downstream Effects...

#### Restoration

- 1. Sequencing the start-up of the electricity generating units
- Gas-fired plants may not accept unprocessed gas because of impurities and its heavy water contents





# CHALLENGES FOR ADVANCING INFRASTRUCTURE DEPENDENCY AND INTERDEPENDENCY MODELING

- Better Define End-User Requirements
- Identify Data Needs for Modeling
- Explore Development of Integrated Modeling Approaches
- Deliver Useful and Usable Models to Users
- Foster Collaboration among the R&D Community

Source: Clifford, Megan, and Charles Macal (2016) Advancing Infrastructure Dependency and Interdependency Modeling: A Summary Report from the Technical Exchange, Argonne Report (August 2016).

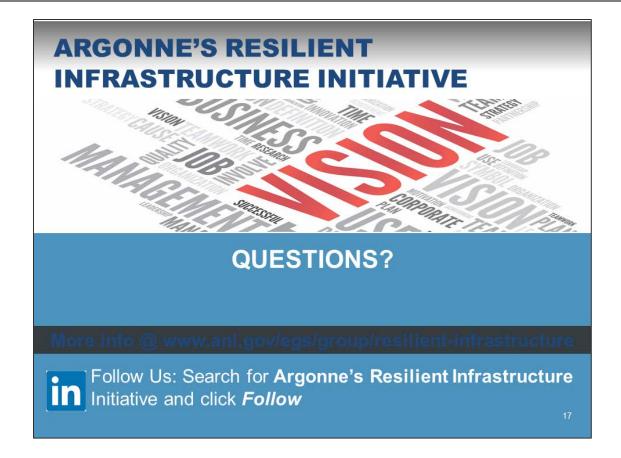


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Title: Power Distribution Systems: Modeling of Systems Dependencies and Interdependencies

Presenter: Charles M. Macal, PhD, PE

**Affiliation:** Resilient Infrastructure Initiative, Global Security Sciences Division, Argonne National Laboratory

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#### Charles M. Macal

Chief Scientist, Resilient Infrastructure Initiative



Charles Macal, PhD, PE, is the Chief Scientist of Argonne National Laboratory's Resilient Infrastructure Initiative. In this role, he leads a team of interdisciplinary researchers developing new computational models and simulations for infrastructure interdependency analysis, planning, and resilience.

Charles is recognized globally as a leader in the field of agent-based modeling and simulation, focusing on the modeling of social and behavioral components of sociotechnical systems. In addition to infrastructure, he has developed innovative computer simulation models in the areas of energy, critical materials, environmental sustainability, technology adoption, and infectious diseases. He holds Senior Fellow appointments at the Computation Institute of the University of Chicago and the Northwestern-Argonne Institute for Science and Engineering.

Charles received a PhD in Industrial Engineering & Management Sciences from Northwestern University and holds an MS in Industrial Engineering and a BS in Engineering Sciences from Purdue University. He is a registered professional engineer in the State of Illinois and is a senior member of the Association for Computing Machinery (ACM), the Institute of Electrical and Electronics Engineers (IEEE), the Society for Computer Simulation International (SCSI), and the Institute for Operations Research and the Management Sciences (INFORMS). Charles serves on the editorial boards of several computer modeling and simulation publications.

#### Reliability Assessment of Interdependent Networks Based on Survival Signature

M. Broggi, G. Feng, E. Patelli, F. Coolen, M. Beer

#### **Abstract**

The reliability analysis of complex networks is of key importance to the resilience of communities. However, a major obstacle for this analysis is the realistic consideration of interdependencies between different networks. Due to the complexity of the interdependencies dependent failures are very difficult to predict and hence dangerous, in particular, when the initiating event is seemingly unimportant.

We propose a solution based on the concept of survival signature, from systems theory, which provides a novel basis for complex network analysis, outperforming traditional analyses techniques in numerical efficiency when estimating the reliability of networks. The key advantage of the survival signature approach is the complete separation of the structure of the network from its probabilistic characteristics. Once the signature of the network has been analysed, the reliability analysis can be carried out by evaluating only the probabilistic structure, which makes the analysis particularly efficient. In addition, when only limited information is available for the specification of network parameters, imprecise probabilities can easily be implemented into the survival signature approach to capture the associated indeterminacy.

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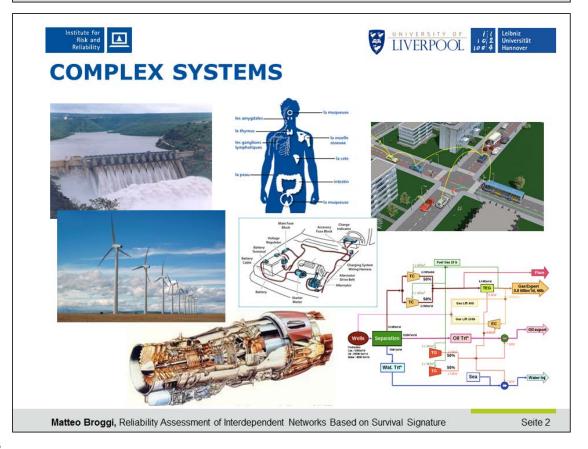


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## Reliability Assessment of Interdependent Networks Based on Survival Signature



Matteo Broggi, Geng Feng, Edoardo Patelli, Michael Beer



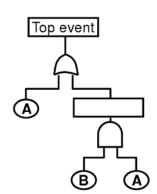






#### ANALYSIS OF COMPLEX SYSTEMS

- traditional approaches
  - fault tree analysis
  - reliability block diagrams
- limitations in modeling
  - dependencies
  - common-cause failures
  - time-dependent behavior
  - lack of information
  - complex network structure



- alternative modeling to address limitations
- improved reliability and availability analysis of systems
  - » identify weak components
  - » define optimal maintenance strategies

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В

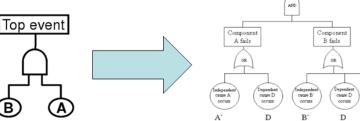
SYSTEM **FAILS** 



## **ANALYSIS OF COMPLEX SYSTEMS**

Limitations in classic modelling

- Common-cause failures
  - Fault tree cannot capture dependencies between event
  - Modify tree structure
  - Additional events
  - Problem: which probability to assign to rare dependent events?



Picture source: "Zio E., Dependent Failures", http://www.lasar.polimi.it/wp-content/uploads/2016/05/Dependent-Failures.pdf

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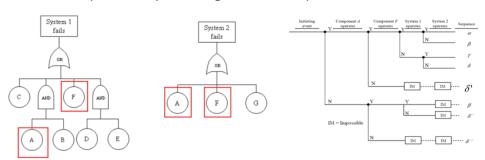






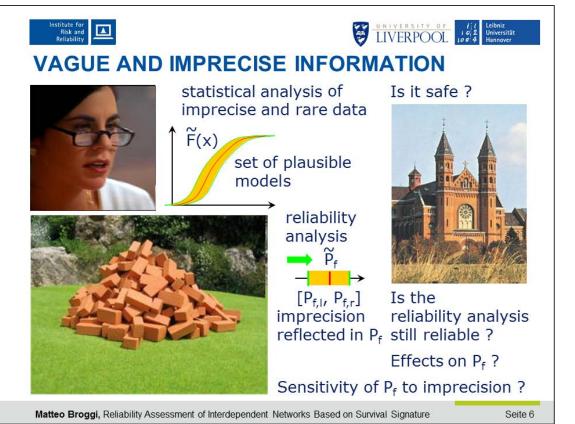
#### **ANALYSIS OF COMPLEX SYSTEMS** Limitations in classic modelling

- Dependent system failures
  - Need to connect dependent systems structures in a common structure
    - New structure (event tree + fault tree) needed for each top failure event analysed
  - Which probability to assign to rare dependent events?



Picture source: "Zio E., Dependent Failures", http://www.lasar.polimi.it/wp-content/uploads/2016/05/Dependent-Failures.pdf

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## **DEPENDENT NETWORK** ANALYSIS WITH SURVIVAL SIGNATURE

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#### SURVIVAL SIGNATURE

» state vector

$$\underline{\mathbf{X}} = (\mathbf{X}_1, \dots, \mathbf{X}_m)$$

 $\underline{X} = (X_1, ..., X_m)$   $X_i = 1$ : component i is working

 $x_i = 0$ : component i is NOT working

» structure function

$$\begin{array}{ll} \phi\big(\underline{x}\big) = \phi\big(X_{_{1}}, \ldots, X_{_{m}}\big) & \phi\big(\underline{x}\big) = 1 \text{ : system is working} \\ & \phi\big(\underline{x}\big) = 0 \text{ : system is NOT working} \end{array}$$

» example

$$\varphi(x_1 = 1, x_2 = 0, x_3 = 0) = \varphi(1, 0, 0) = 0$$

$$\varphi(x_1 = 1, x_2 = 1, x_3 = 0) = \varphi(1, 1, 0) = 1$$

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#### SURVIVAL SIGNATURE

- compressed representation of system availability
  - » system with m components of the same type
  - » I out of m components are working

$$\Phi \left( I \right) = \begin{pmatrix} m \\ I \end{pmatrix}^{-1} \cdot \sum_{\underline{x} \in S_{I}} \phi \left( \underline{x} \right) \qquad \longrightarrow \qquad \Phi \left( 0 \right) = 0 \text{,} \quad \Phi \left( m \right) = 1$$

- probability that system works when I out of m components are working
- » example

$$\begin{aligned} & m = 3, \ l = 2: \\ & S_{l} = \left\{ (1,1,0), (1,0,1), (0,1,1) \right\} \\ & \phi(1,1,0) = 1, \ \phi(1,0,1) = 1, \ \phi(0,1,1) = 0 \end{aligned}$$

$$& \Phi(2) = \begin{pmatrix} 3 \\ 2 \end{pmatrix}^{-1} \cdot \sum_{\underline{x} \in S_{l}} \phi(\underline{x}) = \frac{1}{3} \cdot (1+1+0) = \frac{2}{3}$$

and further:  $\Phi(0) = 0$ ,  $\Phi(1) = 0$ ,  $\Phi(3) = 1$ 

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#### SURVIVAL SIGNATURE

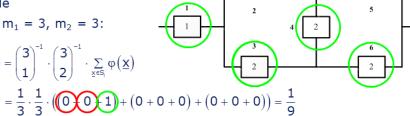
- expansion to systems with several types of components
  - » system with K component types,  $m_k$  components of type k (k=1, ..., K)
  - »  $I_k$  out of  $m_k$  components are working (k=1, ..., K)

$$\Phi\left(\boldsymbol{I}_{1},\ldots,\boldsymbol{I}_{k}\right)=\left[\prod_{k=1}^{K}\binom{m_{k}}{\boldsymbol{I}_{k}}^{-1}\right]\cdot\sum_{\underline{x}\in\boldsymbol{S}_{i_{k},\ldots,k}}\phi\left(\underline{x}\right)$$

» example

$$K = 2$$
,  $m_1 = 3$ ,  $m_2 = 3$ :

$$\Phi \left( 1,2\right) = \begin{pmatrix} 3 \\ 1 \end{pmatrix}^{\!\!\!\!\!-1} \cdot \begin{pmatrix} 3 \\ 2 \end{pmatrix}^{\!\!\!\!\!\!-1} \cdot \sum_{\underline{x} \in S_i} \phi \left( \underline{x} \right)$$



$$\Phi\left(2,3\right) = \begin{pmatrix} 3 \\ 2 \end{pmatrix}^{-1} \cdot \begin{pmatrix} 3 \\ 3 \end{pmatrix}^{-1} \cdot \sum_{\underline{x} \in S_i} \phi\left(\underline{x}\right) = \frac{1}{3} \cdot \frac{1}{1} \cdot \left(1 + 1 + 0\right) = \frac{2}{3}$$

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#### SURVIVAL FUNCTION

 time dependent system reliability  $C_t^k$  = number of components of type k still working at time t

$$P(T_S > t) = \sum_{l_1=0}^{m_1} \dots \sum_{l_k=0}^{m_k} \Phi(l_1, \dots, l_k) P\left(\bigcap_{k=1}^K \{C_t^k = l_k\}\right)$$
system structure

probability structure

- efficient simulation on the separated probability structure
- superior features
  - » applicable to complex system structures
  - » can work with arbitrary dependency structures between failure events
  - » captures changing of component types (e.g., due to repair)
  - » can operate with imprecise probabilities (captures dependability issues)

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## SURVIVAL FUNCTION

Probability Structures

- Probability structure captures dependencies between failures
- Example:
  - Independent, crisp probabilities

$$P\!\left(\bigcap_{k=1}^{K}\!\!\left\{C_{t}^{k}=l_{k}\right\}\right)\!=\!\prod_{k=1}^{K}\binom{m_{k}}{l_{k}}\!\left[F_{k}(t)\right]^{m_{k}-l_{k}}\!\!\left[1-F_{k(t)}\right]^{l_{k}}$$

- Independent imprecise distributions
  - bounds on survival function

$$\begin{split} & \underline{P}\left(T_{s} > t\right) = \sum_{l_{1}=0}^{m_{1}} \dots \sum_{k=0}^{m_{k}} \Phi\left(l_{1}, \dots, l_{k}\right) \cdot \prod_{k=1}^{K} \binom{m_{k}}{l_{k}} \left[\underline{F}_{k}\left(t\right)\right]^{m_{k} - l_{k}} \left[1 - \underline{F}_{k}\left(t\right)\right]^{l_{k}} \\ & \overline{P}\left(T_{s} > t\right) = \sum_{l_{1}=0}^{m_{1}} \dots \sum_{l_{k}=0}^{m_{k}} \Phi\left(l_{1}, \dots, l_{k}\right) \cdot \prod_{k=1}^{K} \binom{m_{k}}{l_{k}} \left[\overline{F}_{k}\left(t\right)\right]^{m_{k} - l_{k}} \left[1 - \overline{F}_{k}\left(t\right)\right]^{l_{k}} \end{split}$$

- Common cause of failure
  - (Imprecise) Dependencies between random variables easily treated with MC

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### **NUMERICAL EXAMPLE**

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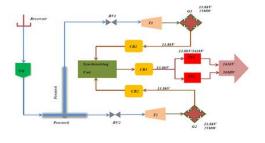




### **HYDRO POWER PLANT SYSTEM**

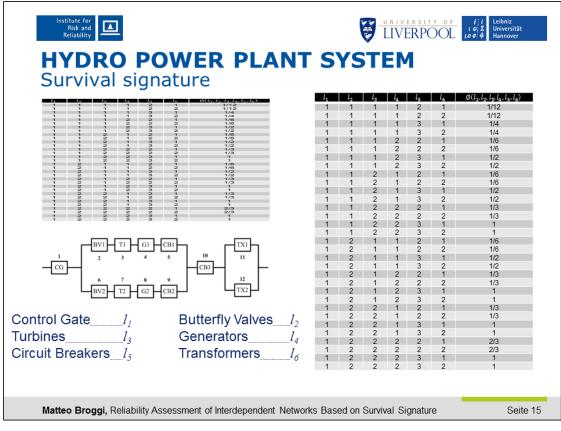
system model

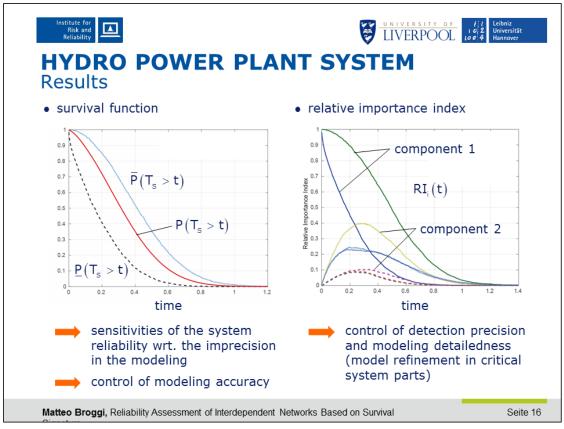


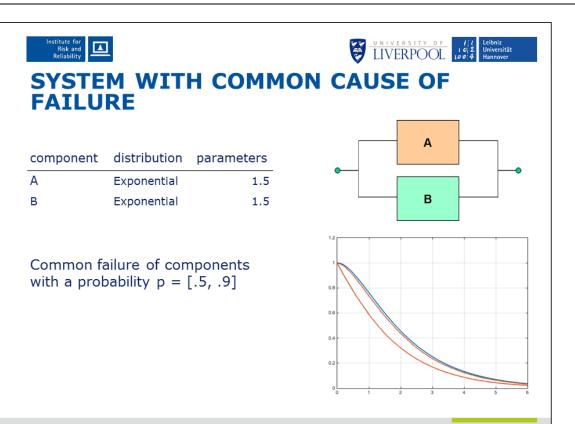


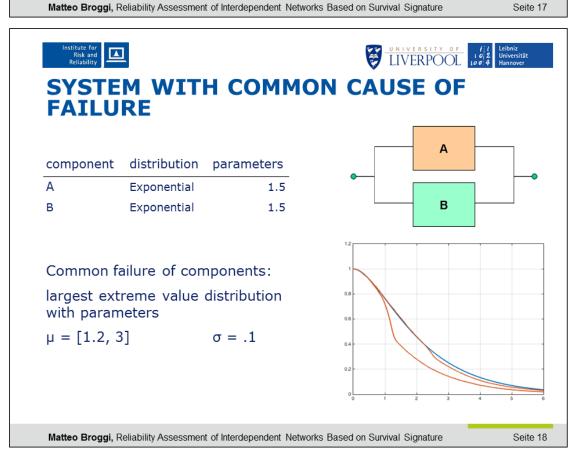
component ty	pe distribution	parameters	S
1	Beta	[1.2, 1.5]	[1.5, 2.1]
2	Weibull	[1.0, 1.6]	[2.1, 2.5]
3	Exponential	[0.4,	, 1.2]
4	Beta	[1.3, 1.8]	[2.3, 2.9]
5	Gamma	[1.2, 1.4]	[2.8, 3.3]
6	Gamma	[0.3, 0.8]	[1.0, 1.3]

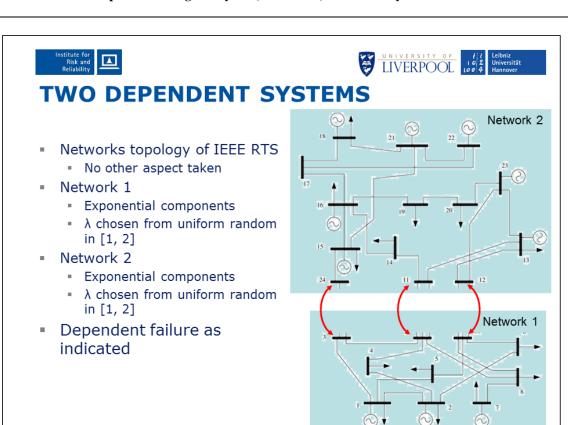
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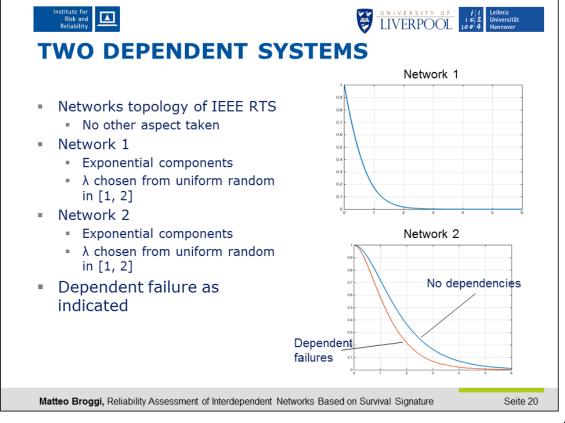








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### **CONCLUSIONS**

Efficient and realistic reliability analysis of complex systems

Survival signature facilitates

- analysis of systems with multiple types of components
- stochastic sampling on a separated probability structure
- sensitivity analysis regarding importance of components
- model of dependent failures independent of network structure

Imprecise probabilities facilitate

- quantitative consideration of epistemic uncertainties
- identification of sensitivities wrt. model imprecision
- control of modeling accuracy
- identification of low-probability-high-consequence-events

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### **Survival Function**

- Reliability of the system based on survival signature
  - The Survival Function is
    - $C_t^k := \text{no. of components of type } k \text{ still working at time } t$

$$P(T_S > t) = \sum_{l_1=0}^{m_1} \dots \sum_{l_k=0}^{m_k} \Phi(l_1, \dots, l_k) P\left(\bigcap_{k=1}^K \{C_t^k = l_k\}\right)$$

When probabilities of consystement are conditionally independent structure Depends on probability

$$P\left(\bigcap_{k=1}^{K} \{C_t^k = l_k\}\right) = \prod_{k=1}^{K} {m_k \choose l_k} [F_k(t)]^{m_k - l_k} [1 - F_{k(t)}]^{l_k}$$

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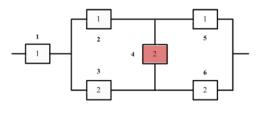




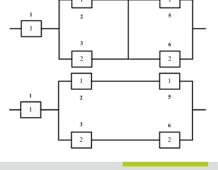
### **Relative Importance Index**

The relative importance of a component *i* is

$$RI_i(t) = P(T_S > t | T_i > t) - P(T_S > t | T_i \le t)$$



- $P(T_S > t | T_1 > t)$ : S works given i works
- $P(T_S > t | T_i \le t)$ : S works given i has failed



Matteo Broggi, Reliability Assessment of Interdependent Networks Based on Survival

### Reliability Assessment of Interdependent Networks Based on Survival Signature

Matteo Broggi graduated in Nuclear Engineering at the Polytechnic University of Milan in 2005. After working in AleniaAermacchi as a system safety engineer, in 2008 he joined the Institute of Engineering Mechanics at the University of Innsbruck as a research assistant and post-graduate student, from where he received his Ph.D. in Civil Engineering at the end of 2011, specializing on numerical methods for structural reliability. In 2012, Dr. Broggi joined the Virtual Engineering Centre of the University of Liverpool as a post-doctoral research associate, where his main tasks were concentrated on the application of risk and reliability tools for problems of industrial interest. From 2014, Dr. Broggi held a dual position as project leader at the Virtual Engineering Centre and as a Lecturer at the Institute for Risk and Uncertainty, University of Liverpool. Since 2016, he joined the Institute for Risk and Reliability at the Leibniz University of Hannover as a senior research associate, where he is leader of the Uncertainty Quantification group at this institute. Dr. Broggi research interest is in numerical and computational tools for risk analysis, reliability and uncertainty quantification, in particular in the exploitation of high performance computing and artificial intelligence tools, with application in civil, mechanical and aerospace engineering. Recent research activities concentrated on model updating of finite element models and on development of algorithms for the reliability assessment of structural systems.

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(Prepared jointly with Udit Bhatia, PhD student, SDS Lab, with inputs from Dr. Evan Kodra, CEO, risQ)

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risQ Corp: www.risq.io

#### Title:

Climate & Complexity: The Resilience of Natural-Engineered-Human Systems

#### **Abstract:**

The fundamental basis of design, operations and preservation of infrastructures and ecosystems have changed and are projected to alter significantly in the future owing to climate, hydrological, and socio-economic changes. The resilience of interdependent engineered lifeline networks, such as electric grids, water or waste water distribution systems, transportation and communication networks, and natural infrastructures such as open urban spaces and forests or marine or riverine ecosystems which protect against heat islands or storm surges and floods, to unprecedented climate induced extremes or changes in their statistical attributes, represent urgent societal priorities. Natural-built systems are intimately linked to human activity and depend on human intervention for strengthening and restoration. We describe novel network and data science methods and new methodological adaptations for climate-extremes resilient design, operations, and maintenance of critical infrastructures, which can in turn help us understand and develop actionable predictive insights on the stressors (climate hazards), as well as on the stressed (natural or built systems) and impacted (human or economic dimensions) systems. We discuss how computational and engineering tools can be brought to bear on these challenges, and how they can be aligned to provide useful and usable solutions for economic well-being, security, public health, governance and policy.

### NIST & Colorado State Resilience Workshop, October 19-21, 2016

# Climate & Complexity: The Resilience of Natural-Built-Human Systems

**Presenter: Auroop R. Ganguly** 

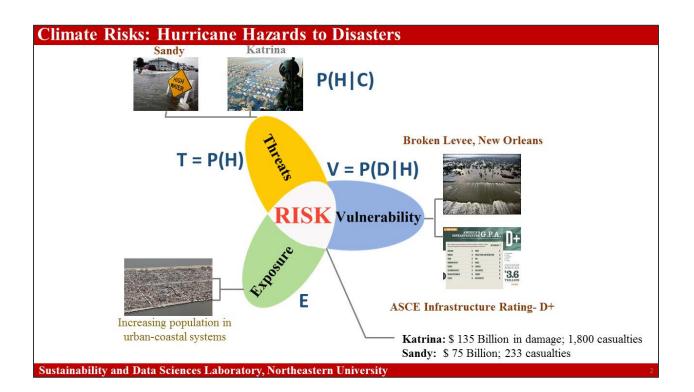
Preparers: Udit Bhatia and Auroop R. Ganguly\*

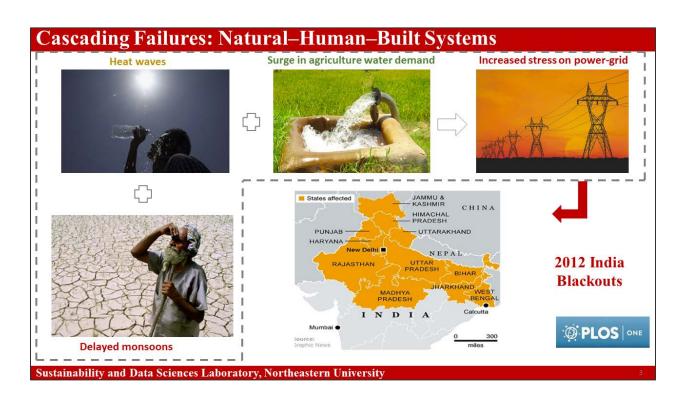
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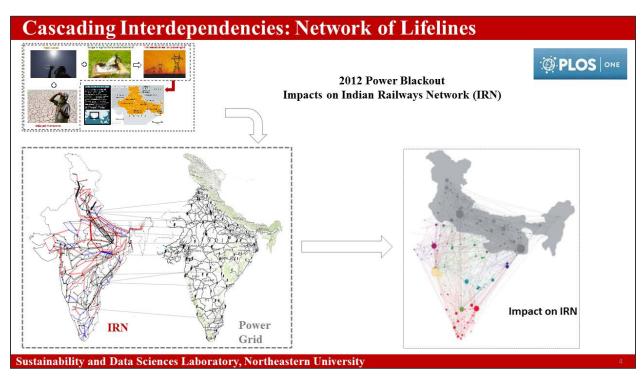
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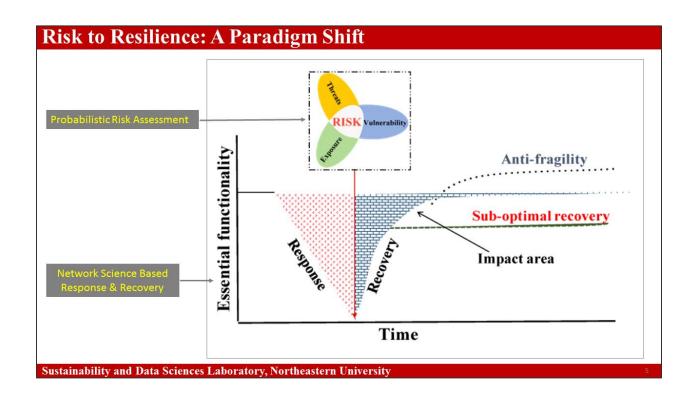
(\*Point of Contact: a.ganguly@neu.edu)

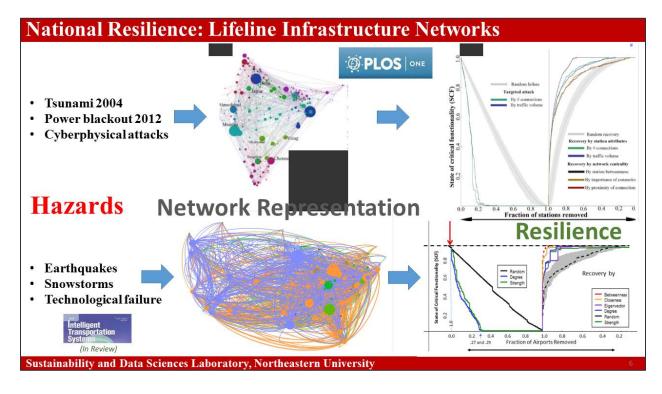
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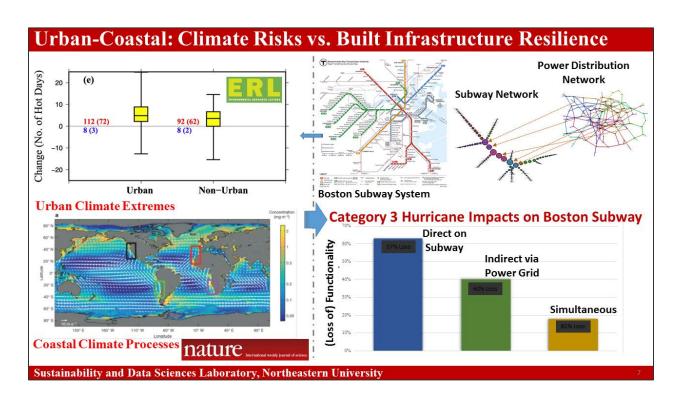


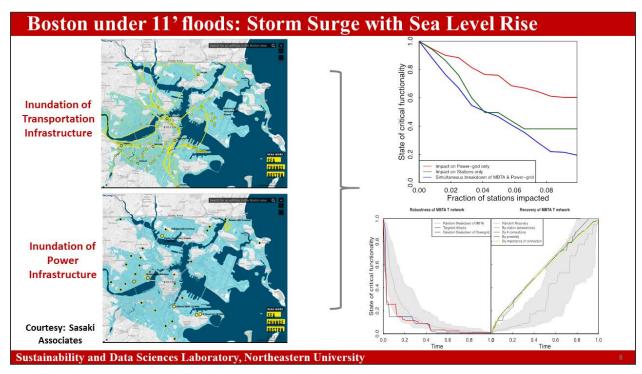


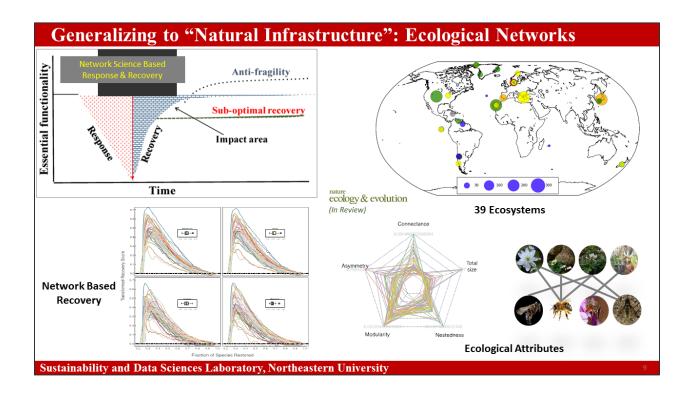














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Contributors: Current & Former SDS Lab (and prior ORNL) Members

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Sustainability and Data Sciences Laboratory, Northeastern University

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### Acknowledgments

We acknowledge the work by the current and former lab members of Sustainability and Data Sciences Laboratory (SDS Lab) at Northeastern University and former colleagues at US Department of Energy's Oak Ridge National Laboratory (ORNL). Specifically, we would like to thank Babak Fard, Kevin Clark, Hanieh Hassanzadeh, Poulomi Ganguli, and Stephen Flynn for helpful suggestions and contributions. Funding from the National Science Foundation's Expeditions in Computing, Big Data and Cyber SEES projects are gratefully acknowledged, as are contributions from the Department of Homeland Security and the Department of Energy.

### **Auroop Ganguly: Bio-sketch**

Auroop R. Ganguly works in climate and hydrological extremes and their impacts on water and infrastructure systems with data and computational methods. His research on climate change and weather extremes has led to novel and occasionally surprising insights for heat waves, cold snaps, heavy precipitation and droughts. New information for stakeholders and engineers have been generated for impacts on urban coastal and water-energy systems, leading to studies commissioned by large and small cities or federal agencies. Extending his work to man-made hazards, Ganguly has developed methods to extract potentially elusive indicators of threat from massive and heterogeneous data, for multiple federal agencies. Moving from hazards to risks and resilience, Ganguly has developed restoration and resilience methods for critical lifeline infrastructures, including for natural, technological and cyber-physical hazards, and perturbed ecological networks, at multiple scales. He has developed new "big data" science methods for rare or anomalous events and extremes, data mining and sparse learning from spatiotemporal data obtained from in-situ and remote sensors or dynamical model simulations, network science for dependence and teleconnections in dynamical systems and for timely and effective recovery in lifelines, uncertainty characterization in complex systems, nonlinear correlation with the mutual information for short and noisy data, nonlinear dimensionality reduction, and characterization of nonlinear behavior and dependence. Connection across domains such as climate or water versus infrastructures or sensors has been through impacts and system modeling, as well as via the underlying thread of computational and data methods with a focus on rare and extreme events in complex dynamical systems. He has also developed physics-guided data science approaches across domains.

Ganguly's research has been published in interdisciplinary journals such as Nature, PNAS, Nature Climate Change, Nature's Scientific Reports and PLOS One, climate or geophysics journals such as Journal of Climate, Journal of Geophysical Research, Geophysical Research Letters and Climate Dynamics, water journals such as Water Resources Research, Advances in Water Resources, Journal of Hydrology, Journal of Hydrometeorology, and JAWRA, nonlinear dynamics journals such as Physical Review E, and Nonlinear Processes in Geophysics, computer or data science journals such as Statistical Analysis and Data Mining and top peer-reviewed conferences such as SIAM Data Mining, and electrical engineering journals such as IEEE Transactions on Geoscience and Remote Sensing, IEEE Sensors, and IEEE Transactions on Intelligent Transportation Systems. He has published two edited books on Knowledge Discovery from Sensor Data and published multiple book chapters. His research has been highlighted in Nature news, NSF news, and the American Geophysical Union, and reported widely and over the last decade in the mainstream national and international media. He has won best paper awards in data and computer science conferences, and he has been interviewed by Live Science, NSF, and showcased under Faces of NSF. His research has been funded, among others, by NSF, DOE, ORNL and ARPA-E, DHS, DOD and DARPA, and other private or public sector organizations, influenced key investment and stakeholder decisions, and advanced best practices. He has two patents pending, which have led to new products in climate risk management and infrastructural resilience at a startup. He served as an associate editor of the AGU journal Water Resources Research and continues to be an associate editor for ASCE's Journal of Computing in Civil Engineering, besides currently serving on the editorial board of the journal Scientific Reports published by the Nature Publishing Group. He has received an outstanding reviewer award by ASCE, a faculty fellow award at Northeastern, an outstanding joint faculty award from the University of Tennessee, Knoxville, and scientific and mentorship awards from the Oak Ridge National Laboratory (ORNL) and US DOE.

Ganguly teaches climate change science and policy, as well as probability and engineering economy, to undergraduates, and critical infrastructures resilience, as well as applied time series and spatial analysis, to graduate students. A civil and environmental engineer with a PhD in hydrology from MIT and an undergraduate from the Indian Institute of Technology, he has five years of experience at Oracle Corporation in time series and demand forecasting, about a year at a semi-startup that got acquired by Oracle, and seven years at the Oak Ridge National Laboratory in both computational sciences and engineering as well as in climate change science. Over the last five years, he has been at Northeastern University in Boston, currently as a tenured associate professor of civil and environmental engineering, where he directs the Sustainability and Data Sciences Laboratory (SDS Lab). He is the Chief Scientific Advisor and co-founder, with his former PhD student, of risQ Corporation, a spinout from the SDS Lab.

### Natural Disaster Impacts on Infrastructure Systems and Society

Judith Mitrani-Reiser, Ph.D.

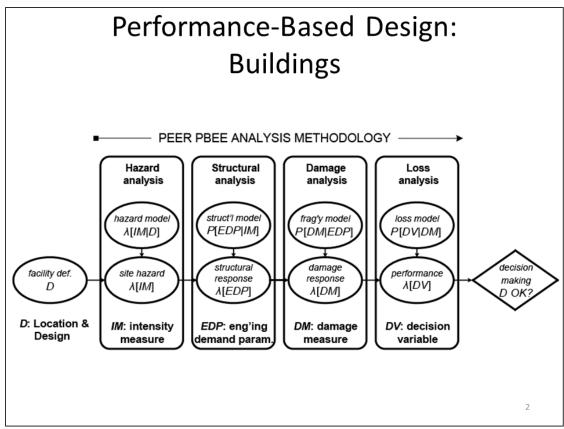
National Institute of Standards and Technology (NIST)

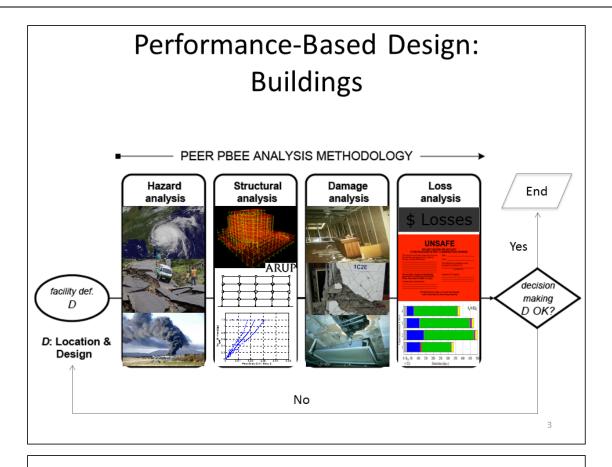
Johns Hopkins University (JHU)

In recent years, many disasters have occurred which resulted in damage to critical community functions. The Christchurch, Bío-Bío, and Nepal earthquakes, Hurricanes Sandy and Katrina, and tornadoes in Joplin, MO and Moore, OK all resulted in severe damage to local hospitals, putting great strain on the healthcare systems of these regions. The continued functionality of critical infrastructure, such as healthcare facilities, is necessary following a major event. Healthcare delivery facilities are essential in disasters: they provide emergency medical care related to the event and regular health services required to maintain the health of the community they serve. In order to provide adequate services to patients, healthcare facilities rely on a wide range of internal and external functions, each of which are part of a complex network of interacting systems. The loss of a single function can severely disrupt the ability to provide care during the critical first hours.

In order to improve the resilience of facilities like these, decision makers first need a way to quantify their performance due to extreme loading from natural hazards, both predictively and retrospectively. This presentation will show a risk analysis framework for quantifying and predicting the loss, recovery, and resilience of critical facilities. The theoretical framework accounts for loss of service due to building and utility damage, as well as impacts to key personnel and resources/supplies needed to provide clinical and non-clinical services. The talk will introduce ongoing work focused on the resilience of critical infrastructure-based societal systems (CIbSS), and on the CoPE-WELL (Composite of Post-event Well-being) systems model of functioning and well-being of a community over time.



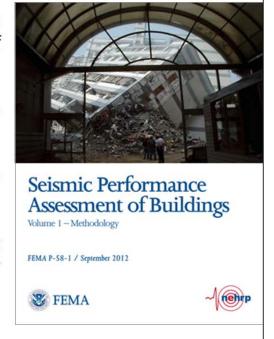




# Performance-Based Design: Downtime in Buildings

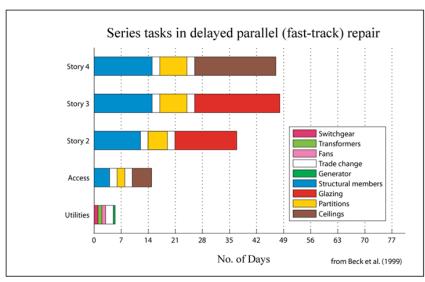
ATC-58 procedures (Mitrani-Reiser) provide the following measures of occupancy interruption:

- The length of time necessary to conduct repairs,
- The need to procure items with long lead-times,
- The probability that the building will be placarded as unsafe for occupancy.



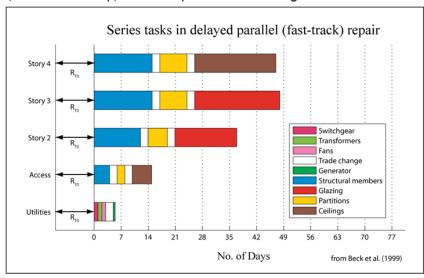
# Performance-Based Design: Downtime in Buildings

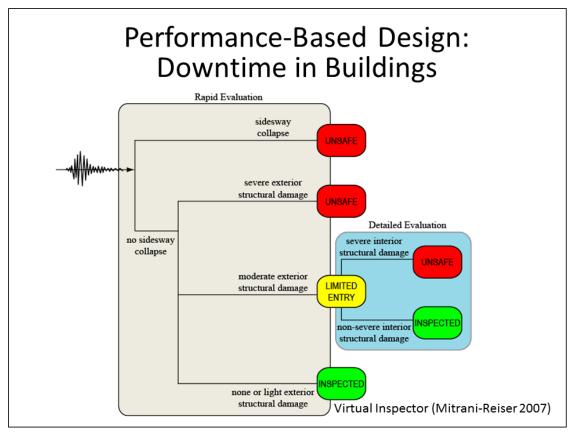
Repair time is the time needed to repair the earthquake damage and return the building to its pre-earthquake condition.

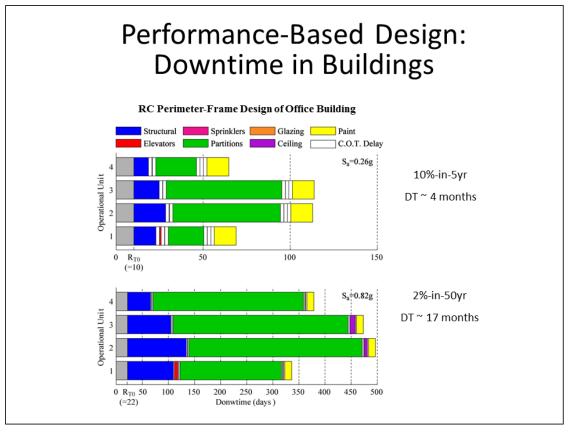


# Performance-Based Design: Downtime in Buildings

Mobilization Time is the delay before construction begins needed to assess damage and inspect building, time to consult with professional engineers, time for bidding process, time for clean-up, time to acquire items with long lead times.





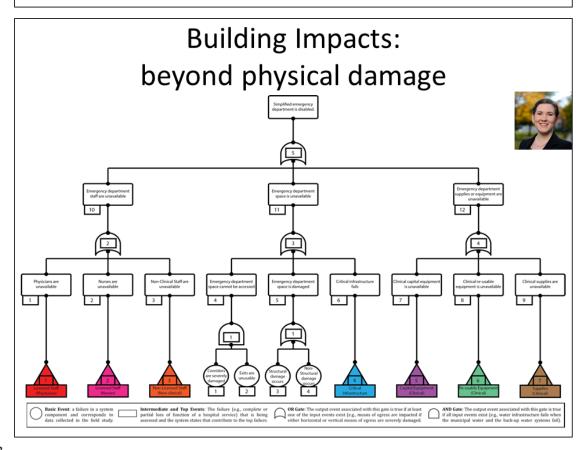


# Performance-Based Design: Summary

For some building occupancies (i.e., hospitals), the above procedures will not suffice in capturing the loss of important services:

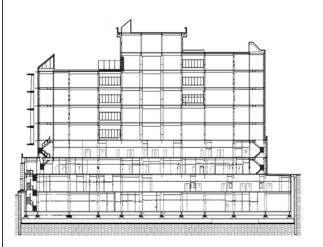
- Need models that include infrastructure failures outside the building.
- Need occupancy-specific models that incorporate human infrastructure.
- Need systematic procedures for capturing building damage and loss of function over time in the field (eq reconnaissance).

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## Resilience-Based Design: Hospitals

### Services by Floor



Mechanical Floor

Level 7: Medical/Surgical, Acute Care for Elderly Palliative Care, Roof Garden

Level 6: Medical/Surgical

Level 5: Medical/Surgical Unit, Forensic Unit

Level 4: Step Down Medical/Surgical, Step Down ICU, Dialysis

Level 3: Intensice Care Units (ICU)

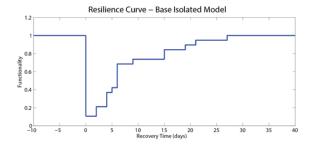
Level 2: Labor and Delivery, Postpartum, Pediatrics, Neonatal Intensive Care

Level 1: Emergency Department and Trauma Center

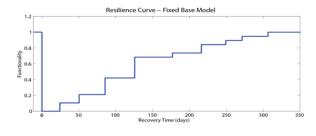
Basement 1: Operating Rooms, Pre-op, Post Op, Endoscopy, Blood Bank

Basement 2: Dietary. Pharmacy, Cardiologloy, Pulmonary, Diagnostic Imaging (Xray), Sterile Processing

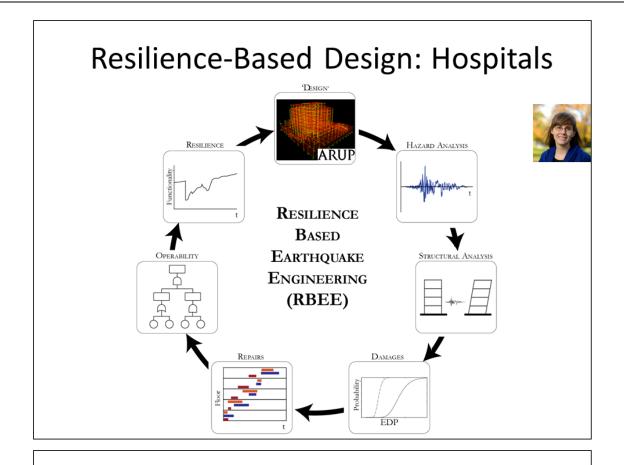
# Resilience-Based Design: Hospitals



26 days until all hospital services are functional



~300 days until all hospital services are functional



### Resilience-Based Design: Summary

The above procedures, while helpful for individual buildings (nodes), will not suffice in capturing disaster impacts on important community institutions:

- Need models that include interdependent critical lifelines and supply chains.
- Need to capture the 'networked' system of buildings that provides specific community services.
- Need performance metrics that are relevant to the entire system and to the stakeholders managing these institutions.

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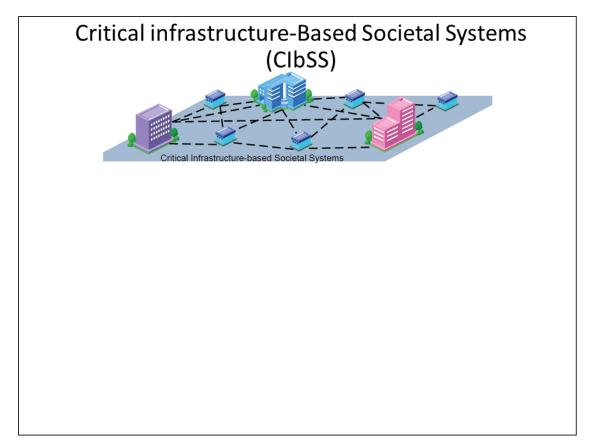
# NSF RIPS: Resilience of Critical Infrastructurebased Societal Systems (CIbSS)

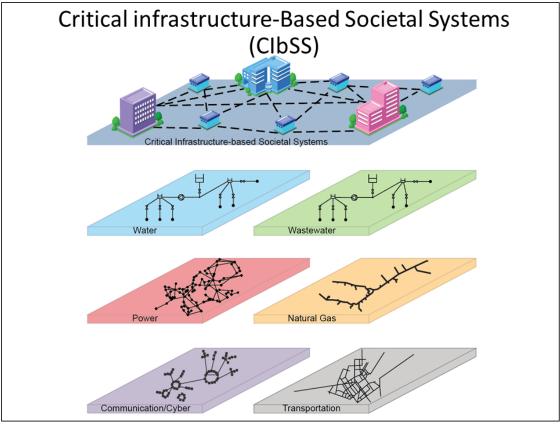


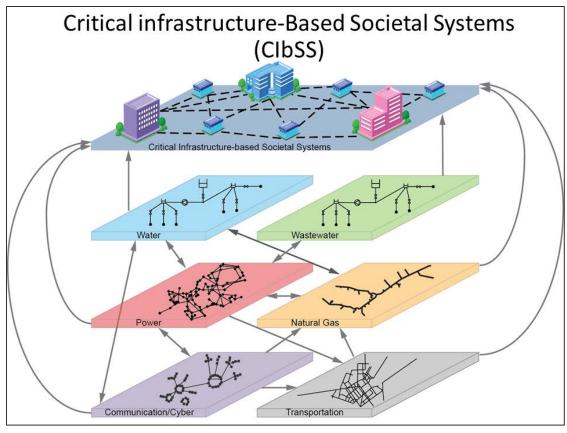


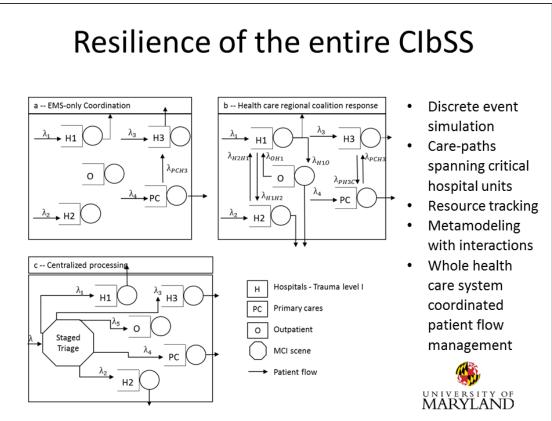
Critical infrastructure-Based Societal Systems (CIbSS)













### **Community Functioning Summary**

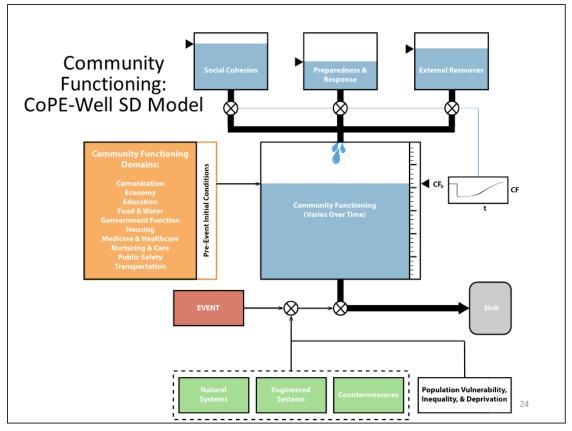
We're starting to scratch the surface of modeling the resilience of one CIbSS, but:

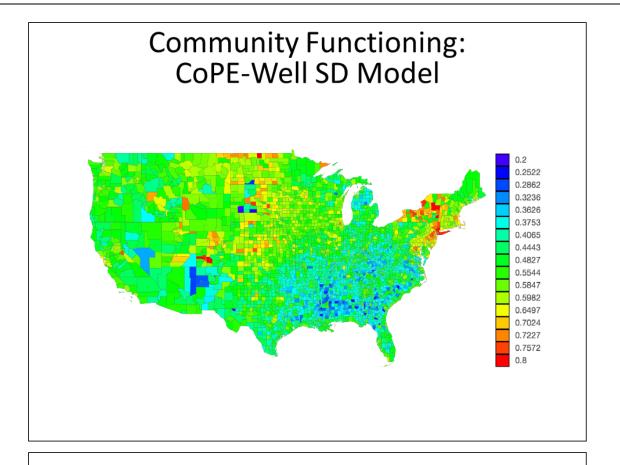
- Need holistic approach to capture community functioning over time.
- Need models that interface multiple scales (building institution community).
- Need to effectively use data that is collected over a wide range of time scales (e.g., census, tax assessors, reconnaissance, etc.).
- Need models that capture the complex interactions of many community institutions.

# CDC: Composite of Post-Event Well Being (CoPE-WELL)









### STIRM Research Summary

My JHU research is focused on using engineering tools to answer important questions at the interface of physical and societal systems:

- Adapting PBEE methods to other hazards (e.g., FPHLPM)
- Designing RBEE tools to assess functionality of infrastructure that's critical to communities
- Modeling human interaction with compromised infrastructure (building evacuations; patient transfers)
- Disaster field studies (acute and longitudinal)
- Creating tools that are useful to practitioners (e.g., States of Oregon, Utah, and California; Ministries/Departments of Health; USGS; Arup; CIGIDEN)

# Acknowledgements





















### Thank you

### The Johns Hopkins Systems Institute

As an engineer I think you have a responsibility.
We have to not just care about erecting a structure.
We have to think about its lifetime and what kind
of impact it's going to have on society.

Judith Mitrani-Reiser, Ph.D.

National Institute of Standards and Technology
(NIST)

Johns Hopkins University (JHU)

#### **Education**

**California Institute of Technology**, Ph.D. in Applied Mechanics (2007) **University of California, Berkeley**, M.S. in Civil and

Environmental Engineering (2001)

**University of Florida**, B.S. in Civil and Coastal Engineering (2000)



#### **Short Bio**

Dr. Mitrani-Reiser the Director of the Disaster and Failure Studies Program at the National Institute of Standards and Technology (NIST) and an Assistant Professor of Civil Engineering and Emergency Medicine at Johns Hopkins University (JHU). Her research is focused on the performance assessment of critical infrastructure, the safety and economic impact of hazards on the built environment, the effective communication of these risks to the public, informed decision-making for use in emergency management and policy making, and the interaction of humans with the built environment. Her multidisciplinary research program at JHU includes collaborations with the PEER (UC Berkeley), the Disaster Research Center (University of Delaware), the University of Maryland, the National Research Center for Integrated Natural Disaster Management (Pontificia Universidad Católica de Chile), and QuakeCORE (University of Canterbury in New Zealand). Her research program at NIST is focused on the metrology of disasters and failures, to improve building and fire codes, standards, and practices and to fill gaps in knowledge about buildings and infrastructure performance, emergency response, and human behavior in hazard events.

Dr. Mitrani-Reiser is an Associate of the Center for Refugee and Disaster Response (CRDR), a member of the American Society of Civil Engineers (ASCE), the Earthquake Engineering Research Institute (EERI), the Seismological Society of America (SSA), and the World Association for Disaster and Emergency Medicine (WADEM). She is the Vice Chair for ASCE's Subcommittee on Multi-Hazard Mitigation, and is a member of ASCE's Committee on Disaster Resilience of Structures and of the Committee of Critical Facilities in ASCE's Infrastructure Resilience Division, and a member of EERI's Learning From Earthquakes Committee. She is the founder of the Postdoctoral Association at Johns Hopkins University.

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### **Appendix D: Modeling of Recovery (Session 4)**

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#### Physical and Economic Impacts of Earthquakes and Other Hazards Professor Terje Haukaas, University of British Columbia, Vancouver

The cornerstone of our work to improve the resilience of communities and individual structures is computer simulation models. The objective is to predict, in a probabilistic manner, the physical and economic impacts of earthquakes and other hazards. One result is the loss curve, which displays the probability distribution for economic losses in a specific time period. Based on such results we employ optimization algorithms to determine the design, or resource allocation, that minimizes the total expected cost. Our work is continually extending the computer program Rts, a program created in our research group to coordinate analyses with many probabilistic models. Today it contains a robust library of models for structural components, buildings, ports, bridges, hazards, costs, etc. The program and the approach grew out of efforts in performance-based earthquake engineering for buildings, but we now address networks and other hazards as well. A recent application is the interdisciplinary study of the resilience of the coastal communities in British Columbia. Rts is employed here to model the maritime transportation of food, fuel, and other supplies to remote communities that could become severely affected by transportation disruptions. Computer simulations provide the probability of disruption, and the effect of different mitigation options, allowing us to recommend mitigation decisions based on cost-benefit optimization.

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# Physical and Economic Impacts of Earthquakes and Other Hazards

Professor Terje Haukaas

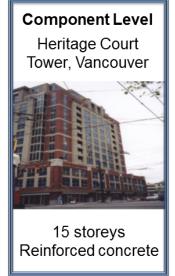
International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment

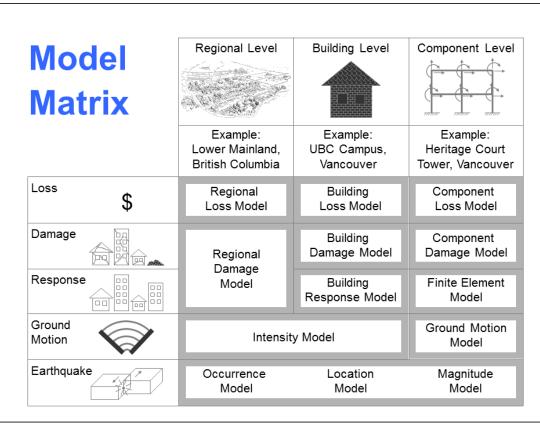
Washington, DC, October 19-21, 2016

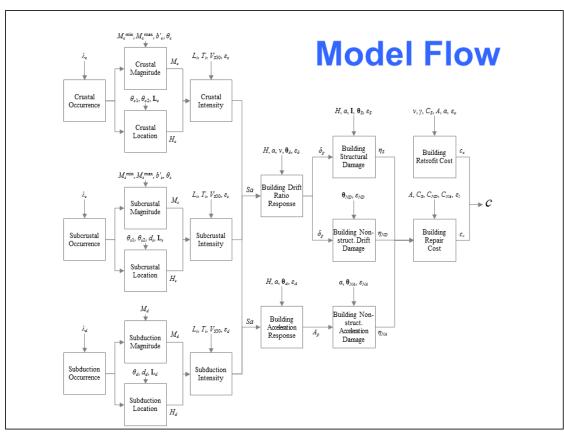
# **Model Granularity**

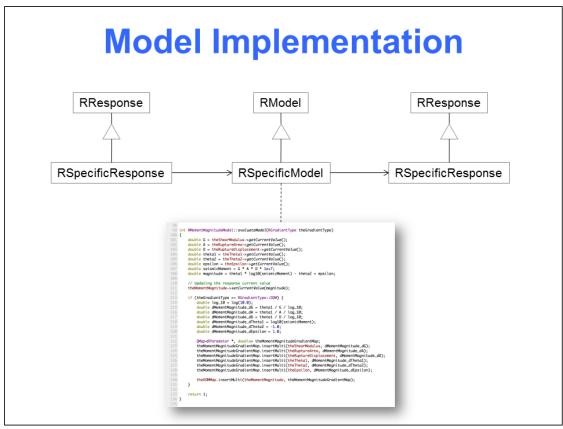
# Regional Level Lower Mainland, British Columbia WEST NOCTO FORT MAPLE ROSE WALLEY MAPLE ROSE 2,887km² 23 municipalities

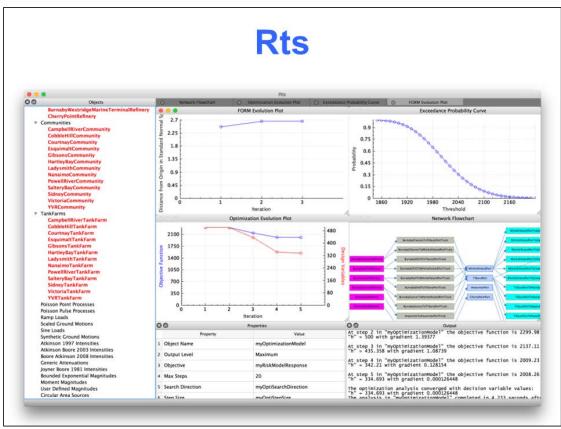


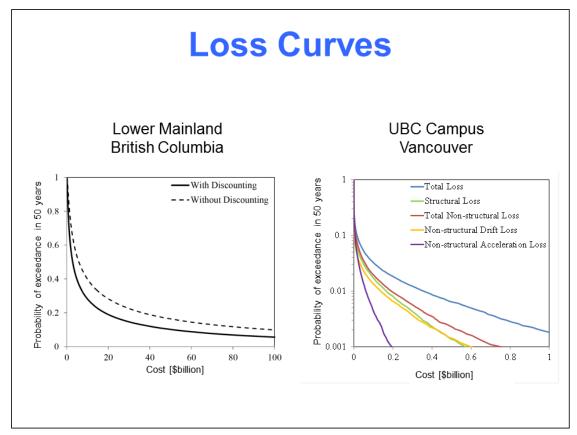


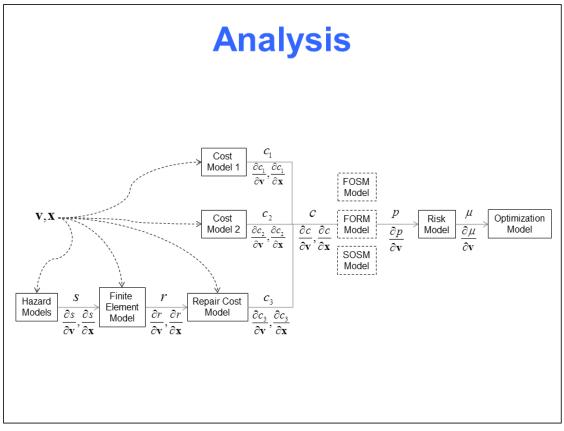




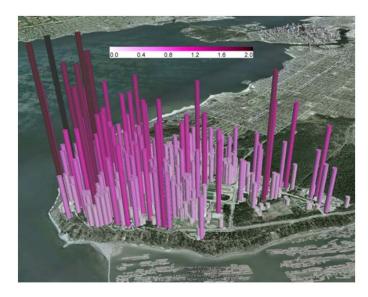




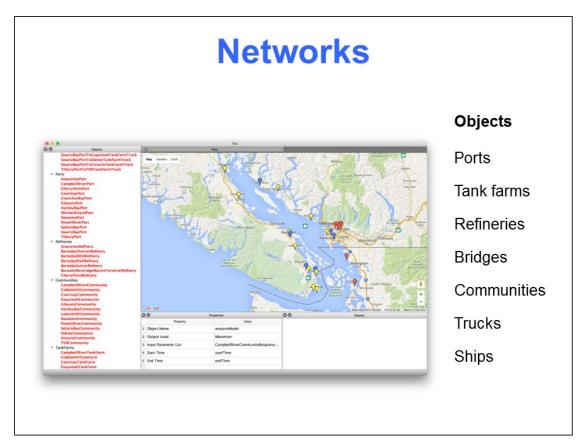


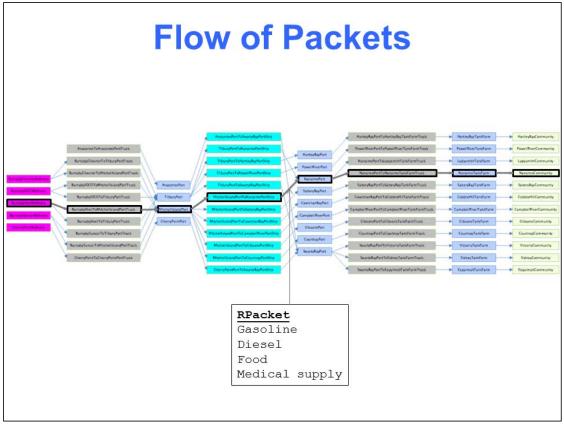


# **Retrofit Prioritization**









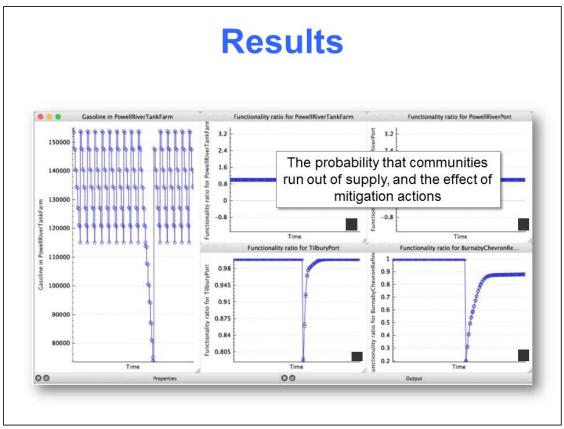
# **Earthquakes**

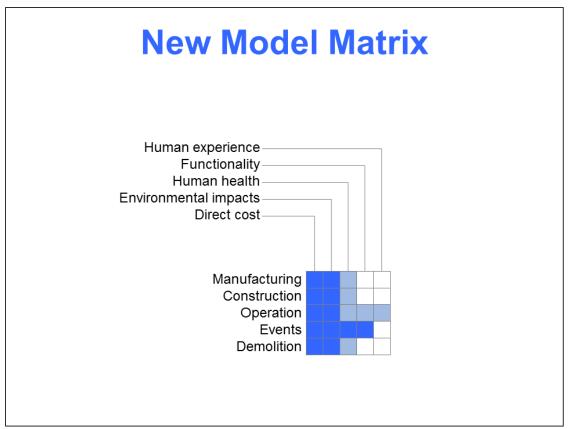


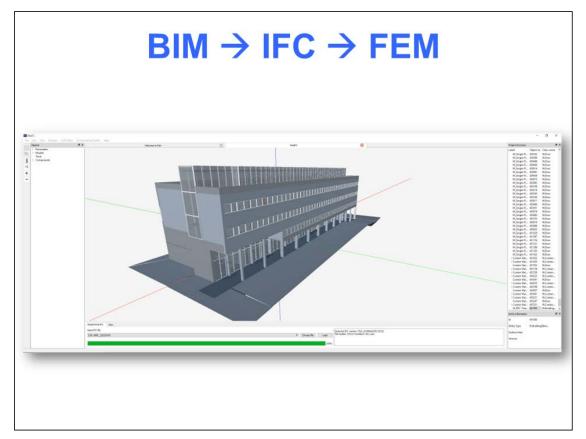
# **Powell River**

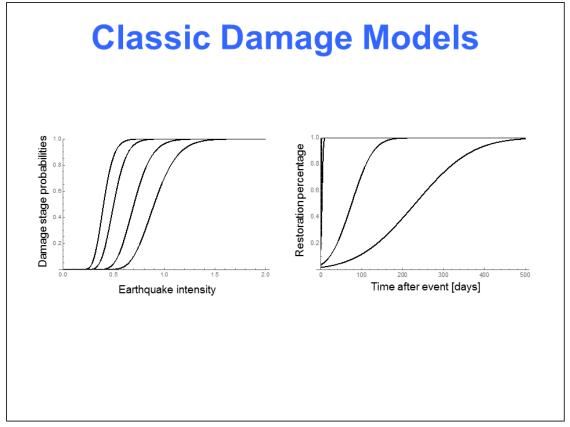
- Population: 20,000
- Tank farm with 2 tanks filled to capacity
- Deliveries every 3 days
- Reserves would last 10 days
- Are the full tanks more vulnerable?
- Will the demand change after an earthquake?

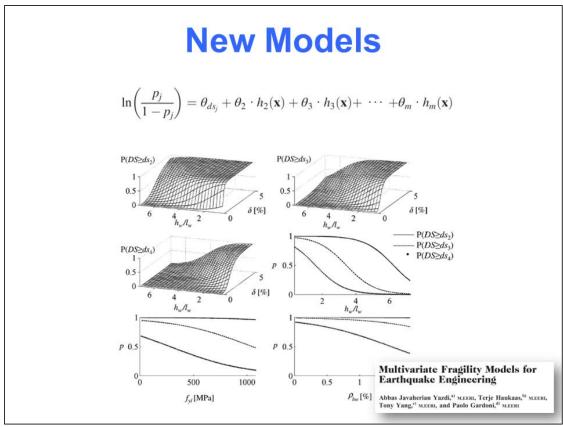


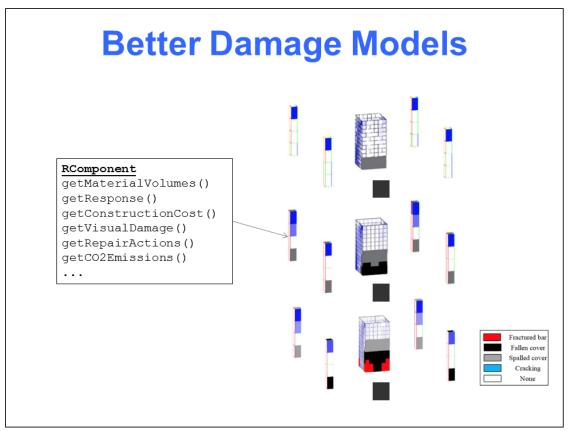


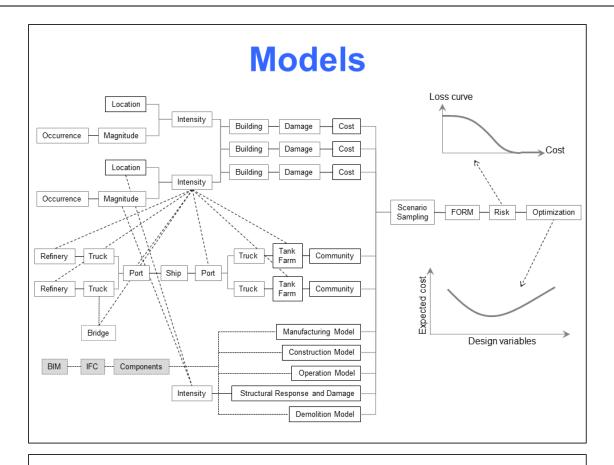












## **Conclusions**

- Keywords
  - o Computer simulation models
  - o Cost-benefit optimization
- Holistic view
  - o Multi-hazard
  - Multi-cost
- Model framework
  - o OpenSees introduced "plug & play" with methods
  - o Rts introduces "plug & play" with models
- Current focus
  - o Models rather than methods
  - o First go wide, then go deep

# **Acknowledgements**

**NSERC Funding** 

Dr. Mojtaba Mahsuli

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Dr. Abbas Javaherian Yazdi

#### **Thank You for Your Attention**



#### Dr. Terje Haukaas

Terje Haukaas is a Professor in the Department of Civil Engineering at UBC Vancouver, where he has been a member of the Structural Engineering group since 2003. He received his MS and PhD degrees from the University of California at Berkeley in 1999 and 2003. Originally from Norway, he obtained his undergraduate degree from the Norwegian University of Science and Technology in 1996 after obtaining an engineering degree from the Stavanger University College in 1994 and a technician degree from the Stavanger Technical College in 1992. He worked as an engineer in Norway from 1997 to 1998. Prior to entering the field of engineering, Dr. Haukaas had become a Journeyman and Master Builder of Carpentry. Dr. Haukaas conducts research on probabilistic modelling of a wide range of hazards, structures, and impacts, with particular emphasis on numerical simulation models. He has authored or coauthored more than thirty journal papers on reliability, sensitivity, and optimization analysis applied to civil engineering problems. Software development is an integral part of Dr. Haukaas' research. He developed the first version of the Matlab toolbox FERUM and he implemented the first reliability and sensitivity options in OpenSees. He later spearheaded the development of Rt, a program for multi-hazard, multi-model reliability and optimization analysis. Dr. Haukaas has received several teaching awards, and he is the recipient of a best-paper award from the ASCE Journal of Computing in Civil Engineering. He is a registered Professional Engineer in the province of British Columbia and he is a member of numerous scholarly committees.

#### Road Network Functionality of Istanbul Following an Earthquake

#### Himmet Karaman, Betül Ergün Konukcu

(Istanbul Technical University)

Istanbul is one the most crowded megacities in the world with a population approaching 15 million, besides the city is located on one of the most active seismic zones in the world. Many scientific studies estimate that Istanbul is expecting a major earthquake and the possible damage to the structures will be extensive. Due to the earthquake risk, there have been many studies concerning on the building damages but, none of them focused on the transportation availability following an earthquake. As it is well known, disaster management consist of four phases as preparedness, mitigation, response and recovery. As it is also known, disaster management phases rely on reaching the locations on time. However, without estimating the functionality of the transportation networks, none of the disaster management phases can be planned correctly. This study aims to focus on the transportation functionality of Istanbul. This study firstly, estimated the building damages in Istanbul by using HAZTURK, then extracted buildings with high possibility of heavy damage and collapse. Then, the possible debris area and the road blockages due to those debris were estimated. Next step was to estimate the bridge damages of Istanbul by using HAZTURK. At the last step, all the blocked roads and non-functional bridges were merged and the available transportation network of Istanbul revealed.

Keywords: Road Blockage, Bridge Functionality, Transportation Functionality, Earthquake Damage, Hazturk



# Road Network Functionality of Istanbul Following an Earthquake

Himmet Karaman, Ph.D. Betül Ergün Konukcu, Ph.D.



#### **Contents**



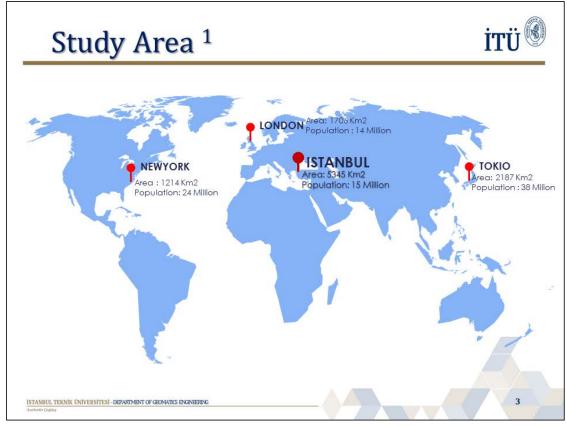


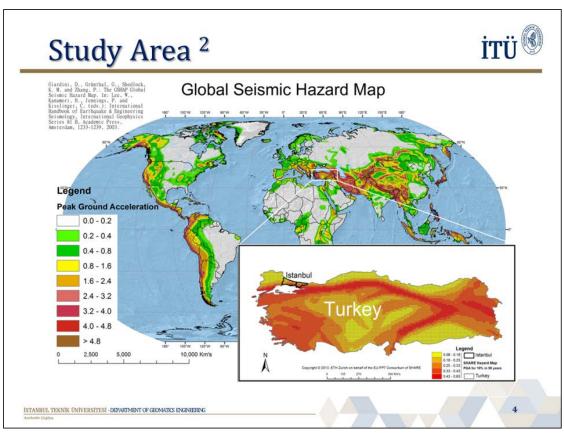
- o Data
- Analyses
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- Results
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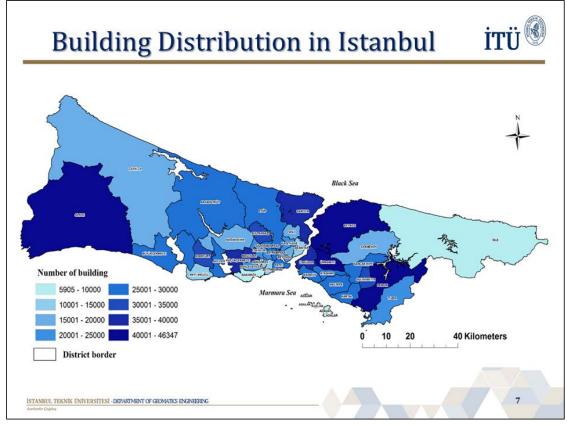
## Aim of the Study 1

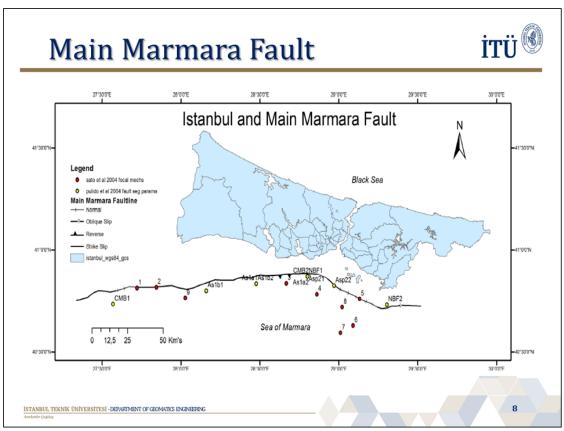


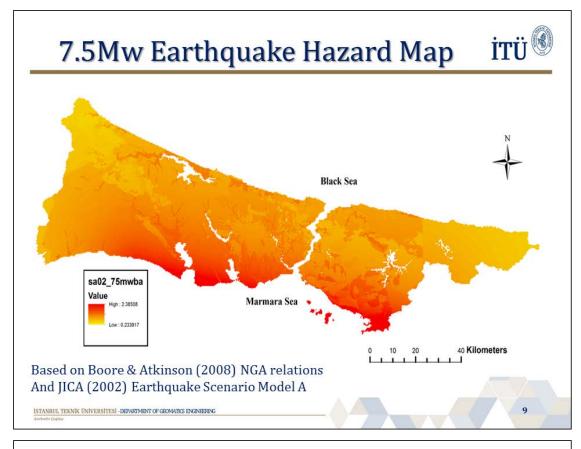
- Many scientific studies estimate that Istanbul is expecting a major earthquake and the possible damage to the structures will be extensive.
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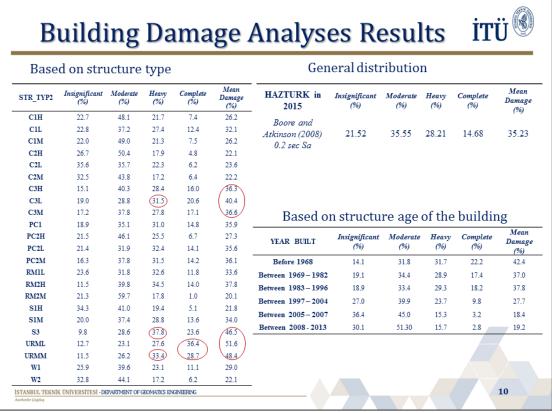
ISTANBUL TEKNÍK ÜNÍVERSÍTESÍ - DEPARIMENT OF GEOMATICS ENGINEERING Asufantur Cagadas 5

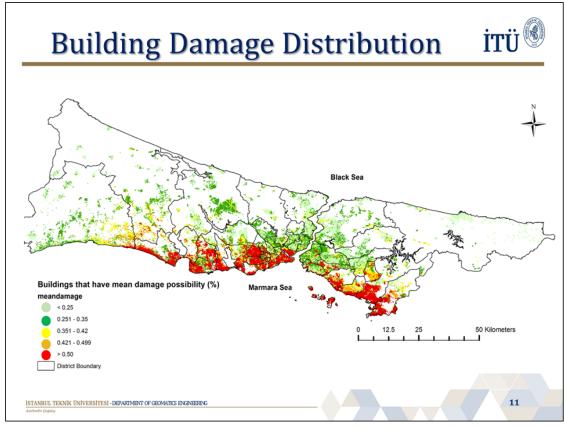
# Road Blockage due to Building Collapse Road Functionality Analysis | Road | Damage | Damage | Analysis | Collapse | Col

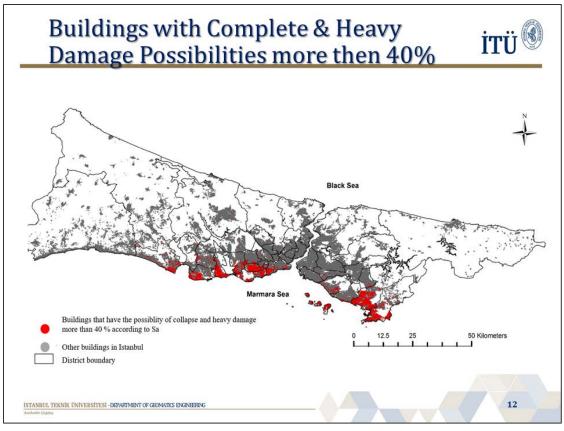


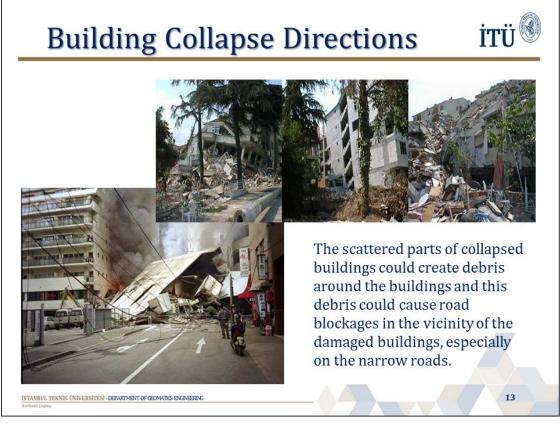


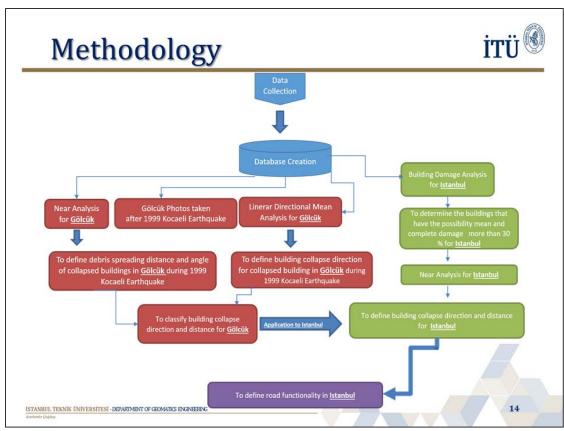


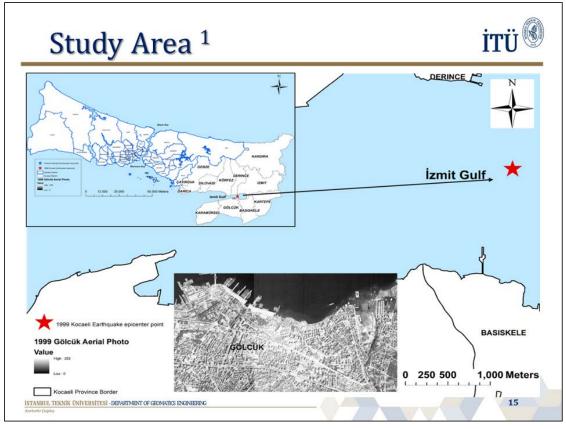


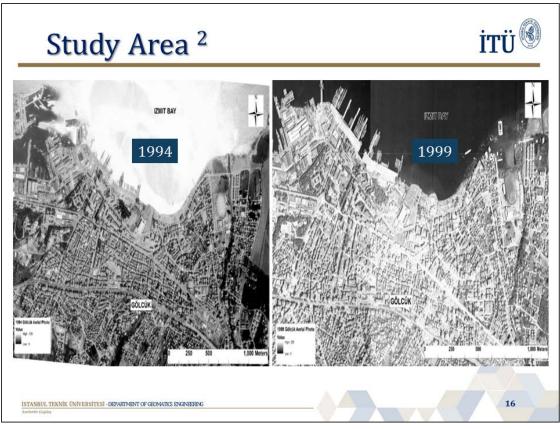


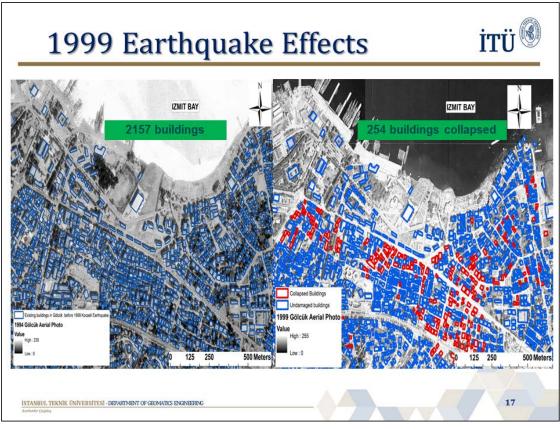


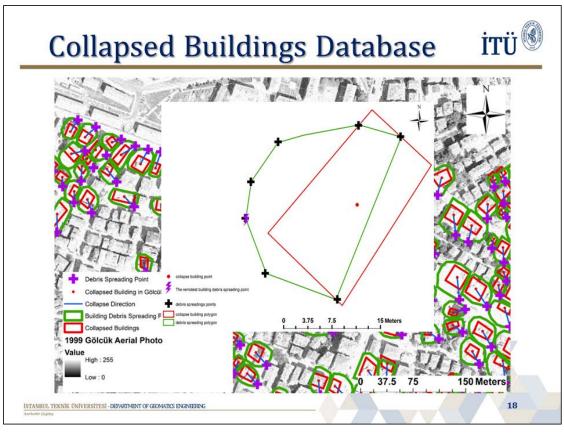


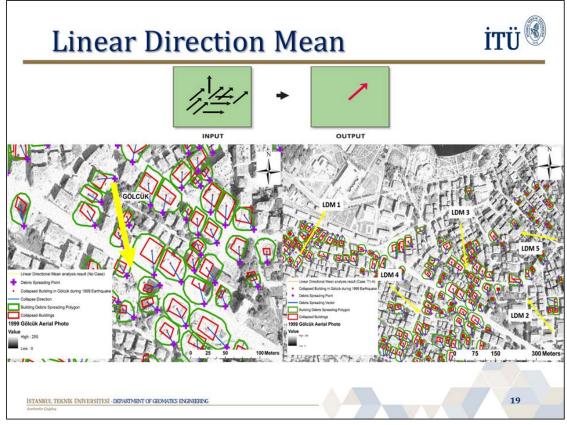


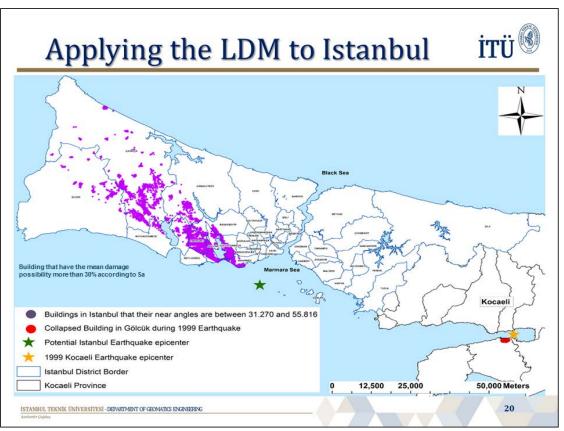


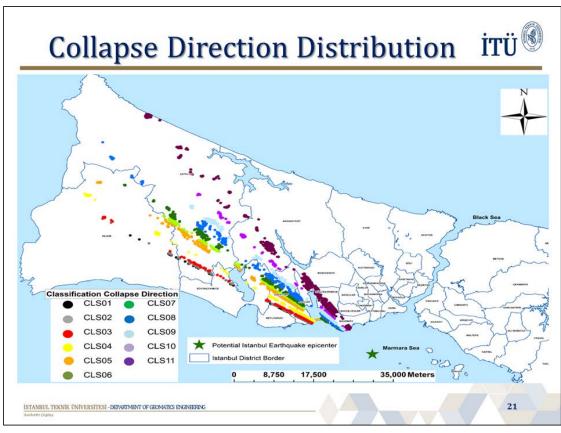


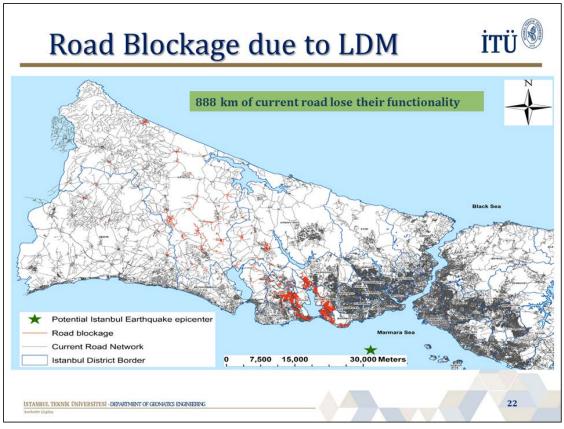


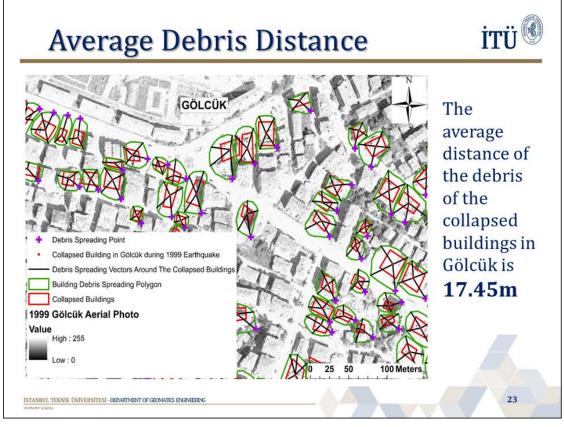


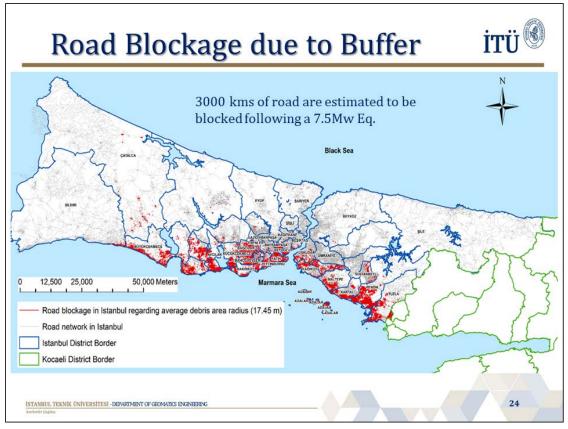


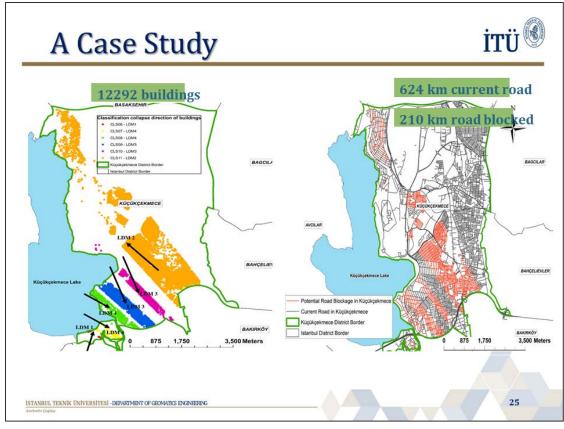


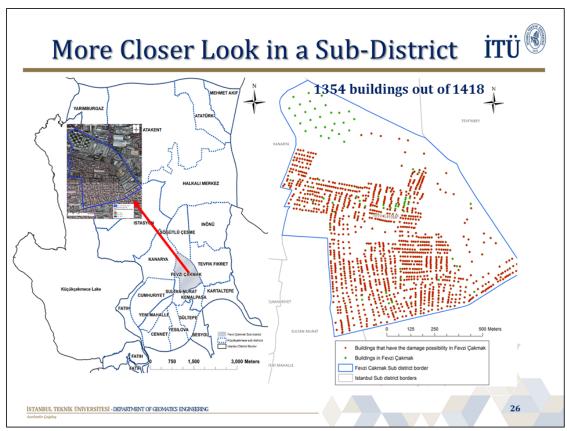


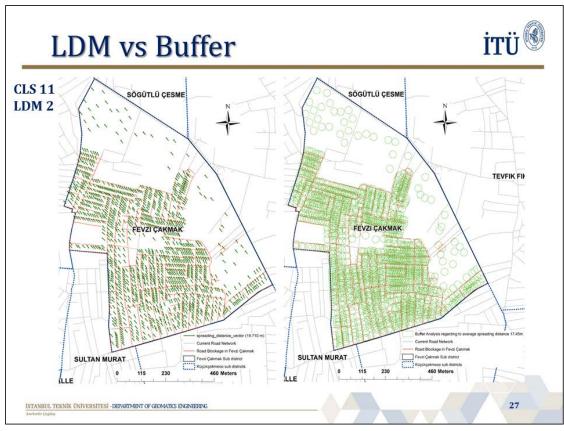


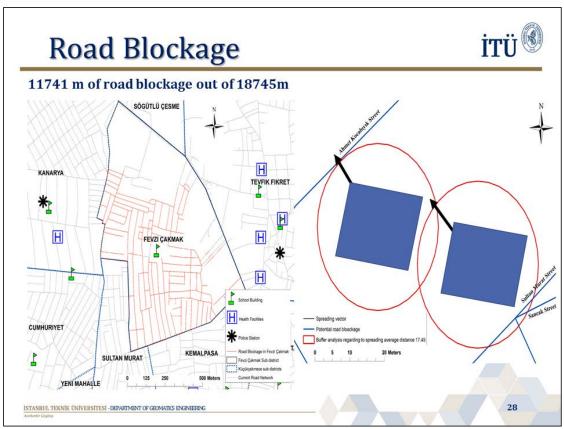


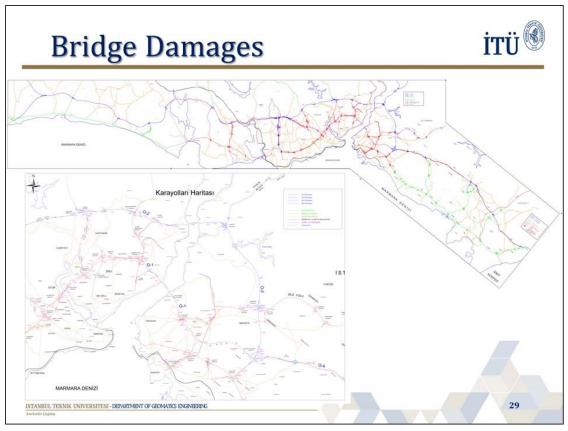




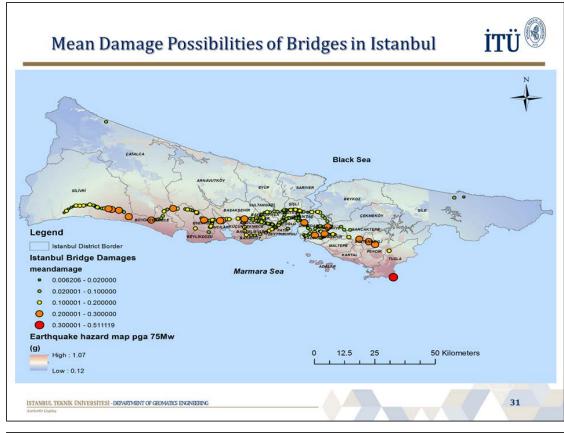


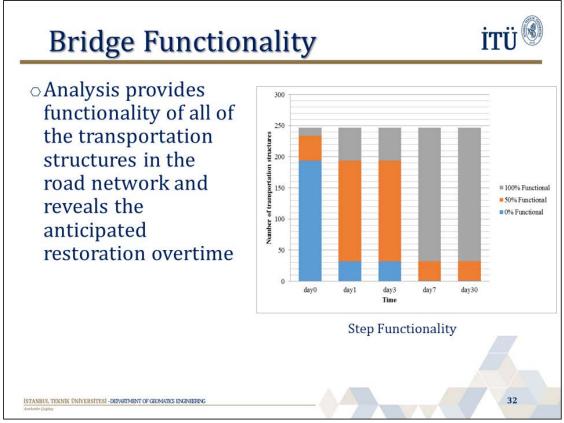












#### Step Functionality Results costruction type functionality functionality functionality MSC Conc Box 16 Day 0 MSC Concrete MSC\_Slab 31 1 194 bridges MSC\_Steel 5 SS Concrete 7 2 Tunnel/Culvert 100% 0% 50% costruction type functionality functionality functionality Day 3 MSC Conc Box 16 MSC\_Concrete 66 MSC\_Slab 31 1 MSC\_Steel 3 2 SS\_Concrete Tunnel/Culvert 39 50 50% 100% 0% costruction type Day 7 functionality functionality functionality MSC\_Conc Box 14 MSC\_Concrete 5 90 1 bridge MSC\_Slab 30 MSC Steel 1 4 SS Concrete 6 3

# Results of Retrofitted Bridge Damage Analysis İTÜ

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- o 33 bridges were retrofitted in Istanbul
- However the retrofitting types of retrofitted bridges can not be acquired anywhere

#### Retrofit (elastrometric)

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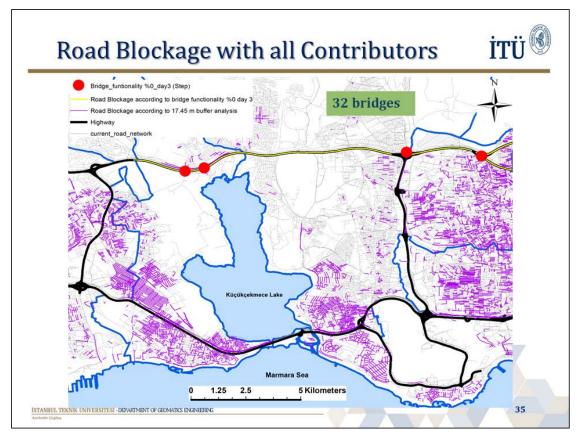
Tunnel/Culvert

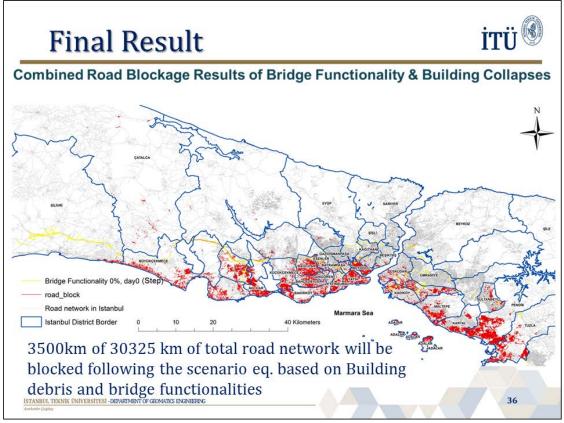
class	none	slight_mod	mod_extens	ext_comple	complete	meandamage
MSC_Conc Box	0.73	0.17	0.07	0.03	0.00	0.02
MSC_Concrete	0.60	0.26	0.03	0.01	0.10	0.06
MSC_Slab	0.92	0.32	0.20	0.12	0.01	0.06

#### Retrofit (steel jacket)

class	none	slight_mod	mod_extens	ext_comple	complete	meandamage
MSC_Conc Box	0.22	0.62	0.12	0.03	0.00	0.04
MSC_Concrete	0.15	0.60	0.13	0.06	0.05	0.07
MSC_Slab	0.08	0.61	0.21	0.09	0.00	0.06

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# **One Last Analyses**



28 of the Fire brigades can be accessible following the eq. 37.8%

11 of the Fire brigades can only be accessible after 3 days following the eq. 14.9%

35 of the Fire brigades can not be accessible following the eq. 47.3%

None of the Fire brigades can be accessible at the prince island district of Istanbul





# Thank you for your attention!

Himmet Karaman, Ph.D. Assoc. Prof. of Geomatics Engineering Istanbul Technical University

ISTANBUL TEKNÍK ÜNÍVERSÍTESÍ - DEPARIMENT OF GEOMÁTICS ENGINEERING



**Himmet Karaman** was born in Kutahya, Turkey, in 1979. He received the B.E. degree in geodesy and photogrammetry engineering from the Istanbul Technical University, Turkey, in 2001, and the M.Sc. and Ph.D. degrees in geomatics engineering from the Istanbul Technical University, Institute of Science and Technology, Turkey, in 2003 and 2008, respectively. He was a research scholar in University of Illinois at Urbana-Champaign between 2006 – 2007 at the Mid America Earthquake Center at the development of MAE-viz software. In 2009, he joined the Department of Geomatics

Engineering, Faculty of Civil Engineering in Istanbul Technical University as an Assistant Professor, and in 2015 became an Associate Professor. Since December 2015, he has been the director of GIS Lab of the Civil Engineering Faculty and since 2016 he is serving as a member of Civil Engineering Faculty Board of Directors. His current research interests include disaster management, geographic information science, decision-making, earthquake engineering, surveying, and precise positioning. Dr. Karaman is a Fellow of the Board of Scientific Dictionary of Turkish Academy of Science; and the member of Disaster and Emergency Management Authority's Earthquake Advisory Board since 2009.

#### Measuring and Improving the Resilience of the Built Environment in a Community

Kairui Feng, Guanjie Hou and Quanwang Li\*
(Department of Civil Engineering, Tsinghua University)
\*Corresponding author, Email: li quanwang@tsinghua.edu.cn

Resilience is an attribute of communities, which is supported by community building sectors (occupancy types) with different functionalities. Evaluating community resilience and functionality requires quantification of metrics. This study, first, introduces a methodology to consider the functionality interdependencies between different building sectors in assessing community resilience metrics. Four building sectors that provide essential functions to a community, i.e. housing, education, business and public services, are considered. The percentage of people in a community who dislocate following a disaster as a result of the physical damages to buildings is selected as resilience metric in this conceptual study. Second, based on the proposed method to consider functionality interdependencies between building sectors, a framework is further developed to determine the optimum retrofit strategies for community building portfolios as a whole in order to achieve an overall community resilience objective expressed in terms of a threshold value of an interested community resilience metric (e.g. population dislocation). Third, recognizing the significant impact of the performance of traffic system has on the recovery rapidity of built environments, the paper proposes a measurement for evaluating the performance of traffic system to support the recovery process, which relates the capacity of traffic system to the recovery speed of built environment. Finally, the methodologies to quantify community functionality and traffic system performance are illustrated using a simplified Beijing City model exposed to potentially severe earthquakes, and the optimum retrofit strategies are discussed.



International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment

# Measuring and Improving the Resilience of **Built Environment in a Community**

## Quanwang Li

Department of Civil Engineering, Tsinghua University Oct 20th, 2016

## **Outline**



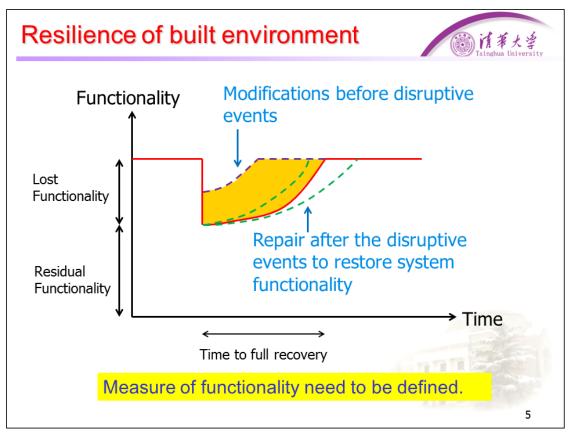
- Interdependency among building sectors of different functions
- Measurement for community functionality of built environment
- Community supply rate to evaluate the performance of traffic system

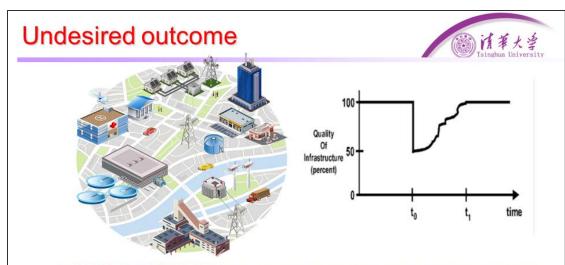






# Natural Hazards Hurricanes Earthquakes Landslides Floods and storm surge





- An Undesired Outcome is an event whose occurrence would adversely impact a community's ability to function normally.
- Population Outmigration (PO) is chosen as a community resilience metric.
- Community Functionality is defined as the percentage of population remaining in the community.

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# **Essential community functions**



4 essential community functions

Housing (1); Employment(2); Education(3); Public service (4)
The functions are supported by building sectors

Measuring community functionality

**P**<sub>i</sub>: Probability of function / being lost (independent)

 $p_{o,i}$ : Probability of PO conditioned on the loss of function i only  $p_{o,ij}$ : Probability of PO conditioned on the loss of both functions i & j  $p_{o,ijk} \ or \ p_{o,ijk}$ : Probability of PO conditioned on the loss of more functions

$$P_{PO} = \sum_{l=1}^{4} p_{o,l} P_{l} \prod_{\substack{j=1\\j\neq l}}^{4} \left(1-P_{j}\right) + \sum_{\substack{l,j=1\\l\neq j}}^{4} p_{o,lj} P_{l} P_{j} \prod_{\substack{k=1\\k\neq l,j}}^{4} \left(1-P_{k}\right) + \sum_{\substack{l=1\\j,k,h\neq l}}^{4} \left(1-P_{l}\right) p_{o,jkh} P_{j} P_{k} P_{h} + p_{o,1234} P_{l} P_{2} P_{3} P_{4}$$

# Measuring community functionality



$$P_{PO} = \sum_{i=1}^{4} p_{o,i} P_{i} \prod_{\substack{j=1\\j\neq i}}^{4} (1-P_{j}) + \sum_{\substack{i,j=1\\i\neq j}}^{4} p_{o,ij} P_{i} P_{j} \prod_{\substack{k=1\\k\neq i,j}}^{4} (1-P_{k})$$

$$1-F_{C}$$

$$= \{1 \ 1 \ 1 \ 1\} \begin{cases} p_{o,1} & \frac{p_{o,12} - p_{o,1} - p_{o,1}}{2} P_{1} & \frac{p_{o,13} - p_{o,1} - p_{o,3}}{2} P_{1} & \frac{p_{o,13} - p_{o,1} - p_{o,4}}{2} P_{1} \\ \frac{p_{o,12} - p_{o,1} - p_{o,1}}{2} P_{2} & p_{o,23} - p_{o,23} - p_{o,2} - p_{o,3} P_{2} & \frac{p_{o,24} - p_{o,2} - p_{o,4}}{2} P_{2} \\ \frac{p_{o,13} - p_{o,1} - p_{o,3}}{2} P_{3} & \frac{p_{o,23} - p_{o,2} - p_{o,3}}{2} P_{3} & p_{o,3} & \frac{p_{o,34} - p_{o,3} - p_{o,4}}{2} P_{3} \\ \frac{p_{o,14} - p_{o,1} - p_{o,4}}{2} P_{4} & \frac{p_{o,24} - p_{o,2} - p_{o,4}}{2} P_{4} & \frac{p_{o,34} - p_{o,3} - p_{o,4}}{2} P_{4} & p_{o,4} \end{cases}$$

Community Functionality

$$F_C = 1 - \{1 \ 1 \ 1 \ 1\} [\mathbf{DAM}]_{4\times4} \{l_i\}_{4\times1}$$

[DAM] can be determined by analyses of data from previous hazard events, or by computational models for physical damage and socioeconomic impact assessments

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## Calibration according to Mieler's work



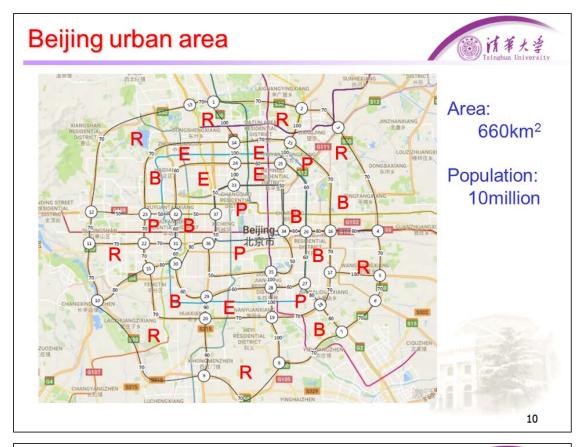
Mieler, M., Stojadinovic, B., Budnitz, R., Comerio, M., & Mahin, S. (2015). "A framework for linking community-resilience goals to specific performance targets for the built environment". Earthquake Spectra. 31(3), 1267-1283.

Outcomes Function	Green	Yellow	Orange	Red
Residents	P <sub>1</sub> ≤2%	P <sub>1</sub> ≤10%	P <sub>1</sub> ≤20%	P <sub>1</sub> >20%
Business	P <sub>2</sub> ≤5%	P <sub>2</sub> ≤20%	P <sub>2</sub> ≤50%	P <sub>2</sub> >50%
Education	P <sub>3</sub> ≤5%	P <sub>3</sub> ≤10%	P <sub>3</sub> ≤20%	P <sub>3</sub> >20%
Public Service	P <sub>4</sub> ≤5%	P <sub>4</sub> ≤20%	P <sub>4</sub> ≤50%	P <sub>4</sub> >50%

If two or more functions are in read, significant outmigration may occur

$$\begin{bmatrix} \mathbf{DAM} \end{bmatrix} = \begin{bmatrix} 0.128 & 0.297l_1 & 0.373l_1 & 0.268l_1 \\ 0.297l_2 & 0.0436 & 0.279l_2 & 0.101l_2 \\ 0.373l_3 & 0.279l_3 & 0.126 & 0.278l_3 \\ 0.268l_4 & 0.101l_4 & 0.278l_4 & 0.051l_4 \end{bmatrix} \qquad F_{C,cri} = 0.87$$

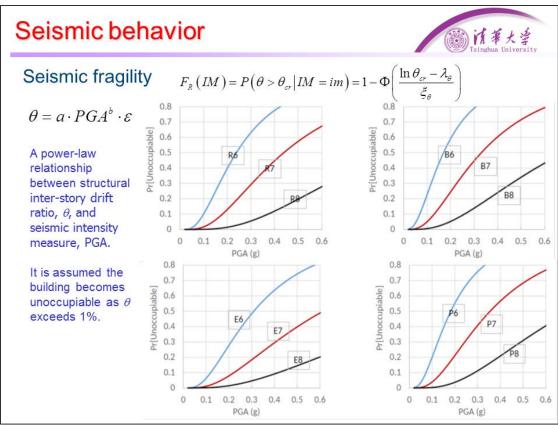
$$F_{C.cri} = 0.87$$

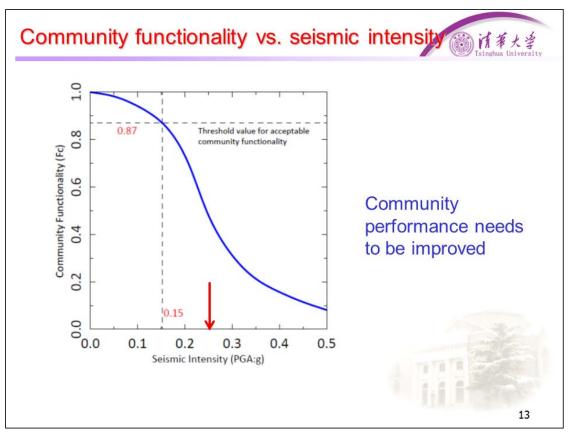


# **Buildings**



Building Sector	Building Category	Number of Buildings	Design Seismic Intensity Level (SIL)
Residential buildings	R6	1621	6 (0.07g)
	R7	2033	7 (0.13g)
	R8	420	8 (0.25g)
Business buildings	B6	445	6 (0.07g)
	B7	307	7 (0.13g)
	B8	66	8 (0.25g)
Education buildings	E6	231	6 (0.07g)
	E7	228	7 (0.13g)
	E8	119	8 (0.25g)
Public service buildings	P6	132	6 (0.07g)
	P7	124	7 (0.13g)
	P8	69	8 (0.25g)
			AND THE PERSONS





## **Retrofit Cost**



Retrofit cost of building cluster i is give by:

$$C_i = C_{0,i} \cdot n_i \cdot k_i \cdot \left(\frac{a_i^*}{a_i} - 1\right)$$

Optimum retrofit strategy:

Cost efficiency of retrofitting sector 
$$Z_i = \frac{\partial F_C}{\partial f_i} \cdot \frac{\partial F_C}{\partial C_i} = a_{ii} + \sum_{j=1,j\neq i}^m (a_{ij} + a_{ji})l_j$$

$$= \frac{\partial F_C}{\partial f_i} \cdot \frac{\partial f_i}{\partial C_i} = \frac{\partial f_i}{\partial A_{\theta,i}} \cdot \frac{\partial A_{\theta,i}}{\partial A_{\theta,i}} \cdot \frac{\partial A_{\theta,i$$

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# Optimum retrofit strategy



Building	Bu	lding	Seismic	c behavior, a. Sector functionality, f.		unctionality, f.	Retrofit strategy.	Cost
Sector.	cat	egory						(million)
ø	and amount		initial₽	retrofitted.	initial.	retrofitted,		
Residential	R6₽	1621₽	0.040₽	0.040₽	0.584	0.584₽	Not retrofitted.	0.00
buildings	R7₽	2033₽	0.0240	0.024	0.831	0.831	Not retrofitted.	0.00
(RBS)	R8₽	4200	0.013	0.013	0.952	0.952	Not retrofitted.	0.00
Business	B6.	4450	0.046	0.026	0.506₽	0.803	all retrofitted to level 7.	928.8
buildings	Β7₀	307₀	0.026	0.026	0.803	0.803	262 buildings retrofitted to level 8.	1135.20
(BBS).	Β8₽	66₽	0.015	0.0150	0.936₽	0.936₽	Not retrofitted.	0.00₽
Education	E6.	2310	0.036	0.012	0.619	0.962	all retrofitted to level 8.	1259.20
buildings	E7.	2280	0.021	0.012	0.860₽	0.962	all retrofitted to level 8.	521.30
(EBS)	E8.	119.	0.012	0.009	0.962	0.991	Not retrofitted₀	0.00
Public	P6.	1320	0.044	0.0200	0.533₽	0.882	all retrofitted to level 8.	239.6
buildings	P7.	1240	0.0250	0.014	0.820₽	0.943₽	all retrofitted to level 80	98.6₽
(PBS)	P8.	69₽	0.014	0.014	0.943₽	0.943₽	all retrofitted to level 9.	104.80

4,307



Mainly enhances building sectors which are relatively less in amount as well as in retrofit costs, resulting higher cost efficiencies

# Support of traffic system to recovery



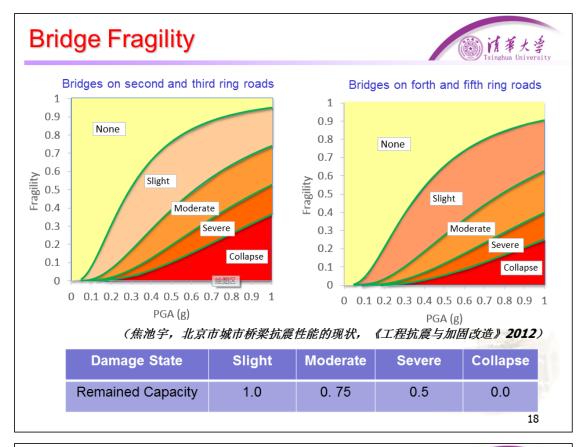
- Traffic system provides support to the recovery process of damaged buildings
- recourse supply rate of an individual building

$$r = \frac{\prod_s}{\prod_n} \quad \text{resources shipped daily for recovery through traffic system} \\ \quad \text{resources needed daily for recovery with full speed}$$

Weighted supply rate of a community

$$r = \sum_{j=1}^{4} \sum_{i} w_{ji} \frac{\prod_{s,ji}}{\prod_{n,ji}}$$
 
$$w_{ji} = \frac{\partial F_{c}}{\partial f_{j}} \cdot \frac{\partial f_{j}}{\partial \Pi_{i}}$$





# **Assumptions**



- The damages of individual bridge is assumed to be independent.
- For each zone, the needed resource

$$\Pi_{n,zone} = \sum_{i=1}^{4} \sum_{j=1}^{5} n_{ij} \Pi_{ij}$$

An optimization problem

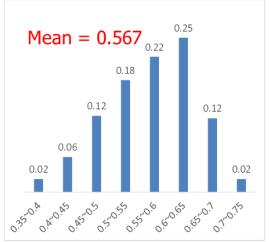
Target: maximizing the community supply rate using Simplex algorithm

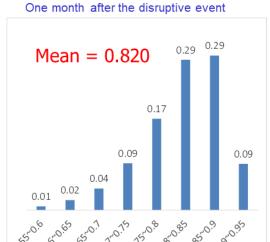
# Probability distribution of supply rate



## Subjected to an earthquake with seismic intensity of 8

Immediately after the disruptive event



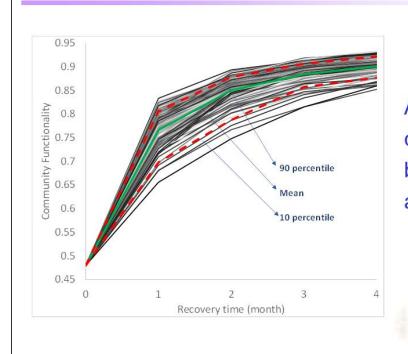


As some damaged buildings are repaired, the needed resources decrease.

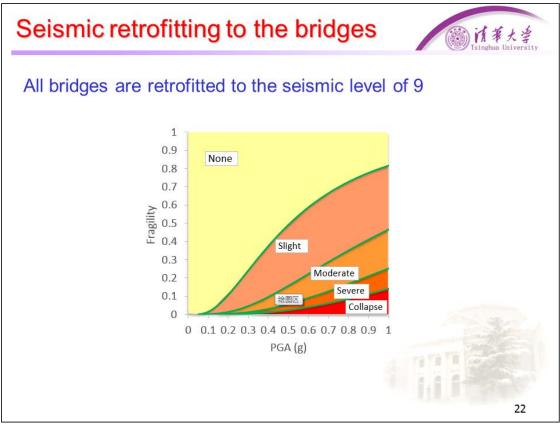
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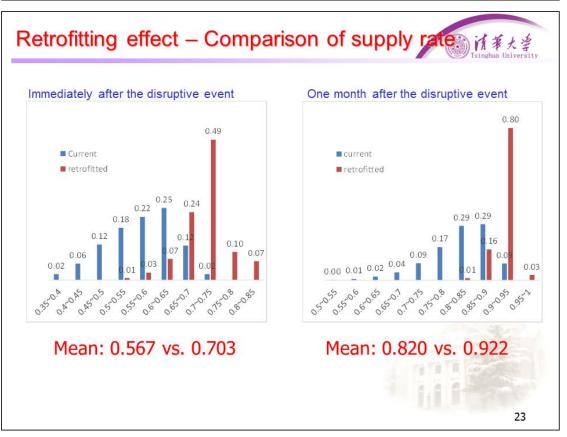
# Recovery trajectory

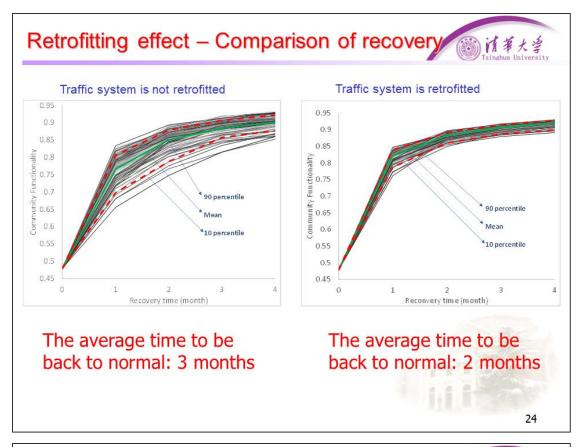




Averagely, the community is back to normal after 3 months







## Summary



- A measurement of community functionality is proposed, and its application is demonstrated
- The community supply rate is proposed to evaluate the performance of traffic system to support the recovery of built environment, and its application is demonstrated



#### Measuring and Improving the Resilience of the Built Environment in a Community

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Quanwang Li is an associate professor in the Department of Civil Engineering at Tsinghua University, Beijing, China. His work focuses on applications of statistics and probability in civil engineering, structural safety and reliability assessment, and the time-dependent performance and reliability of deteriorating structures exposed to natural hazards. Currently, he is especially interested in the resilience of civil infrastructure systems, the performance and reliability of prefabricated reinforced concrete structures in high seismic intensity zones, and the durability reliability of reinforced concrete structures in marine environment.

#### Title:

Modeling Temporary, Interim, and Permanent Housing Demand & Capacity within Norfolk following a Catastrophic Event (special emphasis on medically fragile and vulnerable populations)

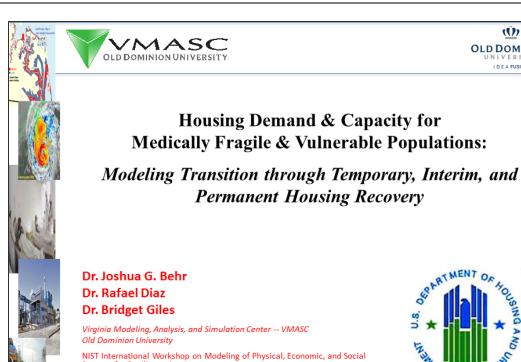
#### **Presenter:**

Joshua G. Behr Research Associate Professor Virginia Modeling, Analysis & Simulation Center Old Dominion University

#### **Abstract:**

The central aim of this HUD-sponsored effort is the development of a set of simulation models that allow for the forecast of the demand and transition times for temporary, interim, and permanent housing of displaced households stemming from severe weather events. In particular, these efforts aim to identify the dynamics of displaced populations with social, medical, and financial vulnerabilities in the housing recovery process.

The models are intended to allow localities the ability to visualize how pre-disaster planning, zoning, and permitting practices may potentially impact the pace of recovery. The models should facilitate 'what if' scenario testing of current and theorized pre-disaster housing recovery planning, zoning, and permitting practices and policies to identify those factors that may enhance housing production capacity, speed the approach back to normalcy, and promote a further strengthening of resilience.







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October 20th, 2016

Systems for Resilience Assessment Washington Dulles Airport Marriot 1:30-2:50



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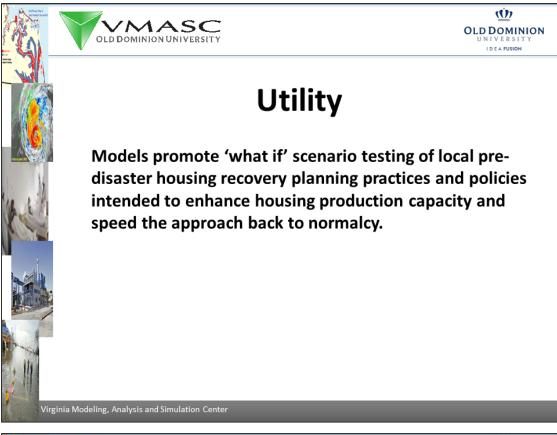
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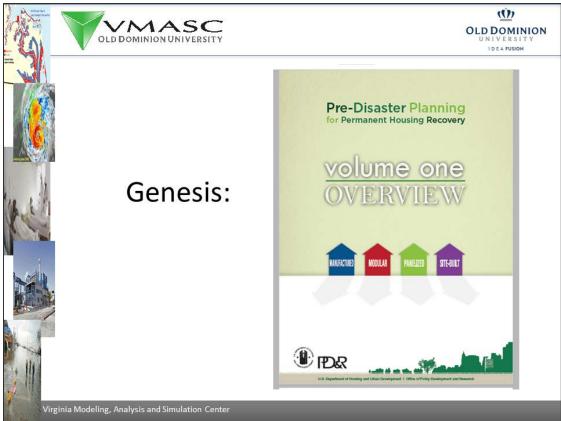
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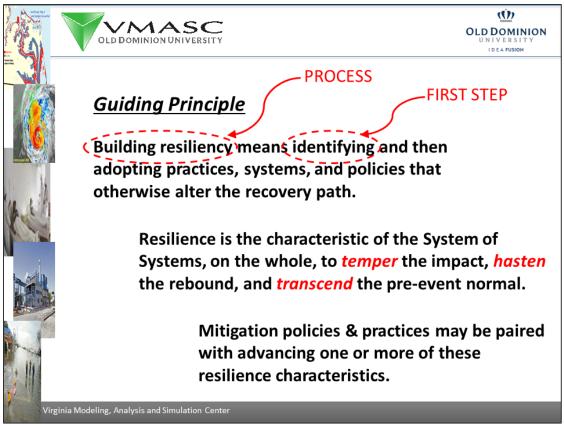
# **Purpose**

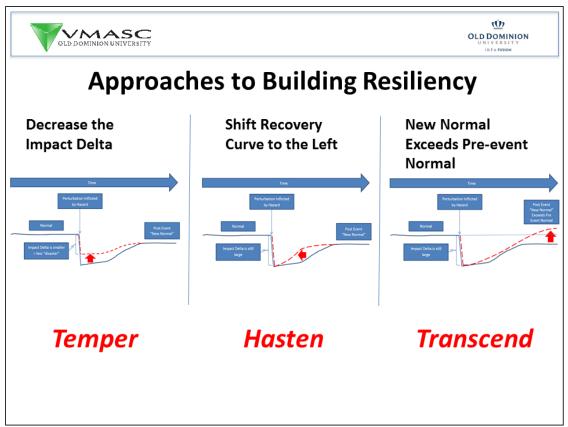
Through a series of Group Model Building events, guide the test bed cities in the development of models that forecast the housing transition times for displaced vulnerable populations.

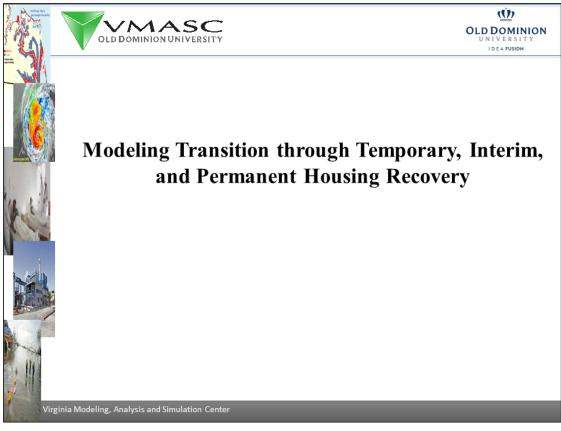


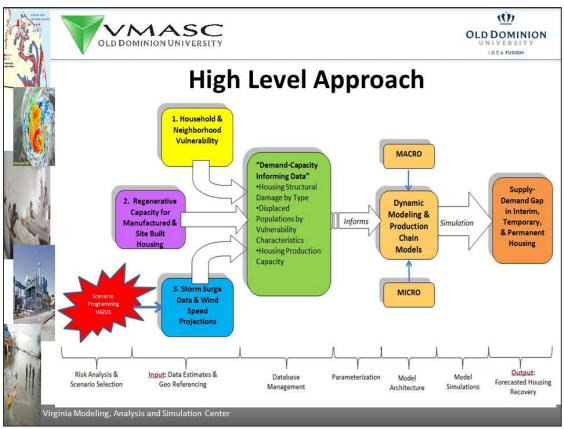


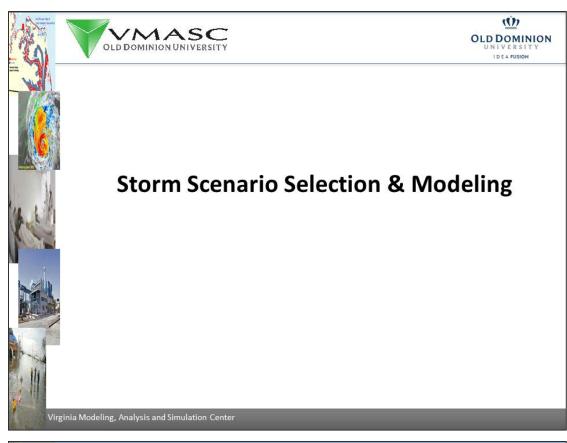
















# Categorization of Modeled Storms

#### **Historic Hampton Roads Storm**

- Historic track, wind speeds, and flooding

#### **Quasi-Historic Storm**

 Adjusted track over Hampton Roads of historic storm making landfall outside Hampton Roads.

#### **Black Swan Event**

 Mostly user defined and intended to generate a truly catastrophic event; "worst possible case"

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# **Selected Storm Scenarios**

### 1933 Chesapeake-Potomac storm (Historic)

- we did not alter the track at all
- storm made landfall and traveled over Norfolk

## 2012 Sandy -- aka Sandtrina (Quasi-Historic)

- moved the track south did not bend the track.
- tracks directly over Norfolk

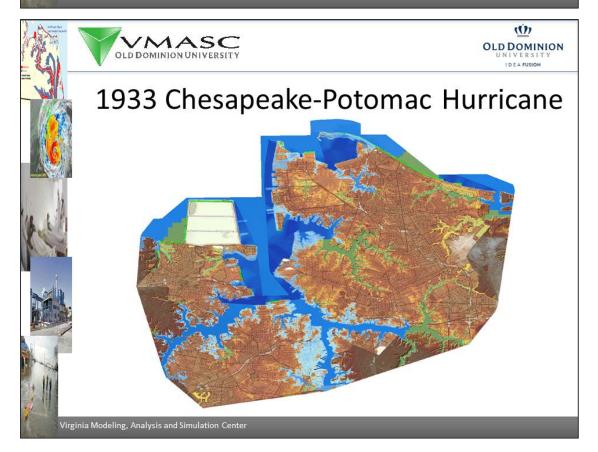
#### 1996 Fran -- aka Frantrina (Quasi-Historic)

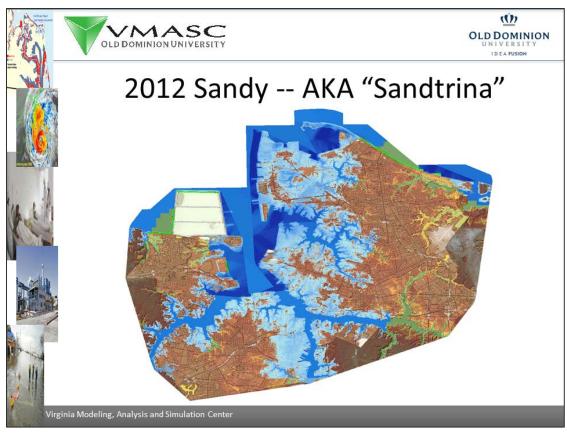
 moved the track north, bend northerly, and then 'left hooked' just south Norfolk & Portsmouth

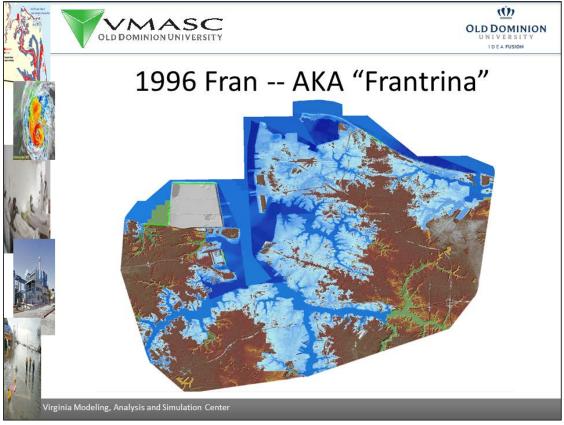
#### 1989 Hugo -- aka HugoSwan (Black Swan)

- Turbo charge for "worst possible case" scenario

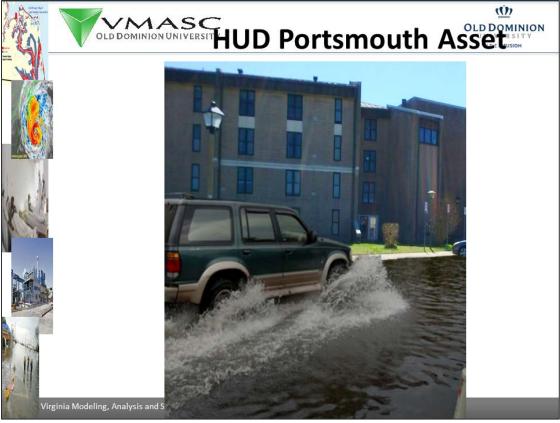
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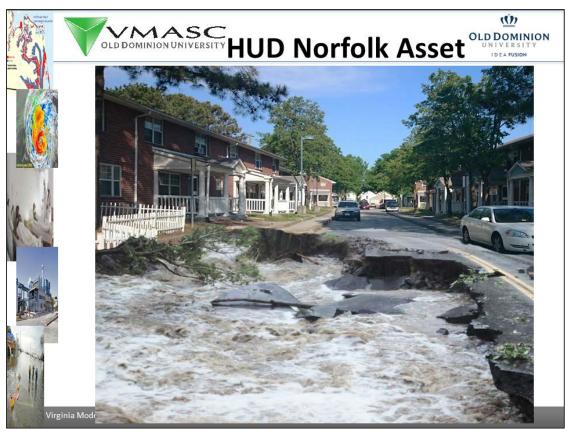


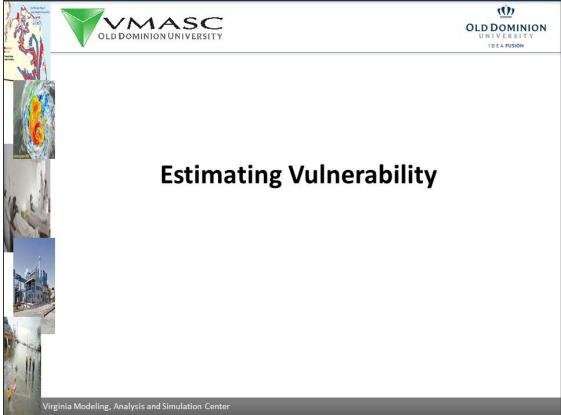


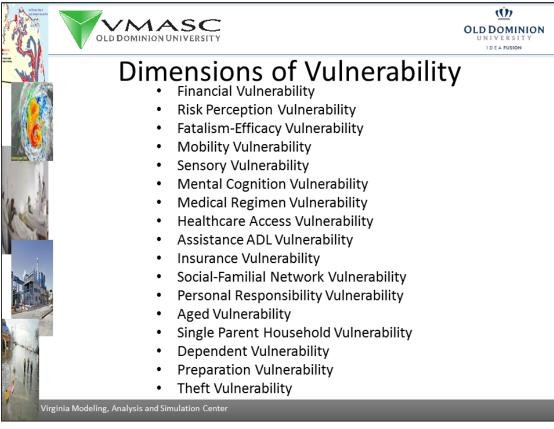


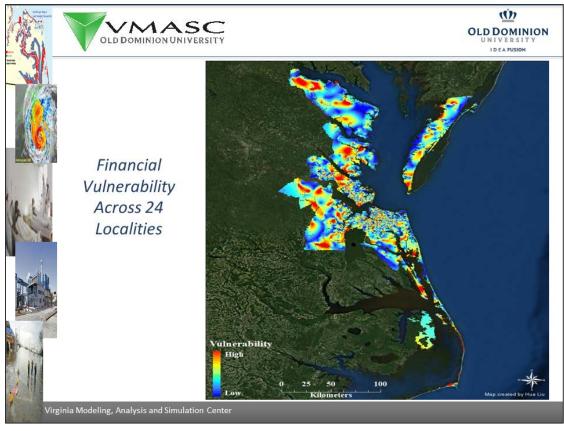


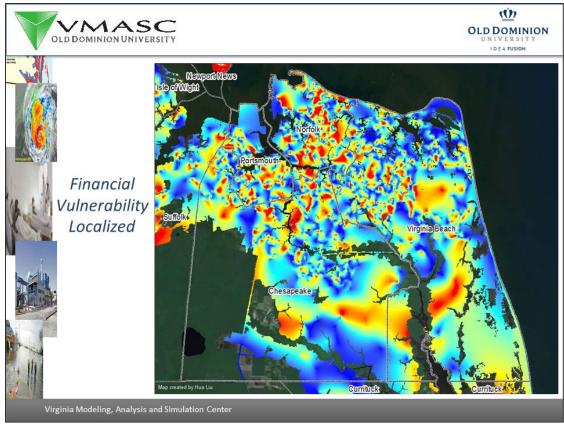


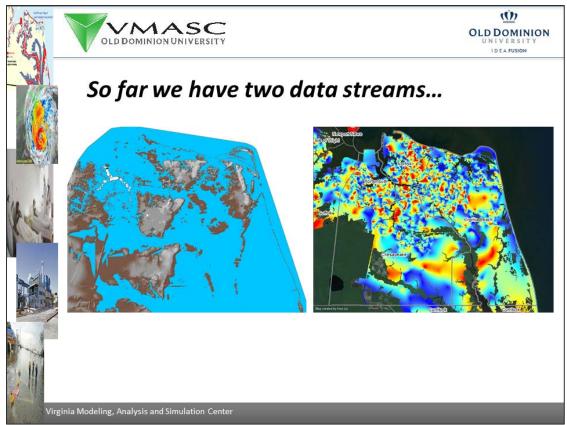


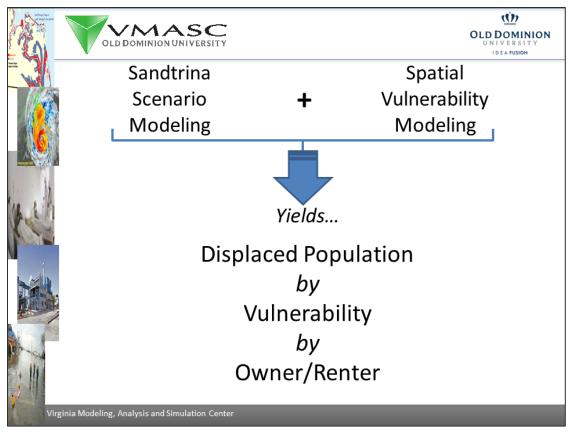


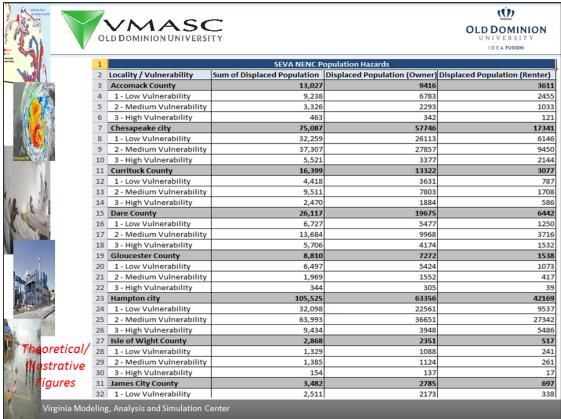


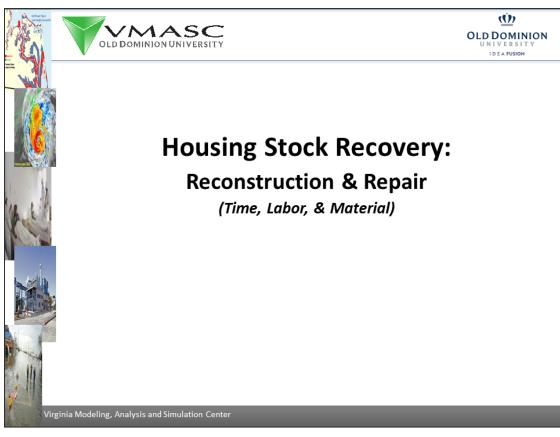


















# **Damage Alignment**

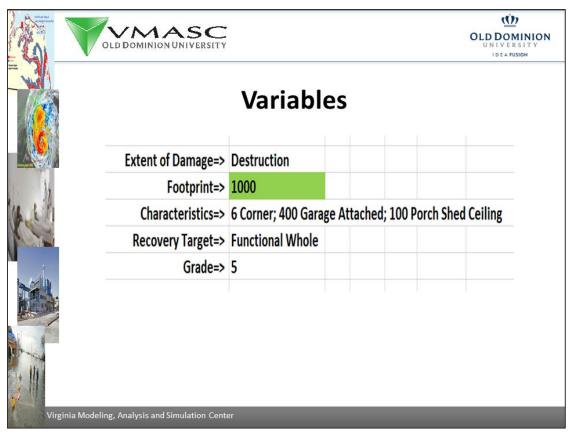
# HazUS Damage States:

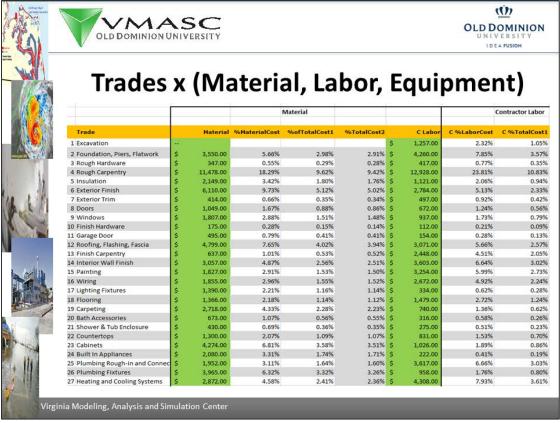
- Very Minor
   Damage & Minor
   Damage
- Moderate
- Severe
- Destruction

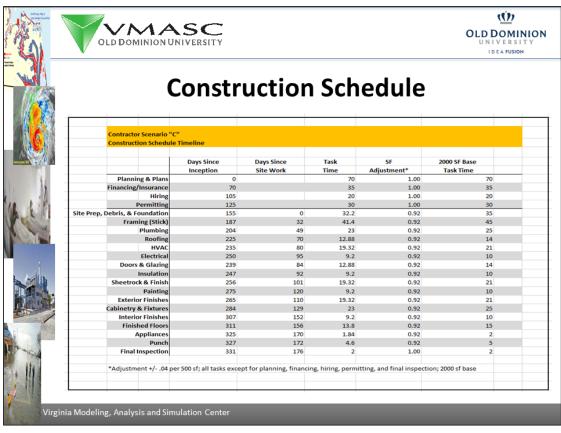
## FEMA Human Services Preliminary Damage Assessment (PDA):

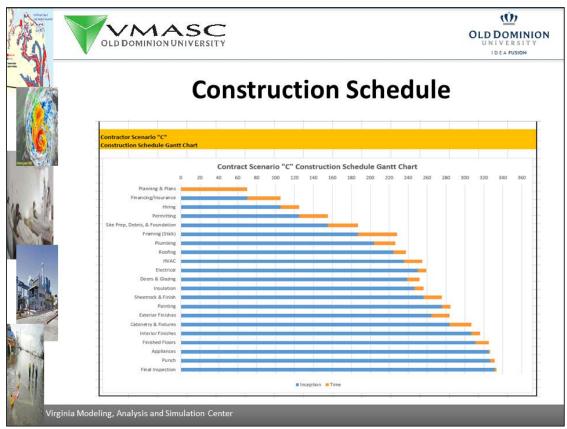
- Affected
- Minor
- Major
- Destroyed

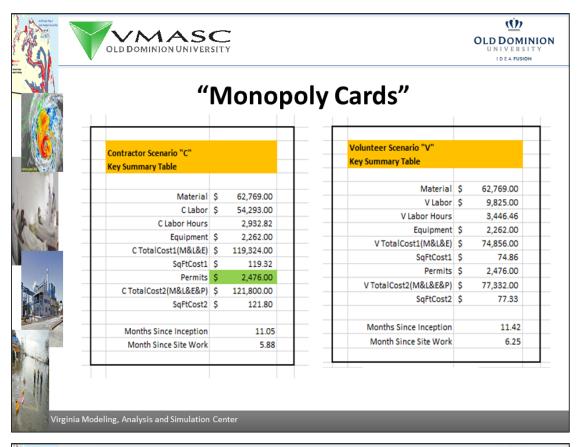
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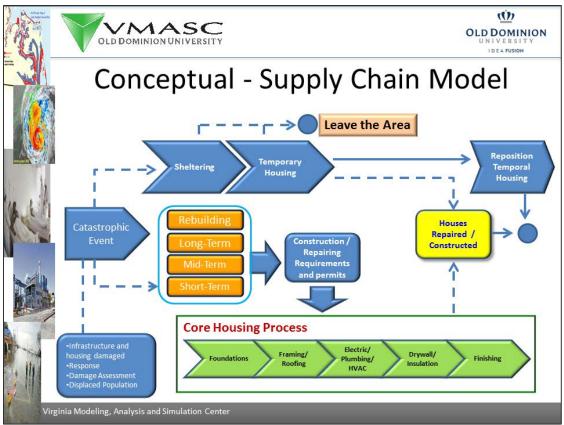


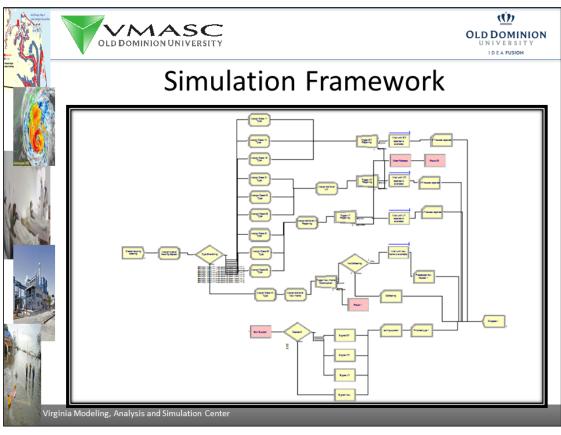


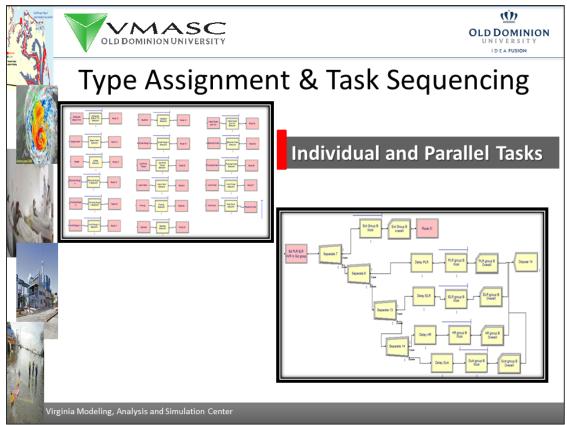


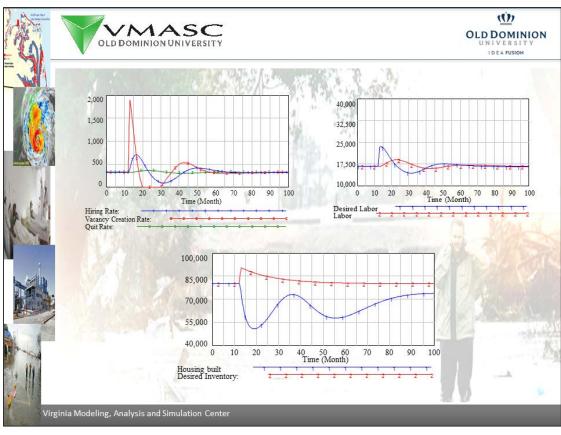














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Housing Demand & Capacity for Medically Fragile &\* Vulnerable Populations: Modeling Transition Times through temporary, Interim, and Permanent Housing stock Recovery

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#### Joshua G. Behr

Joshua G. Behr PhD is Research Associate Professor at the Virginia Modeling, Analysis and Simulation Center (VMASC) at Old Dominion University. Dr. Behr received his training at the University of New Orleans specializing in urban and minority politics. He is the governor's appointee to the Science and Technology Advisory Committee for the Chesapeake Bay Program. He has conducted studies and published insights related to evacuation behavior, recurrent flooding, community resilience, and the disposition of medically fragile and vulnerable populations in the post-event recovery process.

Carolyn Kousky

Modeling of Recovery: The Role of Disaster Financing Systems

#### **Abstract**

The nature of disaster financing plays a critical role in recovery of households and communities. For many smaller disasters, no federal aid will be provided to those impacted. For larger events that merit a presidential disaster declaration, federal disaster aid will be offered. For households, however, this assistance is limited in amount, what it can be used for, and it can take months or even years before it gets into the pockets of households. Disaster insurance, on the other hand, can provide the necessary funds for rebuilding and replacing damaged property and previous work has shown that those with insurance are more likely to rebuild than households without insurance. Despite this, take-up rates for disaster insurance in the U.S. remain low. Disaster declarations may also authorize funds for investments in hazard mitigation during the rebuilding process. Households cannot rely on receiving such funds as there is substantial local government discretion. And even when large sums have been appropriated to improve post-disaster reconstruction, implementation has been plagued with delays, mismanagement, and other criticisms. Individual risk perceptions and preferences will also play a role in the rebuilding decision. The variation in disaster financing at a household level can lead to substantial heterogeneity in recovery. The distributional impacts of disasters may be masked in aggregate measures of economic activity.

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\*\*Note: a more complete list of references will be provided with my slides\*\*
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## Modeling Recovery: The Role of Disaster Financing

Carolyn Kousky Resources for the Future



October 19, 2016 kousky@rff.org

### Outline

- 1. Role of financing systems in recovery
  - i. Disaster insurance
  - ii. Federal disaster aid
- 2. Risk perceptions and preferences in recovery
- 3. What do aggregate impacts miss?



### Financing Disaster Costs and Risk Reduction

#### **Ex-ante Financing**

- Insurance
- Other forms of securitization

#### **Ex-Post Financing**

- Disaster aid
- Access to credit

Hazard Mitigation / Climate Adaptation



- 3

#### Insurance for resilience

 Insurance provides larger and timelier payments to households

#### Leading to:

- Greater likelihood of rebuilding
- · Limited negative economic shock to households
- Limited negative multiplier effects in communities



### Disaster insurance take-up rates are low

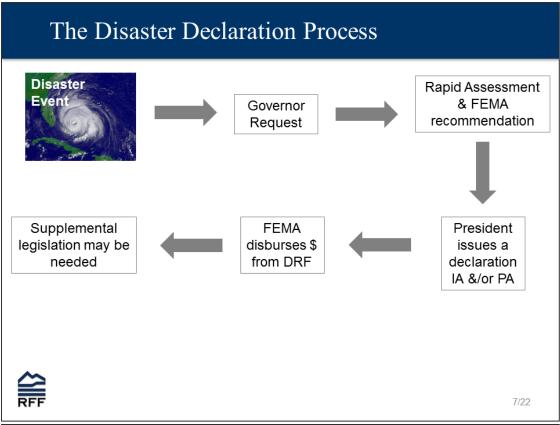
- · Very few households voluntarily insure against disasters
- Roughly 50% of those in 100-year floodplains have flood insurance
- 10-12% of households in California have earthquake insurance
- Wind coverage is widespread since in homeowners policies, but may have high hurricane deductible

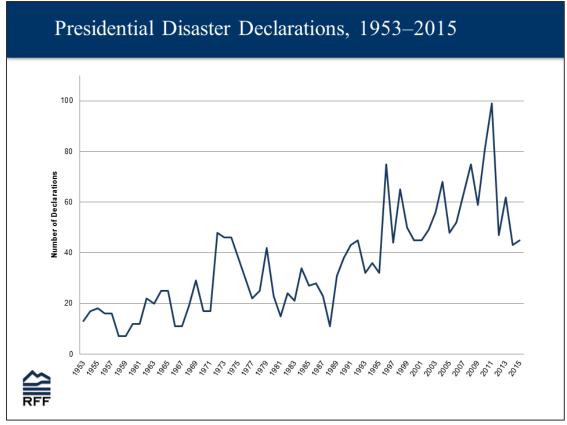


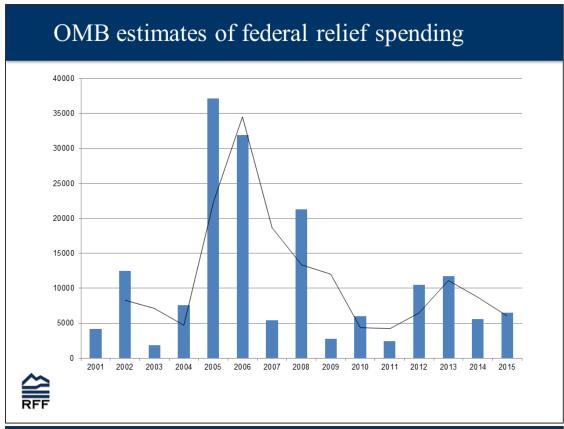
### Reasons for low take-up

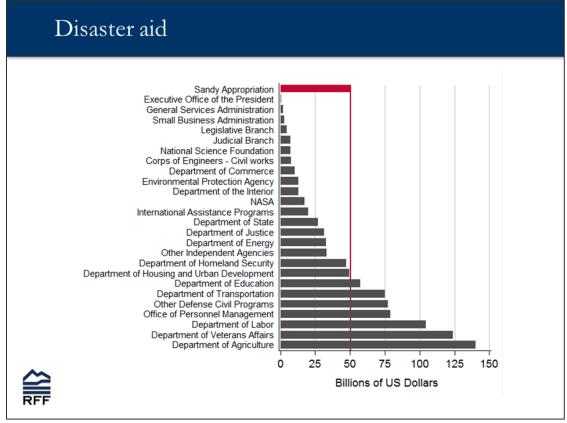
- Disaster insurance is expensive: there may not be a price at which disaster insurance can be profitably offered and homeowners are willing/able to pay.
- · Heuristics and biases
- Inaccurate or incomplete information
- Bounded rationality; transaction/search costs
- Myopia











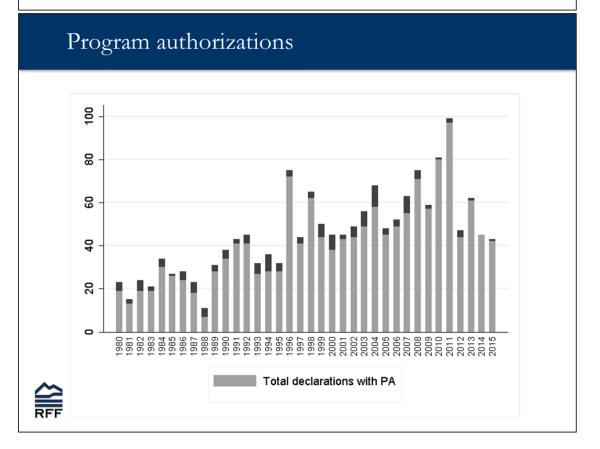
## What do households get?

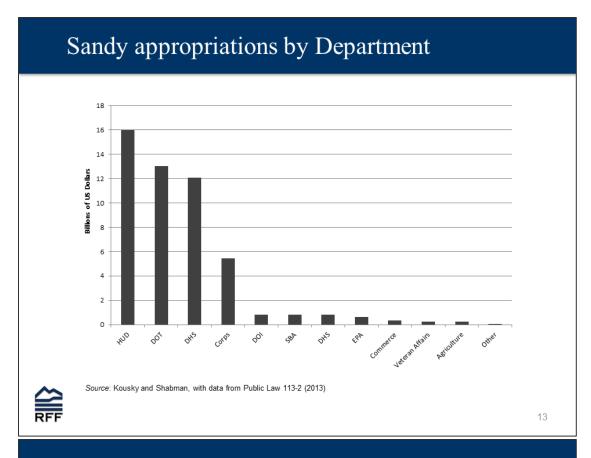
SBA loans are first line of defense

#### FEMA Individual Assistance grants

- · Many applications are denied
- Amounts capped at \$31,400 (2012 USD)
- Average grant is only \$3-5k
- Only to make your home safe and habitable again, not bring it back to predisaster condition







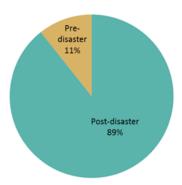
### CDBG: A new trend in disaster aid?

- Local governments have enormous flexibility in how they use the funds
  - · Hard to track spending
- · Capacity issues; long time frames
- CDBG-DR is not just for recovery but also mitigation



### Federal funding for hazard mitigation

Should we tie mitigation/adaption funding to disasters?



FEMA Spending on Hazard Mitigation; 2002-2014



## Still...much mitigation is not done

- Upfront costs are large
- · Transaction costs high
- No compensation for disruption, loss of use
- Risk perceptions, information again play a role



### Usually piecemeal





## Aggregate measures can be misleading

- · Large heterogeneity in recovery and response
- Some aggregate measures, such as GDP can mask critical distributional impacts of disasters or fail to recognize that GDP does not equate with welfare
- Impacts can be localized
- Distributional consequences can be large, even if aggregate consequences are not



#### In sum

- 1) Models of recovery need to consider disaster financing since it has implications for reconstruction and recovery
- Models should pay close attention to what is assumed about homeowner preferences and information since there is empirical evidence these can be drivers of decisions
- Aggregate models can miss important localized and distributional impacts



Thanks! kousky@rff.org



Carolyn Kousky is a fellow at Resources for the Future. She has published numerous articles, reports, and book chapters on the economics and policy of natural disasters and disaster insurance markets. She has examined how individuals learn about extreme event risk, the demand for natural disaster insurance, the functioning of the National Flood Insurance Program, and policy responses to potential changes in extreme events with climate change. She is the recipient of the 2013 Tartufari International Prize from the Accademia Nazionale dei Lincei. Kousky was a member of the National Research Council Committee on Analysis of Costs and Benefits of Reforms to the National Flood Insurance Program. She has a BS in Earth Systems from Stanford University and a PhD in Public Policy from Harvard University.

**Title**: An integration of Social Vulnerability Data and Mapping Tools for Community Vulnerability Assessments and Recovery Modeling

Researchers: Walt Peacock, Shannon Van Zandt, Nathanael Rosenheim

Attendees: Walt Peacock, Nathanael Rosenheim

#### 200-word abstract summarizing our work:

The last several decades of social science research has established that community resilience is generally characterized as function of hazard exposure (exposure to the forces of disaster agents), physical vulnerability (the vulnerabilities of the built environment) and social vulnerability. Hence, when modeling community resilience our work combines outputs from models that predict structural damage and loss of functionality based on the forces of hazard agents and the physical properties of the built environment, with social vulnerability perspectives. Social vulnerability focuses on the social factors and processes that generate vulnerability in terms of an individual's or group's capacity to anticipate, cope, resist, and recover from the impacts of disasters. This perspective utilizes social characteristics that capture household and individual differences in capacity, access to information, power/influence, and resources. These differentials ultimately have the consequence of disparities in disaster impacts and recovery trajectories. Because population characteristics are not uniformly or randomly distributed within our communities, a critical element of our research depends on spatially locating significant variations that effect disaster impacts and recovery. Our work develops social vulnerability data, maps and mapping tools that can be utilized in community vulnerability assessments, for preplanning of field studies, and most importantly, for the social impact and recovery modeling algorithm development.

#### **Presenter Bio:**

Dr. Nathanael Rosenheim is a Research Scientist for the Hazard Reduction and Recovery Center in the Department of Landscape Architecture and Urban Planning at Texas A&M University. His areas of interest are spatial modeling, data science, community development, and food system planning. His recent research utilizes public demographic and economic data to improve fact based community planning for hazard mitigation and recovery planning.

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# An integration of social vulnerability data and mapping tools for community vulnerability assessments and recovery modeling

National Institute for Standards and Technology Conference

Walter Gillis Peacock, Shannon Van Zandt, Nathanael Rosenheim

International Workshop on Modeling of Physical, Economic, and Social Systems for Resilience Assessment

19-21 October 2016

Washington Dulles Airport Marriott, Reston, VA

10/20/2016

## Social Science Recovery Modeling Biggest Challenges:

- I. Integrating qualitative and quasi-experimental research with engineering fragility models
- 2. Model resolutions that show spatial variance in impacts across demographic subgroups
- 3. Modeling short-, medium- and long term recovery (housing and businesses) when available data is annual or quarterly
- 4. Modeling variations in infrastructure at neighborhood level to capture investment, disinvestment, and ultimately equity issues

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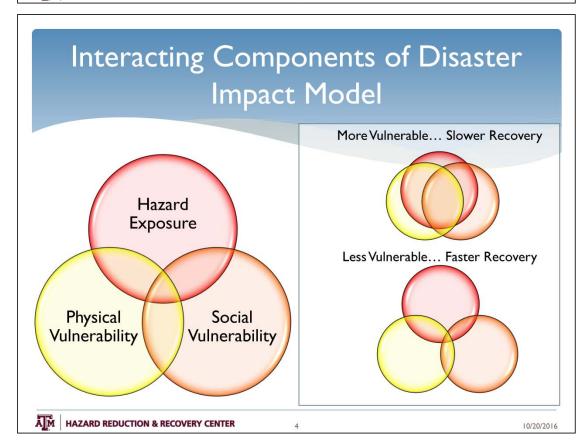
## Fact Basis for Recovery Modeling

- \* The pre-existing community characteristics can shape and determine the specific impacts of hazard agents:
  - hazard exposure (exposure to the forces of disaster agents)
  - \* physical vulnerability (the vulnerabilities of the built environment)
  - \* social vulnerability.

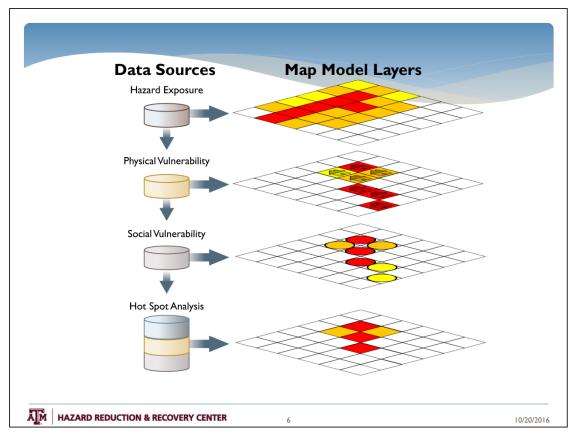
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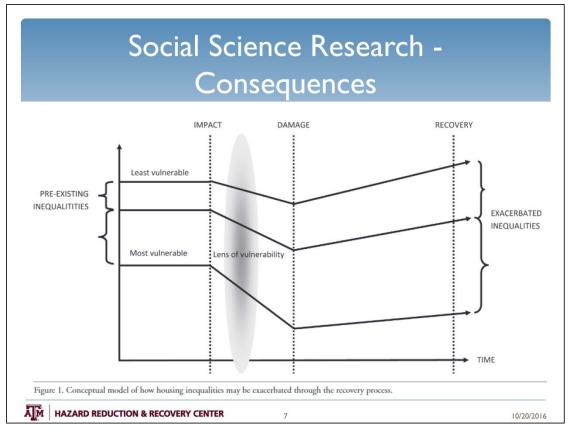
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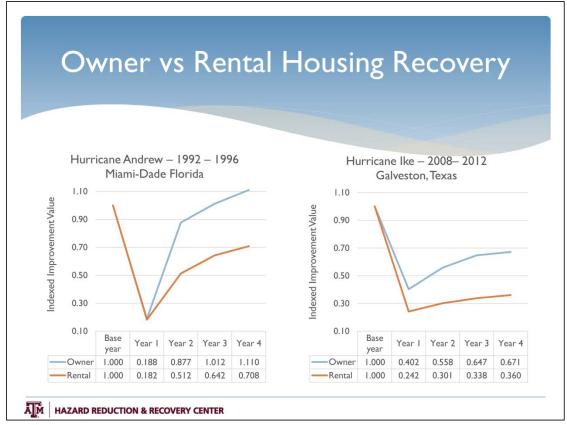
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#### Social Science Integration \* Identify Community Characteristics \* Hazard Exposure Hazard \* Physical Vulnerability Exposure \* Social Vulnerability \* Identify spatial clusters where vulnerabilities overlap HOTSPOT Physical Social \* Hotspots experience **Vulnerability Vulnerability** \* Disproportionate losses \* Housing losses \* Greater displacement **HAZARD REDUCTION & RECOVERY CENTER** 10/20/2016







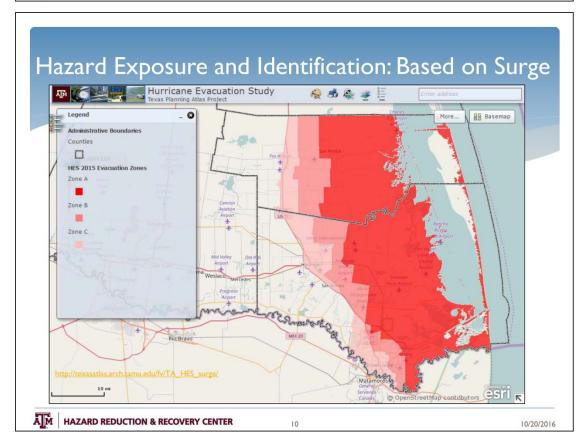
## Social Science Integration: Example

- Cameron and Willacy Counties, Texas
- \* Hazard Exposure
  - \* Hurricane Surge Zones
  - \* Hurricane Evacuation Zones
- \* Physical Vulnerability
  - \* Location of employee residences



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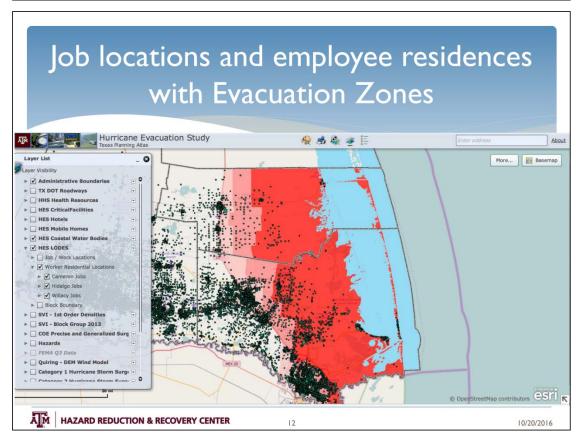


## Physical Vulnerability

- \* Susceptibility to physical damage and loss based on exposure and:
  - \* Geographic Location
  - \* Social function
    - \* Housing, Economic, Healthcare, Education, etc.
  - \* Critical facilities
  - \* Interdependencies
  - \* Age
- \* Forms of measurement:
  - \* Vulnerability assessment
  - \* Risk Analysis

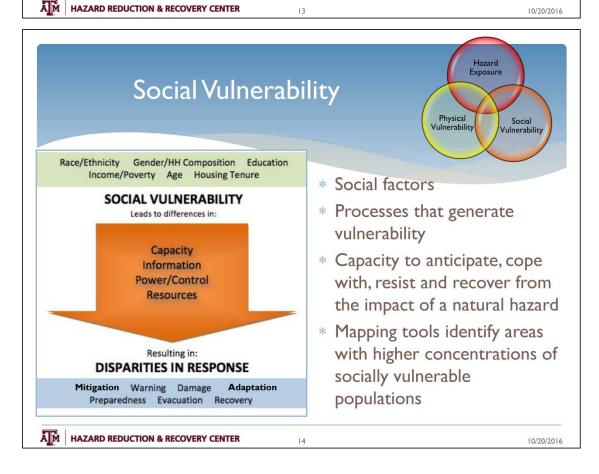


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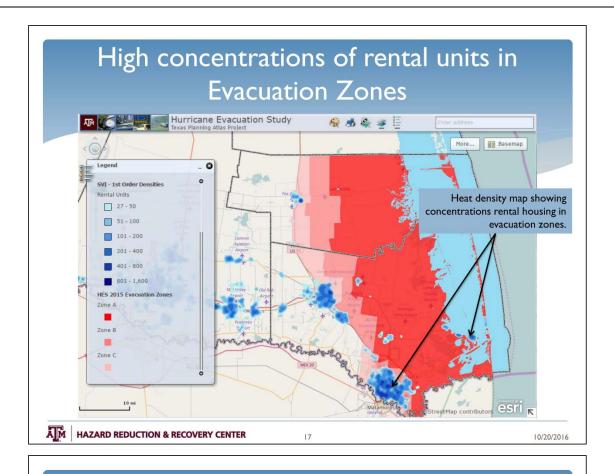
## Job locations and employee residences

		Hazard Exposure Evacuation Zones			
	Physical Vulnerability	Α	В	С	A+B+C
Both Counties	Residential locations	20,875	34,149	67,090	122,114
	% of total residences	13.80%	22.60%	44.40%	80.70%
Willacy	Residential locations	1,607	343	8,475	10,425
	% of total residences	12.20%	2.60%	64.30%	79.10%
Cameron	Residential locations	19,268	33,806	58,615	111,689
	% of total residences	14.00%	24.50%	42.40%	80.90%



#### A few examples of social vulnerability measures Single parent, particularly female headed households Household structure Socioeconomic Status Higher levels of wealth, income, prestige, and political power insures enhanced ability to prepare for, mitigate against and cope with physical impacts. Often have much higher resources base to draw from to overcome Women have more difficult time in recovery because of constrained employment Gender opportunities and lower wages; often must take primary responsibility for child care and Language, culture, and discrimination issues Race/ethnicity Both young and old are at higher risk due to reduce mobility, economic constraints, legal Age constraints. Households with these higher risk groups can be limited due to time and (elderly and children) resource constraints. Renters more transient, fewer resources, less-control, more dependent on owner for Tenure improvements, repair, mitigation, etc. Rural residents are more vulnerable due to isolation, tend to have fewer employment Urban/Rural opportunities, are poorer, etc. Sick, infirmed, etc. Special Needs populations Those who are un- or under-employed have reduced resources from which to draw from. Employment status HAZARD REDUCTION & RECOVERY CENTER 10/20/2016 15

	Block Groups		
Field Name	1st Order Descriptions	2nd Order	3rd Order
SPHWC	Single Parent Household with Children	Child Care	
CHILD	Child Population under 5 Years	Needs	
ELDER	Elder Population 65+ Years	Ell C	
ELDERH	Elder Households	Elder Care Needs	
ELDERPV	Elder Households in Poverty	110000	
PTD	Public Transportation Dependent Households	Transportation	
HUNOVEL	Households with no Vehicle Available	Needs	
VACHU	Vacant Housing Units	Томан о на на	Social
RENTER	Renter Households	Temporary Shelter Needs	Vulnerability
NONWHITE	Non-White Population	and Housing	Hotspots
YEAR1990	Housing Units Built before 1990	Recovery Needs	
MOBILE	Mobile Home Households	recus	
HUPV	Households in Poverty		
HUNOTEL	Housing Units with no Telephone Service Available		
NOHS	Less than High School Graduate Population 25+ Years	Civic Capacity Needs	
UNEMP	Unemployed Population in Labor Force		
SPENW	Population Speaking English Not Well or Not at All		



## The fact basis for Community Recovery Modeling

Model Dimensions	Fact Basis		
Housing loss/damage	inspections, damage and substantial loss assessments, tax assessments, permits, certificates of occupancy		
Population loss and displacement	post-office, surveys, census, enrollment data, etc.		
Fiscal impacts	tax base and sales data		
Infrastructure	disruption, loss, restoration, replacement/improvements		

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## The fact basis for Community Recovery Modeling: Issues

- \* Time scale
- \* Spatial Scale/resolution
- \* Uneven and inconsistent data across dimensions (housing, business, infrastructure)
- \* Incompatible within areas (windshield, inspections, permits, etc.)
- \* Expensive and time consuming, particularly at the local level.
- \* Public versus private-proprietary data (insurance, utility, etc.) -
- \* Difficult to combine into a total picture...
- \* Should be combined with SV and other factors in analysis.



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## Social Vulnerability Map Uses

- \* Minimize or optimize uncertainty in hazard exposure models
- \* Confirm appropriate archetypes for structures
- \* Community vulnerability assessments
- \* Preplanning of field studies
- \* Recovery modeling algorithm development

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#### Thank You

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#### **Appendix E: Case Studies and Validation (Session 5)**

GRITT® - a Sustainable Tool for Reducing Weather and Climate Impacts [Cine	·
Bruyere]	E-2
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Slides	E-3
Biography	E-15
Resilience Modeling Innovations of the HayWired Planning Scenario [Keith Por	rter]E-16
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Model Validation: The Joplin Tornado Hindcast [John van de Lindt]	E-51
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#### **GRRIT®** – a Sustainable Tool for Reducing Weather and Climate Impacts

Cindy Bruyère, C3WE/MMM/NCAR

The economic impacts of weather and climate extremes are rising, as population grows and moves into urban and more hazard-prone areas. Impacts in the form of societal disruption and recovery time, and in the lingering effects of weather and climate events are amongst the less publicized – but nevertheless important - outcomes.

In response to this growing need for actionable information, researchers within NCAR's Capacity Center for Climate and Weather Extremes (C3WE) are partnering with a wide range of research and planning groups to develop GRRIT – the Global Risk Resilience and Impacts Toolbox. GRRIT places the tools and information to advance understanding of extreme events and their effects within reach of decision-makers and planners making society's tough choices. GRRIT uses a sophisticated Framework that provides users with access to hazard, vulnerability, and exposure information and data from a broad variety of public and private sources via tools available within a web interface.

Government agencies, industry, universities and others already have started to develop information and tools that could be used for informing decision makers responsible for making choices that make society less vulnerable to extreme events. However, these data and tools may not: be readily available, exist in formats accessible to the average user, or be adaptable to related regions and requirements.

GRRIT's sustainable, fully supported toolbox is designed to provide a common foundation for these and future developments, ones that aid society in reducing weather and climate impacts, building economic resilience, and improving disaster recovery. In keeping with NCAR practice for community facilities, GRRIT will be freely available and will be maintained and supported by NCAR.





## GRRIT® – a Sustainable Tool for Reducing Weather and Climate Impacts

Cindy Bruyère (bruyerec@ucar.edu)
Deputy Director
Capacity Center for Climate and Weather Extremes
National Center for Atmospheric Research
Boulder, Colorado, USA

"Floods are acts of God, but flood losses are largely acts of man."

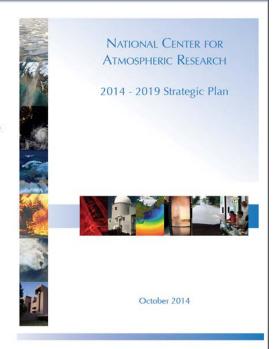
Dr. Gilbert White - Environmental Geographer



# The National Center for Atmospheric Research Federally Funded Research and Development Centers (FFRDCs)

#### **NCAR Imperatives**

- Conduct innovative research to advance the atmospheric sciences
- Develop, maintain and deploy advanced observational facilities
- 3. Develop, deliver and support a suite of advanced community models
- Develop and sustain advanced computing and data system services
- 5. Develop and transfer science to meet societal needs
- Educate and entrain a talented and diverse group of students and early career professionals





#### **Capacity Center for Climate and Weather Extremes**

#### C3WE: Staff



**Greg Holland** 



Cindy Bruyère Deputy Director and GRRIT® Lead



James Done Science Lead



Rachel Hauser Relationship Development



Heather Lazrus Rising Voices Lead



Mari Tye ECEP® Lead

#### C3WE: Advisory Panel



Guillermo (Willy) Accame Joyce Coffee (Chair) Environmental Director, Panattoni Development NCAR Industry Advisor



Founder and President, Climate Resilience



Rowan Douglas CEO, Capital, Science & Policy Practice Chairman, Willis Group



Glynis Lough Chief of Staff, National Climate Assessment U.S. Global Change Research Program



**David Titley** Rear Admiral USN (ret.) Professor of Practice, Dep. of Meteorology, Director, Center for Solutions for Weather and Climate Risk, PSU



Steve Worley Manager, Data Support Section Computational and Laboratory, NCAR



Actionable science for community adaptation and planning

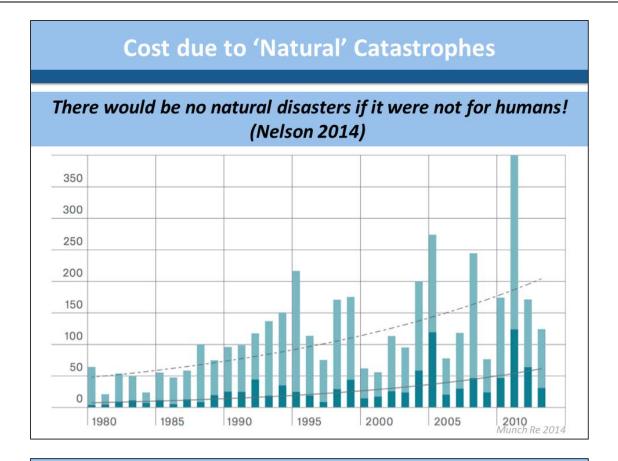


#### C3WE

#### Capacity Center for Climate and Weather Extremes

- Reducing impacts and costs of extreme weather and climate events through multidisciplinary research and development aimed at:
  - Direct prediction of impacts using weather/climate models and advanced statistics
  - Improving resiliency and reducing vulnerability
- Developing new tools, including:
  - Improved approaches to communicating risk
  - A community risk model and framework.

http://www.c3we.ucar.edu



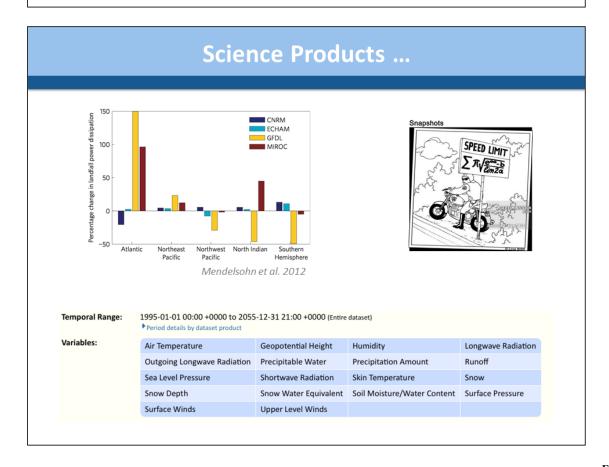
#### What are the Causes of Increasing Impacts?

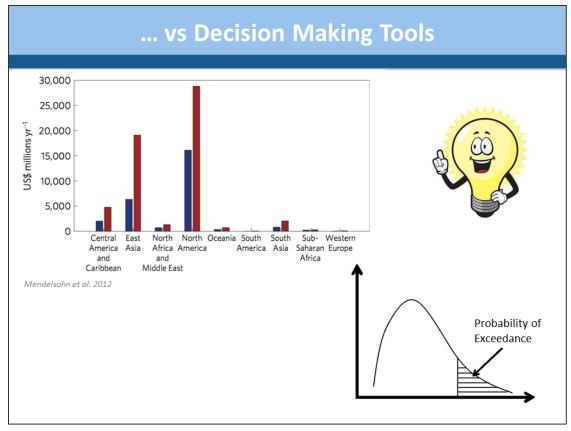
- Climate variability ar
- alations and Increasingly vulne
- Loss of socie' of principle (cy: urbanization, business, for the principle)
   Lack of the principle (cy: urbanization, business)
- lanning to our modernار 🌎 environ

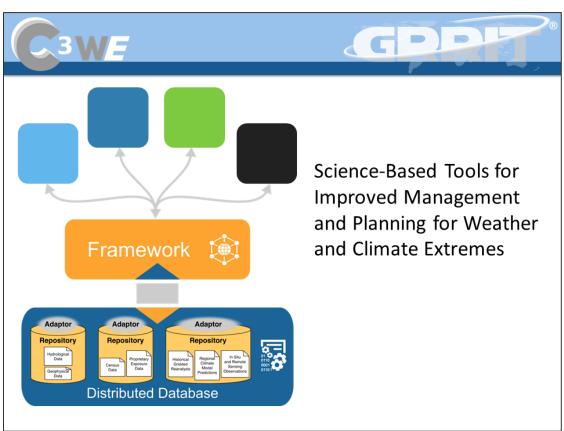
#### **Primary Causes of Engineering Failures**

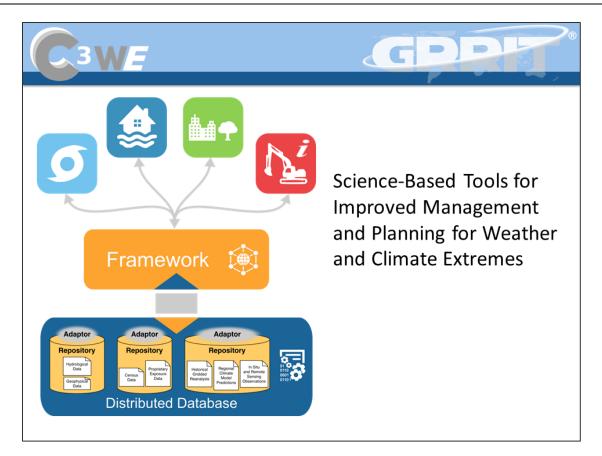
- Forgetfulness, error ...... 13%
- Objectively unknown situation ...... 7%
- Over 60% is due to lack of knowledge and communication of information
- Other ...... 3%

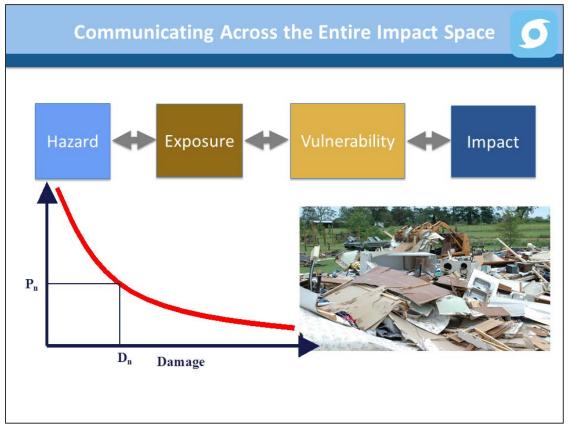
(Matousek and Schneider 1976)

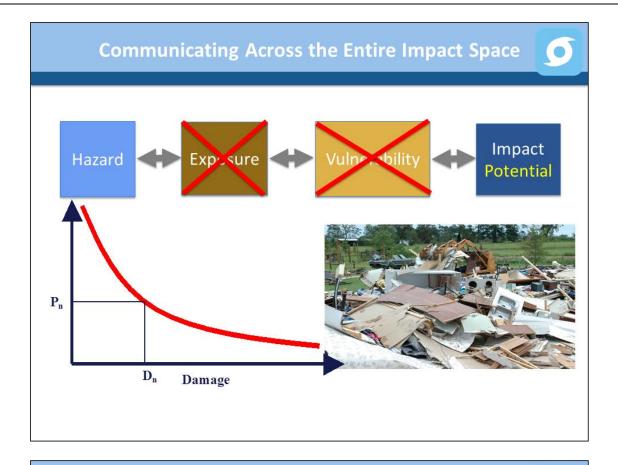












#### **Cyclone Damage Potential Index**



$$CDP = 4 \frac{\left[ \left( \frac{v_m}{65} \right)^3 + 5 \left( \frac{R_h}{50} \right) \right]}{v_t}$$

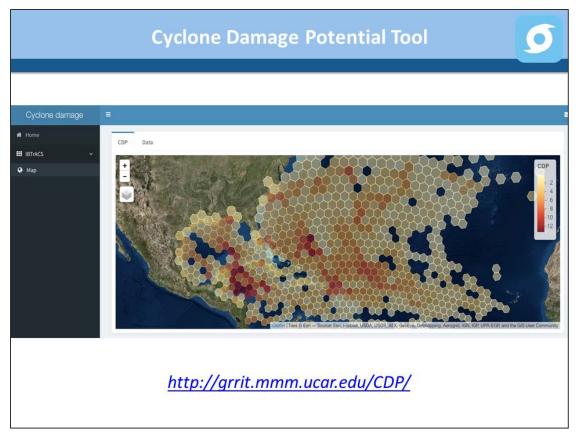
 $V_m$ , the maximum winds (*intensity*);

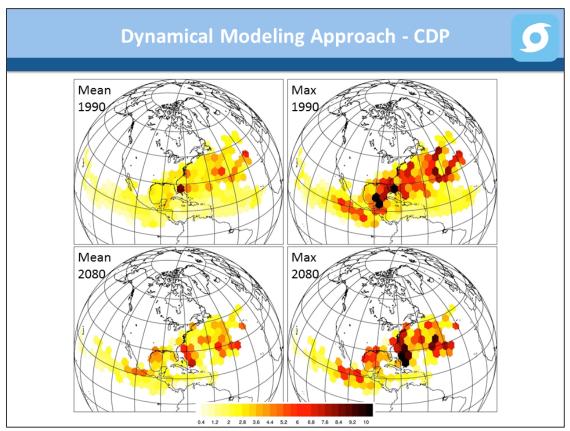
 $R_h$ , the radial extent of the hurricane force surface winds (size);

 $V_t$ , the translational speed of the hurricane (**speed**).









#### **Seasonal Cyclone Damage Potential Forecast**



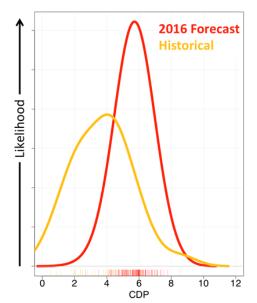
An alternative view of upcoming North Atlantic basin activity.

Historical average = 3.7

2005 average = 6.3

2016 Forecast average = 5.7

Does not necessarily correspond to landfalling damage potential.



http://www.ecep.ucar.edu/seasonal-hurricane-damage

#### Climate-

#### Construction



A decision-support tool for construction projects to manage weather risk from contract to completion.



#### Climate-

#### Construction



Current practice: Use recent memory or historical average.

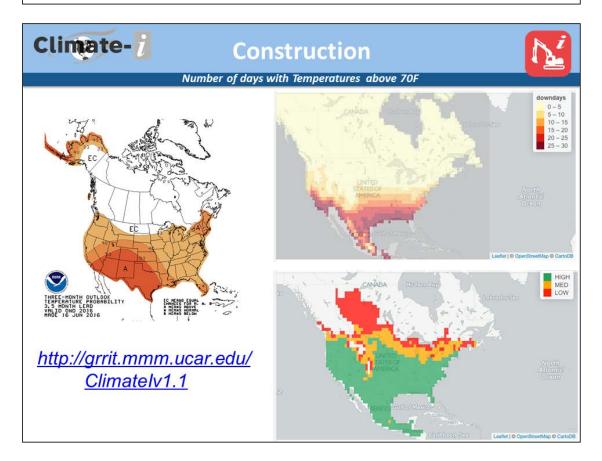
**Desired:** A weather management tool from contract to completion to reduce losses.

#### Sensitivities:

**Temperature:** hot/cold days, hot/cold spells, effective temperature, large temperature fluctuations.

Rainfall: wet days, intense rainfall

Wind: strong wind gusts, strong sustained winds.

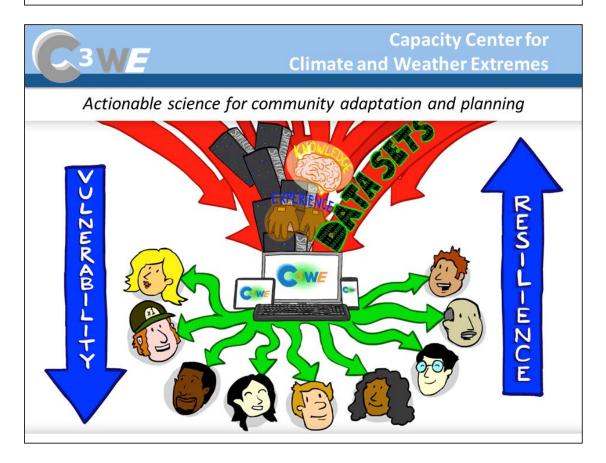




#### **Summary**

- Multidisciplinary collaboration in support of planning, design, tool development, and response actions aimed at:
  - Providing advanced tools in support of catastrophe planning
  - Increasing community resiliency
  - · Supporting adaptation measures
  - · Reducing downtime following a severe impact

And thus reducing impacts and costs of extreme weather and climate events.



#### Cindy Bruyere

PROJ SCIENTIST II

<u>Mesoscale and Microscale Meteorology Laboratory</u>

<u>Regional Climate Research</u>

<u>bruyerec@ucar.edu</u>

303-497-8914

Cindy Bruyère leads the NCAR-based systems development effort for the Engineering for Climate Extremes. She plays a key role in the development of the Global Risk, Resilience, and Impacts Toolbox (GRRIT), which pulls information from disparate locations, including local drives, the cloud, or servers located in different places. Once captured, relevant data are fed to ECEP-developed decision-making tools to provide insights and answers



to critical questions related to extreme weather and climate risk and resilience. In her role, Cindy directs efforts to incorporate tools as they are developed into GRRIT, spearheads related database construction, maintenance, and management, and is responsible for climate downscaling efforts conduct by the group.

Cindy has an MSc in Dynamical Modeling and a PhD in Environmental Management. She started her career at the South African Weather Service, where she rose to Assistant Director of research programs, and Project Manager for operational systems. For a number of years she was also associated with the University of Pretoria (South Africa) and involved in meteorological training. Current research activities include understanding and predicting the impact of climate variability and change; dynamical model development; creating useful climate decision-making tools; and the development of statistical downscaling techniques. She trains those within the atmospheric science community in climate modeling techniques. Cindy is also a visiting research fellow at the North-West University of South Africa.

#### Field of Expertise:

- Climate Science
- Engineering for Science
- Interdisciplinary Research
- Meteorology
- Research Applications

#### Specialty:

- Climate Change
- Decision Support
- Extreme Weather/Severe Storms
- Impacts
- Modeling: Regional

Resilience Modeling Innovations of the HayWired Planning Scenario

Keith Porter<sup>(a)</sup>, Dale Cox<sup>(b)</sup>, Ken Hudnut<sup>(c)</sup>, Jamie Jones<sup>(d)</sup>, and Anne Wein<sup>(d)</sup>

(a) University of Colorado Boulder
(b) U.S. Geological Survey, Sacramento CA
(c) U.S. Geological Survey, Pasadena CA
(d) U.S. Geological Survey, Menlo Park CA

The USGS's HayWired earthquake planning scenario offers several advances in resilience modeling, only some of which have been published. Its new advances include:

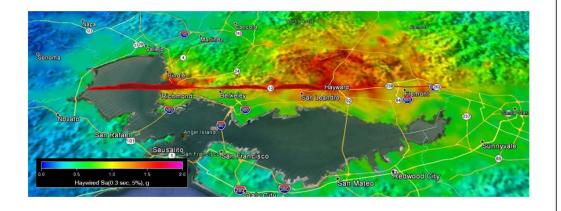
- 1. **Societal impacts of code performance objectives.** Life-safety design (ASCE 7's objective) can lead to unacceptable building impairment in a large urban earthquake (the Big One). A simple option for resilient design greatly reduces the potential for dark cities [1].
- 2. Public preferences for seismic resilience of new buildings. A first-ever large (N > 800) survey shows that the public expects and would pay for resilient design [2].
- 3. New water supply model with lifeline restoration, interaction, and resilience measures. It measures resilience in lost service-days and quantifies the economic benefit of resilience through two examples [3].
- 4. A new empirical model of urban search and rescue needs for collapsed buildings and elevators without power. We used NISEE's photo database to quantify, for the first time, the extent of building collapse in earthquakes, i.e., the fraction of a building that collapses when it experiences any collapse [4].
- 5. Safety benefit of earthquake early warning combined with drop, cover, and hold on (DCHO). HayWired includes the first-ever effort quantifying the time required to complete DCHO via a large (N > 400) survey [5].

#### Resilience Modeling Innovations of a Hayward Fault Planning Scenario

International Workshop on Modeling of Physical, Economic and Social Systems for Resilience Assessment Sterling VA, 19-21 Oct 2016

Keith Porter University of Colorado Boulder

#### M<sub>w</sub> 7.0 Hayward Fault earthquake



# Societal impacts of code life-safety performance objectives

#### Life-safety code protects life well

Peril	Deaths/100,000 pop/yr	Where, when
Heart disease	194	US, 2010
All accidents	39	US, 2010
Occupational fatality, roofers	32	US, 2011
Auto accidents	11	US, 2009
Firearms	10	US, 2010
New building (earthquake)	0.1	24/7 occupancy
CA earthquakes last ~50 yr	0.007	CA, 1964-2014

4

#### A thought experiment

Life-safety (LS) Beyond life safety (BLS)





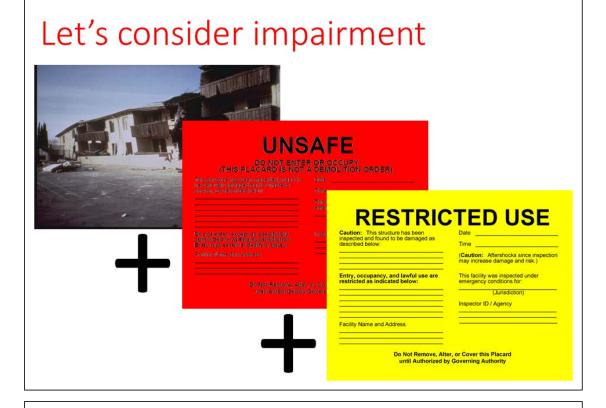
#### One option for a beyond-life-safety (BLS) code

$$S_{DS} = \frac{2}{3} S_{MS}$$
 (11.4-3)  
$$S_{D1} = \frac{2}{3} S_{M1}$$
 (11.4-4)

$$S_{D1} = \frac{2}{3} S_{M1} \tag{11.4-4}$$

Or, in city's code adoption ordinance:

"In recognition of the fact that a more resilient city can be built at a small marginal cost, and that the public prefers resilient buildings, the 2012 edition of the International Building Code is adopted with the exception that all occupied buildings, where it refers to ASCE 7-10, all values of I<sub>a</sub> in ASCE 7-10 Table 1.5-2 shall be taken as 1.5."

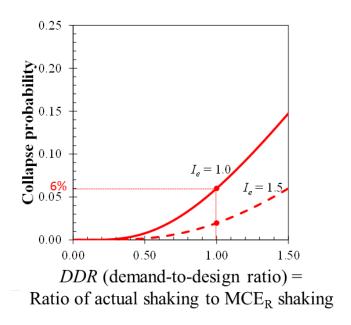


#### Impairment $\rightarrow$ months of downtime

Comerio (2006) on yellow and red tags in 1994

"[M]oderate damage to single-family homes was under-counted.... About 40 percent of homeowners began repairs within one year.... For the remainder, it took two to three years to resolve the insurance claim... often longer."

#### Collapse fragility



#### Add red tags

Earthquake	Red	Collapse	Ref
1989, SF Marina Dist	110	7	NIST (1990), Harris et al. (1990)
1989, Santa Cruz City	100	40	SEAONC (1990), Fradkin (1999)
1994	2,157	133	EQE and OES (1995)
Total	2,367	180	

13 red:1 collapse

#### Add yellow tags

Earthquake	Yellow	Red	Ref
1989 Loma Prieta Bay Area	3,330	1,114	SEAONC (1990)
1994 Northridge	9,445	2,290	EQE and OES (1995)
Total	12,775	3,404	

3.8 yellow:1 red

#### Total impaired per collapse

1 collapse + 13 red + 13 · 3.8 yellow

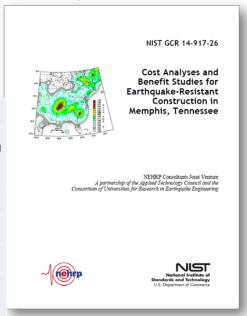
= 63 impaired per collapse

So Napa 2014: 57 impaired per collapse

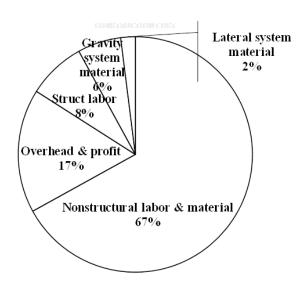
#### BLS might cost 1% more, because

Memphis TN Like I = 1.6 relative to 1999 SBC

	IBC/Local code		Cost
Building	N-S	E-W	Premium
Apartment	1.36	1.46	0.9%
Office	1.14	1.14	0.7%
Retail	1.92	1.94	0.2%
Warehouse	1.88	1.88	1.0%
Hospital	0.96	0.96	0.0%
School	1.49	1.49	0.4%



#### BLS might cost 1% more, because



#### BLS might cost 1% more, because

**CUREE-Caltech Woodframe Project** 



Several experts say so

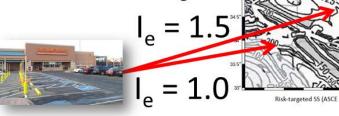








we do it all the time without noticing

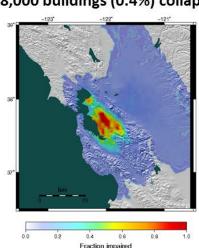


#### BLS outcomes in Hayward Fault scenario

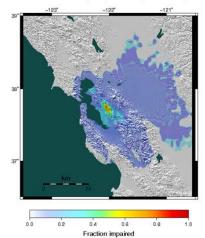
$$I_{e} = 1.0$$

$$I_{e} = 1.5$$

8,000 buildings (0.4%) collapse



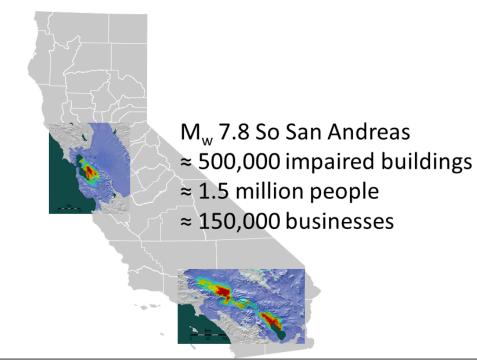
2,000 buildings (0.1%) collapse



#### BLS outcomes in Hayward Fault scenario

Building impairment in M <sub>w</sub>	if all 2 million Bay Area buildings were nev		
7.0 Hayward Fault scenario	All with $I_e = 1.0$	All with $I_e = 1.5$	
Collapsed	8,000	2,000	
Red tagged	102,000	27,000	
Yellow tagged	390,000	100,000	
Total impaired buildings	500,000	130,000	
People in impaired buildings	1,500,000	390,000	
Businesses in imp. buildings	150,000	39,000	
Impaired buildings	24%	6%	
Marginal cost	0%	+1%	





#### Conclusions

- 1. Life-safety design seems to lead to mass outmigration in a large urban earthquake
- 2. 50% stronger buildings can meet a ≈95% shelter-inplace objective for ≈1% more cost

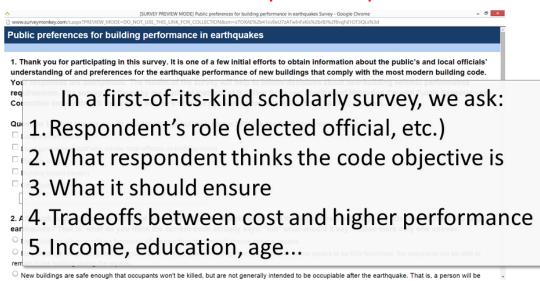
# What performance does the public prefer?

#### How much does the public know?

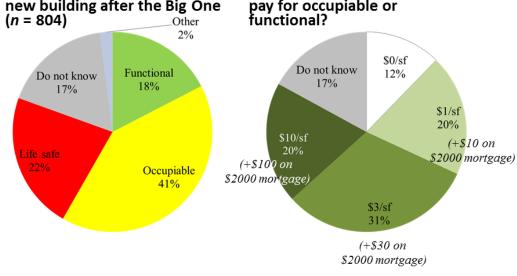
Lucy Jones, pers. comm., 19 Nov 2013:

City councils and mayors "absolutely do not know" about the life-safety objective & how damaged a code-compliant building stock will be in the aggregate, and are unsatisfied when they do learn of it.

#### What does the public prefer?



# People in California and Central US prefer & are willing to pay for better performance Preferred performance for a new building after the Big One (n = 804) Other 2% Do not know S0/sf 12%



### Owners would accept mandatory resilient design

L. Jones 2015 (written commun):

"Most members of BOMA know the code is life safety but they told me they wished it was higher. They don't want to own a building that will be a total loss, but they can't afford to do it alone and be more expensive than their competitors."

# Higher strength does not drive away development

250 Howard St, San Francisco CA, S<sub>M1</sub> = 0.9g 3555 Caesar Chavez St, San Francisco CA, S<sub>M1</sub> = 1.05g





## Higher strength does not drive away development

521 Parnassus, San Francisco CA, S<sub>M1</sub> = 1.175g

2800 Sloat St, San Francisco CA, S<sub>M1</sub> = 1.70g





# Higher strength does not drive away development

San Francisco developers said a local code that drove up cost by 1% but made new buildings survive the Big One, they would not relocate projects to nearby cities without that code:

"It wouldn't matter (wouldn't move location). Profit %'s so high right now if you can find a good project that 1% on costs does not change the attractiveness of the deal very much."

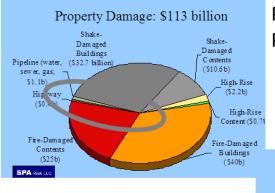
"That most likely would not affect a decision on whether or not to build in SF. Usually our development decisions are based on rate of return. If for whatever reason it greatly changed our rate of return it would make a difference."

#### Conclusions

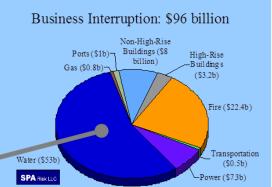
- 3. First-of-its-kind population survey of CA & central US adults shows that people expect & are willing to pay for mandatory resilient design
- 4. Commercial building owners also want mandatory, though not voluntary, BLS design

New water supply model with lifeline restoration, interaction, & resilience measures

#### Water is the biggest loss in ShakeOut



Property damage: \$113 B, Pipeline repairs: \$1 B



Business interruption: \$96 B

Water supply: \$53 B



- Excitation e.g., shaking at location q, time t
- Damage, e.g., pipe breaks at q & t
- Repairs, e.g., repaired breaks at q by time t
  - Service, e.g., people with water at q and t
  - Loss, e.g., total economic impact

#### Damage analysis

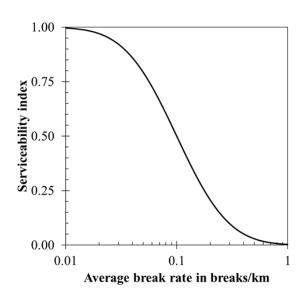
Number of pipe breaks & leaks

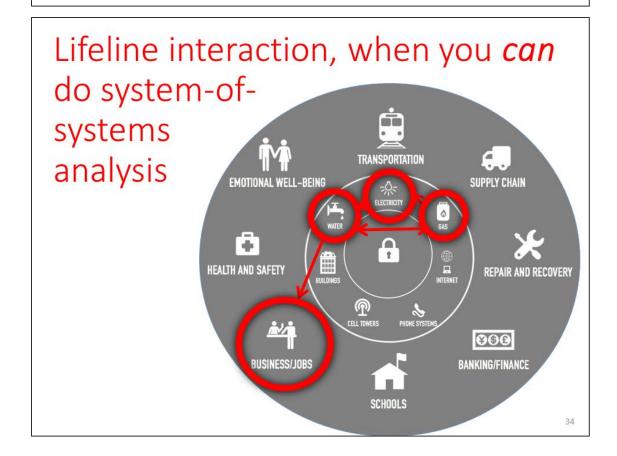
$$r = \sum_{i=1}^{n} \overline{R}_{w} (PGV_{i}) \cdot L_{i} + \sum_{i=1}^{n} \overline{R}_{i} (P_{L,i}) \cdot L_{i} + \sum_{i=1}^{n} I (d - d_{f})$$

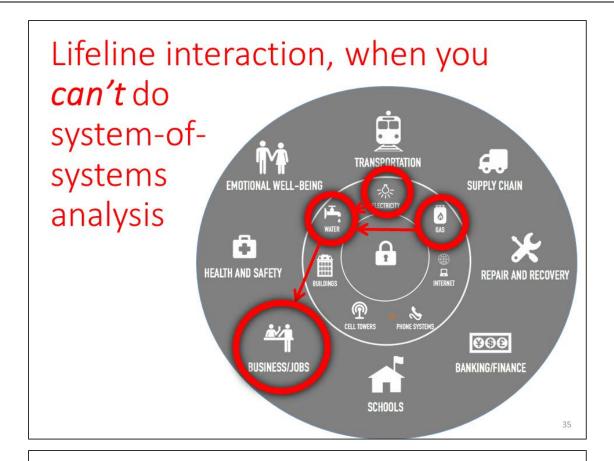
$$= \sum_{i=1}^{n} (1 - P_{L,i}) \cdot 0.003623 \cdot K_{1,i} \cdot PGV_{i} \cdot L_{i} + \sum_{i=1}^{n} 2.46 \cdot K_{2,i} \cdot P_{L,i} \cdot L_{i} + \sum_{i=1}^{n} I (d - d_{f})$$

Damage from shaking, liquefaction, landslides, coseismic slip, & afterslip

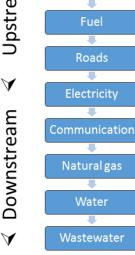
# Initial service given damage, when H&H (e.g., EPANET) is too costly











#### Repairs per unit time

$$f(t) = f_0 \cdot w(t) \cdot c(t) \cdot \left( \prod_i \left( 1 - u_i \cdot \left( 1 - g_i(t) \right) \right) \right)$$

 $f_0$  = normal productivity (repairs/crew·hour)

w(t) = fraction of day that crews work

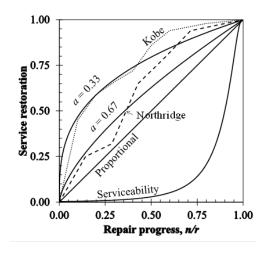
c(t) = number of repair crews operating at time t

u<sub>i</sub> = importance coefficient (how lifeline or resource i can slow a repair, e.g., extra time to coordinate repairs without cellphone service)

g(t) = flow of resource i at time t

#### Service restoration

$$V(n) = V_0 + (M - V_0) \cdot \left(\frac{n}{r}\right)^a$$



# Loss

Sophisticated & hard: computable general equilibrium

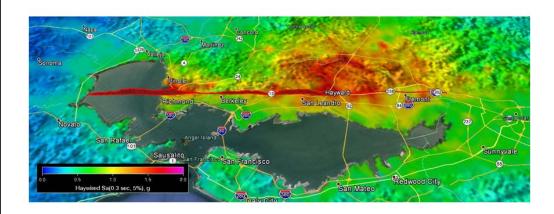
Simpler & easier: Input-output

Dumb & easy: Loss = \$/service/day · service-days lost

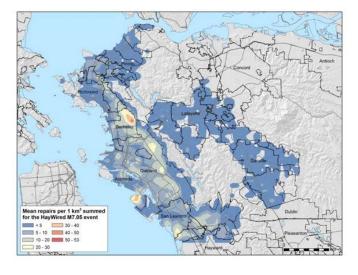
# Asset definition: EBMUD pipes



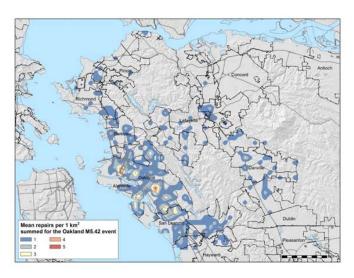
# Aagaard et al. (2010) $M_w$ 7.0 Hayward Fault, Oakland epicenter



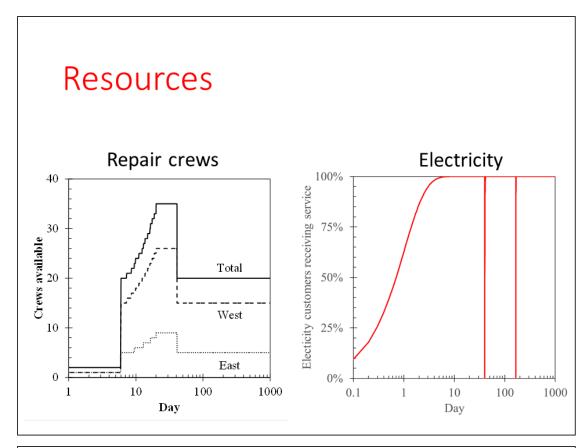
# Mainshock damage

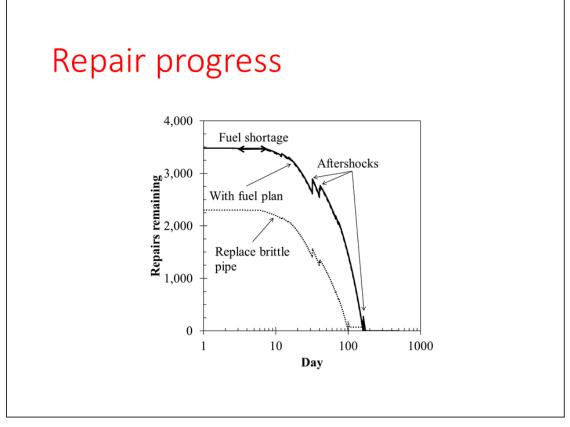


# Oakland aftershock

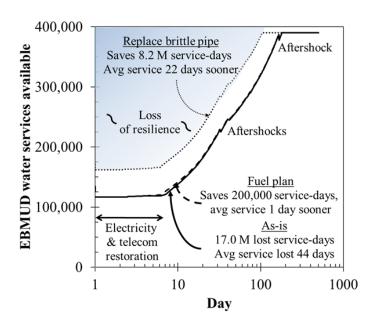








# A new model of water restoration with lifeline interaction, fuel, crews, repair resources....



# Resilience (EBMUD water)

Condition	Lost service days	Resilience benefit (service days)	Avg restoration (days)	Resilience benefit
As-is	17,000,000	0	44	0
Fuel plan	16,800,000	200,000	43	\$150 million
Replace all fragile pipe	8,800,000	8,200,000	22	\$6 billion

× \$770/day (my simplification, not an economist's)

# Conclusions

- 5. New model to estimate water restoration in terms of service-days lost considering
- Lifeline interaction w/o system-of-systems
- Human agency
- Time-varying human resources and repair supplies
- Resilience options
- Societal economic losses
- Stochastic
- Limited validation by two water agencies

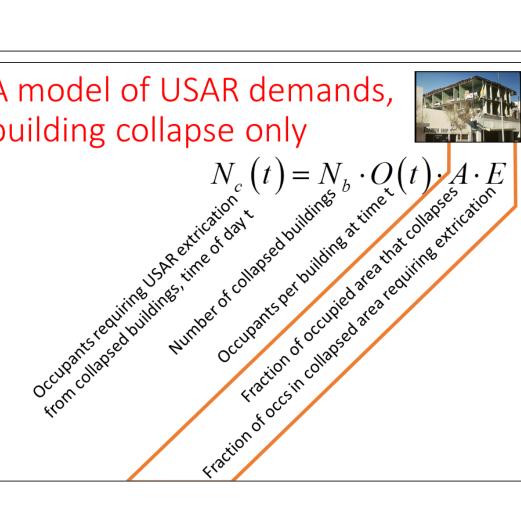
# Open questions

- Human agency
  - How long will people tolerate dry taps?
  - What motivates & restrains utility resilience investments?
- More validation, e.g., versus 2014 South Napa
- Better t=0 service model short of H&H model

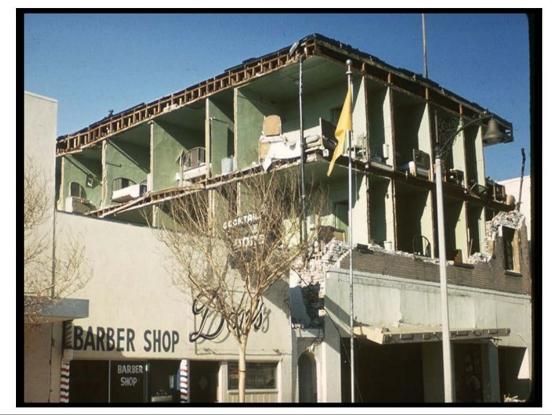
A new empirical model of urban search and rescue needs for collapsed buildings and elevators without power

# A model of USAR demands, building collapse only









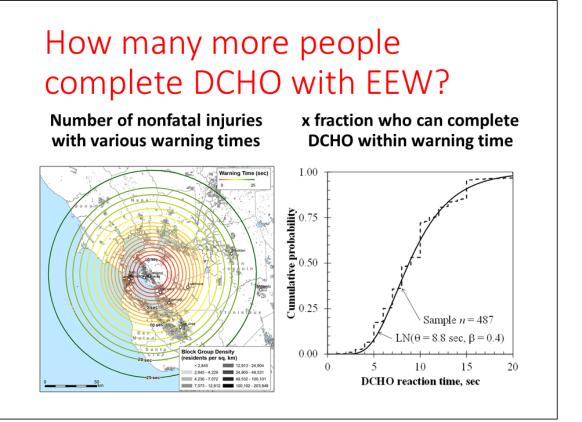
# Survey of NISEE e-Library images CA collapses since 1965-2014

Material	Count	Collapsed area	Fraction with heavy debris
All	73	23%	0.66
Tilt-up concrete	14	17%	0.10
Other concrete	9	50%	0.94
Unreinforced masonry	18	28%	0.98
Wood	32	17%	0.66
All except URM	54	22%	0.56
All except chimneys	66	25%	0.65

# Conclusions

- 6. New empirical model of USAR demands based on photo evidence from past 50 years of collapses in California earthquakes
- Many more people may be trapped in stalled elevators than in collapsed buildings

Safety benefit of earthquake early warning (EEW) combined with drop, cover, and hold on (DCHO)



# Benefit of EEW + DCHO

Injury severity	Injuries	Max avoided	Acceptable cost to avoid (\$/ea)	Acceptable cost to avoid (\$ M)
Basic medical aid	14,081	1,216	\$28,000	\$34
Moderate, not life threatening	3,491	218	\$660,000	\$144
Serious, not fatal	558	34	\$3,700,000	\$127
Fatal	971	0	\$9,400,000	0
Total	19,101	1,468		\$ 305

# Conclusions

- 7. New survey of adults' ability to complete DCHO in the absence of strong motion
- EEW + DCHO could prevent 1,500 additional injuries
- Acceptable cost to avoid those injuries = \$300M

# Questions?

Keith.porter@Colorado.edu

# References

- Porter, K., 2016. Not safe enough: the case for resilient seismic design. 2016 SEAOC Convention Maui HI, October 12 – 15, 2016. http://www.sparisk.com/Porter-2016-SEAOC-Resilience.pdf
- Porter, K., 2016. Damage and Restoration of Water Supply Systems in an Earthquake Sequence. Structural Engineering and Structural Mechanics Report Series 16-02, University of Colorado Boulder, 116 p., http://www.colorado.edu/ceae/node/1092/attachment
- Porter, K., 2016. An Earthquake Urban Search and Rescue Model Illustrated with a Hypothetical Mw 7.0 Earthquake on the Hayward Fault. Structural Engineering and Structural Mechanics Report Series 16-03, University of Colorado Boulder, 155 p., http://www.colorado.edu/ceae/node/1094/attachment
- Porter, K., 2016. How Many Injuries can be Avoided Through Earthquake Early Warning and Drop, Cover, and Hold On? Structural Engineering and Structural Mechanics Report Series 16-04, University of Colorado Boulder, 32 p., <a href="http://www.colorado.edu/ceae/node/1096/attachment">http://www.colorado.edu/ceae/node/1096/attachment</a>

# Other resources

USGS SAFRR (ShakeOut, ARkStorm, ...)

https://goo.gl/8aay3E

### Resilient building code:

www.sparisk.com/pubs/Porter-2016-SEAOC-Resilience.pdf

http://www.sparisk.com/pubs/Porter-2015-EQS-Safe-

Enough.pdf

http://www.sparisk.com/pubs/Davis-Porter-2016-EQS-

Ethics.pdf

### Resilience Modeling Innovations of the HayWired Planning Scenario

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### Keith A Porter, PE PhD Bio Sketch



Dr. Porter is a Research Professor in Structural Engineering and Structural Mechanics at the University of Colorado Boulder and Principal of SPA Risk LLC. He specializes in risk from natural disasters and 2<sup>nd</sup> generation performance-based earthquake engineering. Notable works include the 4:1 natural-hazard benefit-cost study for the US Congress (for which he is now leading an update for FEMA and others), the San Francisco Community Action

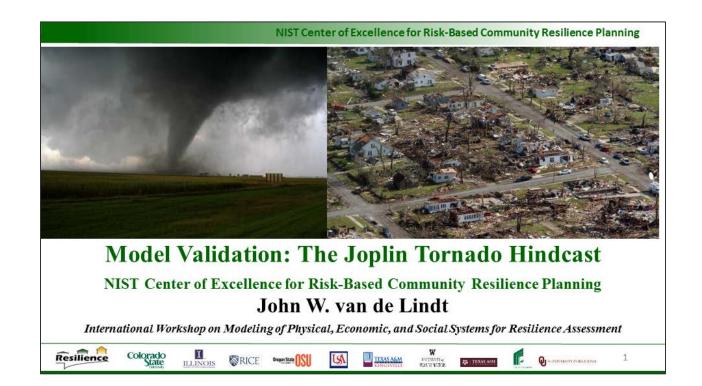
Plan for Seismic Safety's soft-story study, and the engineering risk analyses of the USGS' ShakeOut, ARkStorm, Tsunami Scenario, and HayWired Scenario. He is a licensed Professional Engineer and author of 170 scholarly and professional works.

### Model Validation: The Joplin Tornado Hindcast

J.W. van de Lindt, N. Attary, H. Mahmoud, L. Peek, W. G. Peacock, S. van Zandt, J. Tobin-Gurley, N. Rosenheim, M. Koliou, A. Graettinger, S. Smith, and S. Chen

### **Abstract**

Many modeling techniques are being developed and used to assess the resilienc of communities to natural and other hazards around the world. These models require systematic validation using the results of real events to ensure that influencing factors not modeled are accounted for when needed. The NIST Center of Excellence: The Center for Risk-Based Community Resilience Planning is developing an Interdependent Networked Community Resilience Modeling Environment (IN-CORE) that will be a robust computational environment known as that allows users to optimize community disaster resilience planning and post-disaster recovery strategies intelligently using physics-based models of inter-dependent physical systems combined with socio-economic systems. The first such validation of IN-CORE v1.0 is the 2011 Joplin tornado. An EF5 tornado struck Joplin MO in May 2011, and became the costliest and deadliest single tornado in U.S. history. In this presentation, different sectors (such as buildings, electrical power network) of Joplin MO community and their dependencies, combined with social and economic aspects are all considered in the hindcast of the 2011 tornado. Building on the NIST investigation of the event in 2011, data on recovery was collected from the community in a recent field study by Center of Excellence (CoE) and were fed into the models developed by the CoE to estimate damage, loss, functionality and recovery of the community. This presentation focuses on the first phase of the modeling effort and explains the process of hindcasting for validation of a model that integrates physical, social, and economic systems. The simulation results were compared with post-disaster available data to check the accuracy of the models.



# **Alternative Titles:**

- Where the Rubber Meets the Road
- Data, what data? ... OK, messy data.
- Imagine you know what stock is going up 1000% tomorrow; do you invest? Not if you're doing a hindcast!



# **Presentation Contributors:**

### **Colorado State University:**

- John van de Lindt
- Navid Attary
- · Lori Peek
- · Hussam Mahmoud
- Jennifer Tobin-Gurley

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- Andrew Graettinger
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- Shannon Van Zandt
- · Nathanael Rosenheim
- Doug Wunneburger

# Missouri Southern State University:

· Steve Smith



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### **Outline:**

- 2011 Joplin MO Tornado (NIST Report)
- Field Study Data Collection & Mapping
- Single Sector Validation: Electric Power Network
- · Single Sector Validation: Buildings
- Multisector Validation: Buildings-EPN
- Socially Vulnerable Populations
- Next Steps for coupling infrastructure and recovery modeling



# Hindcasting

**Hindcast** is a way of testing mathematical models; known or closely estimated inputs for past events, are entered into the model to see how well the output matches the known results.

- Single sector Damage Validation (Each of the Buildings and EPN Individually)
- Multisector Damage Validation (Buildings EPN combined, including one-way dependencies)
- Social-Economic Modeling (in progress)
- Recovery Modeling (in progress)



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# **Some Key Points**

- Step back in time to 2010 all maps, demographics, costs, information
- Initially conducting a damage comparison for single and coupled infrastructure
  - · Generic tornado wind model and known path
- Analysis to incorporate population dislocation models as a function of census data
- CGE model to compare economic recovery in one year intervals to present day



# NIST Center of Excellence for Risk-Based Community Resilience Planning Joplin, Missouri Resilience

Land area in square miles: 35.56

Population: 51,316 (2014 estimate)

Housing units: 23,322

Median value of housing: \$103,300

NIST Center of Excellence for Risk-Based Community Resilience Planning Population Joplin, Missouri 250,000 Day Night 50,150 Gender Female 52% In Civilian labor force, total, percent of population age 16+, 2010-2014 Male 48% In Civilian labor force, total, percent of population age 16+, 2010-2014 Race 61.7% White alone 84.7% Total accommodation and food services sales, 2012 (\$1,000) 199,817 Hispanic African-American 3.6% Total health care and social assistance receipts/revenue, 2012 (\$1,000) 1,049,228 1.4% Total manufacturers shipments, 2012 (\$1,000) 691602 Two or more races 3.9% Total retail sales, 2012 (\$1,000) 1,819,702 Poverty Rate White Non-Hispanic residents Total retail sales per capita, 2012 \$36,742 Black residents 61.2% Hispanic or Latino residents 22.5% Income and Poverty 18.9% American Indian residents Median household income (in 2014) \$37,889 Native Hawaiian and other Pacific Islander residents 100% 39.7% Other race residents Per capita income (in 2014) \$23,043 Two or more races residents 31.9% Persons in poverty, percent 19.0% 26.5% Children Causalities Transportation 46% Male Mean travel time to work (minutes), workers age 16+ 15.6 54% Source: http://www.city-data.com/city/Joplin-Missouri.html Source: US Census Bureau Resilience 8

E-55

# Joplin Tornado – May 22, 2011 • EF5 multiple-vortex • Fatalities: 161 • Injured: 1150 • Total monetary loss: \$2.8 billion • Costliest single tornado in US history

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### Lifeline damage – Water network

• 4,000 leaks in residential service lines & 25 torn fire-service lines.

### Lifeline damage - Communication

- Total of 21 cell towers were nonfunctional.
- Wireline network experienced damage to aerial fiber-optic and copper cables

### Lifeline damage - EPN

- Transmission System 135 transmission towers affected.
- Six power substations with step-down transformers initially impacted.
- Approximately 110 miles of aerial distribution line downed.



Resilience

Source: NIST Technical Investigation of the May 22, 2011, Tornado in Joplin, Missouri

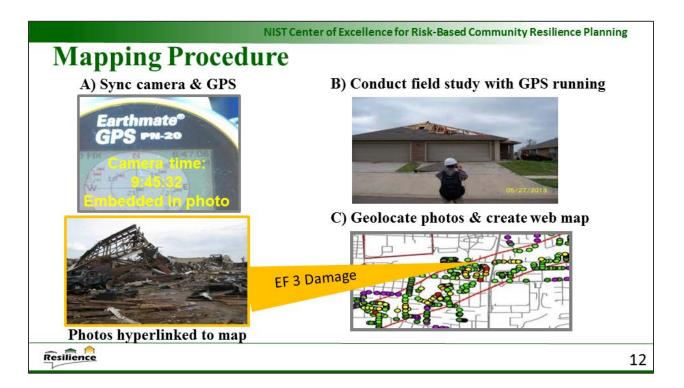


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### Field Study Data Collection & Mapping





# **Data Collected in Joplin**

- Damage Assessment Data May 2011
  - 1300 EF-rated, 2600 total photographs
  - Damage Contour: GIS-based interpolation of EF-rated photographs showing EF estimate at each location in the damaged area
  - Case studies describing construction, failure mechanisms, etc.

### Joplin Hindcast Data – July 2016

- 2000 Recovery photographs
- Interviews with residents & builders
- 360° videos along streets in affected area



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# Data Collected in Joplin Building Recovery Data Housing Recovery Data Water & EPN Recovery Data

# Joplin Field Data – Four Team Types

Tea	im	A. Housing 1	B. Housing 2	C. Connectivity 1 (Social Science and Physical Infrastructure)	D. Connectivity 2 (Social Science and Physical Infrastructure)	E. Networks Distributed systems — transportation, EPN, water	F. Buildings (All except residential)
Mem	ıbers	Sara Hamideh and Shane Crawford	Maria Koliou and Sam Spector	Lori Peek and Hassan Masoomi	Jennifer Tobin- Gurley and Todd Clapp	John van de Lindt, Suren Chen, and Navid Attary	Hussam Mahmoud Stephanie Pilkington, and Mehrdad Memari
Tea Compo		1 Engineer and 1 Sociologist	2 Engineers	1 Engineer and 1 Sociologist	1 Engineer and 1 Sociologist	3 Engineers	3 Engineers
Prim Obje		To collect data that aids in developing fragilities for residential buildings.	To collect data that aids in developing fragilities for residential buildings.	To collect data that aids in modeling connectivities between physical, social, and economic domains.	To collect data that aids in modeling connectivities between physical, social, and economic domains.	To collect data that aids in modeling water, power, gas, traffic, and debris.	To collect data that aids in developing fragilities for non- residential buildings.

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### Joplin Field Study: Connectivity Team

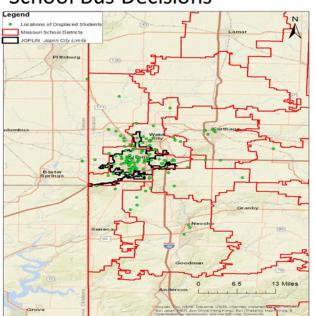
Interviewed Key Community Leaders, July 2016

- · Facilities Director, Joplin Schools
- · Director of Transportation, Joplin Schools
- · Assistant Superintendent of Operations, Joplin Schools
- Vice President Clinical Services, Ozark Center (Mental Health)
- Coordinator of Crisis Services and Accreditation, Ozark Center (Mental Health)
- Associate Professor and Chair, Department of Social Work, MSSU and Chairperson of the Long-Term Recovery Committee
- Chairperson, Joplin Citizens Advisory Recovery Team
- · Director of Facilities, Mercy Hospital
- · Director of Safety, Mercy Hospital



### Joplin Field Study - School Bus Decisions

- Sent buses to help St. John's Regional Medical Center (SJRMC) with the evacuation of patients (School Bus Rescue 2012).
- Left the pre-tornado bus routes intact after the tornado and continued to make stops at locations where housing was badly damaged.
- People who had been displaced within thirty-five minutes of Joplin (living with family, friends, or rental) were picked up and taken to the same school that they had attended pre-tornado.
- Bused some high schoolers from school to the location of their after school activities.



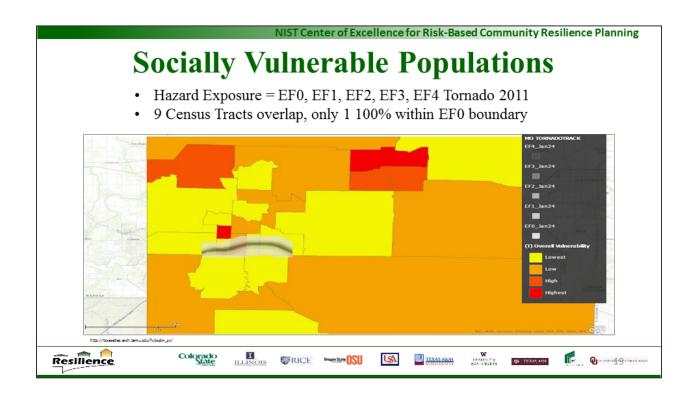
Data Processing Derivation

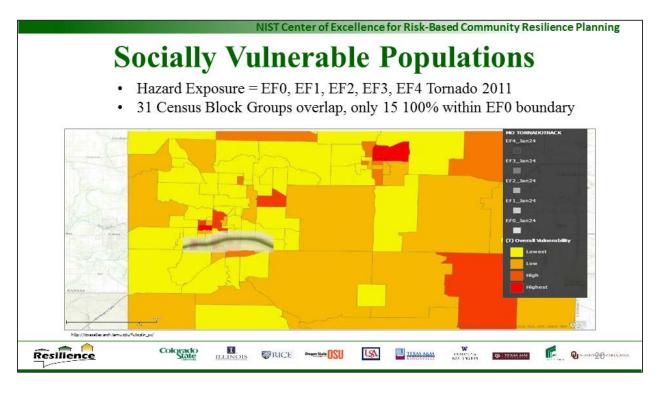
The following derivation yields the probability of exceedance of the desired metric as a function of the hazard intensity measure, i.e. a resilience metric fragility function (illustrated on future slide).

$$\sum_{i=1}^{m} \sum_{i=1}^{l} dv \mid IM=im) =$$

P(DV > dv | DM=dm: IT=it)\*P(DM=dm; | IT=it, IM=im)\*P(IT=it;)

Probability of some decision variable (e.g., population that make the position of the probability of some infrastructure type (e.g.,





# **Socially Vulnerable Populations**

- · 90% Confidence Interval Population Estimates for population data within the EF0-EF4 2011 Joplin Tornado Path
- Block Group Level provides larger estimates due to variation in population density
- Census Tract Level estimates underestimate vulnerable populations

Item	Census Tract Estimate	Block Groups Estimate	Percent Difference
Total Population	18,325 ±1,001	20,168 ±1,535	7.6% - 12.3%
Total Housing Units	8,656 ±337	9,527 ±562	7.8% - 12.2%
65 years and over	2,698 ±326	3,130 ±365	15.6 - 16.5%
Single-parent with own children	900 ±234	1,069 ±270	18.0% - 20.0%
Occupied Housing Units without a vehicle	502 ±144	628 ±182	24.8% - 25.5%
Total Housing Units with 10 or more units	540 ±213	661 ±230	18.3% - 31.8%



















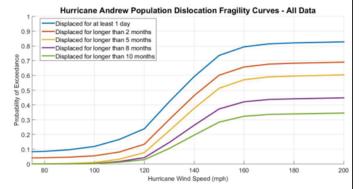






# Population Dislocation (Hurricane Andrew Data)

- Received population dislocation data from Hurricane Andrew.
  - Residential damage measure
  - Months dislocated
  - Race of residents
  - Housing type
- Fragilities can be shifted to account for any secondary factors that are collected in the field.



Data from Texas A&M University

# **Population Dislocation**

- 7,500 residential dwellings in Joplin were damaged or destroyed by storm
- · Approximately 4,000 homes were completely destroyed
- More than 17,000 people affected by tornado
- 9,200 people were displaced
- FEMA provided temporary housing units to 586 households, across 15 sites throughout the metro Joplin area (last person out of FEMA temporary housing on June 9, 2013)
- Joplin population has grown to 51,300 (July 2015) from 50,175 (2010 Census)
- As of May 2016, a total of 1,657 houses have been rebuilt







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### **Schools**

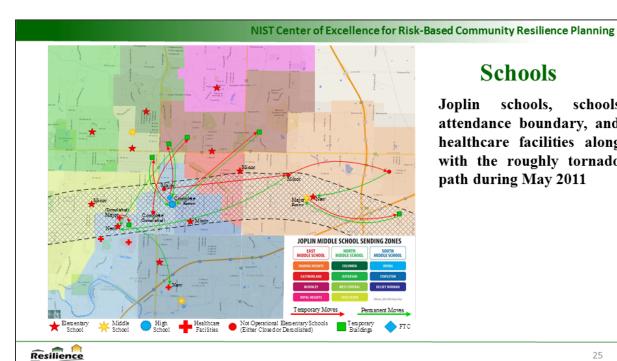
 5 of 19 Schools Totally Destroyed: Joplin High School, East Middle School, Franklin Technology Center, Irving Elementary School, Emerson Elementary School





 4 of 19 Schools Damaged or Partially Destroyed: Cecil Floyd Elementary School, Duquesne Elementary School, Kelsey Norman Elementary School, Roi S. Wood Administration Building





### **Schools**

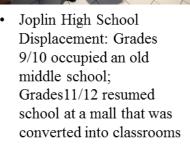
schools, Joplin schools attendance boundary, and healthcare facilities along with the roughly tornado path during May 2011

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### **Schools**

- 4,200 of 7,500 students in school district were displaced
- Attrition rate: 3% at high school; 8% at elementary schools



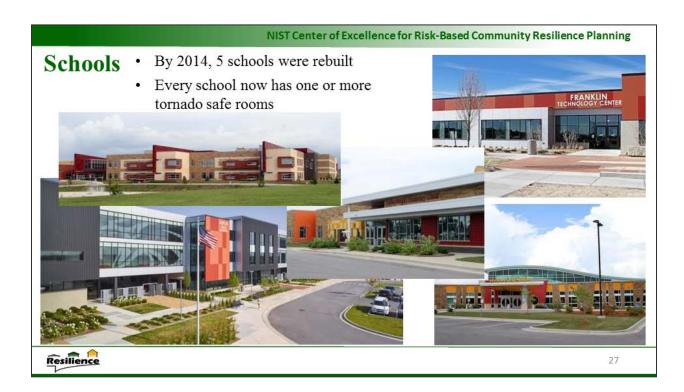


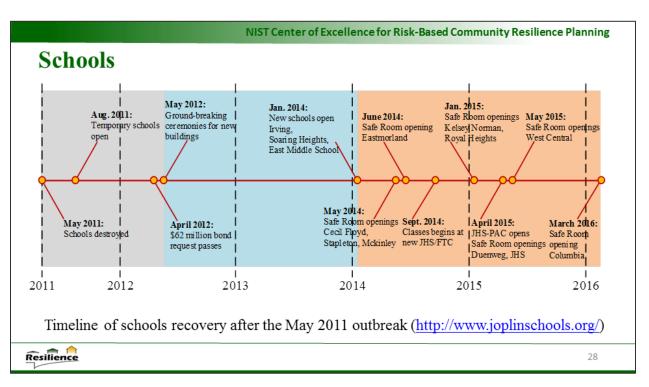
Elementary students from were assigned to trailers and an 84-year-old building that had previously sat unused.

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Middle schoolers attended classes in an industrial park







### Mental Health

- 40% increase in rates of domestic violence
- 80% increase in substance abuse
- 10% increase in suicide, especially among youth
- Ozark Center lost 8 buildings
- 425 employees pre-tornado. In 2016, over 600 employees
- Mental health population has increased from 13,000 to 14,500
- Therapists for children increased from 2 to 14
- 60% of children seen after the tornado had trauma histories prior to the tornado
- Cumulative losses (losing home and school and job, etc.) resulted more severe symptomology
- Less than .5% of residents unable to return to work due to mental health issues following the tornado



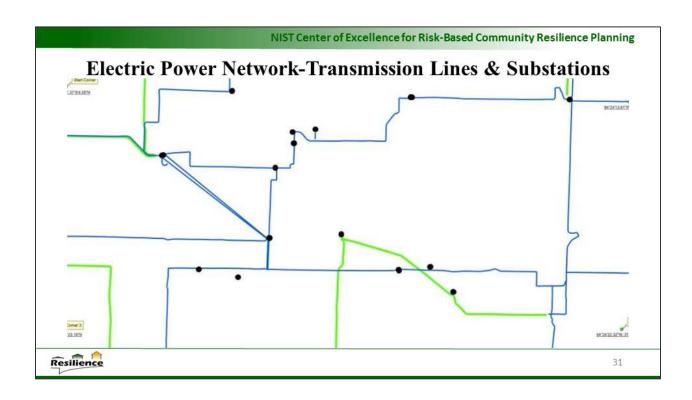
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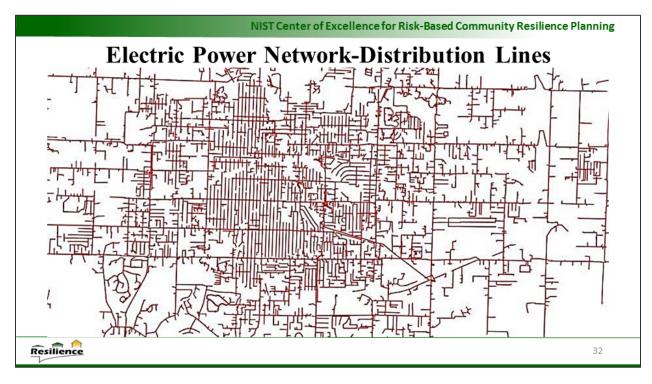
NIST Center of Excellence for Risk-Based Community Resilience Planning

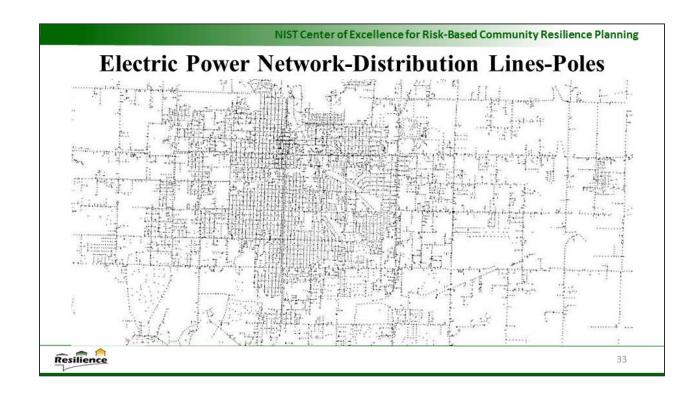
### Numerous complexities...

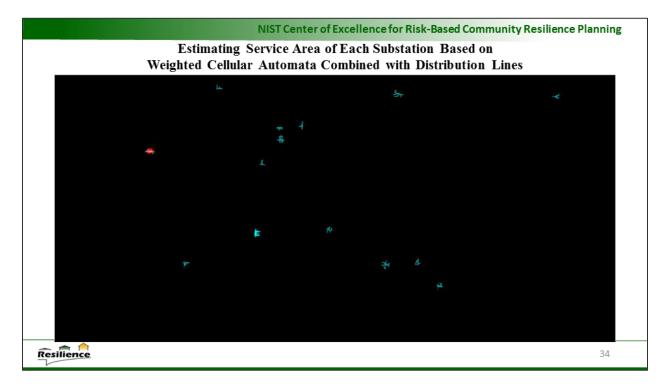
### Single Sector Validation: Electric Power Network

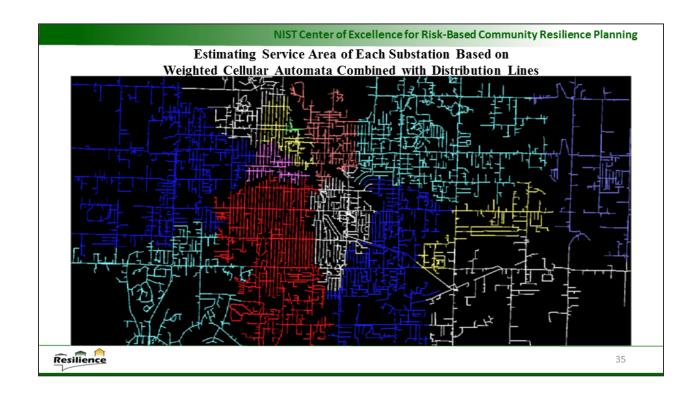


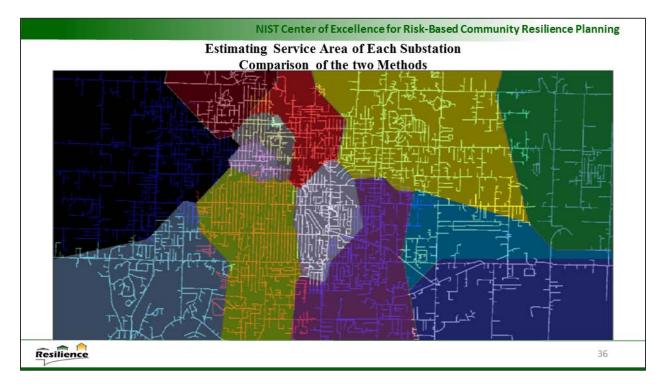






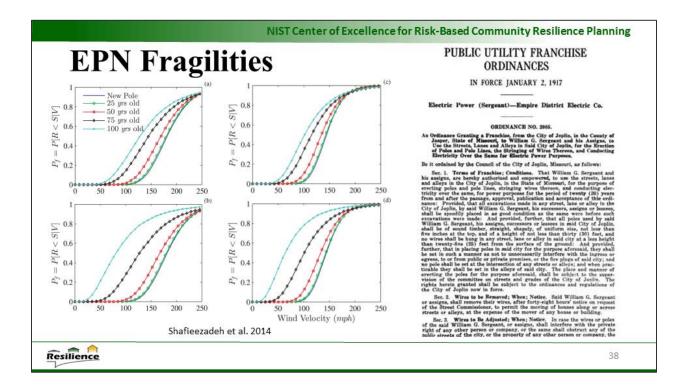


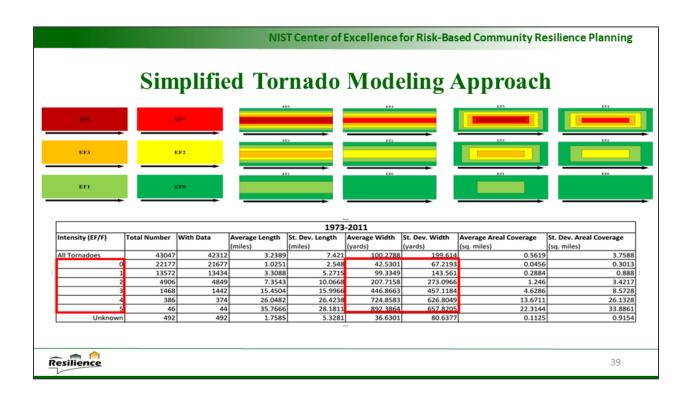


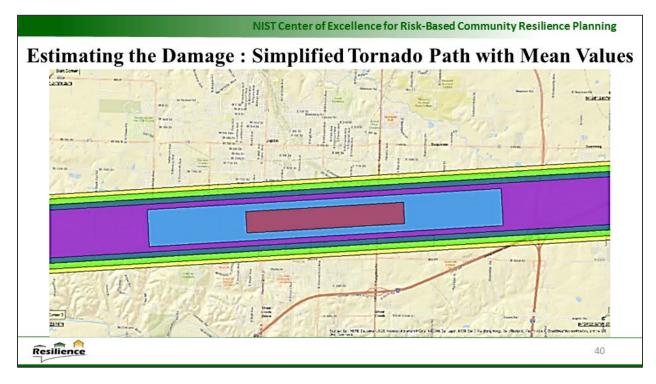


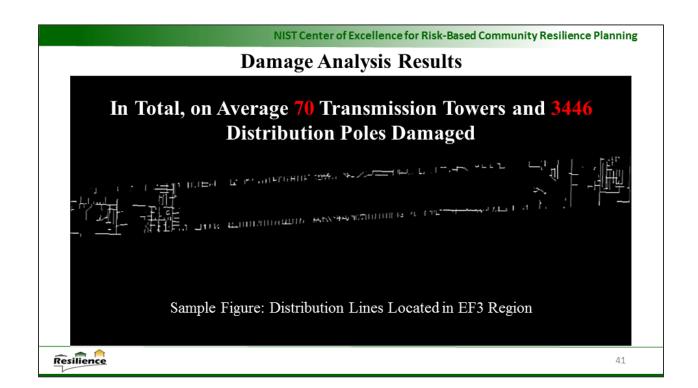
# Electric Power Network Damage Analysis

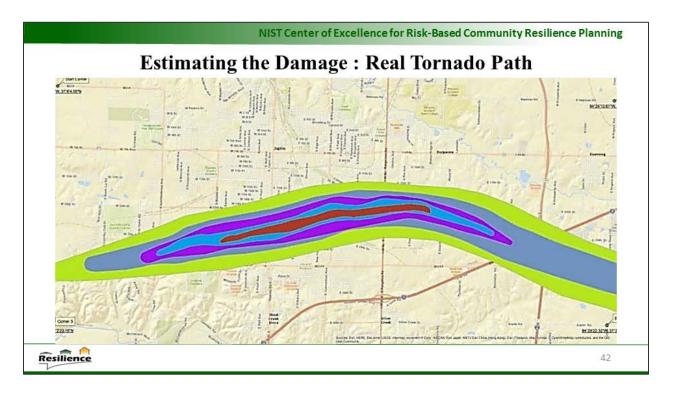


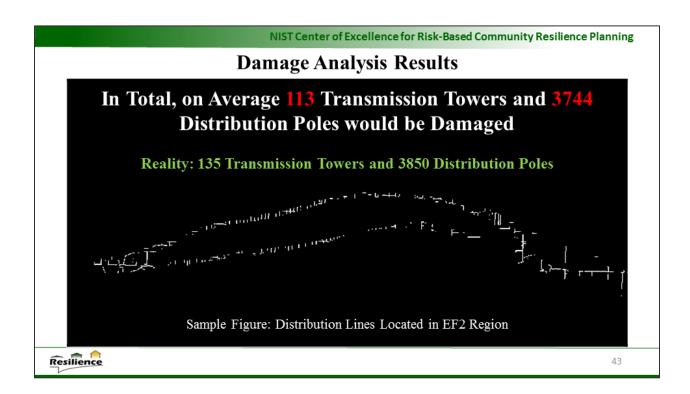


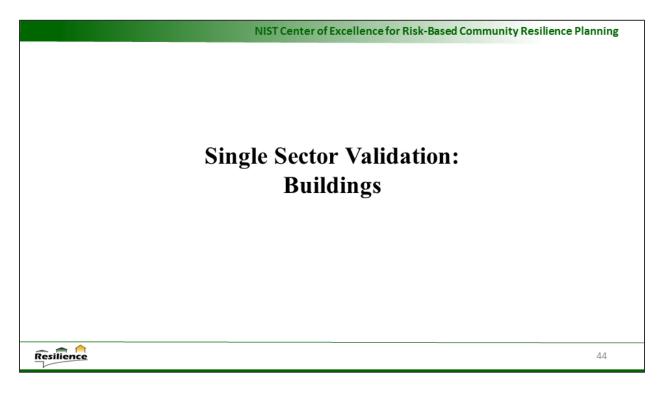


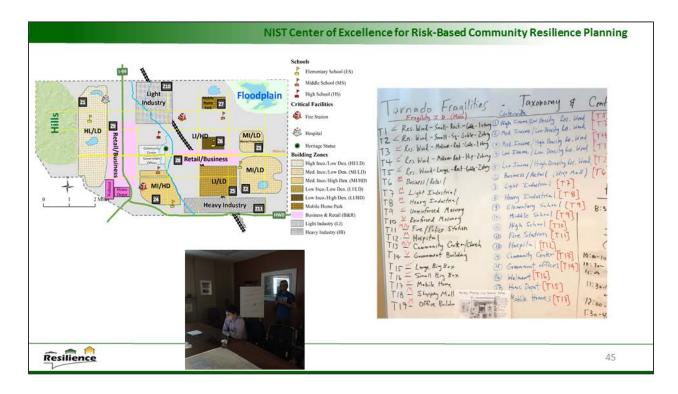




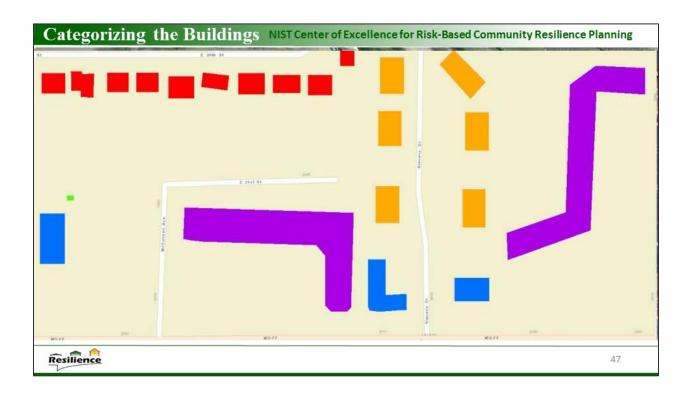


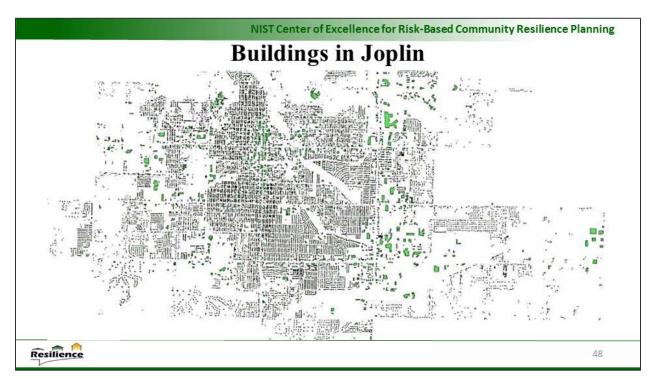


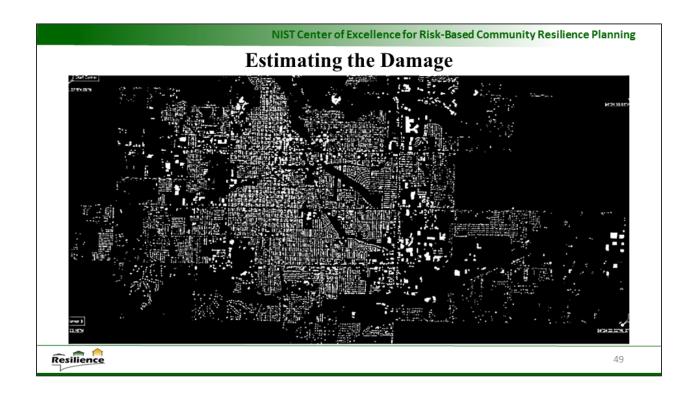


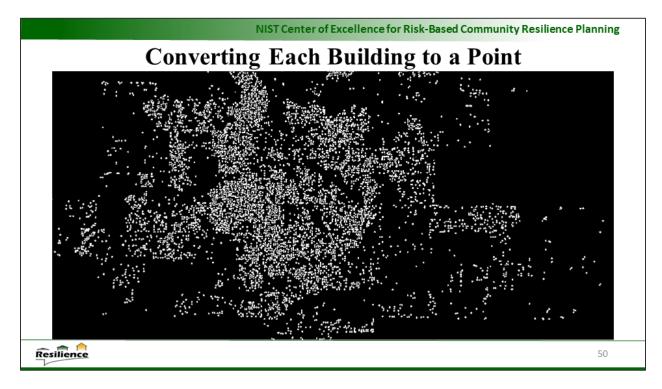


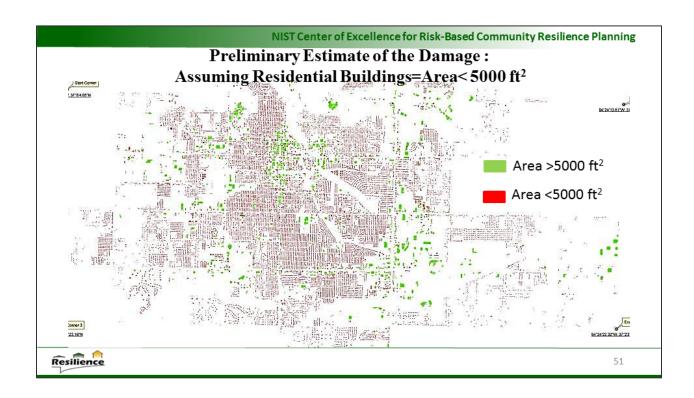
:	1141		
Fragi	lities		
	Building Descriptio	in .	
Bldg. ID	Hurricane Fragilities	Centerville	
T1	Res Wood Bldg Small Rectangular Plan - Gable Roof - 1 Story	Low Income/Low Density Res Wood Bldg.	
T2	Res Wood Bldg Small Square Plan - Gable Roof - 2 Stories	Low Income/High Density Res Wood Bldg.	
T3	Res Wood Bldg Medium Rectangular Plan - Gable Roof - 1 Story	Medium Income/Low Density Res Wood Bldg.	
T4	Res Wood Bldg Medium Rectangular Plan - Hip Roof - 2 Stories	Medium Income/High Density Res Wood Bldg.	
T5	Res Wood Bldg Large Rectangular Plan - Gable Roof - 2 Stories	High Income/Low Density Res Wood Bldg.	
T6	Business and Retail Buildings	Strip Mall	
T7	Light Industrial Buildings	Light Industrial Buildings	
T8	Heavy Industrial Buildings	Heavy Industrial Buildings	
T9	Unreinforced Masonry	Elementary/Middle School	
T10	Reinforced Masonry	High School	
T11	Fire/Police Station	Fire Station	
T12	Hospital	Hospital	
T13	Community Center/Church	Community Center	
T14	Government Buildings	Government Buildings	
T15	Large Big Box	Home Depot	
T16	Small Big Box	Walmart	
T17	Mobile Homes	Mobile Homes	
T18	Shopping Mall	Shopping Mall	

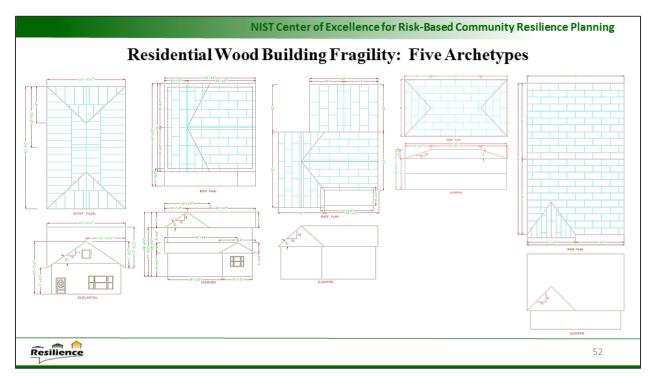


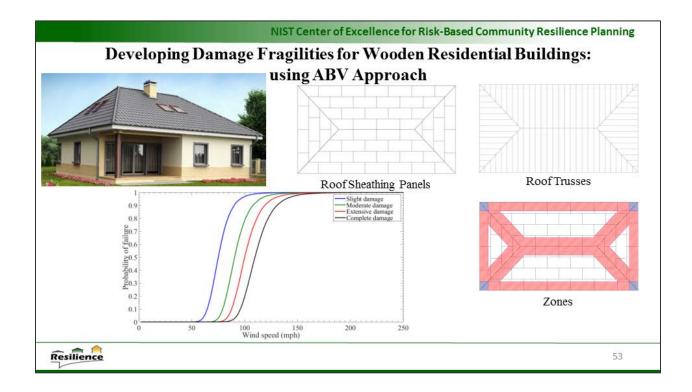


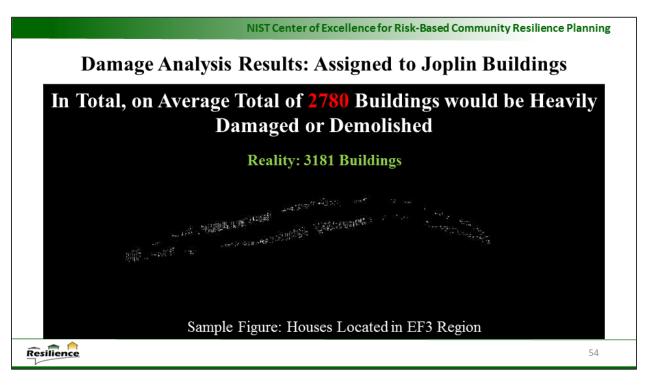




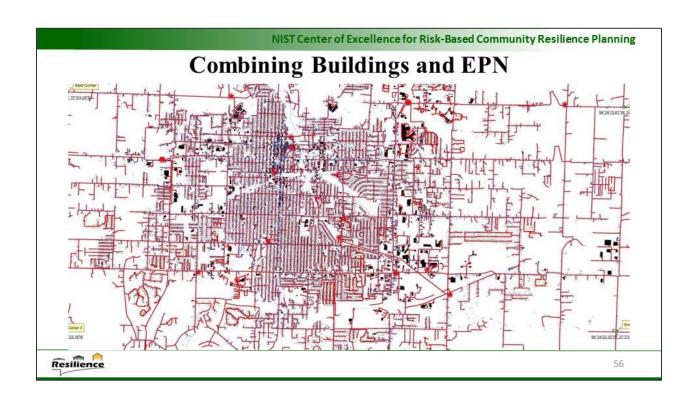


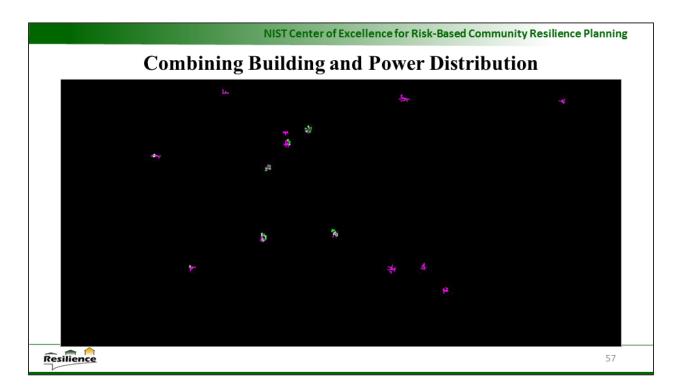






## Multisector Validation: Buildings-EPN





# CGE Model Under Development A social accounting matrix (SAM) summarizes the data that reflects the interaction between households, firms and the government. SAMS will be constructed for 2010, 2011 and 2012 for Joplin CGE model for 2010 and then use it to forecast future SAM values and compare these forecasts to the values in the 2011 and 2012 SAMs. The forecast errors (Actual – Forecast) will determine initial ability to forecast the impacts of a tornado.

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## **Next Steps**

- Accurate fragility assignments to all buildings aggregation
- Coupling of buildings and EPN; in progress
- · Coupling of buildings and socio-econ; in progress
- Application of CGE model; under development
- Other physical infrastructure sectors, debris removal, etc.
- One-way dependencies beyond EPN-buildings
- · Recovery functions for buildings; EPN applied

























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### John W. van de Lindt, Ph. D., F. ASCE Curriculum Vitae

Dr. John W. van de Lindt is the George T. Abell Distinguished Professor in Infrastructure in the Department of Civil and Environmental Engineering at Colorado State University. He formerly was a Professor at the University of Alabama where he held the Garry Neil Drummond Endowed Chair in Civil Engineering. Over the last two decades Dr. van de Lindt's research program has sought to improve the built environment by making structures and systems perform to the level expected by their occupants, government, and the public. This has been primarily through the development of performance-based engineering and test bed applications of building systems for earthquakes, hurricanes, tsunamis, tornadoes and floods. To accomplish this has necessitated coupling nonlinear dynamics, including stochastic approaches in both time and space with structural reliability during extreme loading events. His work includes both the development of new nonlinear numerical models and a large number of experimental investigations to calibrate those models and support hypotheses. Over his career he has successfully led federal, state, and industry sponsored projects totaling approximately \$35M. As a result of these projects he has published approximately 300 technical publications including more than 135 peer reviewed journal papers in scholarly journals and presents work frequently at both national and international conferences. He has recently given a number of keynotes and invited talks around the world including Japan, China, India, Italy, Canada, and New Zealand. Professor van de Lindt current serves as the Co-director for the National Institute of Standards and Technology-funded Center of Excellence for Risk-Based Community Resilience Planning headquartered at Colorado State University. Professor van de Lindt also serves as PI on the three-university NSF-funded project entitled A Risk-Informed Decision Framework to Achieve Resilient and Sustainable Buildings that Meet Community Objectives. That project focuses on optimizing a wood-concrete hybrid building such that it maximizes community resiliency while maintaining a minimum specified level of sustainability.

He also served as the project director and PI for a three-year five-university NSF-sponsored project, which had the objective of reducing seismic risk of soft-story woodframe buildings in North America. Tests at five laboratories around the U.S. (NEES Facilities and other university laboratories) were conducted and the project involved numerous industry and government partners. Professor van de Lindt was also the project director and PI of the four-year five-university NEESWood Project. The final shake table test program took place in June/July 2009 in Miki, Hyogo Prefecture, Japan. The steel moment frame plus light-frame wood building represented the largest building ever tested on an earthquake shake table—designed at almost 17,000 sq ft (1,400 sq meters) and 850,000 lbs. The building was designed using Performance-Based Seismic Design (PBSD) techniques developed during the first three years of the NEESWood Project. Construction took exactly four months in Miki, Hyogo, Japan where Dr van de Lindt lived with his students while supervising construction. All US and Canadian wood products shipped out of Seattle, WA or Vancouver B.C. and steel shipped out of Los Angeles, CA. Shipping consisted of twenty 44,000 lb containers full of numerous products that were donated or discounted by both industry and government, with technical collaboration from the U.S. Forest Products Lab, Simpson Strong Tie, Maui Homes, and FPInnovations-Forintek Division. The building performed very well thereby validating the new design method. Professor van de Lindt solicited and procured approximately \$1M in additional funds to complete the test program in Japan from both U.S. and foreign governments and industry.

